



CITY OF AUBURN HILLS

CITY COUNCIL WORKSHOP

MINUTES

September 28, 2026

CALL TO ORDER & Mayor Hawkins at 5:30 PM

PLEDGE OF ALLEGIANCE:

LOCATION: Admin Conference Room, City Hall, 1827 N. Squirrel Rd, Auburn Hills, MI 48326
Present: Council Members Ferguson, Fletcher, Hawkins, Knight, Marzolf, Moniz, and Verbeke
Absent: None
Also Present: City Manager Tanghe, Asst City Manager Skopek, City Clerk Pierce, Chief of Police Gagon, Fire Chief Robinson, Deputy Fire Chief Strunk, Director of Community Development Cohen, Assistant Director of Community Development Lang, Finance Director/Treasurer Schulz, Deputy Treasurer Jones, Accountant Moss, Accountant Lines, Director of Recreation Stepp, Director of Senior Services Monroy Krieg, Fieldstone Golf Club Manager Hierlihy, Department of Public Works Director Baldante, Manager of Fleet & Roads Hefner, Manager of Public Utilities Deman, Economic Development Manager Carroll, Asst to the City Manager Hagge, Engineer Driesenga

0 Guests

Workshop Topic: Budget Workshop (1 of 2)

Ms. Schulz presented the budget and reviewed items carried forward into 2027. She noted that General Fund revenues have remained relatively stable since last year and that the City will be drawing from its fund balance.

Ms. Jones explained the property tax revenue. She pointed out the two-year lag in revenue recognition from assessments and noted there is no growth factor for 2027-2031 revenue projections because it is offset by appeals. She explained that the City continues to receive PPT reimbursement, but since it is not guaranteed, the budget assumes a conservative decrease.

The following items were presented: major projects, wages and benefits, general fund by millage function, major and local road funding and road projects, and special assessments. Ms. Schulz pointed out that a \$500K transfer to Retiree Health Care, over the annual required contribution, is included.

Mr. Lines presented the water and sewer fund. He noted that the 2027 assumption is that the water rate will increase by 2% and the sewer rate will increase by 4%. It was noted that the GLWA keeps raising the water rates. The City has been gradually increasing the rates to keep the taxpayer costs lower, which is less than the rate the City is being charged.

Mr. Lines presented the Fieldstone Golf Club budget and noted that they are projecting cash to increase each year except for 2029 due to the pond dredging project. It was explained that the revenue is exceeding its budget. It was proposed that golf pay back the funds for the veranda project to the general

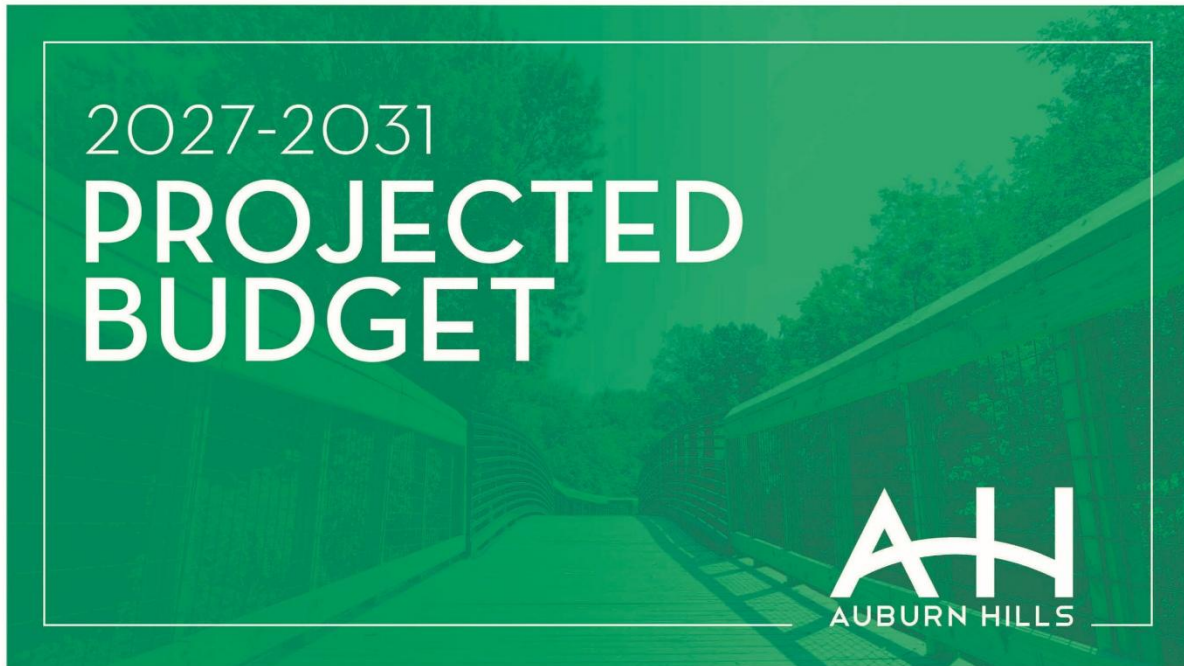
fund. Council discussed the cart path project which is proposed to be completed in 2027 and 2028. Council supported a budget amendment in order to complete the entire project in 2027.

Council supported increasing contributions to Avondale Youth Assistance and Pontiac Youth Assistance from \$13,000 to \$16,000 and requested information on the number of Auburn Hills residents served.

The meeting adjourned at 6:51 PM.

Eugene Hawkins III, Mayor

Laura M. Pierce City Clerk



THE GENERAL FUND

2027-2031 Projected Budget





Current Projections

GENERAL FUND								
Description	9.17.2022							
	2025 ACTUAL	2026 ORIGINAL BUDGET	2026 AMENDED	2027 BUDGET	2028 PROJECTED	2029 PROJECTED	2030 PROJECTED	2031 PROJECTED
Total General Fund Revenues	\$45,201,629	\$44,542,533	\$ 44,557,043	\$ 48,919,283	\$45,252,240	\$46,252,515	\$47,093,013	\$48,725,799
Total General Fund Expenditures	40,421,838	49,740,900	54,552,324	60,846,361	46,245,759	44,818,477	48,421,206	48,468,033
Revenue Over (Under) Expenditures	\$ 4,779,790	\$ (5,198,367)	\$ (9,995,281)	\$ (11,927,078)	\$ (993,519)	\$ 1,434,038	\$ (1,328,193)	\$ 257,766
Fund Balance ¹	\$63,262,151	\$58,063,784	\$ 53,266,870	\$ 41,339,792	\$40,346,273	\$41,780,311	\$40,452,118	\$40,709,884
as % of Expense	156.5%	116.7%	97.6%	67.9%	87.2%	93.2%	83.5%	84.0%
Unassigned Fund Balance	\$37,705,649	\$32,115,195	\$ 27,318,281	\$ 32,685,831	\$32,685,831	\$31,968,041	\$32,413,674	\$32,238,214
as % of Expense	93.28%	64.56%	50.08%	53.72%	70.68%	71.33%	66.94%	66.51%

¹Fund Balance includes Nonspendable, Restricted, Committed, Assigned, and Unassigned balances.

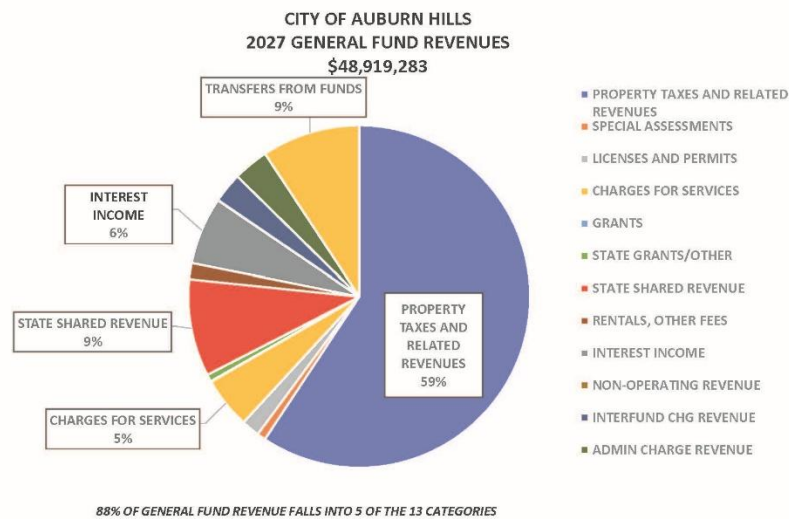
TOTAL CITY 2027 BUDGET (NO COMPONENT UNITS)

REVENUES: **\$96,644,126**
 EXPENDITURES: **\$108,283,836**
(\$16,192,387)

9.18.26



General Fund Revenues



PROPERTY TAXES & PERSONAL PROPERTY REIMBURSEMENT



Property Tax Revenue
Timeline/Assumptions

CURRENT PROPERTY TAX PROJECTIONS

Assessment Year	2024	2025	2026	2027	2028	2029
Estimated CPI	2.95%	2.73%	3.23% e	2.14% e	2.18% e	2.19% e
No Growth factor for periods shown						
Taxable Value Levied	2025	2026	2027	2028	2029	2030
Taxable Value (000)	2,223,665 a	2,303,552 a	2,377,957 e	2,428,845 e	2,481,794 e	2,536,145 e
% Change in Real and Personal Taxable Values	0.89%	3.59%	3.23%	2.14%	2.18%	2.19%
Budget Year	2026	2027	2028	2029	2030	2031
General Fund Tax Disbursements	\$ 24,779	\$ 27,990 e	\$ 28,894 e	\$ 29,512 e	\$ 30,155 e	\$ 31,358 e
		13%	3%	2%	2%	4%
City Tax Mills for Government Funds	12.0702	13.5702	13.5702 e	13.5702 e	13.5702 e	13.5702 e

*Two-year lag in revenue recognition from assessment
No growth factor for 2027-2031 revenue projections*

From Oakland County's most current Equalization Report

2025	2026	% Changed	2025	2026	% Changed
Assessed	Assessed	Assessed	Taxable	Taxable	Taxable
2,718,631,000	2,833,546,800	4.23%	2,223,664,670	2,303,551,270	3.59%

CPI Projections	
2027	2.14%
2028	2.18%
2029	2.19%
2030	2.19%
2031	2.18%

Note: 2031 tax disbursements include the city's portion of former DDA capture.



Expenditures by Function

GENERAL FUND EXPENDITURES BY FUNCTION				
	2025	2026 AMENDED	2027	% of Total
FUNCTION	ACTUAL	BUDGET	BUDGET	Expense/ Support
ADMINISTRATION	\$ 4,446,735	\$ 6,505,135	\$ 6,457,207	
STORMWATER, DEBT & OTHER CAPITAL (ROADS TRANSFERS SHOWN BELOW)	3,329,535	7,230,754	7,059,159	
FACILITIES, GROUNDS, IT	3,861,647	6,164,315	5,382,987	
SENIORS, RECREATION, PARKS	2,098,796	4,430,024	5,065,779	
BUILDING/COMMUNITY DEVELOPMENT	1,477,542	1,567,615	1,674,716	
	\$ 15,214,256	\$ 25,897,843	\$ 25,639,848	42.14%
TAX REVENUE SUPPORT PROVIDED BY 2.1049 MILLS =			\$ 4,347,927	17%
STREET DEPARTMENT	\$ 5,100,000	\$ 7,286,268	\$ 13,757,500	22.61%
TAX REVENUE SUPPORT PROVIDED BY 1.5 MILLS =			\$ 3,098,440	23%
POLICE DEPARTMENTS	10,848,112	11,795,240	\$ 13,420,034	22.06%
TAX REVENUE SUPPORT PROVIDED BY 5.9713 MILLS =			\$ 12,334,502	92%
FIRE DEPARTMENTS	4,940,805	4,893,420	\$ 3,242,939	5.33%
EMS/AMBULANCE	4,318,542	4,379,553	4,786,040	7.87%
TAX REVENUE SUPPORT PROVIDED BY 3.9940 MILLS =			\$ 8,208,703	102%
TOTAL GENERAL FUND EXPENDITURES	\$ 40,421,714	\$ 54,252,324	\$ 60,846,361	46%

Property Tax Revenue = 46% of General Fund Expenditure

NOTE: 49% 2026, 55% 2025, 63% 2024



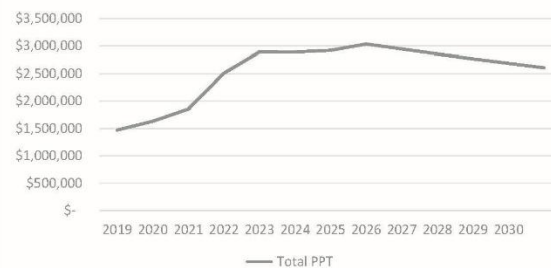
Personal Property Tax Assumptions

City continues to receive PPT reimbursement.
It has not phased out as suggested in past years.
No indication payments will not continue BUT budget assumes a conservative decrease.

PPT Reimbursement History and Projections	
Year	Total PPT
2018	\$ 1,470,414
2019	\$ 1,630,449
2020	\$ 1,852,006
2021	\$ 2,509,225
2022	\$ 2,892,262
2023	\$ 2,891,941
2024	\$ 2,919,690
2025	\$ 3,034,943
2026	\$ 2,943,894
2027	\$ 2,855,578
2028	\$ 2,769,910
2029	\$ 2,686,813
2030	\$ 2,606,209
2031	\$ 2,528,022

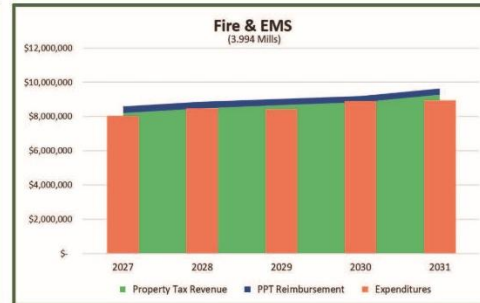
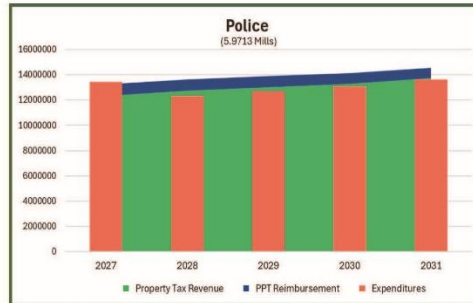
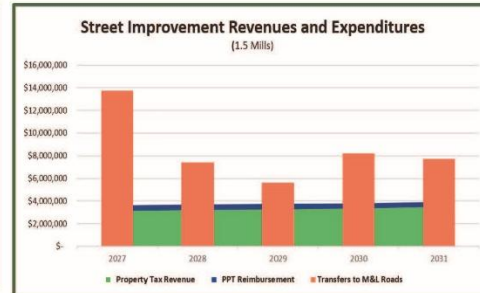
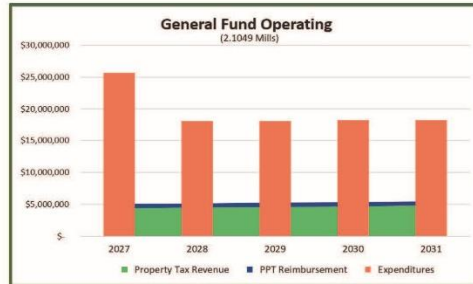
*2026-2031 amounts are estimated

General Fund Personal Property Tax Reimbursement

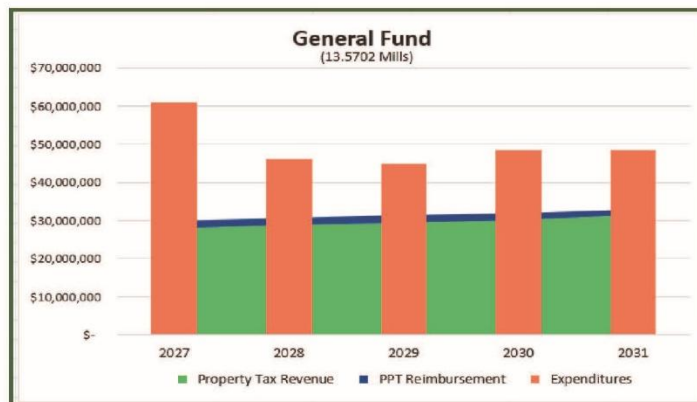




Property Tax Revenue



Property Tax Revenue



General Fund Property Tax Revenues and Expenditures					
	2027	2028	2029	2030	2031
Property Tax Revenue	\$ 27,989,652	\$ 28,893,717	\$ 29,512,043	\$ 30,155,405	\$ 31,357,520
PPT Reimbursement	\$ 1,906,654	\$ 1,849,454	\$ 1,793,970	\$ 1,740,151	\$ 1,687,947
Expenditures	\$ 60,846,361	\$ 46,245,759	\$ 44,818,477	\$ 48,421,206	\$ 48,468,033
Revenues Over Expenditures	\$ (30,950,055)	\$ (15,502,588)	\$ (13,512,464)	\$ (16,525,650)	\$ (15,422,566)

Note:

Property tax revenue in this slide is only ad valorem if does **not** include delinquent property tax, PILOT taxes etc.

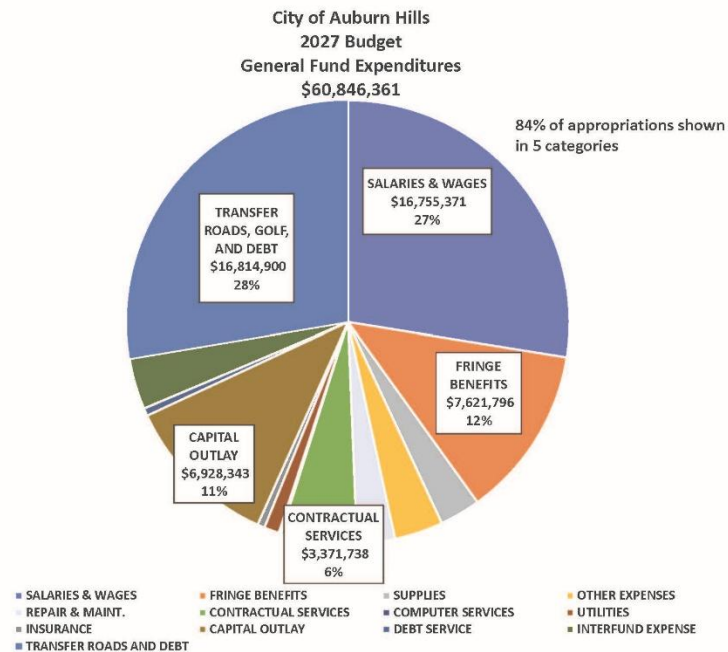
MAJOR PROJECTS APPROVED BY THE AUBURN HILLS CITY COUNCIL

Not Started or Under Construction
(SEPTEMBER 10, 2026)

Number	Project Name	Council Approval	Invest. (\$ millions)	Project Description	Not Started	Under Construction
1 - 2019	Ridgewood Villas PUD	4-22-19	33.0	113 detached single-family homes with a clubhouse and swimming pool		1
2	The Avant at Five Points PUD	11-18-19	15.0	3-story, 68-apartment unit residential building		2
3 - 2022	The Webster PUD	7-25-22 (Rev. 11-28-22)	28.0	6-story 126, 271 sq. ft. mixed-use building (7,687 sq. ft. retail) with 88 apartment units		3
4	Clean View Car Wash	11-28-22	4.0	16,307 sq. ft. car wash (One-year extension to 11-28-25)		4
5 - 2023	Residences at River Trail PUD (Rev.)	12-04-23	23.0	89 townhouse-style apartment units in 11 buildings		5
6 - 2024	Joslyn Road Fuel Station - Mobil PUD	5-20-24	4.0	4,608 sq. ft. convenience store and vehicle fueling station		6
7	The Learning Experience	7-15-24	3.5	10,000 sq. ft. childcare facility with an exterior playground		7
8 - 2025	975 S. Opdyke Self Storage	3-17-25	8.5	45,032-square-foot addition to the existing building (702 storage units)		8
9	Alo's Sports Bar	3-17-25	1.5	Reuse of a 6,371 sq. ft. building with a new restaurant with outside seating		9
10	Chillbox Corporate HQ (YMCA)	5-19-25	3.0	Reuse of a 61,756 sq. ft. building with office/café with outside seating		10
11	Auburn Hills Campus Fuel Island	9-22-25	0.8	Dual dispenser fuel island on the City's municipal campus		11
12 - 2026	DTWN Municipal Parking (Farm Boy)	3-16-26	1.5	131-space municipal parking lot	1	
13	River Bend Condominiums PUD	4-20-26	10.0	32 townhouse-style condominium units in 5 buildings	2	
14	CREST Center Building Addition	4-20-26	51.3	Renovation and expansion of the existing building to 78,784 sq. ft.	3	
15	FANUC SF Academy Parking Lot Exp.	4-20-26	18.0	Building renovation and 205-space parking lot expansion		12
16	Lear Corporation	4-20-26	87.0	Renovation of 431,051 sq. ft. clean industrial building with site improvements		13
17	Sheetz Auburn Hills	4-20-26	8.5	6,159 sq. ft. convenience store with a restaurant and 14 fueling positions	4	
Total Investment			300.6			

*Previous year total investment \$269M

General Fund Expenditures





WAGES & BENEFITS

39% of General Fund



Assumptions

HEADCOUNT/WAGE ASSUMPTIONS					
	2027 BUDGET	PROJECTIONS			
		2028	2029	2030	2031
BY BARGAINING GROUP					
NON BARGAINING	39	38	38	38	38
AFSCME	53	53	53	53	53
POLICE	53	53	53	53	53
FIRE	28	28	28	28	28
TOTAL	173	172	172	172	172
WAGE INCREASES and WAGE BUDGET ASSUMPTIONS					
Non Bargaining (actual varies by EE)	3.5%	3.5%	3.5%	3.5%	3.5%
AFSCME (EXPIRES 2027)	2%	3%	3%	3%	3%
COMMAND (EXPIRES 2028)	2.5%	3%	3%	3%	3%
DETECTIVES (EXPIRES 2027)	2.5%	2.5%	2.5%	2.5%	2.5%
POLC (EXPIRES 2027)	2.5%	2.5%	2.5%	2.5%	2.5%
IAFF (EXPIRES 2026)	3%	3%	3%	3%	3%

\$107,708 reserved for non-bargaining wage increases in 2027

% highlighted are estimates only

BENEFIT INCREASE ASSUMPTIONS					
Benefit	2027	2028	2029	2030	2031
RX	7%	7%	7%	7%	7%
Dental	0%	4%	0%	4%	0%
Optical	1%	1%	1%	1%	1%
Life	3%	3%	3%	3%	3%
Medical	10%	8%	8%	8%	8%
Disability	3%	3%	3%	3%	3%

Wage reserves	2027	2028	2029	2030	2031
Promotions	30,000.00	20,000.00	20,000.00	20,000.00	20,000.00
Bonuses	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00



General Fund Wages

GENERAL FUND WAGES AND BENEFITS									
9/28/2026	Part-time Employee count	Full-time Employee count	2025 ACTUAL	2026 AMENDED	2027 BUDGET	PROJECTIONS			
						2028	2029	2030	2031
WAGES & OVERTIME									
City Council	-	7	\$ 60,150	\$ 63,330	\$ 63,330	\$ 63,330	\$ 63,330	\$ 63,330	\$ 63,330
City Manager	3	4	505,787	533,772	545,361	547,304	549,266	551,248	552,548
Clerks	1	2	191,426	191,773	226,405	357,829	227,653	302,389	228,945
Human Resources	1	2	163,964	163,780	172,991	173,615	174,239	174,239	174,239
Finance/Treasurer	-	7	442,459	487,338	505,375	511,650	518,180	523,711	529,408
DPW Admin	2	7	562,789	578,246	582,572	586,174	589,883	593,704	597,640
Administration Total	7	29	\$ 1,926,575	\$ 2,118,239	\$ 2,096,034	\$ 2,239,902	\$ 2,122,551	\$ 2,208,621	\$ 2,146,110
Facilities	-	9	533,102	557,836	562,937	578,781	595,087	611,871	629,145
Grounds	6	7	510,282	548,155	534,259	548,768	563,044	577,686	591,408
Storm Water	1	-	25,491		28,600	28,600	28,600	28,600	28,600
General Support Total	7	16	\$ 1,068,875	\$ 1,134,591	\$ 1,125,796	\$ 1,156,149	\$ 1,186,731	\$ 1,218,157	\$ 1,249,153
Building	-	8	541,687	577,572	644,090	657,443	673,410	689,887	708,841
Community Development	-	3	192,715	197,144	198,188	198,188	198,188	198,188	198,188
Community Development Total	0	11	\$ 734,402	\$ 774,716	\$ 842,278	\$ 855,631	\$ 871,598	\$ 888,075	\$ 907,029
Seniors	26	3	435,837	499,413	485,701	485,701	485,701	485,701	485,701
Recreation	26	3	315,812	444,410	472,841	472,841	472,841	480,067	480,067
Parks	10	2	279,732	366,989	402,762	411,544	417,063	421,893	425,283
Community Program Total	62	8	\$ 1,031,381	\$ 1,310,812	\$ 1,361,304	\$ 1,370,086	\$ 1,375,605	\$ 1,387,661	\$ 1,391,051
NON-PUBLIC SAFETY GENERAL FUND	76	64	\$ 4,761,233	\$ 5,338,358	\$ 5,425,412	\$ 5,621,768	\$ 5,556,485	\$ 5,702,514	\$ 5,693,343
POLICE	20	60	5,820,347	6,501,610	6,897,839	7,213,197	7,486,111	7,715,922	7,945,044
FIRE	3	12	1,294,799	1,350,976	1,405,459	1,466,847	1,507,745	1,548,243	1,581,753
EMS/AMBULANCE	3	19	2,259,729	2,480,422	2,616,210	2,771,747	2,864,360	2,954,025	3,021,719
PUBLIC SAFETY GENERAL FUND	26	91	\$ 9,374,876	\$ 10,339,008	\$ 10,919,508	\$ 11,451,791	\$ 11,858,216	\$ 12,218,190	\$ 12,548,516
GENERAL FUND SUB-TOTAL	102	155	\$ 14,136,109	\$ 15,671,366	\$ 16,344,920	\$ 17,073,559	\$ 17,414,701	\$ 17,920,704	\$ 18,241,855



General Fund Benefits

9/28/2026	2025	2026	2027	PROJECTIONS			
<u>GENERAL FUND BENEFITS*</u>	ACTUAL	AMENDED	BUDGET	2028	2029	2030	2031
Medical Insurance (Net) ¹	\$ 1,372,550	\$ 1,698,900	\$ 1,904,227	\$ 2,047,356	\$ 2,200,282	\$ 2,365,436	\$ 2,543,809
Prescription Drugs (Net) ¹	209,177	259,686	292,879	313,048	334,380	357,211	381,635
Eye/Dental Insurance	161,097	176,094	182,813	189,290	189,540	196,198	196,454
Healthcare Cost Sub-Total	\$ 1,742,824	\$ 2,134,680	\$ 2,379,919	\$ 2,549,694	\$ 2,724,202	\$ 2,918,845	\$ 3,121,898
401K/457	1,654,424	1,810,929	1,968,568	2,037,401	2,105,471	2,168,698	2,229,542
Retiree Health Care	265,213	1,087,190	1,070,211	502,447	423,263	370,469	343,554
Pension	612,423	1,148,666	1,061,000	827,000	689,000	605,000	598,000
Social Security	558,545	664,169	655,842	684,363	702,326	728,044	746,721
Accrual Payouts/Buyouts	355,237	369,823	247,858	226,022	229,739	233,558	237,489
Disability Insurance	180,655	217,318	205,307	211,437	217,408	223,559	230,175
Workers Compensation	309,297	214,088	167,180	169,264	170,104	170,104	170,104
Life Insurance	53,874	58,815	63,908	65,810	67,755	69,762	71,827
Retiree Health Savings	45,682	49,784	49,861	51,563	53,636	55,781	58,001
Clothing Allowance	10,275	9,210	9,885	9,885	9,885	9,885	9,885
GENERAL FUND SUB-TOTAL	\$ 5,788,448	\$ 7,764,672	\$ 7,879,539	\$ 7,334,886	\$ 7,392,789	\$ 7,553,705	\$ 7,817,196
*includes PT/seasonal							
¹ Assumes 7.5% employee contribution							



Wages/Benefits of Other Funds

OTHER FUNDS WAGES AND BENEFITS									
OTHER FUNDS WAGES Description	Part-time Employee	Full-time Employee	2025 ACTUAL	2026 Amended	2027 REQUESTED	2028 PROJECTION	2029 PROJECTION	2030 PROJECTION	2031 PROJECTION
	count	count							
GENERAL FUND - sub total	102	155	\$ 14,136,109	\$ 15,671,366	\$ 16,344,920	\$ 17,073,559	\$ 17,414,701	\$ 17,920,704	\$ 18,241,859
ROADS	3	7	518,027	613,681	601,583	631,116	659,706	689,218	719,158
FLEET	1	3	217,045	222,236	257,762	265,854	273,258	280,862	288,050
WATER AND SEWER FUND	2	11	751,782	772,666	799,368	827,167	855,836	885,398	915,882
GOLF	41	1	354,033	399,543	404,118	413,354	422,591	490,987	430,551
DDA	2		24,344	31,754	59,344	62,737	64,916	59,904	0
TIFA	1		30,201	26,600	33,415	33,467	33,521	33,575	33,630
TOTAL WAGES			\$ 16,031,541	\$ 17,737,846	\$ 18,500,510	\$ 19,307,254	\$ 19,724,529	\$ 20,360,648	\$ 20,629,130
TOTAL COUNT	152	177							
9/28/2026									
OTHER FUNDS BENEFITS*	2025 ACTUAL	2026 AMENDED	2027 BUDGET	2028 PROJECTIONS	2029 PROJECTIONS	2030 PROJECTIONS	2031 PROJECTIONS		
Medical Insurance (Net) ¹	\$ 286,469	\$ 370,111	\$ 371,547	\$ 400,998	\$ 432,810	\$ 490,874	\$ 504,266		
Prescription Drugs (Net) ¹	46,474	62,663	60,899	65,159	69,721	78,336	79,503		
Eye/Dental Insurance	30,903	32,698	34,988	36,248	36,295	39,755	37,652		
Healthcare Cost Sub-Total	\$ 363,846	\$ 465,472	\$ 467,434	\$ 502,405	\$ 538,826	\$ 608,965	\$ 621,421		
401K/457	191,746	209,789	219,689	224,530	230,283	244,447	242,308		
Social Security	146,502	155,824	167,976	174,028	179,918	189,939	185,981		
Workers Compensation	52,600	36,813	32,304	32,708	32,870	32,870	32,870		
Accrual Payouts/Buyouts	43,768	44,679	32,274	33,096	33,943	34,816	35,716		
Retiree Health Care	(99,191)	35,708	31,032	27,160	22,879	20,025	18,446		
Disability Insurance	23,472	24,763	25,123	25,878	26,654	28,941	28,276		
Clothing Allowance	4,725	4,500	4,725	4,725	4,725	4,725	4,725		
Life Insurance	4,391	4,747	4,697	4,839	4,983	5,418	5,287		
Retiree Health Savings	2,265	2,258	2,315	2,315	2,315	4,115	2,315		
Pension	353,247	372,318	-	-	-	-	-		
OTHER FUNDS SUB-TOTAL	\$ 1,087,371	\$ 1,356,871	\$ 987,569	\$ 1,031,684	\$ 1,077,396	\$ 1,174,261	\$ 1,177,345		
TOTAL BENEFITS	\$ 6,875,819	\$ 9,121,543	\$ 8,867,108	\$ 8,366,570	\$ 8,470,185	\$ 8,727,966	\$ 8,994,541		
*includes PT/seasonal									
¹ Assumes 7.5% employee contribution									



GENERAL FUND By Millage Function





General Fund – Fire/EMS

Fire previous millage (2.494 mills)*:

FIRE/EMS GENERAL FUND	2025	2026 ORIGINAL	2026 AMENDED	2027	2028	2029	2030	2031	
	ACTUAL	BUDGET	BUDGET	BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	
FIRE REVENUES	\$ 5,875,617	\$ 5,741,352	\$ 5,741,352	\$ 5,873,575	\$ 5,977,590	\$ 6,117,370	\$ 6,262,259	\$ 6,412,414	CUMULATIVE
EMS REVENUES	\$ 1,797,566	\$ 1,515,520	\$ 1,515,520	\$ 1,260,000	\$ 1,260,000	\$ 1,260,000	\$ 1,260,000	\$ 1,260,000	
LESS EXPENSES	9,259,347	7,801,186	9,562,573	7,615,858	7,937,522	7,854,593	8,293,696	8,295,390	2027-2031
IMPACT TO FUND BALANCE	\$ (1,586,164)	\$ (544,314)	\$ (2,305,701)	\$ (482,283)	\$ (699,932)	\$ (477,223)	\$ (771,437)	\$ (622,976)	(3,053,851)

2026 Fire approved millage (3.994 mills):

FIRE/EMS GENERAL FUND	2025	2026 ORIGINAL	2026 AMENDED	2027	2028	2029	2030	2031	
	ACTUAL	BUDGET	BUDGET	BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	
FIRE REVENUES	\$ 5,875,617	\$ 5,741,352	\$ 5,741,352	\$ 8,926,614	\$ 9,136,026	\$ 9,292,368	\$ 9,456,053	\$ 9,862,760	CUMULATIVE
EMS REVENUES	\$ 1,797,566	\$ 1,515,520	\$ 1,515,520	\$ 1,410,000	\$ 1,410,000	\$ 1,410,000	\$ 1,410,000	\$ 1,410,000	
LESS EXPENSES	9,259,347	7,801,186	9,272,973	8,028,979	8,463,580	8,427,525	8,915,399	8,931,139	2027-2031
IMPACT TO FUND BALANCE	\$ (1,586,164)	\$ (544,314)	\$ (2,016,101)	\$ 2,307,635	\$ 2,082,446	\$ 2,274,843	\$ 1,950,654	\$ 2,341,621	10,957,199

An additional 1.5 Mills was approved August 4, 2026.

Compared to the projected cumulative net draw of \$3M prior to the election, the proposed Fire/EMS budget now provides \$11M net 2027-2031 allowing the General Fund to recoup both support of prior years and ongoing indirect costs.

*Note: "Before" numbers are an 8/5/2026 snapshot. Some changes in revenues and expenditures have been made since then.



Police 2027-2031 Budget and Capital Plan

Police Millage 5.9714 mills

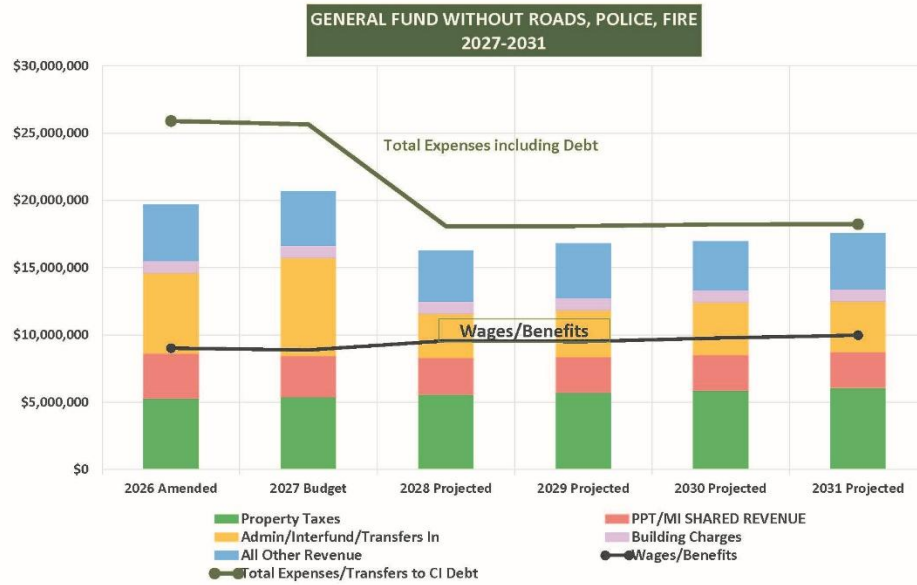
POLICE GENERAL FUND	2025	2026 ORIGINAL	2026 AMENDED	2027	2028	2029	2030	2031
	ACTUAL	BUDGET	BUDGET	BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION
REVENUES	\$ 13,661,272	\$ 13,515,550	\$ 13,515,550	\$ 13,844,298	\$ 14,199,663	\$ 14,438,181	\$ 14,678,656	\$ 15,094,711
LESS EXPENSES	10,848,112	11,692,609	11,795,240	13,420,034	12,303,508	12,696,059	13,067,825	13,604,666
IMPACT TO FUND BALANCE	\$ 2,813,160	\$ 1,822,941	\$ 1,720,310	\$ 424,264	\$ 1,896,155	\$ 1,742,122	\$ 1,610,831	\$ 1,490,045

Budgeted support for indirect costs of GF decreasing 2028-2031 an average of 7.72% annually
Cumulative General Fund support 2027-2031 \$7.1M

2027-2031 Capital Project Budget Plan						
General Fund - 101						
Police - 301 & 305						
Project	Account Description	2027	2028	2029	2030	2031
PSB Foundation Project	Bldg Additions/Improvements	150,000				
Police Fence gate	Bldg Additions/Improvements	100,000				
Office Chairs for Police Department	Furniture	45,000				
OFFICE CUBICLE UPDATE (SGT, TSC, FRONT DESK)	Furniture	43,000				
Motorola Radios	Electronic Equipment	9,500	9,500	9,500	9,500	9,500
VMS/Radar Trailer	Machinery & Equipment		25,000			
Copier for Records	Machinery & Equipment		12,000			
Police DB Copier	Machinery & Equipment				5,000	
SYNOLOGY NAS	Electronic Equipment					30,000
		347,500	46,500	9,500	14,500	39,500



General Fund Operating



General Fund - Operating

GENERAL OPERATIONS – 2.1049 Mills

Includes all General Fund expenses except Police, Fire/EMS and Road Departments

	2025	2026 ORIGINAL BUDGET	2026 AMENDED BUDGET	2027 BUDGET	2028 PROJECTION	2029 PROJECTION	2030 PROJECTION	2031 PROJECTION	
OPERATING GENERAL FUND	ACTUAL	BUDGET	BUDGET	BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	
REVENUES	\$ 19,411,760	\$ 19,673,951	\$ 19,688,461	\$ 20,670,045	\$ 16,269,328	\$ 16,806,293	\$ 16,971,054	\$ 17,585,772	
LESS RHC AND PENSION ADDITIONAL FUNDING	-	1,000,000	1,000,000	500,000	-	-	-	-	
LESS TRANSFERS TO CAPITAL IMPROVEMENT DEBT	1,864,900	1,865,375	1,865,375	1,857,400	1,858,050	1,859,600	1,859,650	1,858,200	
LESS TRANSFER TO GOLF	-	-	-	1,200,000	-	-	-	-	
LESS ALL OTHER EXPENSES	13,349,637	21,806,730	23,032,468	23,282,448	16,224,190	16,235,293	16,353,332	16,368,842	CUMULATIVE
IMPACT TO FUND BALANCE	\$ 4,197,223	\$ (4,998,154)	\$ (6,209,382)	\$ (4,969,803)	\$ (1,812,912)	\$ (1,288,600)	\$ (1,241,928)	\$ (641,270)	2027-2031 (9,954,513)

2027-2031 Highlighted non-recurring Initiatives

**\$4.2M Parking
Initiatives**
Hawk Woods
East Parking
3157 Auburn

**\$500K
Riverbank
Stabilization**

**\$500K
RHC
over ARC**

**\$1.2M
Golf Support**

**\$850K
Playgrounds**

Debt related
2017 issue expires 2032
2021 issue expires 2033
2027-2031 \$9,292,900 total payments



Combined General Fund Components

Combined Related Millage Functions

	2025	2026	2026	2027	2028	2029	2030	2031
IMPACT TO FUND BALANCE	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION
OPERATING GENERAL FUND	\$ 4,197,223	\$ (4,998,154)	\$ (6,209,382)	\$ (4,969,803)	\$ (1,812,912)	\$ (1,288,600)	\$ (1,241,928)	\$ (641,270)
STREET IMPROVEMENT GENERAL FUND	\$ (644,428)	\$ (1,478,840)	\$ (3,490,108)	\$ (9,689,174)	\$ (3,159,208)	\$ (1,294,327)	\$ (3,647,750)	\$ (2,932,630)
POLICE GENERAL FUND	\$ 2,813,160	\$ 1,822,941	\$ 1,720,310	\$ 424,264	\$ 1,896,155	\$ 1,742,122	\$ 1,610,831	\$ 1,490,045
FIRE/EMS GENERAL FUND	\$ (1,586,164)	\$ (544,314)	\$ (2,016,101)	\$ 2,307,635	\$ 2,082,446	\$ 2,274,843	\$ 1,950,654	\$ 2,341,621
TOTAL IMPACT TO FUND BALANCE	\$ 4,779,791	\$ (5,198,367)	\$ (9,995,281)	\$ (11,927,078)	\$ (993,519)	\$ 1,434,038	\$ (1,328,193)	\$ 257,766
PROJECTED ENDING FUND BALANCE	\$ 63,262,151	\$ 58,063,784	\$ 53,266,870	\$ 41,339,792	\$ 40,346,273	\$ 41,780,311	\$ 40,452,118	\$ 40,709,884

Draw down of reserves 35% 2025-2027

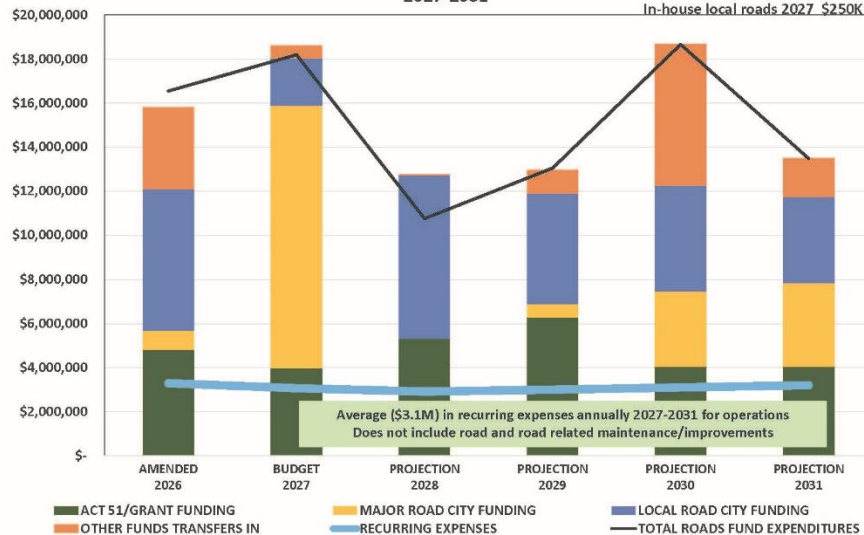
(Draw down of reserves 36% 2025 to 2031)

2027-2031
Funding - \$76.2M
General Fund \$42.7M
TIFAs \$9.3M
Wayne Disposal \$575K
Act 51 \$19.3M
Grants \$3.8M

2027-2031
\$58.8M in road,
pathway, sidewalk,
parking lot and bridge
related maintenance
and improvements

MAJOR & LOCAL ROADS







Major Road Projects
2027-2031 | \$32,087,340

2027-2031 Capital Project Budget Plan						
Major Roads - 202						
Project	Description	2027	2028	2029	2030	2031
Great Lakes Crossing	Asphalt Mill & Resurface	3,057,875				
University Dr	Concrete Maintenance	3,000,000				
Grey Road	Asphalt Pulverize/Overlay	2,500,000				
Shimmons (Grove Ln to Squirrel)	Asphalt Mill & Resurface	610,000				
Great Lakes Crossing	Pathway Construction	525,000				
North Squirrel (Walton to Chrysler)	Concrete Maintenance	500,000			600,000	
Cross Creek/Squirrel HAWK Signal	Traffic Signal	375,000				
Tienken/Squirrel Roundabout	Roundabout Construction	275,000		3,500,000		
Cross Creek (SAD)	Asphalt Reconstruction			200,000	5,100,000	
Cross Creek (SAD)	Pathway Construction			40,000	400,000	
N. Squirrel Rd (Featherstone to Clinton River)	Concrete Maintenance				700,000	
High Meadow (SAD)	Asphalt Reconstruction				225,000	5,800,000
High Meadow (SAD)	Pathway Construction				30,000	300,000
Tri-Party Agreement	Road Maintenance	259,465	50,000	50,000	50,000	50,000
Pathway Maintenance	Maintenance	250,000	250,000	250,000	250,000	250,000
General Maintenance/Guardrail Maintenance	Road Maintenance	125,000	135,000	135,000	135,000	135,000
Signal Maintenance and Repair	Maintenance	115,000	115,000	115,000	115,000	115,000
Sidewalk Maintenance	Maintenance	100,000	100,000	100,000	100,000	100,000
Bridge Repairs	Maintenance	100,000	100,000	100,000	100,000	100,000
Pavement Markings	Maintenance	60,000	60,000	60,000	60,000	60,000
Storm Rehab program	Road Maintenance	20,000	20,000	20,000	20,000	20,000
		11,872,340	830,000	4,570,000	7,885,000	6,930,000



Local Road Projects
2027-2031 | \$25,401,000

2027-2031 Capital Project Budget Plan						
Local Roads - 203						
Project	Description	2027	2028	2029	2030	2031
St Lawrence Sub	Asphalt Pulverize/Overlay	1,240,000				
Churchill Sub	Asphalt Pulverize/Overlay	150,000	3,000,000			
Glenmeade (SAD)	Asphalt Reconstruction	60,000	1,200,000			
Bald Mountain (Walton to Shimmons)	Crush & Shape	50,000	900,000			
Primary	Asphalt Reconstruction	40,000	810,000			
Pond Run (SAD)	Asphalt Mill & Resurface	30,000	470,000			
Valley View (SAD)	Asphalt Mill & Resurface	20,000	280,000			
Nichols/Couchlin/Slocum	Asphalt Pulverize/Overlay	125,000		3,300,000		
Coe/Willet/Joy	Asphalt Replacement		55,000	750,000		
Hillfield	Asphalt Pulverize/Overlay		50,000	800,000		
Doris	Asphalt Construction			150,000	2,850,000	
Doris	Pathway Construction			35,000	540,000	
Vinewood Sub	Asphalt Pulverize/Overlay			125,000	2,600,000	
Collier (east of Joslyn)	Asphalt Replacement			50,000	850,000	
Collier (west of Joslyn)	Asphalt Mill & Resurface			25,000	425,000	
Hawthorn Forest	Asphalt Mill & Resurface				50,000	675,000
Thornwood Sub	Asphalt Mill & Resurface				35,000	850,000
Automation	Asphalt Mill & Resurface				35,000	575,000
Automation	Pathway Construction				8,000	80,000
Pinnacle (SAD)	Asphalt Mill & Resurface				17,500	250,000
Pinnacle (SAD)	Pathway Construction				4,000	40,000
Luella (SAD)	Asphalt Mill & Resurface				15,000	225,000
Luella (SAD)	Pathway Construction				4,000	40,000
Chrysler (SAD)	Asphalt Mill & Resurface					200,000
Briarvale/Brimfield	Asphalt Pulverize/Overlay					90,000
Waukegan Sub	Asphalt Replacement					80,000
Pathway Maintenance	Maintenance	100,000	100,000	100,000	100,000	100,000
Sidewalk Maintenance	Maintenance	50,000	50,000	50,000	50,000	50,000
General Maintenance/Guardrail Maintenance	Maintenance	39,500	39,500	39,500	39,500	39,500
Pavement Markings	Maintenance	20,000	20,000	20,000	20,000	20,000
Catch Basin repair	Maintenance	20,000	20,000	20,000	20,000	20,000
		1,944,500	6,994,500	5,464,500	7,663,000	3,334,500



New Special Assessments 2027-2031

ROAD TO BE ASSESSED	ROAD FUND	CONSTRUCTION TO BEGIN	ESTIMATED 50% TO BE ASSESSED
POND RUN	LOCAL	2028	\$ 250,000
VALLEYVIEW	LOCAL	2028	\$ 150,000
GLENMEADE	LOCAL	2028	\$ 630,000
			\$ 1,030,000
HIGHMEADOW	MAJOR	2031	\$ 3,012,500
AUTOMATION	LOCAL	2031	\$ 305,000
LUELLA LANE	LOCAL	2031	\$ 120,000
PINNACLE	LOCAL	2031	\$ 133,750
			\$ 3,571,250
TOTAL TO BE ASSESSED 2028-2031			\$ 4,601,250
IN PROGRESS:			
Superior Court, Centre, Corporate, Innovation and Executive Hills			
Atlantic Blvd. and West Entrance expire in 2029. Collections pay SA Bond			



Special Assessment Principal and Interest



Total expected collections 2027-2031: \$3,915,666

WATER/SEWER FUND

2% Water Rate Increase

4% Sewer Rate Increase

2027 Assumption



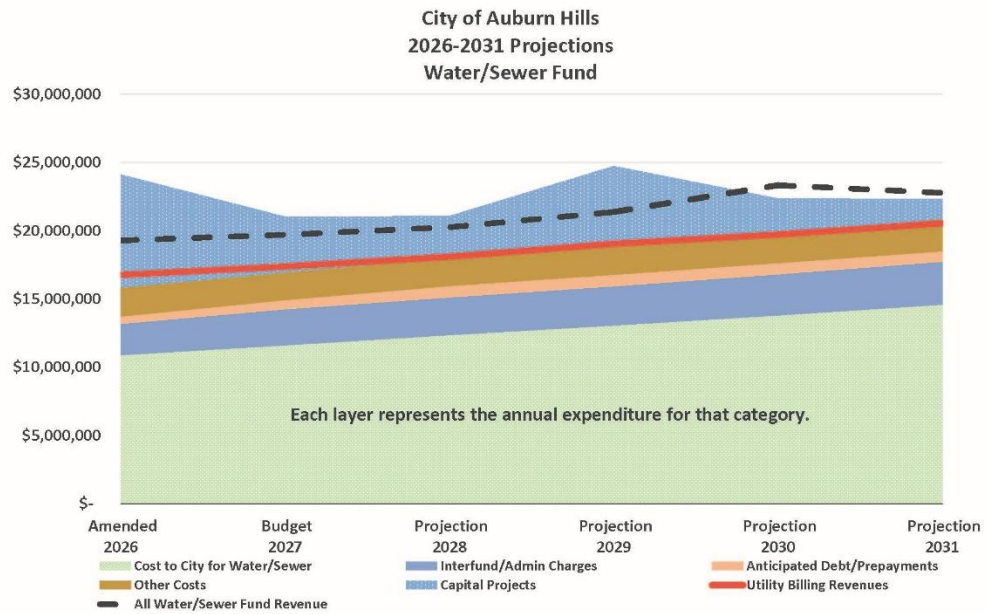
Water/Sewer Fund

City of Auburn Hills WATER/SEWER FUND 2027-2031 Budget Projections

	2025 ACTUAL	2026 AMENDED	2027 BUDGET	2028 PROJECTION	2029 PROJECTION	2030 PROJECTION	2031 PROJECTION
ESTIMATED CASH POSITION							
Beginning Cash and Investments	\$ 37,170,859	\$ 37,942,491	\$ 33,286,791	\$ 32,369,599	\$ 32,135,371	\$ 29,378,785	\$ 30,971,601
Projected Change in Cash	771,632	(4,655,700)	(917,192)	(234,228)	(2,756,586)	1,592,816	992,989
ENDING CASH AND INVESTMENTS	\$ 37,942,491	\$ 33,286,791	\$ 32,369,599	\$ 32,135,371	\$ 29,378,785	\$ 30,971,601	\$ 31,964,590
Increase(Decrease) from Prior Year		-12.27%	-2.76%	-0.72%	-8.58%	5.42%	3.21%
% Of Expense of Cash and Investment			73%	63%	69%	77%	67%
Includes the following sewer established debt obligations:							
Current Debt Payment plan:	\$	681,288	\$	837,562	\$	847,186	\$ 828,677
							\$ 769,120



Water & Sewer Projections



Water Capital Plan 2027-2031 | \$11,460,000

2027-2031 Capital Project Budget Plan						
Water Department - 536						
Project	Description	2027	2028	2029	2030	2031
Grey Road WM Replacement	AC Water Main Replacement	2,600,000				
Squirrel & Opdyke Actuator replacement	Actuator replacement	60,000				
Churchill Sub AC replacement	AC Water Main Replacement	125,000	1,750,000			
Tall Oaks/175 WM abandon	Water Main Construction	15,000	250,000			
Nichols/Couchlin/Slocum WM Replacement	AC Water Main Replacement	225,000		3,750,000		
Coe Water Main	Water Main Replacement		15,000	285,000		
Tower Interior and Exterior Coating	Water/Sewer System Imp & Ext			580,000		
Doris WM Replacement	AC Water Main Replacement			75,000	1,400,000	
Adams/Brianvale/Brimfield WM replacement	AC Water Main Replacement					250,000
Waukegan Sub WM replacement	AC Water Main Replacement					80,000
		3,025,000	2,015,000	4,690,000	1,400,000	330,000

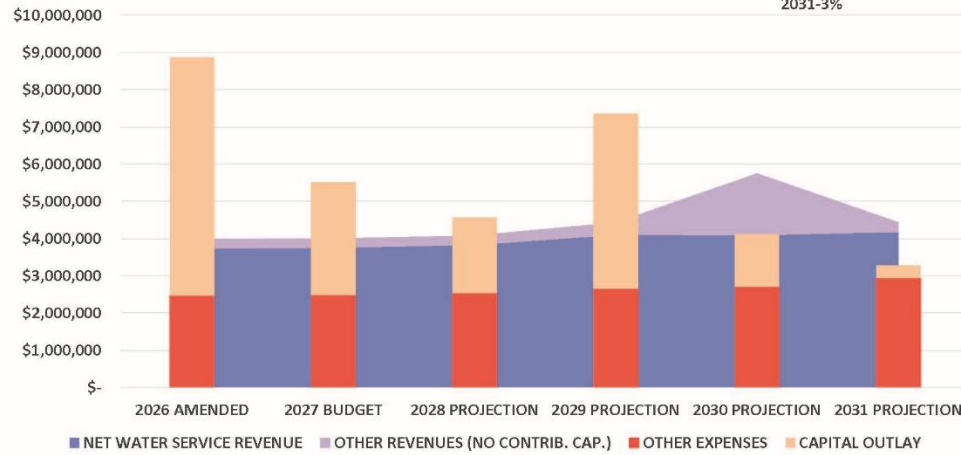


Water Department Projections

CITY OF AUBURN HILLS WATER DEPARTMENT PROJECTIONS 2026-2031

Rate Increase Assumptions

2027-2%
2028-4%
2029-5%
2030-2%
2031-3%



*Net water service revenue = Charges for water-Cost to city of water

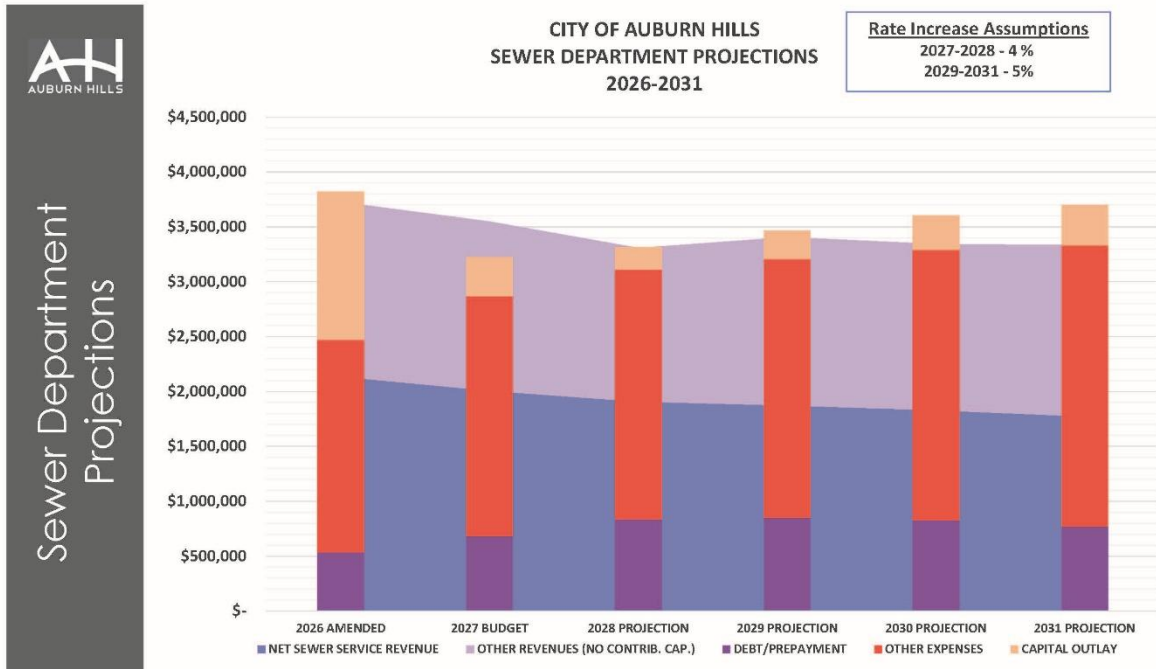


Sewer Capital Plan 2027-2031 | \$1,499,000

2027-2031 Capital Project Budget Plan

Sewer Department - 535

Project	Description	2027	2028	2029	2030	2031
Sewer Lining and Manhole Restore	Replacement	300,000	150,000	200,000	250,000	300,000
Lift Station Pumps	Replacement	55,000	57,000	60,000	62,000	65,000
		355,000	207,000	260,000	312,000	365,000





Fieldstone Golf Operations

City of Auburn Hills GOLF FUND 2027-2031 Budget Projections

ESTIMATED CASH POSITION

	2025 ACTUAL	2026 AMENDED	2027 BUDGET	2028 PROJECTION	2029 PROJECTION	2030 PROJECTION	2031 PROJECTION
Beginning Cash and Investments	\$ 1,474,796	\$ 1,276,239	\$ 1,189,038	\$ 1,429,373	\$ 1,791,464	\$ 1,153,689	\$ 1,517,840
Projected Change in Cash	(198,557)	(87,201)	240,335	362,091	(637,775)	364,151	481,619
ENDING CASH AND INVESTMENTS	\$ 1,276,239	\$ 1,189,038	\$ 1,429,373	\$ 1,791,464	\$ 1,153,689	\$ 1,517,840	\$ 1,999,459
Increase[Decrease] from Prior Year		-6.83%	20.21%	25.33%	-35.60%	31.56%	31.73%



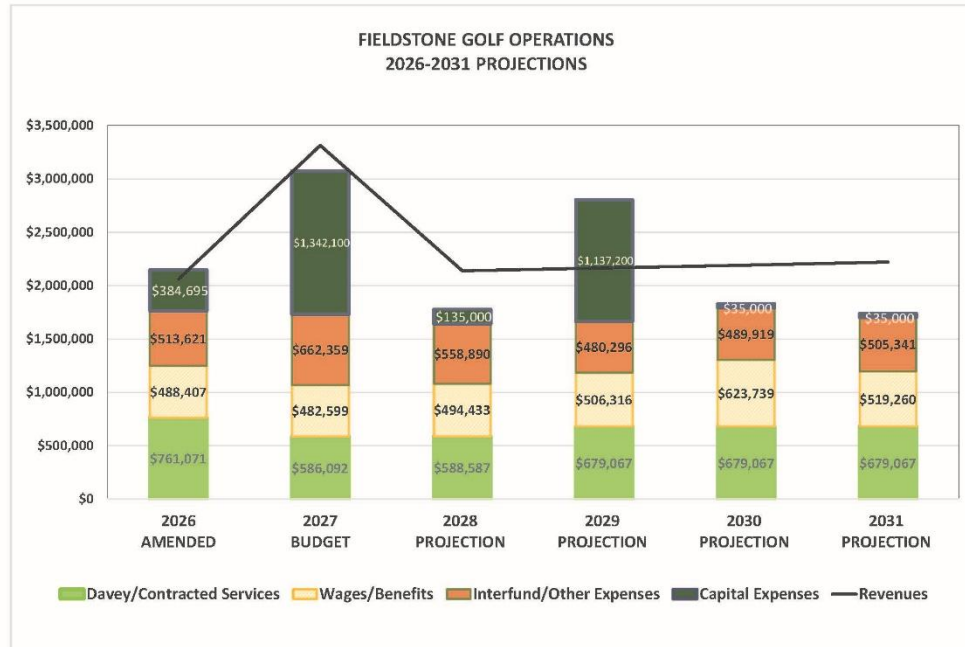
Fieldstone Golf Operations

FIELDSTONE GOLF COURSE 2027-2031 CAPITAL PROJECT PLAN

2027-2031 Capital Project Budget Plan						
Fieldstone Golf Course - 584						
Project	Description	2027	2028	2029	2030	2031
Cart Path	Land Improvements	100,000	100,000			
Pond Dredging	Land Improvements			1,100,000		
Bridge Repair	Land Improvements	35,000	35,000	35,000	35,000	35,000
Range Picker	Machinery & Equipment					
24-Irrigation Satellites	Machinery & Equipment					
ENCLOSURE OF VERANDA AND GRILLE/BAR RENOVATION	BLDG. ADDITIONS & IMPROVEMENTS	1,200,000				
Computer Bundle Replacement	Computer Equipment	7,100		2,200		
		1,342,100	135,000	1,137,200	35,000	35,000



Fieldstone Golf Operations



FIELDSTONE GOLF CLUB:

Reimburse General Fund Option





Fieldstone Golf Repayment Plan

City of Auburn Hills GOLF FUND 2027-2031 Budget Projections

ESTIMATED CASH POSITION

	2025 ACTUAL	2026 AMENDED	2027 BUDGET	2028 PROJECTION	2029 PROJECTION	2030 PROJECTION	2031 PROJECTION
Beginning Cash and Investments	\$ 1,474,796	\$ 1,276,239	\$ 1,289,038	\$ 1,529,373	\$ 1,291,464	\$ 353,689	\$ 517,840
Projected Change in Cash (using actual YTD activity)	(198,557)	12,799	240,335	362,091	(637,775)	364,151	481,619
Repayment to General Fund (no interest)	-	-	-	(600,000)	(300,000)	(200,000)	(100,000)
ENDING CASH AND INVESTMENTS	\$ 1,276,239	\$ 1,289,038	\$ 1,529,373	\$ 1,291,464	\$ 353,689	\$ 517,840	\$ 899,459
Increase(Decrease) from Prior Year		1.00%	18.64%	-15.56%	-72.61%	46.41%	73.69%

GL Number	Description	2026 Amended Budget	2026 Activity
584-753-642.001	GOLF LEAGUE GREEN FEES	182,325.00	283,136.99
		100,811.99	additional revenue not reflected in 2026 budget



Includes Fieldstone Golf Repayment Plan

GENERAL FUND

Description	2025 ACTUAL	2026 ORIGINAL BUDGET	2026 AMENDED	2027 BUDGET	2028 PROJECTED	2029 PROJECTED	2030 PROJECTED	2031 PROJECTED
Total General Fund Revenues	\$45,201,629	\$44,542,533	\$ 44,557,043	\$ 48,919,283	\$45,852,240	\$46,552,515	\$47,293,013	\$48,825,799
Total General Fund Expenditures	40,421,838	49,740,900	54,552,324	60,846,361	46,245,759	44,818,477	48,421,206	48,468,033
Revenue Over (Under) Expenditures	\$ 4,779,790	\$ (5,198,367)	\$ (9,995,281)	\$ (11,927,078)	\$ (393,519)	\$ 1,734,038	\$ (1,128,193)	\$ 357,766
Fund Balance ¹	\$ 63,262,151	\$ 58,063,784	\$ 53,266,870	\$ 41,339,792	\$ 40,946,273	\$ 42,680,311	\$ 41,552,118	\$ 41,909,884
as % of Expense	156.5%	116.7%	97.6%	67.9%	88.5%	95.2%	85.8%	86.5%
Unassigned Fund Balance	\$37,705,649	\$32,115,195	\$ 27,318,281	\$ 33,285,831	\$33,285,831	\$ 33,068,041	\$ 33,513,674	\$ 33,638,214
as % of Expense	93.28%	64.56%	50.08%	54.70%	71.98%	73.78%	69.21%	69.40%

¹Fund Balance includes Nonspendable, Restricted, Committed, Assigned, and Unassigned balances.

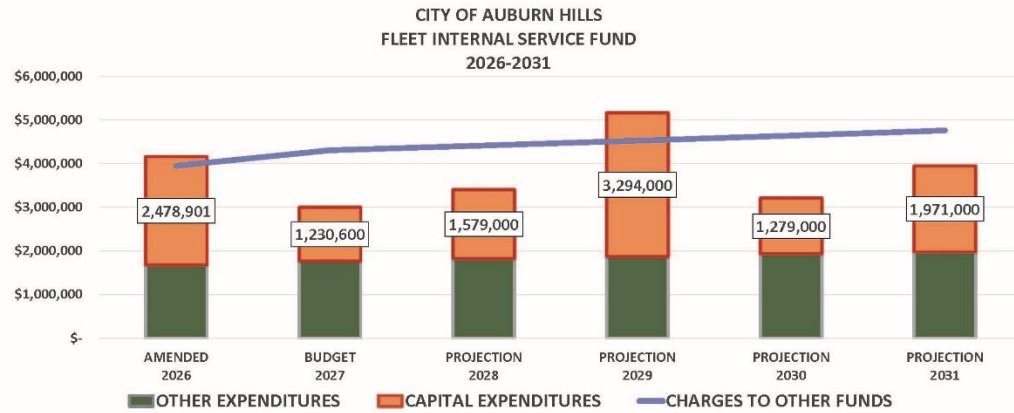


FLEET FUND





Internal Service Fund



Fleet Fund Cash Position

	2026	2027	2028	2029	2030	2031
	AMENDED	BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION
CHARGES TO OTHER FUNDS	\$ 3,948,809	\$ 4,305,246	\$ 4,411,808	\$ 4,523,931	\$ 4,638,427	\$ 4,757,452
LESS CAPITAL EXPENDITURES	2,478,901	1,230,600	1,579,000	3,294,000	1,279,000	1,971,000
LESS OTHER EXPENDITURES	1,681,089	1,768,370	1,824,621	1,866,138	1,930,204	1,975,950
Change in Cash	\$ (211,180)	\$ 1,306,276	\$ 1,008,187	\$ (636,207)	\$ 1,429,223	\$ 810,502
Estimated Cash Balance	\$ 6,281,001	\$ 7,587,277	\$ 8,595,464	\$ 7,959,257	\$ 9,388,480	\$ 10,198,982
% Change in Cash	-3.25%	20.80%	13.29%	-7.40%	17.96%	8.63%

*Staff may adjust allocation of costs it charges other funds in future years
IF reserves continue to grow AND equipment and vehicles needs hold to plan*



Fleet Capital Machinery & Equipment Purchases

2027-2031 Capital Project Budget Plan					
Fleet - 661					
	2027	2028	2029	2030	2031
REPLACE E149 BANDIT 18" CHIPPER	100,000				
REPLACE E163 HURCO	100,000				
E1825 Z Spray Fertilizer Sprayer	22,000				
REPLACE GATOR XUV - E152	20,000				
REPLACE DUMP TRAILER T112 - 2008 MANUFACTURE DATE	15,000				
REPLACEMENT LEAF LOADER	15,000				
NEW- ELECTRIC UTILITY VEHICLE FOR HAWKWOODS	15,000				
REPLACE TRAILER T37 - 2010 MANUFACTURE DATE	11,000				
NEW - 10 TON ROLLER		170,000			
NEW - TACK TANK MACHINE AND SWAP SKID		50,000			
NEW - 10 TON ROLLER TRAILER		40,000			
E165 Trailer Air Compressor		30,000			
REPLACE M30 FLOOR SCRUBBER (DPW GARAGE) - E1178			50,000		
REPLACE ATTENUATOR - E172			30,000		
Excavator E155				250,000	
NEW Excavator Trailer				60,000	
REPLACE E2003 MESSAGE BOARD				20,000	
REPLACE E2115 HOT PATCHER					30,000
REPLACE E119 SUPERZ MOWER					20,000
REPLACE E2202 INFRARED ASPHALT HEATER					20,000
Asphalt Roller E1601					20,000
TOTAL MACHINERY AND EQUIPMENT	298,000	290,000	80,000	330,000	90,000



Fleet Vehicle Purchases

2027-2031 Capital Project Budget Plan					
Fleet - 661					
	2027	2028	2029	2030	2031
AMBULANCE REPLACE AF2017	450,000				
D1803 RAM 3500 UTILITY	100,000				
REPL D1935 RAM 3500 Utility	100,000				
REPLACE AP 2164 DURANGO	47,000				
REPLACE AP 2165 DURANGO	47,000				
REPLACE AP 2167 DURANGO	47,000				
REPLACE AP 2268 CHARGER	47,000				
REPLACE AP 2203 RAM 1500 SSV (SIU)	47,000				
REPLACE AP2121 DURANGO (LT SHARED)	47,000				
D2101 VACTOR		700,000			
D1806 RAM 5500 DUMP		100,000			
D1807 RAM 5500 FLAT		100,000			
D1805 PROMASTER CITY		70,000			
REPLACE AP 2153 CHARGER		47,000			
REPLACE AP2163 CHARGER		47,000			
AF2016 RAM 1500		45,000			
AP2336 RAM SSV REPLACEMENT		45,000			
AP2371 DURANGO PURSUIT		45,000			
AP2372 DURANGO PURSUIT		45,000			
AP2374 DURANGO PURSUIT		45,000			
AF1512 FIRE ENGINE REPLACEMENT			1,500,000		
REPLACE AF2103 RESCUE			450,000		
REPLACE D1401 DUMP w/ WING			400,000		
D412 SEWER CAMERA			250,000		
REPL D410 Flatbed Tow			200,000		
REPLACE D2107 RAM 2500			62,000		
REPLACE AM1602 CHEROKEE			45,000		
REPLACE AP2475 DURANGO			45,000		
REPLACE AP2476 DURANGO			45,000		

Continued next slide



Fleet Vehicle Purchases

2027-2031 Capital Project Budget Plan					
Fleet - 661					
	2027	2028	2029	2030	2031
REPLACE AP2477 DURANGO			45,000		
REPLACE AP2478 DURANGO			45,000		
REPLACE AP2481 DURANGO			45,000		
REPLACE AF2328 DODGE DURANGO			42,000		
REPLACE AC2337 KIA SPORTAGE			40,000		
REPLACE D1518 DUMP w/WING				400,000	
REPLACE D1504 FORESTRY AERIAL				250,000	
REPLACE D1610 SIGN TRUCK				200,000	
REPLACE AM2301 COMM CTR PACIFICA				54,000	
REPLACE AP2389 RAM 1500SSV				45,000	
REPLACE FIRE RESCUE AF2327					475,000
REPLACE D1611 TANDEM PLOW W/WING					400,000
REPLACE D2434 RAM 3500 UTILITY					100,000
REPLACE AS2321 PROMASTER 2500 NEMT					90,000
REPLACE D2326 PROMASTER 3500-WATER MB					85,000
REPLACE AP2685 TAHOE PPV					65,000
REPLACE AP2684 TAHOE PPV					65,000
REPLACE D2311 RAM 2500 W/PLOW					62,000
REPLACE D2317 RAM 2500 W/PLOW					62,000
REPLACE D2322 RAM2500 W/PLOW					62,000
REPLACE AF2102 RAM 2500					50,000
REPLACE AF2329 FD COMMAND DURANGO					50,000
REPLACE AP2670 DURANGO PPV					50,000
REPLACE AP2522 DURANGO					50,000
REPLACE AP2269 RAM SSV					45,000
REPLACE AP2399 RAM SSV					45,000
REPLACE AR2313 RAM 1500 QUAD					45,000
REPLACE AP2316 RAM-DB					40,000
REPLACE AP2412 COMPASS-DB					40,000
TOTAL FLEET VEHICLES	932,000	1,289,000	3,214,000	949,000	1,881,000