

CITY OF AUBURN HILLS

CITY COUNCIL WORKSHOP MINUTES

SEPTEMBER 22, 2025

CALL TO ORDER & Mayor Marzolf at 5:30 PM

PLEDGE OF ALLEGIANCE:

LOCATION: Admin Conference Room, City Hall, 1827 N. Squirrel Rd, Auburn Hills, MI 48326

Present: Council Members Ferguson, Fletcher, Hawkins, Knight, Marzolf,

McDaniel, and Verbeke

Absent: None

Also Present: City Manager Tanghe, Asst City Manager Skopek, City Clerk Pierce, Police Chief Gagnon, Fire Chief Massingill, Asst Fire Chief Robinson, Capt Strunk, Community Development Director Cohen, Economic Development Director Carroll, Fieldstone Golf Club General Manager Hierlihy, DPW Director Baldante, Mgr of Roads & Fleet Hefner, Recreation & Senior Services Director Adcock, Senior Services Program Coordinator Monroy, Recreation Director Stepp, Finance Director/Treasurer Schulz, Deputy Treasurer Jones, Accountant Lines, Accountant

Moss, Asst to the Manager Hagge

0 Guests

Workshop Topic: Budget Workshop (1 of 2)

Mr. Tanghe introduced the budget process. He explained that several road projects have been delayed to protect the City's fund balance. He thanked the Finance Department for their work on preparing the budget.

Ms. Schulz reviewed the 2026-2030 assumptions. She noted that there is less than a 1% increase in property tax revenue projected for 2026 and pointed out the utility rate increases. Ms. Schulz discussed the current projects. She explained that the City is starting off with a strong fund balance, however it is anticipated that the reserves are expected to be drawn from in 2026. She noted the focus is on the overall fund balance.

Ms. Jones discussed real property tax and related revenue and personal property tax reimbursement which equates to 61% of the total general fund revenue. In reviewing the property tax revenue, she noted that the Police Department is fully funded by its millage. Ms. Jones noted that the City continues to receive PPT reimbursement. It has not phased out as suggested in past years and there is no current indication that these payments will cease within the next five years.

Mr. Moss presented the wage and benefit assumptions for each fund. He noted that medical insurance costs are projected to increase to 18% next year.

Ms. Schulz reviewed the general fund revenues and expenditures, including the anticipated impact of parking improvements and the EMS budget.

Mr. Moss explained that the expenditure is greater than the millage in the major and local roads fund. Mr. Baldante noted that the roads are becoming more expensive. In discussing major and local road projects, Mr. Moss explained the special assessment program which will offset the cost of the project by assessing 50% to the property owners. Discussion ensued on the special assessment districts. It was noted that there is typically a ten-year payback, with a 5% interest.

Ms. Schulz recapped the general fund components. She noted that before the next workshop the goal is to defer identified road projects beyond 2030. The City will have to consider doing roads as the budget allows. Future discussions should address EMS funding and doing work in-house to reduce costs.

Mr. Lines presented the water and sewer fund. He explained that in 2026 the water rate will increase by 4% while the sewer rate will remain unchanged. The water rate is expected to increase by 3% in 2027-2030. There will be incremental increases to the sewer rate from 2027-2030.

Mr. Lines reviewed the Fieldstone Golf operations, projecting annual cash increases except in 2029 when the pond dredging project is scheduled.

Ms. Schulz presented the Fleet fund and outlined the anticipated equipment purchases over the next five years.

The meeting adjourned at 6:45 PM.	
Brian W. Marzolf, Mayor	Laura M. Pierce, City Clerk



2026-2030 Assumptions

\$54.6M in road, pathway, sidewalk, parking lot and bridge related maintenance and improvements Major/Local Road Funding General Fund \$41.9M TIFAs \$7.1M

TIFAs \$7.1M Wayne Disposal \$800K Act 51 \$17M Other Capital Spend \$22.6M Land/Building \$4.9M Equipment \$18.1M Water/Sewer \$7.1M Vehicles

\$52.7M TOTAL

Less than 1% increase in Property Tax value for 2026

3.1% for out years following CPI/Growth trends \$8.9M General Fund PPT Reimbursement

Utility Rate Increases
Water: Sewer:

 2026
 4%
 0%

 2027
 3%
 1%

 2028
 3%
 2%

 2029
 3%
 2%

 2030
 3%
 3%

Total Anticipated Debt: \$13.8M

27% Water/Sewer 70% General Fund (Approx 95% of GF Debt expires by 2033)

A Homeland Security department was added to General Fund in preparation for future FEMA funding 2026:

\$102,027 reserved for non-bargaining unit employee wage increases

\$55K in 2026 & \$35K each other year reserved for potential advancement and other incentives.

ACRONYM KEY:

PPT Personal Property Tax
SAD Special Assessment District
CPI Consumer Price Index



			GENERAL	FUND				
9.3.2025		2025						
	2024	ORIGINAL	2025	2026	2027	2028	2029	2030
<u>Description</u>	ACTUAL	BUDGET	AMENDED	BUDGET	PROJECTED	PROJECTED	PROJECTED	PROJECTED
Total General Fund Revenues	\$ 47,947,610	\$ 39,662,938	\$ 40,674,025	\$ 44,542,533	\$ 41,640,476	\$ 42,879,746	\$ 44,089,239	\$ 45,319,667
Total General Fund Expenditures	38,445,343	43,577,286	49,350,279	49,740,900	50,813,696	45,445,116	45,619,990	50,887,812
Revenue Over (Under) Expenditures	\$ 9,502,267	\$ (3,914,348)	\$ (8,676,254)	\$ (5,198,367)	\$ (9,173,220)	\$ (2,565,370)	\$ (1,530,751)	\$ (5,568,145)
Fund Balance 1	\$ 58,482,360	\$ 54,568,012	\$ 49,806,106	\$ 44,607,739	\$ 35,434,519	\$ 32,869,149	\$ 31,338,398	\$ 25,770,253
as % of Expense	152.1%	125.2%	100.9%	89.7%	69.7%	72.3%	68.7%	50.6%
Unassigned Fund Balance	\$ 27,750,653	\$ 40,312,535	\$ 35,550,629	\$ 26,534,305	\$ 23,917,213	\$ 18,715,912	\$ 17,736,263	\$ 11,704,780
as % of Expense	72.18%	92.51%	72.04%	53.35%	47.07%	41.18%	38.88%	23.00%

TOTAL CITY 2026 BUDGET (NO COMPONENT UNITS)

REVENUES: \$83,687,619 EXPENDITURES: \$89,921,896 (\$6,234,277)

9525





2026 PROPOSED	PROPOSED	PROPOSED	APPROPRIATION	
BUDGET	REVENUES	EXPENDITURES	OF FUND EQUITY	
General	\$ 44,542,533	\$ 49,740,900	\$ (5,198,367)	
Major Streets	3,203,874	3,164,795	39,079	2.
Local Streets	8,402,324	8,401,228	1,096	
METRO Act	96,345	65,000	31,345	
Wayne Disposal-Oakland		510,000	(510,000)	
Tree Ordinance	39,999	115,500	(75,501)	
Special Circumstances Fund	30,506	30,500	6	
Police Drug Forfeiture	2,467	66,000	(63,533)	
CDBG Grant	79,096	79,096	-	
Capital Improvement Debt	1,865,375	1,865,375	-	
Capital Projects Fund	-	-	1.70	
Fieldstone Golf Club	2,060,593	2,008,617	51,976	
Water/Sewer	19,284,011	20,665,302	(1,381,291)	
Fleet Management	3,948,809	3,203,850	744,959	
Special Assessment Debt	131,687	5,733	125,954	
Total Before Component Units	\$ 83,687,619	\$ 89,921,896	\$ (6,234,277)	
DDA	\$ 702,917	\$ 949,230	\$ (246,313)	den consultant
TIFA 85-A	1,423,252	3,992,411	(2,569,159)	\$6M General Fund 8
TIFA 85-B	2,097,404	4,541,578	(2,444,174)	Road support
TIFA 86-D	1,024,265	3,261,424	(2,237,159)	
Economic Development Authority	-	-		-
Brownfield Authority	510,842	505,364	5,478	
Grand Total	\$ 89,446,299	\$ 103,171,903	\$ (13,725,604)	



& PERSONAL PROPERTY REIMBURSEMENT



2026 Real and Personal
Property Taxes

REAL PROPERTY TAX AND RELATED REVENUE \$25,238,125

PERSONAL PROPERTY TAX REIMBURSEMENT \$1,906,654

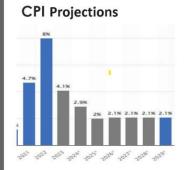
TOTAL: \$27,144,779

61% OF TOTAL GENERAL FUND REVENUE

Property Tax Revenue Timeline/Assumptions

CURRENT PROJECTIONS

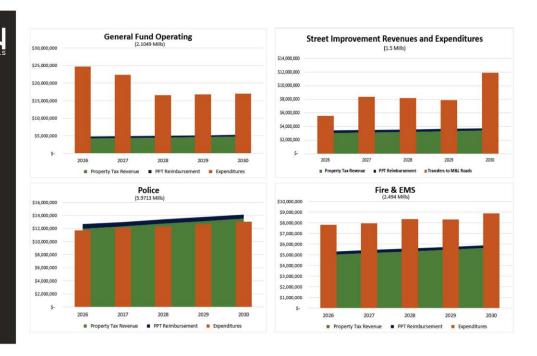
			1								
Assessment Year	2023	2024	2025		2026		2027			2028	
CPI	4.10%	2.90%	2.00%	е	2.10%	е	2.10%	e		2.10%	e
Growth (used to estimate revenue only)			1.00%	е	1.00%	e	1.00%	е		1.00%	e
Taxable Value Levied	2024	2025	2026		2027		2028			2029	
Taxable Value (000)	2,204,089	2,223,665	2,290,375	e	2,361,377	e	2,434,579	e	1	2,510,051	e
% Change in Real and Personal Taxable Values	7.80%	0.89%	3.00%		3.10%		3.10%			3.10%	
Budget Year	2025	2026	2027		2028		2029			2030	
General Fund Tax Disbursements	\$ 24,643	\$ 25,238	\$ 26,021	e \$	26,828	e	\$ 27,660		\$	28,518	e
City Tax Mills for Government Funds	12.0702	12.0702	12.0702	e	12.0702	е	12.0702	e		12.0702	e

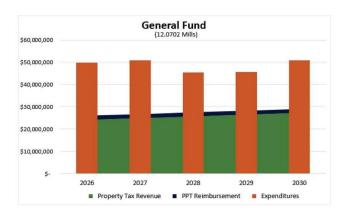


- Two-year lag in revenue recognition
- 1% growth projected

2024	2025	% Changed	2024	2025	% Changed
Assessed	Assessed	Assessed	Taxable	Taxable	Taxable
2,662,401,085	2,718,631,000	2.11%	2,204,088,895	2,223,664,670	0.89%







	Total General	Fund Revenues as	nd Expenditures		
	2026	2027	2028	2029	2030
Property Tax Revenue	\$ 24,196,609	\$ 24,946,704	\$ 25,720,052	\$ 26,517,373	\$ 27,339,412
PPT Reimbursement	\$ 1,906,654	\$ 1,849,454	\$ 1,793,970	\$ 1,740,151	\$ 1,687,947
Expenditures	\$ 49,740,900	\$ 50,813,696	\$ 45,445,116	\$ 45,619,990	\$ 50,887,812
Revenues Over Expenditures	\$ (23,637,637)	\$ (24,017,538)	\$ (17,931,094)	\$ (17,362,466)	\$ (21,860,453)

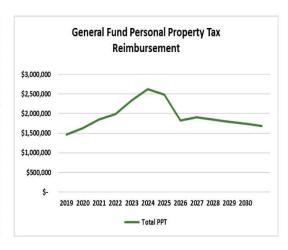
Note:

The property tax revenue in this slide is not accounting for things like delinquent property tax, PILOT taxes etc.



City continues to receive PPT reimbursement. It has not phased out as suggested in past years. Using trend to project in future years. No current indication payments will not continue over 5-year horizon

Year	1	Total PPT
2018	\$	1,470,414
2019	\$	1,630,449
2020	\$	1,852,000
2021	\$	1,993,369
2022	\$	2,336,378
2023	\$	2,619,219
2024	\$	2,480,256
2025	\$	1,823,773
2026	\$	1,906,654
2027	\$	1,849,45
2028	\$	1,793,97
2029	\$	1,740,15
2030	S	1,687,947



PROJECTS APPROVED BY THE AUBURN HILLS CITY COUNCIL

Not Started or Under Construction (AUGUST 25, 2025)

Number	Project Name	Council Approval	Invest. (\$ millions)	Project Description	Not Started	Under Construction
1 - 2019	Ridgewood Villas PUD	4-22-19	33	11.3 detached single-family homes with a clubhouse and swimming pool		1
2	The Avant at Five Points PUD	11-18-19	15	3-story, 68-apartment unit residential building		2
3 - 2021	University Plaza	9-27-21	1	Covert BD's Mongolian Grill restaurant into an 8,550 sq. ft. retail center		3
4 - 2022	The Webster PUD	7-25-22 (Rev. 11-28-22)	22	6-story 126, 271 sq. ft. mixed-use building (7,687 sq. ft. retail) with 88 apartment units		4
5	Clean View Car Wash	11-28-22	4	16,307 sq. ft. car wash (One-year extension to 11-28-25)	1	
6 - 2023	GM EV Parts Assembly PUD	8-21-23	130	715,O12 sq. ft. clean industrial building		5
7	Five Points Community Church	9-25-23	3	10,220 sq. ft. sanctuary building addition		6
8	Pacific/Taylor Industrial Spec Building	9-25-23	4	47,728 sq. ft. clean industrial building		7
9	Residences at River Trail PUD (Rev.)	12-04-23	23	89 townhouse-style apartment units in 11 buildings		8
10 - 2024	Greystone Pickleball Club PUD	4-15-24	13	60,528 sq. ft. indoor recreational facility and event venue		9
11	Joslyn Road Fuel Station - Mobil PUD	5-20-24	4	4,608 sq. ft. convenience store and vehicle fueling station	2	
12	The Learning Experience	7-15-24	3.5	10,000 sq. ft. childcare facility with an exterior playground	3	
13 - 2025	975 S. Opdyke Self Storage	3-17-25	8.5	45,032-square-foot addition to the existing building (702 storage units)	4	
14	Alo's Sports Bar - 3315 Auburn Road	3-17-25	1.5	Reuse of a 6,371 sq. ft. building with a new restaurant with outside seating		10
15	Chillbox Corporate HQ (YMCA)	5-19-25	3.0	Reuse of a 61,756 sq. ft. building with office/café with outside seating	5	
16	Brose NA HQ - Parking Expansion	8-18-25	0.5	75-space parking lot expansion	6	
	Total Investment		269			

^{*}Previous year total investment \$470M



WAGES & BENEFITS



	2024	2025	2026		PROJEC	TIONS	
	ACTUAL	AMENDED	BUDGET	2027	2028	2029	2030
<u>HEADCOUNT</u>							
ADMINISTRATIVE STAFF*	13	15	15	15	15	15	15
COMMUNITY DEV/BLDG***	10	11	11	11	11	11	11
DPW GENERAL FUND **	23	23	23	23	23	23	23
SENIORS, RECREATION, PARKS	6	8	9	9	9	9	9
POLICE	50	58	60	60	60	60	60
FIRE	31	13	13	13	13	13	13
EMS/AMBULANCE	-	19	19	19	19	19	19
GENERAL FUNDS SUB-TOTAL	133	147	150	150	150	150	150
ROADS AND FLEET	10	10	10	10	10	10	10
WATER AND SEWER	11	11	11	11	11	11	11
GOLF	1	1	2	1	1	1	1
TOTAL	155	169	173	172	172	172	172
BY BARGAINING GROUP							
NON BARGAINING	33	35	39	38	38	38	38
AFSCME	51	54	53	53	53	53	53
POLICE	43	51	53	53	53	53	53
FIRE	28	29	28	28	28	28	28
TOTAL	155	169	173	172	172	172	172
WAGE INCREASES and	WAGE B	UDGET ASSL	IMPTIONS				
Non Bargaining(actual varies between E	E's)		3.5%	3.5%	3.5%	3.5%	3.5%
AFSCME (EXPIRES 2027)			2%	2%	2%	2%	2%
COMMAND (EXPIRES 2025)			3%	3%	3%	3%	3%
DETECTIVES (EXPIRES 2027)			3%	2.5%	2.5%	2.5%	2.5%
POLC (EXPIRES 2027)			3%	2.5%	2.5%	2.5%	2.5%
IAFF (EXPIRES 2026)			3.25%	3%	3%	3%	3%

			GENERAL	FUN	D WAGES AN	D BEI	NEFITS							
8/26/2025	Full-time		2025		2026		PROJECTIONS							
	Employee		AMENDED		BUDGET		2027		2028		2029		2030	
WAGES & OVERTIME	count	-				-								
City Council	7	\$	63,330	\$	63,330	\$	63,330	\$	63,330	\$	63,330	5	63,330	
City Manager	4		427,254		458,153		458,153		458,153		458,153		458,153	
Clerks	2		150,047		157,117		155,717		158,517		155,717		157,117	
Human Resources	2		137,160		142,324		142,324		142,324		142,324		142,324	
Finance/Treasurer	7		510,137		507,338		491,731		498,432		505,592		509,897	
DPW Admin	7		509,071		531,094		536,287		539,389		542,572		545,838	
Part-time/seasonal, Boards & Commissions			200,636		254,883		186,621		308,983		187,965		257,455	
Administration Total		\$	1,997,635	\$	2,114,239	\$	2,034,163	\$	2,169,128	\$	2,055,653	\$	2,134,114	
Facilities	9		533,548		559,836		572,782		586,443		600,453		614,851	
Grounds	7		455,073		478,495		491,601		508,307		522,440		536,974	
Storm Water			4		-		161				87		120	
Part-time/seasonal			78,520		78,260		79,040		80,340		81,640		81,640	
General Support Total		\$	1,067,141	\$	1,116,591	\$	1,143,423	\$	1,175,090	\$	1,204,533	\$	1,233,465	
Building	8		611,145		618,572		630,653		642,002		653,635		665,558	
Community Development	3		184,867		192,144		192,144		192,144		192,144		192,144	
Part-time/seasonal, Boards & Commissions			6,000		6,000		6,000		6,000		6,000		6,000	
Community Development Total		\$	802,012	\$	816,716	\$	828,797	\$	840,146	\$	851,779	\$	863,702	
Seniors	4		251,020		253,920		253,920		253,920		253,920		253,920	
Recreation	3		106,785		188,407		188,407		188,407		188,407		188,407	
Parks	2		134,619		139,235		139,461		141,080		142,739		144,437	
Part-time/seasonal			704,168		769,250		804,576		813,984		821,868		823,636	
Community Program Total		\$	1,196,592	\$	1,350,812	\$	1,386,364	\$	1,397,391	\$	1,406,934	\$	1,410,400	
NON-PUBLIC SAFETY GENERAL FUND		\$	5,063,380	\$	5,398,358	\$	5,392,747	\$	5,581,755	\$	5,518,899	\$	5,641,681	
POLICE	60		5,554,764		5,702,534		6,023,352		6,235,547		6,416,982		6,603,899	
FIRE	13		1,165,701		1,425,519		1,478,897		1,525,612		1,571,741		1,619,420	
EMS/AMBULANCE	19		1,927,671		2,359,589		2,492,535		2,604,296		2,713,477		2,826,463	
Part-time/seasonal, Boards & Commissions			635,802		705,482		483,338		495,248		500,022		501,846	
PUBLIC SAFETY GENERAL FUND		\$	9,283,938	\$	10,193,124	\$	10,478,122	\$	10,860,703	\$	11,202,222	\$	11,551,628	
GENERAL FUND SUB-TOTAL	ğ.	Ś	14.347.318		15.591.482	Ś	15.870.869	\$	16.442.458	5	16.721.121		17.193.309	

8/26/2025	2025	2026	PROJECTIONS									
	AMENDED	BUDGET		2027		2028		2029		2030		
BENEFITS - Includes PT/Seasonal												
City Council	\$ 27,444	\$ 25,620	\$	27,376	\$	28,798	\$	30,363	\$	32,245		
City Manager	211,390	204,650		210,062		215,404		221,233		227,707		
Clerks	61,852	61,400		58,856		63,645		59,181		62,060		
Human Resources	82,555	88,723		93,319		97,834		102,780		108,354		
Finance/Treasurer (incl BOR)	225,797	229,706		236,686		245,793		257,849		270,407		
DPW Admin	253,065	265,497		277,369		288,210		300,015		313,362		
Administration Total	\$ 862,103	\$ 875,596	\$	903,668	\$	939,684	\$	971,421	\$	1,014,135		
Facilities	294,507	282,974		297,608		311,278		325,978		342,502		
Grounds	237,368	264,908		279,637		296,169		313,360		331,850		
Storm Water	2,402	2,718		2,728		2,731		2,731		2,731		
General Support Total	\$ 534,277	\$ 550,600	\$	579,973	\$	610,178	\$	642,069	\$	677,083		
Building	309,292	322,245		340,248		358,474		378,235		399,962		
Community Development	99,243	103,171		108,045		112,356		117,078		122,566		
Community Development Total	\$ 408,535	\$ 425,416	\$	448,293	\$	470,830	\$	495,313	\$	522,528		
Seniors	130,316	137,311		142,226		147,269		152,729		158,438		
Recreation	96,542	113,748		118,445		121,745		125,249		128,894		
Parks	79,355	96,441		100,117		103,720		107,493		111,520		
Community Program Total	\$ 306,213	\$ 347,500	\$	360,788	\$	372,734	\$	385,471	\$	398,852		
NON-PUBLIC SAFETY GENERAL FUND	\$ 2,111,128	\$ 2,199,112	\$	2,292,722	\$	2,393,426	\$	2,494,274	\$	2,612,598		
POLICE	2,667,311	2,563,323		2,740,970		2,742,806		2,801,828		2,904,779		
FIRE	505,341	562,383		592,686		621,398		651,863		685,519		
EMS/AMBULANCE	730,080	704,649		748,375		788,685		831,844		879,034		
PUBLIC SAFETY GENERAL FUND	\$ 3,902,732	\$ 3,830,355	\$	4,082,031	\$	4,152,889	\$	4,285,535	\$	4,469,332		
GENERAL FUND SUB-TOTAL	\$ 6,013,860	\$ 6,029,467	\$	6,374,753	\$	6,546,315	\$	6,779,809	\$	7,081,930		

Benefits include: FICA, Medical, RX, Vision, Dental, Life/Disability, DC/DB, Workers' Comp, PTO buyouts, and Uniforms

Benefit	2026	2027	2028	2029	2030
RX	7%	7%	7%	7%	7%
Dental	(#0)	4%	4%	4%	4%
Optical	3%	3%	3%	3%	3%
Life	3%	3%	3%	3%	3%
Medical	18%	10%	10%	10%	10%
Disability	3%	3%	3%	3%	3%



WAGES -OTHER FUNDS							8.26	2025
	2025	2026	2027		2028	2029		2030
Description	Amended	REQUESTED	PROJECTION	-	PROJECTION	PROJECTION		ROJECTION
GENERAL FUND - sub total	\$ 14,347,318	\$ 15,591,482	\$ 15,870,869	\$	16,442,458	\$ 16,721,121	\$	17,193,309
ROADS	516,942	546,981	564,631		584,291	604,590		625,553
ROADS PT/SEASONAL	24,960	24,700	25,480		26,000	26,520		26,520
FLEET	206,445	213,656	217,829		222,126	226,508		230,974
FLEET PT/SEASONAL	8,320	8,580	8,840		8,840	8,840		8,840
WATER AND SEWER FUND	725,401	762,366	784,256		808,444	830,227		852,585
WATER AND SEWER PT/SEASONAL		7,800	7,800		7,800	7,800		7,800
GOLF	95,946	95,530	144,949		94,368	93,787		93,205
GOLF PT/SEASONAL	195,046	211,013	218,043		224,793	231,543		231,543
DDA	30,403	31,754	32,378		33,002	33,002		33,002
TIFA	24,000	26,600	27,800		28,400	29,000		29,000
TOTAL WAGES	\$ 16,174,781	\$ 17,520,462	\$ 17,902,875	\$	18,480,522	\$ 18,812,938	\$	19,332,331
BENEFITS - OTHER FUNDS GENERAL FUND - sub total	\$ 6,013,860	\$ 6,029,467	\$ 6,374,753	\$	6,546,315	\$ 6,779,809	\$	7,081,930
ROADS	621,090	630,864	685,592		642,355	630,172		641,897
	123,007	126,788	134,276		141,800	149,946		158,948
FLEET					499,847	528,801		560,832
FLEET WATER AND SEWER FUND	404,982	445,607	472,400					
	404,982 75,472	445,607 80,672	134,633		78,971	82,001		84,756
WATER AND SEWER FUND GOLF								
WATER AND SEWER FUND GOLF DDA	75,472	80,672	134,633		78,971	82,001		3,012
WATER AND SEWER FUND	\$ 75,472 2,847	\$ 80,672 2,932	\$ 134,633 2,976	\$	78,971 3,019 2,196	\$ 82,001 3,016	\$	84,756 3,012 2,242 8,533,617



THE GENERAL FUND



General Fund Revenues

City of Auburn Hills 2026 Budget General Fund Revenues \$44,542,533 ■ PROPERTY TAXES STATE SHARED REVENUE **■ TRANSFERS FROM FUNDS** CHARGES FOR SERVICES, 5% INTEREST REVENUE ■ CHARGES FOR SERVICES INTEREST REVENUE, 7% ■ ADMIN CHARGE REVENUES ■ LICENSES AND PERMITS PROPERTY TAXES, 57% ■ SPECIAL ASSESSMENTS TRANSFERS FROM FUNDS, 9% ■ OTHER REVENUE ■ INTERFUND CHG REVENU STATE SHARED REVENUE , 11% ■ STATE GRANTS/OTHER ■ NONOPERATING REVENUE 89% OF GENERAL FUND REVENUE FALLS INTO 5 OF THE 13 CATEGORIES

SALARIES & WAGES

FRINGE BENEFITS

SUPPLIES

OTHER EXPENSES

REPAIR & MAINT.

CONTRACTUAL SERVICES

■ COMPUTER SERVICES

UTILITIES

= INSURANCE

CAPITAL OUTLAY ■ DEBT SERVICE

= INTERFUND EXPENSE

TRANSFER ROADS AND DEBT

82% OF ALL GENERAL FUND CATEGORIES FALL INTO 5 OF THE 13 CATEGORIES



				% of Total
	2024	2025 AMENDED	2026	Expense/
FUNCTION	ACTUAL	BUDGET	BUDGET	Support
ADMINISTRATION	\$ 4,782,853	\$ 5,123,365	\$ 6,447,088	
STORMWATER, DEBT & OTHER GENERAL	2,744,615	3,036,655	7,186,362	
CAPITAL				
FACILITIES, GROUNDS, IT	3,883,589	4,384,580	6,048,635	
SENIORS, RECREATION, PARKS	1,868,289	2,907,704	3,369,044	
BUILDING/COMMUNITY DEVELOPMENT	1,746,149	1,646,455	1,620,976	
	\$ 15,025,495	\$ 17,098,759	\$ 24,672,105	49.60%
TAX REVENUE SUPPORT PROVIDED BY 2.1	1049 MILLS =		\$ 4,219,590	179
STREET DEPARTMENT	\$ 4,853,585	\$ 10,085,000	\$ 5,575,000	11.219
TAX REVENUE SUPPORT PROVIDED BY 1.5	MILLS =		\$ 3,006,985	549
POLICE DEPARTMENTS	11,890,623	11,399,565	\$ 11,692,609	23.51%
TAX REVENUE SUPPORT PROVIDED BY 5.9	9713 MILLS =		\$ 11,970,429	1029
FIRE DEPARTMENTS	6,698,030	6,500,448	\$ 3,234,599	6.50%
EMS DEPARTMENTS	14	4,266,506	\$ 4,566,587	9.189
TAX REVENUE SUPPORT PROVIDED BY 2.4	1940 MILLS =		\$ 4,999,606	64%
TOTAL GENERAL FUND EXPENDITURES	\$ 38,467,733	\$ 45,083,773	\$ 49,740,900	49%

SALARIES & WAGES

33%

FRINGE BENEFITS 12%

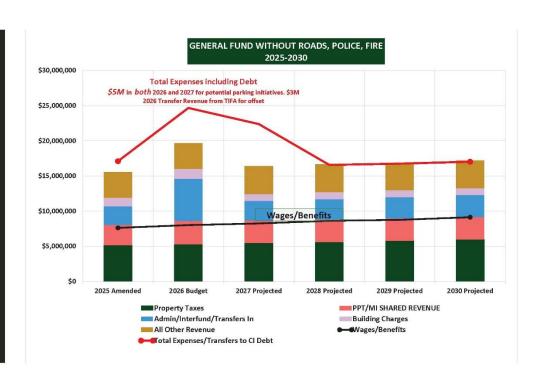


Expenses reflected include everything except General Fund Police, Fire/EMS and Road Departments

		2025	2025						
	2024	ORIGINAL	AMENDED	2026	2027	2028	2029	2030	
OPERATING GENERAL FUND	ACTUAL	BUDGET	BUDGET	BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	
REVENUES	\$ 19,486,496	\$ 15,519,565	\$ 15,549,565	\$ 19,673,951	\$ 16,394,935	\$ 16,691,346	\$ 16,859,403	\$ 17,186,951	
LESS RHC AND PENSION ADDITIONAL FUNDING	250,000		-	1,000,000					
LESS TRANSFERS TO CAPITAL IMPROVEMENT DEBT	1,858,525	1,858,525	1,864,900	1,863,375	1,857,400	1,858,050	1,859,600	1,859,650	CUMULATIVE
LESS ALL OTHER EXPENSES	12,916,971	14,433,865	15,233,859	21,808,730	20,518,069	14,715,087	14,895,754	15,161,725	2026-2030
IMPACT TO FUND BALANCE	\$ 4,461,000	\$ (772,825)	\$ (1,549,194)	\$ (4,998,154)	\$ (5,980,534)	\$ 118,209	\$ 104,049	\$ 165,576	(10,590,854)

Includes net \$2M 2026 and \$5M 2027 for parking improvements.
This is 104% of the net cumulative impact to the draw upon reserves

- \$1M additional 2026 contribution for the Pension Fund
- · Capital Improvement debt includes payments for both the 2017 and 2021 bond issues





			GENERAL	FUND				
9.3.2025		2025						
	2024	ORIGINAL	2025	2026	2027	2028	2029	2030
<u>Description</u>	ACTUAL	BUDGET	AMENDED	BUDGET	PROJECTED	PROJECTED	PROJECTED	PROJECTED
Total General Fund Revenues	\$ 47,947,610	\$ 39,662,938	\$ 40,674,025	\$ 44,542,533	\$ 41,640,476	\$ 42,879,746	\$ 44,089,239	\$ 45,319,667
Total General Fund Expenditures	38,445,343	43,577,286	49,350,279	49,740,900	50,813,696	45,445,116	45,619,990	50,887,812
Revenue Over (Under)								
Expenditures	\$ 9,502,267	\$ (3,914,348)	\$ (8,676,254)	\$ (5,198,367)	\$ (9,173,220)	\$ (2,565,370)	\$ (1,530,751)	\$ (5,568,145)
Fund Balance ¹	\$ 58,482,360	\$ 54,568,012	\$ 49,806,106	\$ 44,607,739	\$ 35,434,519	\$ 32,869,149	\$ 31,338,398	\$ 25,770,253
as % of Expense	152.1%	125.2%	100.9%	89.7%	69.7%	72.3%	68.7%	50.6%
Unassigned Fund Balance	\$ 27,750,653	\$ 40,312,535	\$ 35,550,629	\$ 26,534,305	\$ 23,917,213	\$ 18,715,912	\$ 17,736,263	\$ 11,704,780
as % of Expense	72.18%	92.51%	72.04%	53.35%	47.07%	41.18%	38.88%	23.00%

Finding a solution to remove \$5M from 2027 provides and increase overall fund balance by 10%

Revenue Over (Under) Expenditures	\$ 9,502,267	\$ (3,914,348)	\$ (8,676,254)	\$ (5,198,367)	\$ (4,173,220)	\$ (2,565,370)	\$ (1,530,751)	\$ (5,568,145)
Fund Balance ¹	\$ 58,482,360	\$54,568,012	\$49,806,106	\$ 44,607,739	\$40,434,519	\$ 37,869,149	\$ 36,338,398	\$ 30,770,253
as % of Expense	152.1%	125.2%	100.9%	89.7%	88.3%	83.3%	79.7%	60.5%
Unassigned Fund Balance	\$27,750,653	\$40,312,535	\$35,550,629	\$ 31,534,305	\$28,917,213	\$23,715,912	\$ 22,736,263	\$ 17,954,780
as % of Expense	72.18%	92.51%	72.04%	63.40%	63.12%	52.19%	49.84%	35.28%



		2025	2025						
FIRE/EMS GENERAL FUND	2024	ORIGINAL	AMENDED	2026	2027	2028	2029	2030	
FIRE	ACTUAL	BUDGET	BUDGET	BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	
REVENUES	\$ 7,976,874	\$ 5,822,427	\$ 6,803,514	\$ 5,741,352	\$ 5,844,254	\$ 5,995,721	\$ 6,152,390	\$ 6,314,408	CUMULATIVE
LESS EXPENSES	6,698,030	3,176,954	6,500,448	3,234,599	3,220,997	3,657,166	3,412,380	3,846,087	2026-2030
IMPACT TO FUND BALANCE	1,278,844	2,645,473	303,066	2,506,753	2,623,257	2,338,555	2,740,010	2,468,321	12,676,896
EMS REVENUES		1,561,000	1,561,000	1,515,520	1,260,000	1,260,000	1,260,000	1,260,000	CUMULATIVE
LESS EMS EXPENSES*		4,266,506	4,266,506	4,566,587	4,719,937	4,684,130	4,904,870	5,040,093	2026-2030
IMPACT TO FUND BALANCE		(2,705,506)	(2,705,506)	(3,051,067)	(3,459,937)	(3,424,130)	(3,644,870)	(3,780,093)	(17,360,097)
FIRE/EMS IMPACT TO FUND BALANCE	1,278,844	(60,033)	(2,402,440)	(544,314)	(836,680)	(1,085,575)	(904,860)	(1,311,772)	(4,683,201)
									NET CUMULATIVE 2026-2030

The impact of the EMS budget is a draw of \$17.3 Million.

*Note: Positions costs are shared with the Fire/EMS budgets, thus the cumulative impact overall would not be reduced 100% should the EMS department be eliminated completely.







			2025	2025									
		2024	ORIGINAL	AMENDED	2026		2027		2028		2029		2030
STREET IMPROVEMENT GENERAL FUND		ACTUAL	BUDGET	BUDGET	BUDGET	PI	ROJECTION	P	ROJECTION	PF	ROJECTION	P	ROJECTION
PROPERTY TAXES	\$	2,825,270	\$ 2,936,189	\$ 2,936,189	\$ 3,001,885	\$	3,095,101	\$	3,191,207	\$	3,290,293	\$	3,392,450
PPT, SAD, AND OTHER INCOME	\$	3,070,645	\$ 678,252	\$ 678,252	\$ 1,094,275	\$	1,133,295	\$	1,443,231	\$	1,822,281	\$	2,048,158
LESS TRANSERS TO ROADS		4,853,585	8,458,000	10,085,000	5,575,000		8,350,000		8,195,000		7,872,760		11,940,000
IMPACT TO FUND BALANCE	Ś	1.042.329	\$ (4.843.559)	\$ (6.470.559)	\$ (1.478.840)	\$	(4.121.604)	Ś	(3.560.562)	\$	(2.760.186)	Ś	(6.499.392)

2024 other income is higher than usual due to recognition of ARPA funds

Between 2026 and 2030, Road related Property Tax is estimated at \$15.9 M and Transfers to Roads are estimated to be \$41.9 M

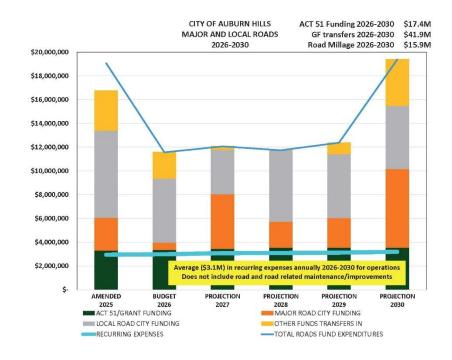
(DOES NOT INCLUDE ADDITIONAL 7.9M from Wayne Disposal and TIF Districts).

2026-2030 draw on the General Fund for planned roadwork is \$18.4 M

TIF Districts support ceases 2032 and Local Road Fund support from Wayne Disposal is expected to cease 2027

HISTORY/LOOK FORWARD														
GENERAL FUND STREET DEPARTMEN	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
ROAD RELATED 2017 BOND DEBT(1)	560,575	563,800	561,650	564,125	561,225	562,950	564,225	560,125	560,650	560,725	560,350	559,525	558,250	
ROAD RELATED (78%) BOND DEBT(1)		87,298	1,015,365	1,011,816	1,011,894	1,015,521	1,014,897	1,011,875	1,011,972	1,013,123	1,013,454	1,012,967	1,011,660	1,013,376
NET REV/(EXP) STREET DEPARTMENT (2)	2,161,300	1,834,051	2,193,109	1,042,328	(4,843,559)	(1,478,840)	(4,121,604)	(3,560,562)	(2,760,186)	(6,499,392)	5,542,382	5,647,208	5,755,180
	(560,575)	1,510,202	257,036	617,168	(530,791)	(6,422,030)	(3,057,962)	(5,693,604)	(5,133,184)	(4,334,034)	(8,073,196)	3,969,891	4,077,298	4,741,804
								AVERAGE TRA	NSFER 26-30	\$8,386,552		EST. REV	ENUE FOR TR	ANSFER
(1) DEBT IS TRANSFERRED FROM CAP	ITAL PROJE	CTS DEPART	MENT IN GEN	NERAL FUND										
(2) ASSUMES 3% INC IN PROPERTY TA	XES, CONT	TINUED PPT F	REVENUE, ES	TIMATED SAI	D REVENUES	NO ADDITIO	NAL DEBT							







	2026-2030 Capital Proje	ect Budget Pl	an			
	Major Roads -	- 202				
Project	Description	2026	2027	2028	2029	2030
North Squirrel (Walton to Chrysler)	Concrete Maintenance		500,000			600,000
Great Lakes Crossing	Asphalt Mill & Resurface	200,000	2,573,000			
Great Lakes Crossing	Pathway Construction	25,000	525,000			
Shimmons (Grove Ln to Squirrel)	Asphalt Mill & Resurface		40,000	610,000		
Cross Creek (SAD)	Asphalt Reconstruction					200,000
Cross Creek (SAD)	Pathway Construction					40,000
Grey Road	Asphalt Pulverize/Overlay		100,000	1,900,000		
High Meadow (SAD)	Asphalt Reconstruction				225,000	5,800,000
High Meadow (SAD)	Pathway Construction				30,000	300,000
Pathway Maintenance	Maintenance	250,000	250,000	250,000	250,000	250,000
Sidewalk Maintenance	Maintenance	100,000	100,000	100,000	100,000	100,000
Signal Maintenance and Repair	Maintenance	115,000	115,000	115,000	115,000	115,000
General Maintenance/Guardrail Maintenance	Road Maintenance	125,000	125,000	125,000	125,000	125,000
N. Squirrel Rd (Featherstone to Clinton River)	Road Maintenance					700,000
University Dr	Road Maintenance	200,000	1,320,000			
Tri-Party Agreement	Road Maintenance	292,798	50,000	50,000	50,000	50,000
Bridge Repairs	Maintenance		50,000		50,000	
Pavement Markings	Maintenance	60,000	60,000	60,000	60,000	60,000
Tienken/Squirrel Roundabout	Roundabout Construction	144		250,000	2,750,000	
Old Adams/Forester Pathway	Pathway Construction	175,000				
Cross Creek/Squirrel HAWK Signal	Traffic Signal	200,000				
		1,742,798	5,808,000	3,460,000	3,755,000	8,340,000

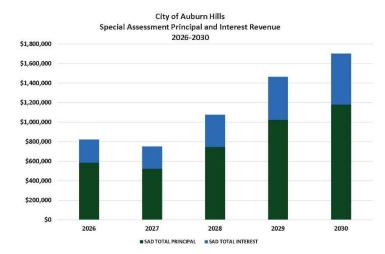
Major Road Projects 2026-2030 | \$23,105,798

2026-2030 Capital Project Budget Plan Local Roads - 203 2027 2028 Project Description 2029 2030 Birchfield/Patrick Henry Asphalt Reconstruction 2,500,000 entre (SAD) Asphalt Reconstruction 2,400,000 200,00 3,500,000 Chrysler (SAD) Asphalt Reconstruction Innovation Dr (SAD) Asphalt Reconstruction 1,100,000 ond Run (SAD) Asphalt Mill & Resurface 30,000 40,000 470,000 Primary Asphalt Reconstruction 810,000 Seyburn Drive (asphalt) Asphalt Reconstruction 425,000 280,000 Valley View (SAD) Asphalt Mill & Resurface 20,000 St Lawrence Sub Asphalt Pulverize/Overlay Glenmeade (SAD) Nichols/Couchlin/Slocum Asphalt Reconstruction Asphalt Pulverize/Overlay 60,000 1,200,000 125,000 Coe/Willet/Joy Asphalt Replacement 50,000 750,000 35,000 Asphalt Mill & Resurface hornwood Sub Collier (west of Joslyn) Asphalt Mill & Resurface 25,000 50,000 Collier (east of Joslyn) Asphalt Replacement 850,000 Doris Asphalt Construction 150,000 2,850,000 Pathway Construction Asphalt Pulverize/Overlay 35,000 125,000 Doris 540,000 2,600,000 Vinewood Sub 50,000 Hillfield Asphalt Pulverize/Overlay 800,000 35,000 Automation Asphalt Reconstruction Automation Pathway Construction 8,000 Hawthorn Forest Asphalt Reconstruction 50,000 Luella (SAD) Asphalt Reconstruction 15,000 4,000 17,500 Luella (SAD) Pathway Construction Pinnacle (SAD) Asphalt Reconstruction Pinnacle (SAD) Pathway Construction 4,000 100,000 Pathway Maintenance Maintenance 100,000 100,000 100,000 100,000 Sidewalk Maintenance 39,500 20,000 General Maintenance/Guardrail Maintenance Maintenance 39,500 39,500 39,500 39,500 20,000 20,000 20,000 20,000 Pavement Markings Maintenance Churchill Sub Asphalt Pulverize/Overlay 150,000



New Special Assessments 2026-2030

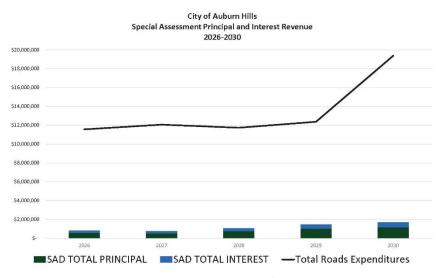
ROAD TO BE ASSESSED	ROAD FUND	CONSTRUCTION TO BEGIN		ATED 50% TO BE
CENTRE	LOCAL	2026	\$	1,222,500
INNOVATION	LOCAL	2026	\$	560,000
			\$	1,782,500
POND RUN	LOCAL	2027	\$	250,000
CHRYSLER DR	LOCAL	2028	\$	1,750,000
GLENMEADE	LOCAL	2028	\$	600,000
VALLEYVIEW	LOCAL	2028	\$	150,000
			\$	2,500,000
HIGHMEADOW	MAJOR	2030	\$	3,177,500
TOTAL TO BE AS	SESSED 2026	-2030	\$	7,710,000
AUTOMATION	LOCAL	2031	\$	187,500
LUELLA LANE	LOCAL	2031	\$	112,500
PINNACLE	LOCAL	2031	\$	125,000
			\$	425,000
IN PROGRESS:				
Atlantic Blvd. ar	d West Entrar	nce expire in 2029. (Collectio	ns pay SA Bond
Superior Court S	SAD is in Progr	ress		
Executive Hills f	irst billing is 1	2/2025		



Total collected 2026-2030: \$5,811,570



Special Assessment Principal and Interest



Total collected 2026-2030: \$5,811,570



THE GENERAL FUNDRECAP



Combined Related Millage Functions 2025 2025 2024 ORIGINAL AMENDED 2026 2027 2028 2029 2030 ACTUAL BUDGET BUDGET **PROJECTION PROJECTION** PROJECTION IMPACT TO FUND BALANCE OPERATING GENERAL FUND (772,825) \$ (1,549,194) \$ (4,998,154) \$ (5,980,534) \$ STREET IMPROVEMENT GENERAL FUND 1,042,329 \$ (4,843,559) \$ (6,470,559) \$ (1,478,840) \$ (4,121,604) \$ (3,560,562) \$ (2,760,186) \$ (6,499,392) POLICE GENERAL FUND 2,720,094 \$ 1,762,069 \$ 1,745,940 \$ 1,822,941 \$ 1,765,598 \$ 1,962,558 \$ 2,030,246 \$ 2,077,443 FIRE/EMS GENERAL FUND (60,033) \$ (2,402,440) \$ (544,314) \$ (836,680) \$ (1,085,575) \$ (904,860) \$ (1,311,772) \$ 1,278,844 \$ TOTAL IMPACT TO FUND BALANCE \$ 9,502,268 \$ (3,914,348) \$ (8,676,254) \$ (5,198,367) \$ (9,173,220) \$ (2,565,370) \$ (1,530,751) \$ (5,568,145) PROJECTED ENDING FUND BALANCE \$ 58,482,360 \$ 54,568,012 \$ 49,806,106 \$ 44,607,739 \$ 35,434,519 \$ 32,869,149 \$ 31,338,398 \$ 25,770,253

Current Estimates-without reducing costs-draw down reserves 56% beginning in 2024

Before next workshop:
Push identified road projects beyond 2030

Future 2026 discussions:

EMS funding

Road costs mitigation (lower standard, debt, inhouse work)



4% Water Rate Increase 0% Sewer Rate Increase 2026 Assumption

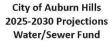


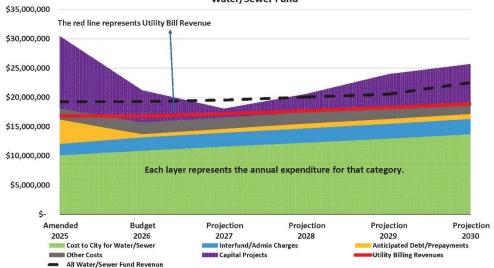


City of Auburn Hills WATER/SEWER FUND 2026-2030 Budget Projections

	2024		2025	2020		2027	2028	2029		030
	ACTUAL		AMENDED	BUDGET	F	ROJECTION	PROJECTION	PROJECTION	PROJ	ECTION
ESTIMATED CASH POSITION										
Beginning Cash and Investments	\$ 39,817,611	\$	39,305,923	\$ 31,899,565	\$	30,153,274	\$ 32,001,952	\$ 32,005,003	\$ 29,	210,721
Projected Change in Cash	(511,688)		(7,406,358)	(1,746,291)		1,848,678	3,051	(2,794,282)	(2,	559,766)
ENDING CASH AND INVESTMENTS	\$ 39,305,923	\$	31,899,565	\$ 30,153,274	\$	32,001,952	\$ 32,005,003	\$ 29,210,721	\$ 26,	650,955
Increase(Decrease) from Prior	Year		-18.84%	-5.47%		6.13%	0.01%	-8.73%		-8.76%
% Of Expense of Cash and Inve	estment			65%		54%	68%	87%		0%
Includes the following sewer establish	ned debt obligat	ions	s:							
**	Current Debt P	nent plan:	\$ 535,293	\$	675,548	\$ 832,233	\$ 842,277	\$	842,958	







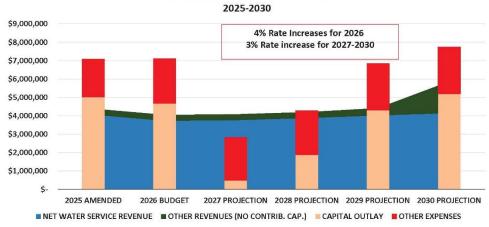


Water Capital Plan 2026-2030 | \$16,575,000

	2026-2030 Capital Project	t Budget P	lan									
Water Department - 536												
Project	Description	2026	2027	2028	2029	2030						
Birchfield/Patrick Henry WM Replace	AC Water Main Replacement	2,000,000										
Seyburn WM Loop	Water Main Construction	275,000										
Coe Water Main	Water Main Replacement			15,000	285,000							
Doris WM Replacement	AC Water Main Replacement				75,000	1,400,000						
Dutton Road WM Extension	12" Water Main	2,400,000										
Tower Interior and Exterior Coating	Water/Sewer System Imp & Ext		400,000									
Nichols/Couchlin/Slocum WM Replacement	AC Water Main Replacement			225,000	3,750,000							
Walton Heights S WM Replacement	Water/Sewer System Imp & Ext				200,000	3,800,000						
Grey Road WM Replacement	AC Water Main Replacement		100,000	1,650,000	5)							
		4,675,000	500,000	1,890,000	4,310,000	5,200,000						



CITY OF AUBURN HILLS WATER DEPARTMENT PROJECTIONS



*Net water service revenue = Charges for water-Cost to city of water

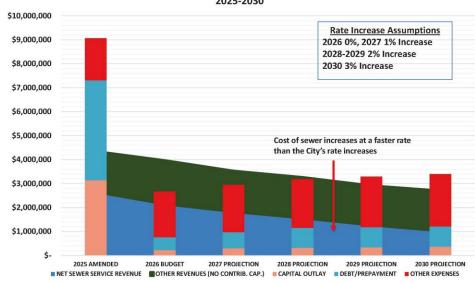




	2026-2030 Capita	al Project Bu	dget Plan										
Sewer Department - 535													
Project	Description	2026	2027	2028	2029	2030							
Sewer Lining and Manhole Restore	Replacement	225,000	245,000	265,000	285,000	305,000							
Lift Station Pumps	Replacement		55,000	57,000	60,000	62,000							
		225,000	300,000	322,000	345,000	367,000							



CITY OF AUBURN HILLS SEWER DEPARTMENT PROJECTIONS 2025-2030









City of Auburn Hills GOLF FUND 2026-2030 Budget Projections

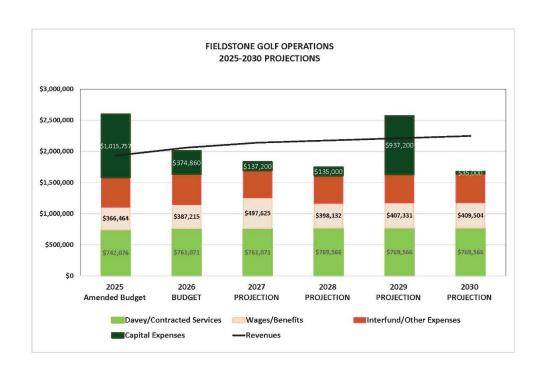
	2024 2025		2026	2027	2028			2029	2030		
	. 1	ACTUAL	AMENDED	BUDGET	PROJECTION	1	PROJECTION	F	PROJECTION	P	ROJECTION
ESTIMATED CASH POSITION											
Beginning Cash and Investments	\$	1,467,373	\$ 1,474,796	\$ 810,079	\$ 862,055	\$	1,171,603	\$	1,601,291	\$	1,242,914
Projected Change in Cash		7,423	(664,717)	51,976	309,548		429,688		(358,377)		573,112
ENDING CASH AND INVESTMENTS	\$	1,474,796	\$ 810,079	\$ 862,055	\$ 1,171,603	\$	1,601,291	\$	1,242,914	\$	1,816,026
Increase(Decrease) from Prior Year			-45.07%	6.42%	35.91%		36.68%		-22.38%		46.11%



FIELDSTONE GOLF COURSE

2026-2030 CAPITAL PROJECT PLAN

Project	Description	2026	2027	2028	2029	2030
Cart Path	Land Improvements	100,000	100,000	100,000		
Pond Dredging	Land Improvements				1,097,000	
Bridge Repair	Land Improvements	35,000	35,000	35,000	35,000	35,000
Range Picker	Machinery & Equipment	9,000				
24 Irrigation Satellites	Machinery & Equipment	225,000				
Computer Bundle Replacement	Computer Equipment	5,860	2,200		2,200	
		374,860	137,200	135,000	1,134,200	35,000

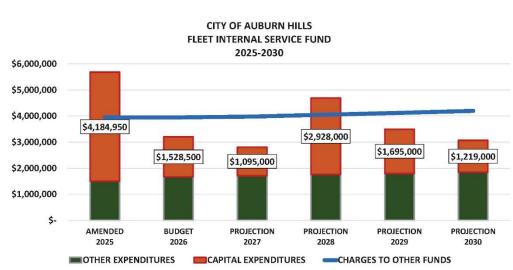




FLEET FUND







	2025 AMENDED		2026 BUDGET		2027 PROJECTION		2028 PROJECTION	2029 PROJECTION			2030 PROJECTION
CHARGES TO OTHER FUNDS	\$ 3,947,376	\$	3,948,809	\$	3,978,276	\$	4,053,397	\$	4,120,319	\$	4,198,440
LESS CAPITAL EXPENDITURES	4,184,950		1,528,500		1,095,000		2,928,000		1,695,000		1,219,000
LESS OTHER EXPENDITURES	1,501,575		1,675,350		1,712,369		1,759,678		1,799,127		1,851,162
Change in Cash	\$ (1,739,149)	\$	744,959	\$	1,170,907	\$	(634,281)	\$	626,192	\$	1,128,278
Estimated Cash Balance	\$ 4,261,140	\$	5,006,099	\$	6,177,006	\$	5,542,725	\$	6,168,917	\$	7,297,195
% Change in Cash	-28.98%		17.48%		23.39%		-10.27%		11.30%		18.29%

Staff may adjust allocation of costs it charges other funds in future years IF reserves continue to grow AND equipment and vehicles needs hold to plan

2026-2030 Capita	l Project B	udget Pla	n		
Flee	t - 661				
	2026	2027	2028	2029	2030
REPLACE M30 FLOOR SCRUBBER (DPW GARAGE) - E1178			2020	50,000	
REPLACE ATTENUATOR - E172				30,000	
REPLACE SCAG MOWER E111 w/RIDER BLOWER					
E165 Trailer Air Compressor			30,000		
E1825 Z Spray Fertilizer Sprayer			20,000		
ELECTRIC CHARGERS					
REPLACE ASPHALT ZIPPER E137	400,000				
REPLACE E149 BANDIT 18" CHIPPER		100,000			
REPLACE E163 HURCO		60,000			
Excavator E155					250,000
Asphalt Roller E1601					20,000
New Scissor lift trailer	3,500			1	
New Mastic Machine	70,000			9	
New Crackfill Machine	70,000				
NEW Avant Mulcher CR1400	25,000				
NEW Asphalt Paver	160,000				
NEW Excavator Trailer					60,000
REPLACE E2003 MESSAGE BOARD					20,000
REPLACE GATOR XUV- E152					
TOTAL MACHINERY AND EQUIPMENT	728,500	160,000	50,000	80,000	350,000

2026-2030 Capital Project Budget Plan Fleet - 661 2026 2027 2028 2029 2030 REPLACE AC2337 KIA SPORTAGE 40,000 REPLACE AF2328 DODGE DURANGO 42,000 REPLACE AF2103 RESCUE 450,000 REPLACE AP2121 DURANGO (LT SHARED) 42,000 REPLACE AP2475 DURANGO 45,000 REPLACE AP2476 DURANGO 45,000 REPLACE AP2477 DURANGO 45,000 REPLACE AP2478 DURANGO 45,000 REPLACE AP2481 DURANGO 45,000 REPLACE D2107 RAM 2500 66,000 REPLACE D444 DUMP 310,000 400,000 REPLACE D1401 DUMP w/ WING 55,000 AF2016 RAM 1500 AF1512 FIRE ENGINE REPLACEMENT 1,500,000 100,000 REPL D1935 RAM 3500 Utility REPL D410 Flatbed Tow 200,000 D1707 RAM 2500 CREW D1708 RAM 3500 AP581 CHEVY SERVICE VAN 60,000 43,000 AP2336 RAM SSV REPLACEMENT AP2371 DURANGO PURSUIT 45,000 45,000 45,000 AP2372 DURANGO PURSUIT AP2374 DURANGO PURSUIT D1803 RAM 3500 UTILITY 100,000 D1804 RAM 5500 DUMP 150,000 D1805 PROMASTER CITY 70,000 D1806 RAM 5500 DUMP 100,000 D1807 RAM 5500 FLAT 100,000 D2101 VACTOR 700,000

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2026-2030 Capital Project Budget Plan Fleet - 661 2028 2030 2026 2027 2029 D412 SEWER CAMERA 250,000 AMBULANCE REPLACE AF225 AMBULANCE REPLACE AF2017 450,000 REPLACE AP 2153 CHARGER 45.000 REPLACE AP2163 CHARGER 45,000 REPLACE AP 2160 DURANGO->Tahoe 70,000 REPLACE AP 2164 DURANGO 45,000 REPLACE AP 2165 DURANGO 45,000 45,000 REPLACE AP 2166 DURANGO 45,000 REPLACE AP 2167 DURANGO REPLACE AP 2268 CHARGER 45,000 REPLACE AP 2203 RAM 1500 SSV (SIU) 45,000 50.000 REPLACE AP 579 RAM 1500 SSV REPLACE D1709 2500 CREW w/3500 UTILITY-FACILITIES REPLACE AP2017 1500 RAM REPLACE AR1508 1500 RAM REPLACE AR1509 1500 RAM (Park Ranger) 45,000 REPLACE D1612 CHEROKEE REPLACE AF1507 1500 SLT REPLACE D446 5YD DUMP REPLACE AM1602 CHEROKEE 45,000 REPLACE D477 2500 REPLACE AM2301 COMM CTR PACIFICA 54,000 REPLACE AP2389 RAM 1500SSV 45,000 REPLACE D1504 FORESTRY AERIAL 170,000 REPLACE D1518 DUMP w/WING 400.000 REPLACE D1610 SIGN TRUCK 200,000 REPLACE AP550 TAHOE 70,000 TOTAL FLEET VEHICLES 935,000 2,878,000 1,615,000