



# CITY OF AUBURN HILLS

## City Council Workshop

### Minutes

September 11, 2023

**CALL TO ORDER:**

Mayor McDaniel at 5:30 PM

**LOCATION:**

Admin Conference Room, City Hall, 1827 N. Squirrel Rd, Auburn Hills, MI 48326

Present: Mayor McDaniel, Council Members Carrier, Hawkins, Knight, Marzolf, and Verbeke

Absent: Council Member Cionka

Also Present: City Manager Tanghe, Assistant City Manager Skopek, City Attorney Beckerleg, Clerk Pierce, Chief of Police Gagnon, Fire Chief Massingill, Community Development Director Cohen, City Planner Keenan, Economic Development Mgr Carroll, DPW Director Baldante, Mgr of Public Utilities Deman, Recreation and Senior Services Director Adcock, Asst Director of Recreation and Senior Services Director Beckett, Fieldstone Golf Club Mgr Hierlihy, Finance Director/Treasurer Schulz, Deputy Treasurer Vittone, Accountant Bommarito, Management Assistant Hagge, Engineer Juidici

2 Guests

The topic of the workshop was the presentation of the proposed 2024 budget (1 of 2).

Ms. Schulz presented the 2024-2028 projected budget. She explained the assumptions which include maintenance and improvements to roads, pathways, sidewalks, and bridges. She noted that it is anticipated that there will be TIFA contributions to support the roads and parking structure. There are no plans for additional contributions to pension, however there is one budgeted for retiree health care in 2024. She noted that the general fund is healthy through 2028.

Mr. Vittone explained the projected expenditures and revenues. He noted that the personal property tax assumptions are being phased out and are expiring in 2029. He presented a slide showing the projects approved by City Council and the status of each project.

Ms. Bommarito explained the full-time headcount increase and wage increase assumptions.

Ms. Schulz presented the General Fund expenditures and operating budget. She noted that the property tax revenue only makes up 37% of the revenue in 2024. State Shared Revenues, Licenses, and Permits, and Charges for Services make up another 35%. The increased revenue in 2025 is due to the recognition \$2.5 million in ARPA funds received in 2022. She presented the police and fire expenditure plans. In discussing the road millage funding, she noted that the SAD revenue is now reflected in the street department as opposed to the general fund to more clearly reflect the non-road related revenue needed in addition to fund related road projects.

Mr. Vittone discussed the major and local road projects which is anticipated to cost \$16.6 million over five years and the local road projects which is anticipated to cost \$17.5 million over five years. Discussion ensued regarding pathways and sidewalks as it is a large system and needs replacement. It was noted that this needs to be more proactive. Mr. Baldante noted that they have been exploring purchasing equipment to grind down the concrete spots in need of repair. Mr. Tanghe noted that staff can bring this back at the next workshop.

Ms. Schulz discussed the water/sewer fund. She noted that in 2024, there is no proposed increase in the water rate and a 1% increase in the sewer rate. It is anticipated that there will be a 1% water rate increase in 2026 and 2028 and a 2% sewer rate increase in 2025 and 2026 and a 2.5% sewer rate increase in 2027 and 2028.

Ms. Schulz presented the capital project plan for Fieldstone Golf Club. She also presented a resident's guide to the budget pamphlet that will be available after the budget has been adopted. The guide is an easy-to-read summary of the budget.

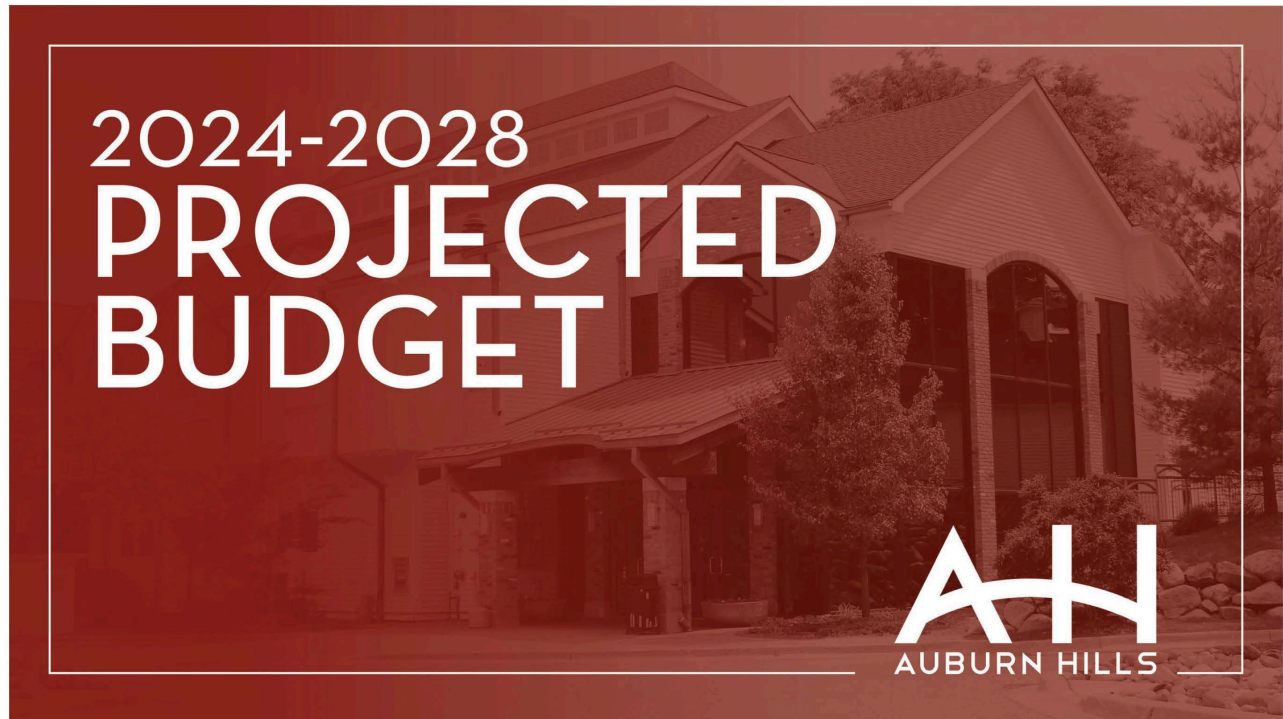
The meeting adjourned at 6:35 PM.


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Kevin R. McDaniel, Mayor

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Laura M. Pierce, City Clerk





## 2024-2028 ASSUMPTIONS

\$34.7M in road, pathway, sidewalk and bridge related maintenance and improvements	\$16.8M Road millage \$16.2M Act 51	\$4.2M in SAD revenue/interest 2024-2028	\$12.9M Land and Building \$2.2M Equipment 17.7M Water/Sewer \$4.5M Vehicles	TIFA Infrastructure Contributions to Roads and General Funds 2024-2028 \$6M
2024 wage reserve equivalent of 3% of current Admin wages 3% built into out years	Fire Wages and related wage benefits assume the expired contract with budgeted staff.	Additional Funding for RHC \$250K in 2024  No additional funding for Pension	Projecting 14.9% increase in General Fund property taxes in 2024 4.5% in 2025 2% each year following	\$7.8M General Fund Declining PPT Reimbursement
Utility Rate Increases Sewer: 1% 2024 2% 2025,2026 2.5% 2027,2028 Water: 0% 2024,2025 1% 2026-2028		2024 Anticipated New Sewer Debt: COSDA Rehab \$8.1M OMID Debt 750K 2025: \$3.9 CRWRRF		ACRONYM KEY: <b>RHC</b> Retiree Health Care <b>PPT</b> Personal Property Tax <b>SAD</b> Special Assessment District



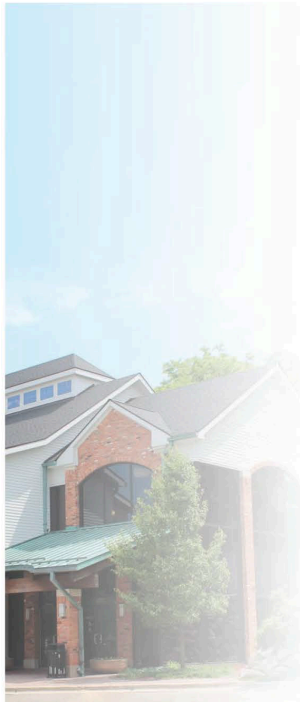
# CURRENT PROJECTIONS

<b>GENERAL FUND</b>								
<small>9.11.2023</small>	2022	2023	2023	2024	2025	2026	2027	2028
<b>Description</b>	<b>ACTUAL</b>	<b>ORIGINAL BUDGET</b>	<b>AMENDED</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>PROJECTED</b>	<b>PROJECTED</b>	<b>PROJECTED</b>
Total General Fund Revenues	\$36,894,388	\$34,853,076	\$34,953,076	\$38,710,727	\$43,599,542	\$40,105,109	\$41,023,189	\$41,496,618
Total General Fund Expenditures	29,680,265	31,604,599	33,362,653	39,955,447	44,696,798	36,669,197	42,740,609	36,669,704
Revenue Over (Under) Expenditures	\$ 7,214,124	\$ 3,248,477	\$ 1,590,423	\$ (1,244,720)	\$ (1,097,256)	\$ 3,435,912	\$ (1,717,420)	\$ 4,826,914
Fund Balance <sup>1</sup>	\$39,323,922	\$42,572,399	\$40,914,345	\$39,669,625	\$38,572,369	\$42,008,281	\$40,290,861	\$45,117,775
as % of Expense	132.5%	134.7%	122.6%	99.3%	86.3%	114.6%	94.3%	123.0%
Unrestricted Fund Balance	\$38,043,122	\$42,218,963	\$40,562,284	\$39,316,314	\$38,213,249	\$41,650,786	\$39,934,991	\$44,761,905
as % of Expense	128.18%	133.58%	121.58%	98.40%	85.49%	113.59%	93.44%	122.07%

<sup>1</sup>Fund Balance includes *Nonspendable, Committed, Assigned, and Unassigned* balances. Unrestricted Fund Balance combines Unassigned and Assigned Fund Balance.

## TOTAL CITY 2024 BUDGET (NO COMPONENT UNITS)

REVENUES: **\$72,539,200**  
 EXPENDITURES: **\$76,743,169**  
**\$(4,203,969)**



2024 PROPOSED BUDGET	PROPOSED REVENUES	PROPOSED EXPENDITURES	APPROPRIATION OF FUND EQUITY
General	\$ 38,710,727	\$ 39,955,447	\$ (1,244,720)
Major Streets	3,495,244	3,496,296	(1,052)
Local Streets	4,192,106	4,212,719	(20,613)
Wayne Disposal-Oakland	114,076	102,170	11,906
Tree Ordinance	9,514	95,510	(85,996)
METRO Act	80,867	105,000	(24,133)
Police Drug Forfeiture	10,481	35,000	(24,519)
Economic Development	-	-	-
CDBG Grant	83,086	83,086	-
Capital Improvement Debt	1,858,525	1,858,525	-
Capital Projects Fund	-	-	-
Fieldstone Golf Club	1,810,800	2,248,459	(437,659)
Water/Sewer	18,823,253	21,658,322	(2,835,069)
Fleet Management	3,219,326	2,710,110	509,216
Special Assessment Debt	130,903	182,525	(51,622)
Total Before Component Units	\$72,538,908	\$ 76,743,169	\$ (4,204,261)
DDA	\$ 528,694	\$ 302,982	\$ 225,712
TIFA 85-A	1,578,618	1,463,666	114,952
TIFA 85-B	1,960,109	2,245,226	(285,117)
TIFA 86-D	1,094,547	532,869	561,678
Brownfield Authority	311,903	497,102	(185,199)
Grand Total	\$ 78,012,779	\$ 81,785,014	\$ (3,772,235)

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## PROPERTY TAXES & PERSONAL PROPERTY REIMBURSEMENT



### 2024 Real and Personal Property Taxes

REAL PROPERTY TAX AND RELATED REVENUE  
**\$26,305,399**

PERSONAL PROPERTY TAX REIMBURSEMENT  
**\$1,892,466**

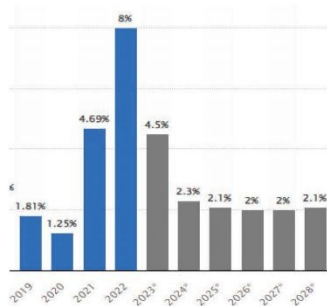
**TOTAL: \$28,197,865**

**73% OF TOTAL GENERAL FUND REVENUE**

## Property Tax Revenue Timeline/Assumptions

Assessment Year	2021	2022	2023	2024	2025	2026
CPI	4.69%	5.00%	4.50% e	2.30% e	2.10% e	2.00% e
Growth (used to estimate revenue only)			1.00% e	1.00% e	1.00% e	1.00% e
Taxable Value Levied	2022	2023	2024	2025	2026	2027
Taxable Value (000) - adjusted for lost PPT	1,930,958	2,044,597	2,137,050 e	2,187,572 e	2,235,387 e	2,282,449 e
% Change in Real and Personal Taxable Values	7.02%	5.89%	4.52%	2.36%	2.19%	2.11%
Budget Year	2023	2024	2025	2026	2027	2028
General Fund Tax Disbursements	\$ 21,917	\$ 25,269 e	\$ 26,389 e	\$ 26,991 e	\$ 27,558 e	\$ 28,115 e
City Tax Mills for Government Funds	12.0702	12.0702	12.0702 e	12.0702 e	12.0702 e	12.0702 e

## CPI Projections

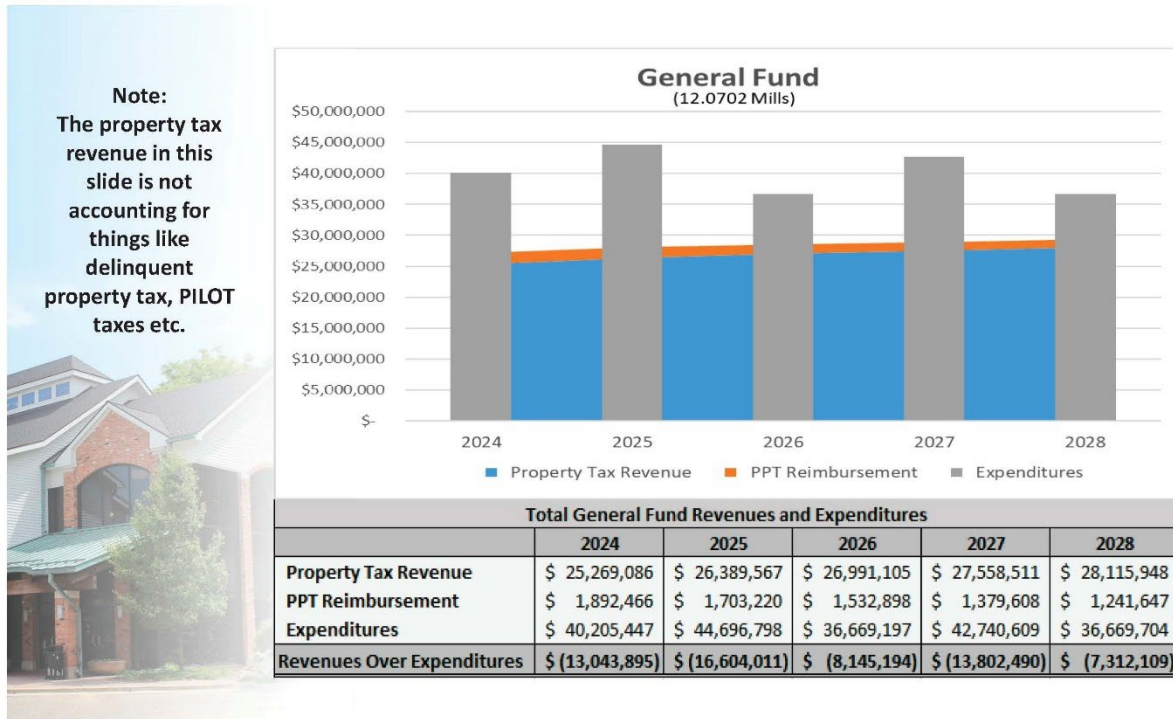


- Two-year lag in revenue recognition
- 1% growth projected

## 2023 COMPARISON OF ASSESSED AND TAXABLE VALUES

2022 ASSESSED	2023 ASSESSED	% CHANGE ASSESSED	2022 TAXABLE	2023 TAXABLE	% CHANGE TAXABLE
2,329,927,320	2,461,183,320	5.63%	1,930,958,500	2,044,597,840	5.89%

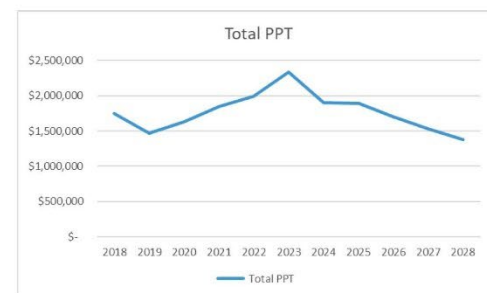




## Personal Property Tax Assumptions

- Being phased out 10% each year starting in 2021 but in 2022 we received more than we did the previous year, so nothing is guaranteed
- Expiring 2029
- We received extra payments since 2019. The extra payment is not guaranteed however we did budget for an extra payment in the budget.

PPT Reimbursement History and Projections	
Year	Total PPT
2017	\$ 1,748,372
2018	\$ 1,470,414
2019	\$ 1,630,449
2020	\$ 1,852,006
2021	\$ 1,993,369
2022	\$ 2,336,378
2023	\$ 1,897,767
2024	\$ 1,892,467
2025	\$ 1,703,220
2026	\$ 1,532,898
2027	\$ 1,379,608
2028	\$ 1,241,647



## PROJECTS APPROVED BY THE AUBURN HILLS CITY COUNCIL

Not Started or Under Construction  
(AUGUST 31, 2023)

Number	Project Name	Council Approval	Invest. (\$ millions)	Project Description	Not Started	Under Construction
1 - 2014	Primary Place PUD	10-06-14	3	18 townhouse-style apartments in 3 buildings		1
2 - 2016	Reserves of Auburn Hills PUD	8-22-16	16	65 attached condominium units in 18 buildings		2
3 - 2019	Ridgewood Villas PUD	4-22-19	33	113 detached single-family homes with clubhouse and swimming pool (Note: 3-year extension expires on 4-22-25)	1	
4	Executive Hills North - Spec	4-22-19	10	138,200 sq. ft. speculative clean industrial building		3
5	Beacon Hill - Phase V	9-23-19	16	65 townhouse-style apartment units in 12 buildings		4
6	The Avant at Five Points PUD	11-18-19	15	3-story, 68-unit multi-family residential building		5
7	Barrington Luxury Apartments	11-18-19	6	45 apartment units in 3 buildings		6
8 - 2020	Trailway Commons PUD	6-15-20	12	2,500 sq. ft. restaurant w/drive-thru, 13,695 sq. ft. retail center w/office and 29 condos in 5 buildings		7
9 - 2021	The Brunswick PUD	3-15-21	5	4-story, 29,184 sq. ft. mixed-use building (18 apartment units)		8
10	Clover Senior Housing PUD	4-19-21	8	4-story, 135,572 sq. ft., 124-unit independent senior living apartment building		9
11	University Plaza	9-27-21	1	Covert BD's Mongolian Grill restaurant into an 8,550 sq. ft. retail center		10
12	Visioneering, Inc.	10-18-21	14	130,176 sq. ft. clean industrial building expansion		11
13 - 2022	HIROTEC AMERICA	1-17-22	18	128,290 sq. ft. clean industrial building expansion		12
14	The Parkways - Phase Three PUD	6-20-22	10	50 townhouse-style units (18 owner-occupied / 32 rental) in 8 buildings		13
15	The Webster PUD	7-25-22 (Rev. 11-28-22)	22	6-story 126, 271 sq. ft. mixed-use building (7,687 sq. ft. retail) with 88 apartment units	2	
16	FANUC America Corporation West	9-26-22	86	671,100 sq. ft. clean industrial building		14
17	Clean View Car Wash	11-28-22	4	16,307 sq. ft. car wash	3	
18	TI Fluid Systems	11-28-22	14.5	49,374 sq. ft. clean industrial building expansion for eMIC lab		15
19 - 2023	UL Solutions	2-20-23	35	83,061 sq. ft. clean industrial testing facility		16
20	Atlantic Boulevard Spec Building	4-17-23	5.5	55,422 sq. ft. clean industrial building	4	
21	Magna Seating	4-17-23	60	280,000 sq. ft. clean industrial building		17
22	Tommy's Boats PUD	6-19-23	6	21,483 sq. ft. boat dealership sales and service facility	5	
23	GM EV Parts Assembly PUD	8-21-23	130	715,012 sq. ft. light industrial building	6	
Total Investment			\$530			

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## WAGES AND BENEFITS



## Headcount/Wage Assumptions

HEADCOUNT/WAGE ASSUMPTIONS								
	2022 ACTUAL	2023 AMENDED	2024 BUDGET	PROJECTIONS				2024 Perm PT
				2025	2026	2027	2028	
<b>HEADCOUNT</b>								
ADMINISTRATIVE STAFF*	15	14	14	14	14	14	14	6
COMMUNITY DEV/BLDG SERVICES*	10	11	11	11	11	11	11	-
DPW GENERAL FUND **	22	23	23	23	23	23	23	2
SENIORS, RECREATION, PARKS	8	9	9	9	9	9	9	28
POLICE	58	56	58	58	58	58	58	12
FIRE	34	33	32	32	32	32	32	9
<b>GENERAL FUNDS SUB-TOTAL</b>	<b>147</b>	<b>146</b>	<b>147</b>	<b>147</b>	<b>147</b>	<b>147</b>	<b>147</b>	<b>57</b>
ROADS AND FLEET	10	10	10	10	10	10	10	
WATER AND SEWER	11	11	11	11	11	11	11	
GOLF	1	1	1	1	1	1	1	1
<b>TOTAL</b>	<b>169</b>	<b>168</b>	<b>169</b>	<b>169</b>	<b>169</b>	<b>169</b>	<b>169</b>	<b>58</b>
<b>BY BARGAINING GROUP</b>								
NON BARGAINING	35	34	34	34	34	34	34	
AFSCME	52	55	55	55	55	55	55	
POLICE	51	49	51	51	51	51	51	
FIRE	31	30	29	29	29	29	29	
<b>TOTAL</b>	<b>169</b>	<b>168</b>	<b>169</b>	<b>169</b>	<b>169</b>	<b>169</b>	<b>169</b>	
<b>WAGE INCREASES and WAGE BUDGET ASSUMPTIONS</b>								
Non Bargaining(actual varies between EE's)			3%	3%	3%	3%	3%	
AFSCME (EXPIRES 2027)			2.75%	2.25%	2%	2%	3%	
COMMAND (EXPIRES 2025)			3%	3%	3%	3%	3%	
DETECTIVES (EXPIRES 2024)			1.25%	3%	3%	3%	3%	
POAM (EXPIRES 2027)			3%	3%	3%	2.5%	3%	
IAFF (EXPIRES 2022)			0%	0%	0%	0%	0%	
* ADMIN =	CITY MANAGER, CLERK, FIN/TREAS, HR (City Council not included)							
** DPW GENERAL FUND =	DPW ADMIN, FACILITIES, GROUNDS AND STORM WATER							
***BLDG SERVICES=	INCLUDES ONE CODE ENFORCEMENT OFFICER ALLOCATED TO TIFA							

# General Fund Wages

GENERAL FUND WAGES AND BENEFITS							
8/21/2023	2023	2024	PROJECTIONS				
	AMENDED	BUDGET	2025	2026	2027	2028	
WAGES							
City Council	\$ 60,580	\$ 63,330	\$ 63,330	\$ 63,330	\$ 63,330	\$ 63,330	
City Manager	427,004	419,646	423,233	423,233	423,233	423,233	
Clerks	151,606	152,109	152,109	152,109	152,109	152,109	
Human Resources	134,128	133,070	135,563	135,563	135,563	135,563	
Finance/Treasurer	432,324	454,031	465,575	471,086	476,645	482,372	
DPW Admin	510,811	516,339	525,864	528,338	530,835	533,395	
Part-time/seasonal, Boards & Commissions	173,345	275,755	202,693	233,413	210,417	272,209	
Administration Total	\$ 1,889,798	\$ 2,014,280	\$ 1,968,367	\$ 2,007,072	\$ 1,992,132	\$ 2,062,211	
Facilities	463,447	500,152	513,319	526,870	537,171	547,686	
Grounds	388,039	456,121	471,159	485,745	495,044	504,634	
Storm Water	72,868	70,706	70,706	70,706	70,706	70,706	
Part-time/seasonal	31,200	31,200	31,200	31,200	31,200	31,200	
General Support Total	\$ 955,554	\$ 1,058,179	\$ 1,086,384	\$ 1,114,521	\$ 1,134,121	\$ 1,154,226	
Building Services	595,679	607,752	629,239	643,241	653,146	663,285	
Community Development	191,608	189,774	189,774	189,774	189,774	189,774	
Part-time/seasonal, Boards & Commissions	6,000	6,000	6,000	6,000	6,000	6,000	
Planning and Development Total	\$ 793,287	\$ 803,526	\$ 825,013	\$ 839,015	\$ 848,920	\$ 859,059	
Seniors	224,347	249,891	251,154	252,056	252,056	252,056	
Recreation	75,341	104,672	104,672	104,672	104,672	104,672	
Parks	172,110	196,040	202,952	209,546	212,147	214,832	
Part-time/seasonal	612,790	597,009	607,696	618,799	630,149	630,149	
Community Program Total	\$ 1,084,588	\$ 1,147,612	\$ 1,166,474	\$ 1,185,073	\$ 1,199,024	\$ 1,201,709	
NON-PUBLIC SAFETY GENERAL FUND	\$ 4,723,227	\$ 5,023,597	\$ 5,046,238	\$ 5,145,681	\$ 5,174,197	\$ 5,277,205	
POLICE	5,050,278	5,413,446.00	5,685,288.00	5,926,859.00	6,118,100.00	6,268,809.00	
FIRE *	2,841,031	2,749,796	2,865,432	2,946,586	3,044,564	3,079,381	
Part-time/seasonal, Boards & Commissions	480,489	550,314	496,599	505,608	511,051	511,051	
PUBLIC SAFETY GENERAL FUND	\$ 8,371,798	\$ 8,713,556	\$ 9,047,316	\$ 9,379,053	\$ 9,673,715	\$ 9,859,241	
GENERAL FUND SUB-TOTAL	\$ 13,095,025	\$ 13,737,153	\$ 14,093,554	\$ 14,524,734	\$ 14,847,912	\$ 15,136,446	
* 2023 Fire not amended -estimated 2023 wages = 2,695,100 - 2024 thru 2028 projections includes 0% increase due to contract negotiations							

## General Fund Benefits

8/21/2023	2023	2024	PROJECTIONS			
	AMENDED	BUDGET	2025	2026	2027	2028
<b>BENEFITS</b>						
City Council	\$ 27,037	\$ 31,484	\$ 32,583	\$ 33,967	\$ 35,527	\$ 36,665
City Manager	\$ 165,036	169,505	173,558	177,786	182,373	186,719
Clerks	\$ 50,207	57,405	51,755	54,040	52,216	56,875
Human Resources	\$ 74,533	76,760	79,610	82,651	85,982	89,003
Finance/Treasurer (incl BOR)	\$ 146,994	154,480	158,515	162,370	166,484	170,284
DPW Admin	\$ 221,612	227,674	234,423	241,590	249,455	256,216
<b>Administration Total</b>	<b>\$ 685,419</b>	<b>\$ 717,308</b>	<b>\$ 730,444</b>	<b>\$ 752,404</b>	<b>\$ 772,037</b>	<b>\$ 795,762</b>
Facilities	225,307	231,082	239,183	248,377	258,140	266,325
Grounds	203,596	247,427	258,857	270,279	281,909	294,244
Storm Water	26,758	27,026	27,545	28,307	29,204	29,625
<b>General Support Total</b>	<b>\$ 455,661</b>	<b>\$ 505,535</b>	<b>\$ 525,585</b>	<b>\$ 546,963</b>	<b>\$ 569,253</b>	<b>\$ 590,194</b>
Building Services	285,654	296,463	308,799	321,663	335,188	347,931
Community Development	74,217	74,904	76,381	78,369	80,655	82,020
<b>Planning and Development Total</b>	<b>\$ 359,871</b>	<b>\$ 371,367</b>	<b>\$ 385,180</b>	<b>\$ 400,032</b>	<b>\$ 415,843</b>	<b>\$ 429,951</b>
Seniors	108,082	118,177	121,121	124,446	128,002	131,258
Recreation	100,422	95,166	97,840	100,667	103,648	105,898
Parks	77,271	97,475	101,116	104,867	108,053	111,436
<b>Community Program Total</b>	<b>\$ 285,775</b>	<b>\$ 310,818</b>	<b>\$ 320,077</b>	<b>\$ 329,980</b>	<b>\$ 339,703</b>	<b>\$ 348,592</b>
<b>NON-PUBLIC SAFETY GENERAL FUND</b>	<b>\$ 1,786,726</b>	<b>\$ 1,905,028</b>	<b>\$ 1,961,286</b>	<b>\$ 2,029,379</b>	<b>\$ 2,096,836</b>	<b>\$ 2,164,499</b>
POLICE	2,413,584	2,669,664	2,809,602	3,000,507	3,251,391	3,315,276
FIRE	1,058,962	1,070,936	1,107,669	1,153,363	1,201,844	1,244,219
<b>PUBLIC SAFETY GENERAL FUND</b>	<b>\$ 3,472,546</b>	<b>\$ 3,740,600</b>	<b>\$ 3,917,271</b>	<b>\$ 4,153,870</b>	<b>\$ 4,453,235</b>	<b>\$ 4,559,495</b>
<b>GENERAL FUND SUB-TOTAL</b>	<b>\$ 5,259,272</b>	<b>\$ 5,645,628</b>	<b>\$ 5,878,557</b>	<b>\$ 6,183,249</b>	<b>\$ 6,550,071</b>	<b>\$ 6,723,994</b>

## Wages – Other Funds

8.22.23	2023	2024	2025	2026	2027	2028
Description	Amended	REQUESTED	PROJECTION	PROJECTION	PROJECTION	PROJECTION
<b>GENERAL FUND - sub total</b>	<b>\$ 13,095,025</b>	<b>\$ 13,737,153</b>	<b>\$ 14,093,554</b>	<b>\$ 14,524,734</b>	<b>\$ 14,847,912</b>	<b>\$ 15,136,446</b>
ROADS	492,780	523,565	536,261	545,644	555,077	564,808
ROADS PT/SEASONAL	15,600	15,600	15,600	15,600	15,600	15,600
FLEET	200,784	208,843	216,715	222,473	226,795	231,246
FLEET PT/SEASONAL	7,800	7,800	7,800	7,800	7,800	7,800
WATER AND SEWER FUND	698,040	746,943	764,392	779,074	793,829	809,054
WATER AND SEWER PT/SEASONAL	23,400	23,400	23,400	23,400	23,400	23,400
GOLF	85,998	84,262	84,262	84,262	84,262	84,262
GOLF PT/SEASONAL	194,830	201,902	209,253	216,752	224,690	233,090
DDA	27,898	27,898	27,898	27,898	27,898	27,898
TIFA	55,640	66,209	67,704	69,056	70,428	71,837
<b>TOTAL WAGES</b>	<b>\$ 14,897,795</b>	<b>\$ 15,643,575</b>	<b>\$ 16,046,839</b>	<b>\$ 16,516,693</b>	<b>\$ 16,877,691</b>	<b>\$ 17,205,441</b>
<b>BENEFITS - OTHER FUNDS</b>						
<b>GENERAL FUND - sub total</b>	<b>\$ 5,259,272</b>	<b>\$ 5,645,628</b>	<b>\$ 5,878,557</b>	<b>\$ 6,183,249</b>	<b>\$ 6,550,071</b>	<b>\$ 6,723,994</b>
ROADS	436,151	449,253	475,369	517,774	581,916	584,751
FLEET	108,779	116,572	121,748	127,177	132,884	138,407
WATER AND SEWER FUND	464,317	484,397	508,417	541,880	587,673	600,434
GOLF	61,562	63,111	64,982	66,963	69,071	71,313
DDA	2,135	2,229	2,229	2,229	2,229	2,229
TIFA	25,586	36,723	38,388	40,112	41,934	43,864
<b>TOTAL BENEFITS</b>	<b>\$ 6,357,802</b>	<b>\$ 6,797,913</b>	<b>\$ 7,089,690</b>	<b>\$ 7,479,384</b>	<b>\$ 7,965,778</b>	<b>\$ 8,164,992</b>
<b>TOTAL WAGES AND BENEFITS</b>	<b>\$ 21,255,597</b>	<b>\$ 22,441,488</b>	<b>\$ 23,136,529</b>	<b>\$ 23,996,077</b>	<b>\$ 24,843,469</b>	<b>\$ 25,370,433</b>
<b>OTHER WAGE/BENEFIT RELATED FUNDS</b>						
Discretionary Funds for Admin Wage	-	\$163,857	\$185,079	\$268,738	\$354,907	\$443,661
Discretionary Funds for Admin Benefit	-	\$31,396	\$33,957	\$50,593	\$67,632	\$85,180

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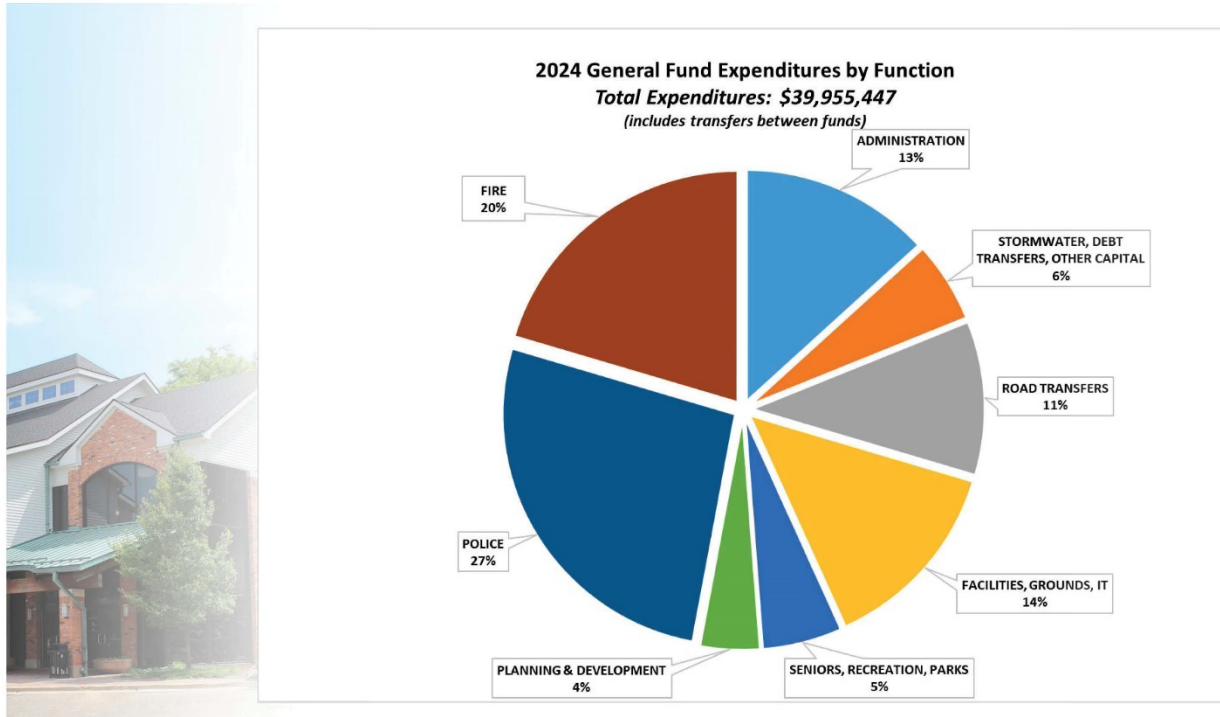
# THE GENERAL FUND



Expenditures by Function

GENERAL FUND EXPENDITURES BY FUNCTION				% of Total
FUNCTION	2022 ACTUAL	2023 AMENDED BUDGET	2024 BUDGET	Expense/ Support
ADMINISTRATION	\$ 5,657,744	\$ 5,518,527	\$ 5,533,672	
STORMWATER, DEBT & OTHER CAPITAL (ROADS TRANSFERS SHOWN BELOW)	2,099,980	2,431,439	2,253,131	
FACILITIES, GROUNDS, IT	2,631,691	3,923,524	5,454,567	
SENIORS, RECREATION, PARKS	2,197,564	2,559,072	2,212,934	
PLANNING & DEVELOPMENT	1,336,347	1,569,052	1,651,025	
	<b>\$ 13,923,326</b>	<b>\$ 16,001,614</b>	<b>\$ 17,105,329</b>	<b>42.54%</b>
<b>TAX REVENUE SUPPORT PROVIDED BY 2.1049 MILLS =</b>			<b>\$ 4,407,120</b>	<b>26%</b>
STREET DEPARTMENT	\$ 1,225,000.00	\$ 820,000	\$ 4,292,000	10.68%
<b>TAX REVENUE SUPPORT PROVIDED BY 1.5 MILLS =</b>			<b>\$ 3,138,683</b>	<b>73%</b>
POLICE DEPARTMENTS	9,217,207	10,238,590	\$ 10,655,000	26.50%
<b>TAX REVENUE SUPPORT PROVIDED BY 5.9713 MILLS =</b>			<b>\$ 12,502,433</b>	<b>117%</b>
FIRE DEPARTMENTS	5,314,387	6,302,449	\$ 8,153,118	20.28%
<b>TAX REVENUE SUPPORT PROVIDED BY 2.4940 MILLS =</b>			<b>\$ 5,220,849</b>	<b>64%</b>
<b>TOTAL GENERAL FUND EXPENDITURES</b>	<b>\$ 29,679,920</b>	<b>\$ 33,362,653</b>	<b>\$ 40,205,447</b>	<b>63%</b>
*The budget book provides further breakdown of the departments and detail under each function				

Property Tax Revenue = 63% of General Fund Expenditures

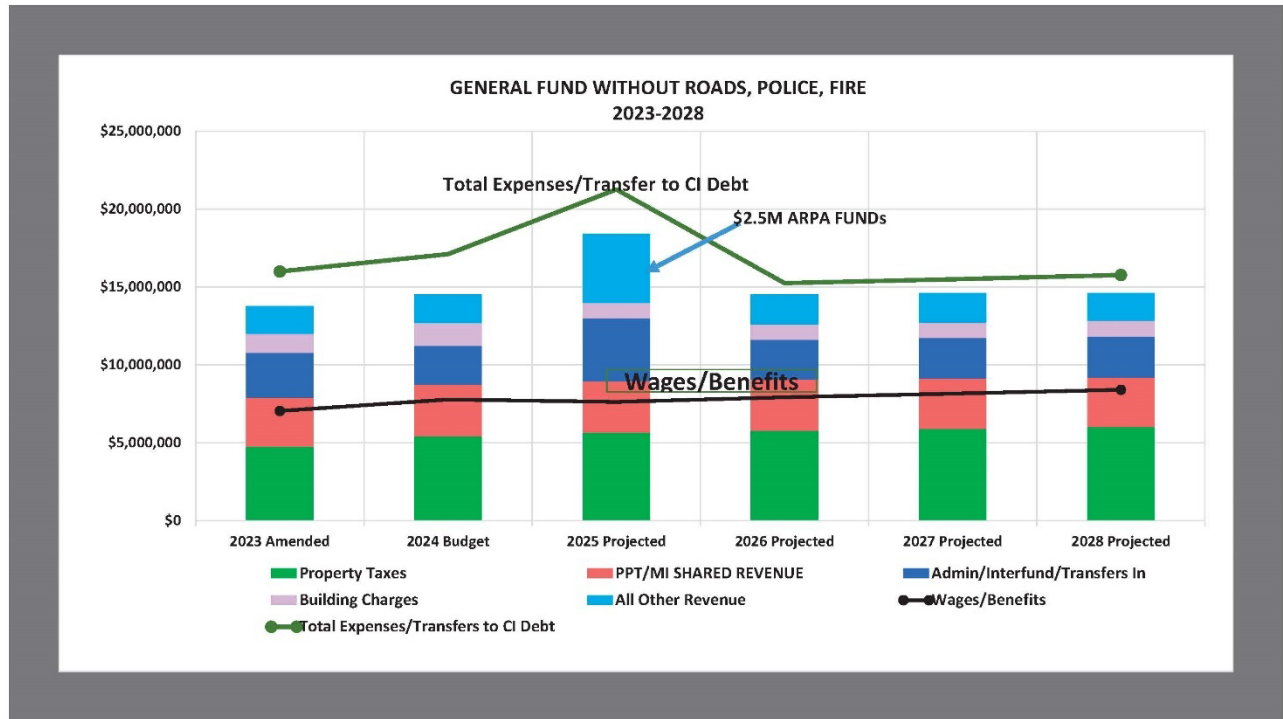


## General Fund Operating

*(does not include the General Fund Police, Fire or Road Departments)*

	2022	2023	2023	2024	2025	2026	2027	2028
	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION
OPERATING GENERAL FUND								
REVENUES	\$ 16,108,157	\$ 13,660,551	\$ 13,760,551	\$ 14,532,486	\$ 18,408,270	\$ 14,515,257	\$ 14,602,228	\$ 14,601,769
LESS RHC AND PENSION ADDITIONAL FUNDING	1,788,291	250,000	854,395	250,000	-	-	-	-
LESS TRANSFERS TO CAPITAL IMPROVEMENT DEBT	1,863,400	1,861,325	1,861,325	1,858,525	1,864,900	1,865,375	1,857,400	1,858,050
LESS ALL OTHER EXPENSES	10,271,975	12,352,382	13,285,894	14,746,804	19,397,126	13,382,357	13,642,312	13,913,616
IMPACT TO FUND BALANCE	\$ 2,184,491	\$ (803,156)	\$ (2,241,063)	\$ (2,322,843)	\$ (2,853,756)	\$ (732,475)	\$ (897,484)	\$ (1,169,897)

- There is no planned additional contributions to the Retirement Trusts after 2024
- The Capital Improvement debt includes payments for both the 2017 and 2021 bond issues
- Expenses reflected here include all the Administrative departments, IT, Grounds, Facilities, Seniors, Smart Grant, Recreation, Parks, DPW admin, Human Resources, Community Development/Building.
- Property Tax Revenues (\$5,413,963) only make up 37% of the Revenues over the in 2024. State Shared Revenues, Licenses, and Permits, and Charges for Services make up another 35%.
- The increased revenue in 2025 is due to the recognition \$2.5million in ARPA funds received in 2022.

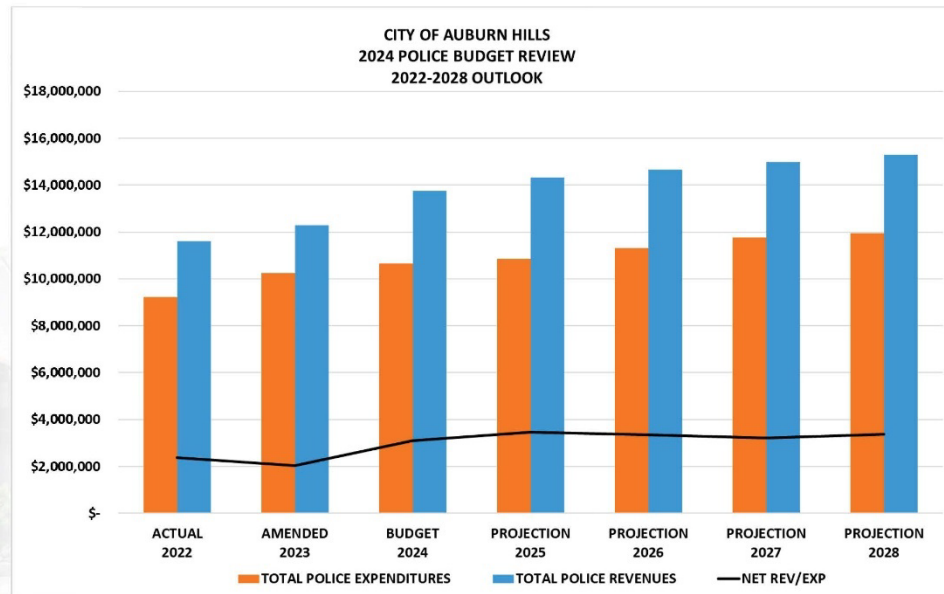
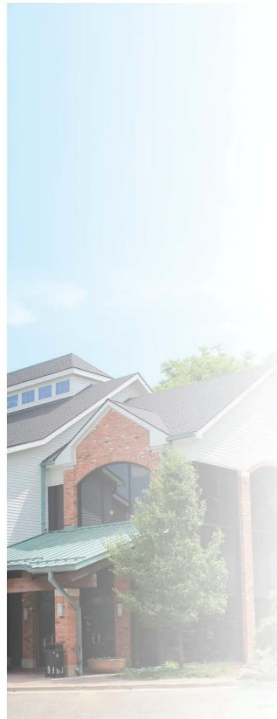


## Police 2023-2028 Budget

		2023	2023					
	2022	ORIGINAL	AMENDED	2024	2025	2026	2027	2028
POLICE GENERAL FUND	ACTUAL	BUDGET	BUDGET	BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION
REVENUES	\$ 11,594,135	\$ 12,278,637	\$ 12,278,637	\$ 13,752,683	\$ 14,320,470	\$ 14,650,607	\$ 14,974,735	\$ 15,296,156
LESS EXPENSES	9,217,207	10,030,384	10,238,590	10,655,000	10,859,834	11,310,132	11,762,837	11,935,007
IMPACT TO FUND BALANCE	\$ 2,376,928	\$ 2,248,253	\$ 2,040,047	\$ 3,097,683	\$ 3,460,636	\$ 3,340,475	\$ 3,211,898	\$ 3,361,149

## Police Capital Expenditure Plan

Project	Account Description	2023	2024	2025	2026	2027	2028
Copier	Machinery & Equipment	5,500					
Police In-Car HD Video Camera Replacements	Electronic Equipment	6,500					
Police Flock LPR Cameras (10)	Machinery & Equipment	25,000					
Cubical Updates	Furniture	88,000	30,000				
Mobile Vehicle Mitigation Barriers	Machinery & Equipment	157,663					
Police Shooting Range Upgrade	Bldg Additons/Improvements	200,000					
Radio Speaker Project	Bldg Additons/Improvements		42,000				
Axon In-car Video Cameras	Electronic Equipment		60,000	63,000	66,000	69,000	72,000
Public Safety Evidence Room Renovation	Bldg Additons/Improvements		65,000				
Axon Body Worn Cameras	Electronic Equipment		80,000	83,000	86,000	89,000	92,000
Police DB Copier	Machinery & Equipment			9,000			
VMS/Radar Trailer	Machinery & Equipment			22,000			
Copier for Police Records	Machinery & Equipment				6,000		
		482,663	277,000	177,000	158,000	158,000	164,000

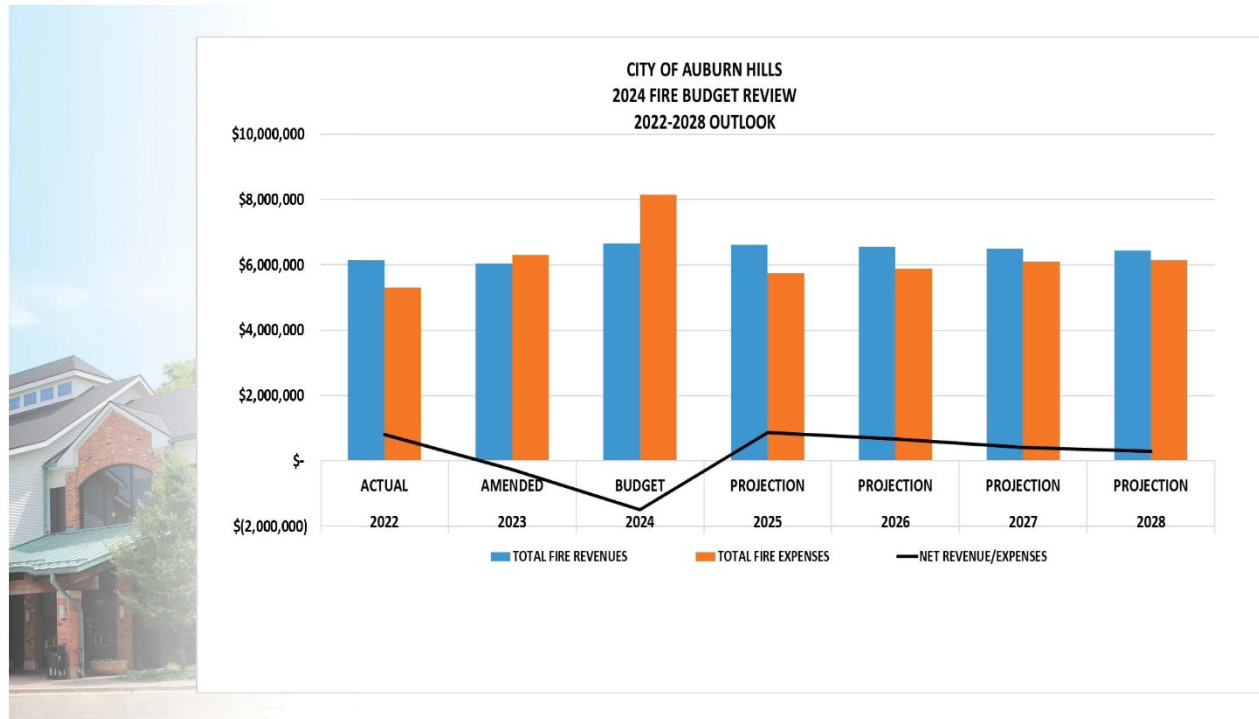


### Fire 2023-2028 Budget

	2022	2023 ORIGINAL	2023 AMENDED	2024	2025	2026	2027	2028
	ACTUAL	BUDGET	BUDGET	BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION
FIRE GENERAL FUND								
REVENUES	\$ 6,133,038	\$ 6,041,291	\$ 6,041,291	\$ 6,656,455	\$ 6,608,762	\$ 6,558,367	\$ 6,500,473	\$ 6,439,747
LESS EXPENSES	5,314,387	6,290,508	6,302,449	8,153,118	5,744,938	5,883,333	6,095,060	6,139,031
IMPACT TO FUND BALANCE	\$ 818,651	\$ (249,217)	\$ (261,158)	\$ (1,496,663)	\$ 863,824	\$ 675,034	\$ 405,413	\$ 300,716

### Fire Capital Expenditure Plan

Project	Account Description	2023	2024	2025	2026	2027	2028
AED	Fire Equipment	11,500	7,500				
HVAC Replacement FS 3	Bldg Additions & Improvements	15,000					
TBD Suppression Equipment	Fire Equipment	18,500	35,000	35,000	30,000	30,000	45,000
Cardic Monitor	Fire Equipment	45,000			45,000	45,000	
Generator FS 3	Bldg Additions & Improvements	150,000					
FS Parking Lot	Parking Lot Improvements	218,000					
F1 Parking Lot	Parking Lot Improvements	340,000					
Extrication Equipment	Fire Equipment		35,000	35,000			
Generator FS 1	Bldg Additions & Improvements		50,000				
FS 1 Modernization	Bldg Additions & Improvements		750,000				
FS 3 Modernization	Bldg Additions & Improvements		750,000				
FS 2 Modernization	Bldg Additions & Improvements		950,000				
		798,000	2,577,500	70,000	75,000	75,000	45,000



## Road Millage/Funding

	2022	2023 ORIGINAL	2023 AMENDED	2024	2025	2026	2027	2028
	ACTUAL	BUDGET	BUDGET	BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION
STREET IMPROVEMENT GENERAL FUND								
PROPERTY TAXES AND PPT REIMBURSEMENT	\$ 3,059,051	\$ 2,872,597	\$ 2,872,597	\$ 3,547,276	\$ 3,661,414	\$ 3,715,504	\$ 3,769,484	\$ 3,825,985
NON DEBT ROAD SAD INCOME	\$ -	\$ -	\$ -	\$ 221,827	\$ 600,626	\$ 665,374	\$ 1,176,269	\$ 1,332,961
LESS TRANSFERS TO ROADS	(1,225,000)	(820,000)	(820,000)	(4,292,000)	(6,830,000)	(4,228,000)	(9,383,000)	(2,824,000)
IMPACT TO FUND BALANCE	\$ 1,834,051	\$ 2,052,597	\$ 2,052,597	\$ (522,897)	\$ (2,567,960)	\$ 152,878	\$ (4,437,247)	\$ 2,334,946

In 2024, staff is including SAD revenue collected (not associated with debt payments) in the Street department as opposed to general revenue to more clearly reflect the non-road related revenue needed in addition to fund related road projects

Staff has no indication that Personal Property Tax Reimbursement (PPT) will continue beyond 2029

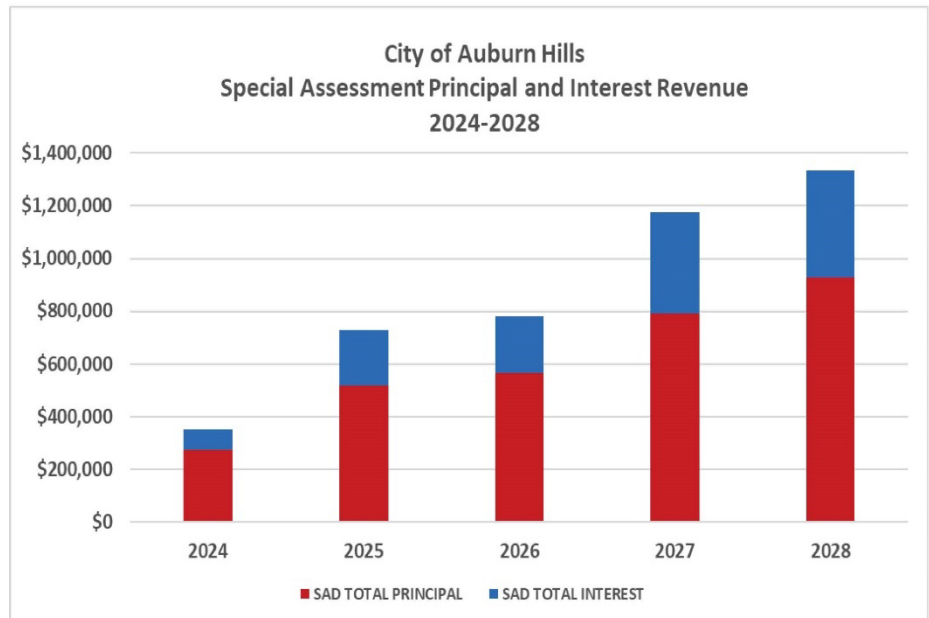
Between 2024 and 2028, Road related Property Tax, Personal Property Tax reimbursement, and Assessment Income is currently projected to total approximately \$22.5M. Transfers to Roads Fund from the General fund are expected to be \$27.6M

Additional revenue (in excess of the General fund) from Wayne Disposal, Tifa B and Tifa D will also support Major and Local Roads projects in the amount of \$4,560,000 from 2024-2028. Wayne Disposal is not projected to support roads past 2024 and we will not have the support of the TIFA funds for eligible roads past 2030.

The City may consider committing special assessment in the general fund to use only for road related transfers to the Major and Local Street funds and recognize this as a source of income only to be used for Road and related infrastructure.

**New Assessments**

**2024: Superior**  
**2025: Centre, Executive, Innovation**  
**2026: Automation, Luella, Pinnacle**  
**2027: Cross Creek, High Meadow, Pond Run, Valley View**  
**2028: Chrysler, Glenmeade**



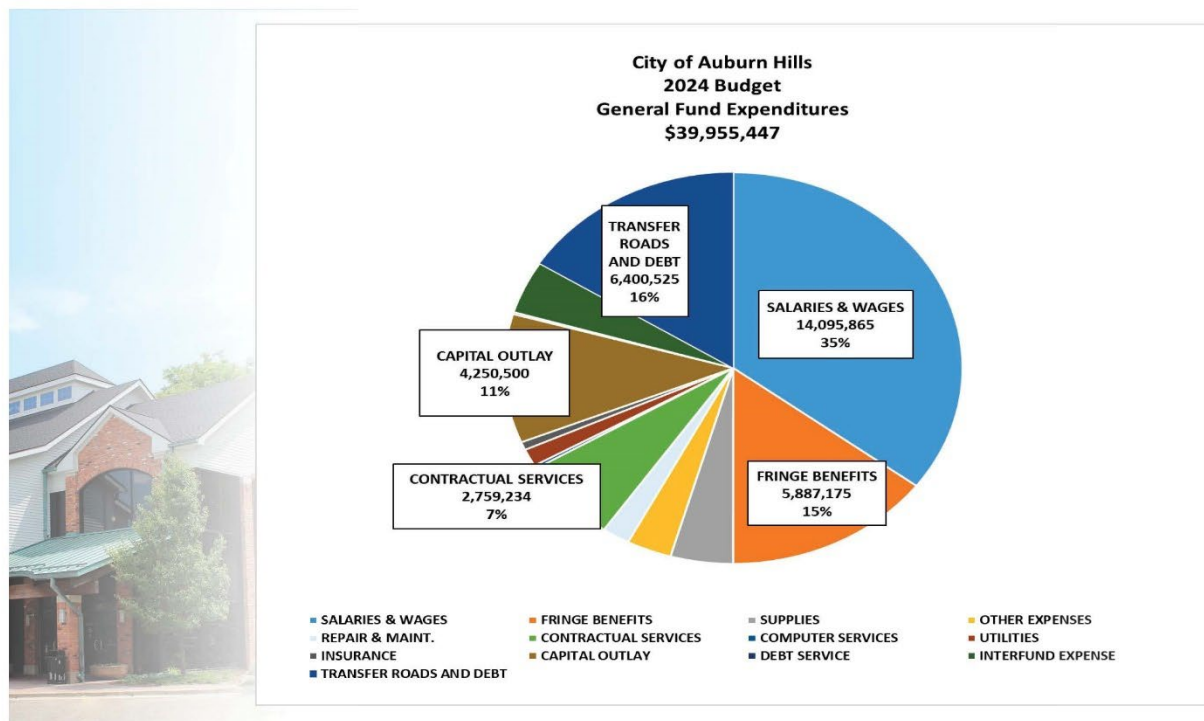
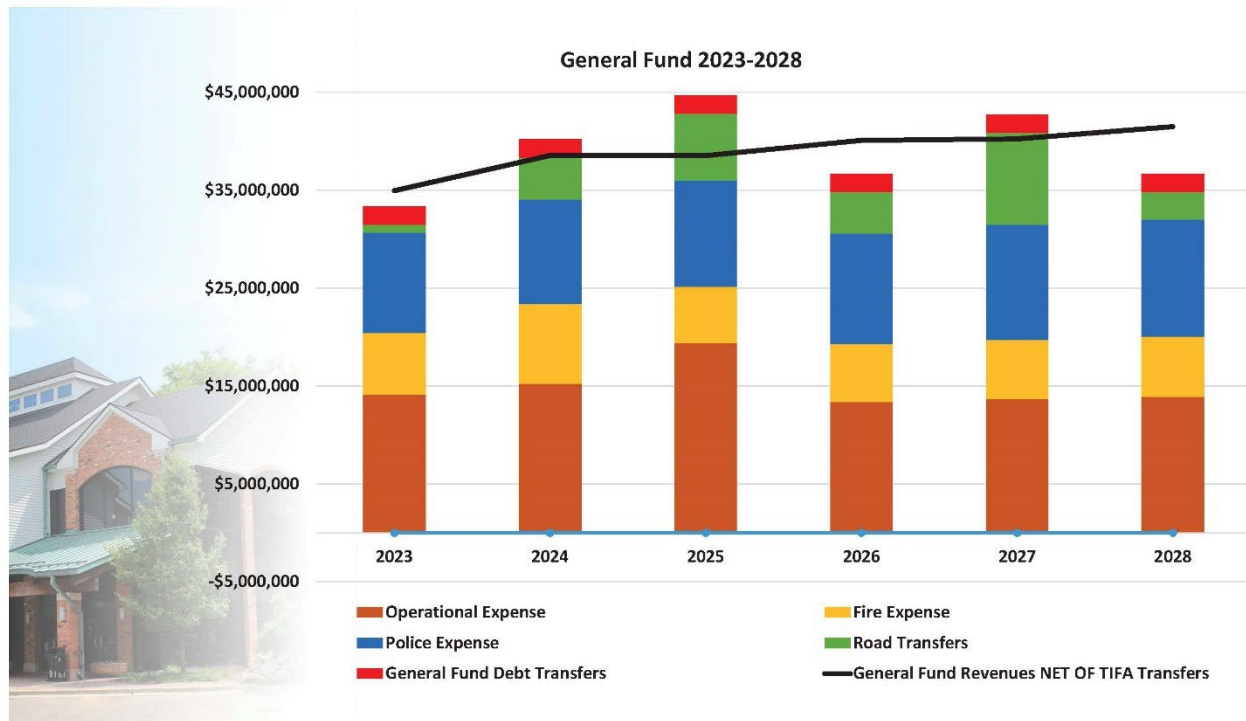
New SAD's in 2024-2028 have a total expected principal revenue of \$8,950,000

## Combined General Fund Components

	2022 ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2025 PROJECTION	2026 PROJECTION	2027 PROJECTION	2028 PROJECTION
<b>IMPACT TO FUND BALANCE</b>								
OPERATING GENERAL FUND	\$ 2,184,491	\$ (803,156)	\$ (2,241,063)	\$ (2,322,843)	\$ (2,853,756)	\$ (732,475)	\$ (897,484)	\$ (1,169,897)
STREET IMPROVEMENT GENERAL FUND	\$ 1,834,051	\$ 2,052,597	\$ 2,052,597	\$ (522,897)	\$ (2,567,960)	\$ 152,878	\$ (4,437,247)	\$ 2,334,946
POLICE GENERAL FUND	\$ 2,376,928	\$ 2,248,253	\$ 2,040,047	\$ 3,097,683	\$ 3,460,636	\$ 3,340,475	\$ 3,211,898	\$ 3,361,149
FIRE GENERAL FUND	\$ 818,651	\$ (249,217)	\$ (261,158)	\$ (1,496,663)	\$ 863,824	\$ 675,034	\$ 405,413	\$ 300,716
<b>TOTAL IMPACT TO FUND BALANCE</b>	<b>\$ 7,214,124</b>	<b>\$ 3,248,477</b>	<b>\$ 1,590,423</b>	<b>\$ (1,244,720)</b>	<b>\$ (1,097,256)</b>	<b>\$ 3,435,912</b>	<b>\$ (1,717,420)</b>	<b>\$ 4,826,914</b>
<b>PROJECTED ENDING FUND BALANCE</b>	<b>\$ 39,323,922</b>	<b>\$ 42,572,399</b>	<b>\$ 40,914,345</b>	<b>\$ 39,669,625</b>	<b>\$ 38,572,369</b>	<b>\$ 42,008,281</b>	<b>\$ 40,290,861</b>	<b>\$ 45,117,775</b>

<b>GENERAL FUND</b>								
	2022 ACTUAL	2023 ORIGINAL BUDGET	2023 AMENDED BUDGET	2024 BUDGET	2025 PROJECTED	2026 PROJECTED	2027 PROJECTED	2028 PROJECTED
<b>Total General Fund Revenues</b>	\$36,894,388	\$34,853,076	\$34,953,076	\$38,710,727	\$43,599,542	\$40,105,109	\$41,023,189	\$41,496,618
<b>Total General Fund Expenditures</b>	29,680,265	31,604,599	33,362,653	39,955,447	44,696,798	36,669,197	42,740,609	36,669,704
<b>Revenue Over (Under) Expenditures</b>	<b>\$ 7,214,124</b>	<b>\$ 3,248,477</b>	<b>\$ 1,590,423</b>	<b>\$ (1,244,720)</b>	<b>\$ (1,097,256)</b>	<b>\$ 3,435,912</b>	<b>\$ (1,717,420)</b>	<b>\$ 4,826,914</b>
<b>Fund Balance <sup>1</sup></b>	<b>\$ 39,323,922</b>	<b>\$ 42,572,399</b>	<b>\$ 40,914,345</b>	<b>\$ 39,669,625</b>	<b>\$ 38,572,369</b>	<b>\$ 42,008,281</b>	<b>\$ 40,290,861</b>	<b>\$ 45,117,775</b>
<b>as % of Expense</b>	<b>132.5%</b>	<b>134.7%</b>	<b>122.6%</b>	<b>99.3%</b>	<b>86.3%</b>	<b>114.6%</b>	<b>94.3%</b>	<b>123.0%</b>

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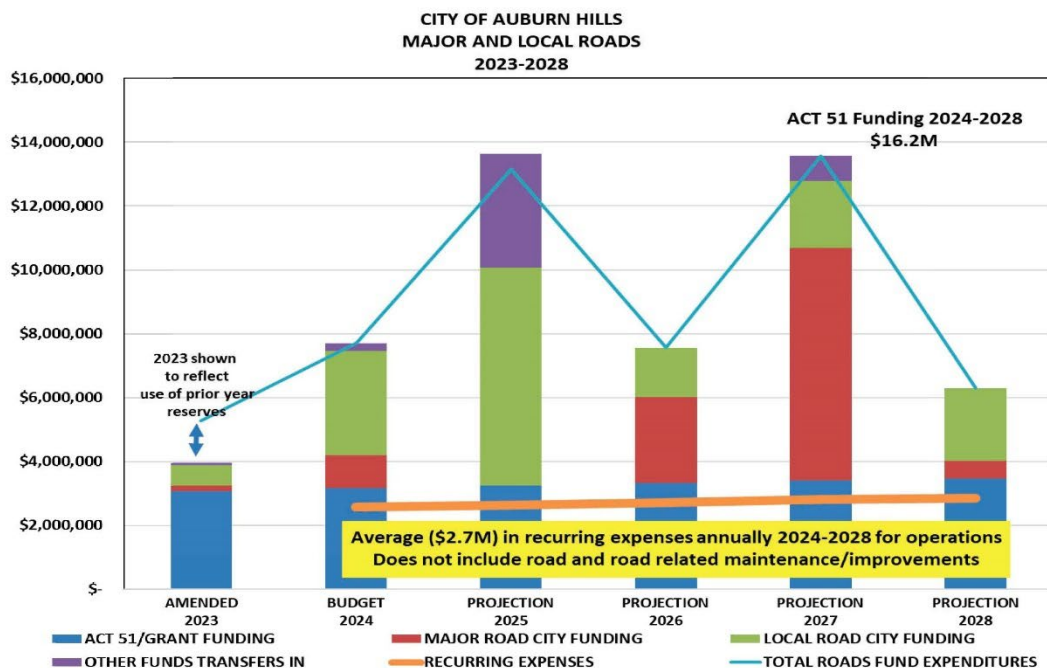


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# MAJOR AND LOCAL ROADS



## Major and Local Roads Fund




## Major Road Projects 2024 – 2028 | \$16,602,798



Project	Description	2024	2025	2026	2027	2028
General Maintenance	Road Maintenance	15,000	15,000	15,000	15,000	15,000
Great Lakes Crossing( \$2.41M -81.6% State Funds)	Asphalt Mill & Resurface			160,000	450,000	
Guardrail Maintenance	Road Maintenance	110,000	110,000	110,000	110,000	110,000
Shimmons/Dexter Curve Realignment	Asphalt Reconstruction	1,100,000				
Miscellaneous Repairs	Sidewalk Maintenance	3,500	3,500	3,500	3,500	3,500
Miscellaneous Repairs	Pathway Maintenance	4,500	4,500	4,500	4,500	4,500
Lone Line and Intersection Markings	Pavement Markings	60,000	60,000	60,000	60,000	60,000
TriParty Agreement Costs	Road Maintenance	192,798	50,000	50,000	50,000	50,000
North Squirrel (Walton to Chrysler) Concrete	Concrete Maintenance	450,000			500,000	
University Drive (Cross Cr to Squirrel)	Concrete Maintenance		200,000	3,000,000		
Cross Creek (SAD)	Asphalt Reconstruction			125,000	3,500,000	
High Meadow (SAD)	Asphalt Reconstruction			125,000	3,500,000	
Chrysler (SAD)	Road and Traffic Improvements				60,000	1,200,000
High Meadow	Non Motorized Pathways				300,000	
Cross Creek	Non Motorized Pathways				475,000	
Grey Road	Asphalt Pulverize/Overlay					100,000
		1,935,798	443,000	3,653,000	9,028,000	1,543,000

## Local Road Projects 2024 – 2028 \$17,557,500



Project	Description	2024	2025	2026	2027	2028
Guardrail Maintenance	Road Maintenance	4,500	4,500	4,500	4,500	4,500
Sidewalk Maintenance	Sidewalk Maintenance	5,000	5,000	5,000	5,000	5,000
Pavement Markings	Pavement Markings	20,000	20,000	20,000	20,000	20,000
Corporate (SAD)	Asphalt Reconstruction					
General Maintenance	Road Maintenance	35,000	35,000	35,000	35,000	35,000
Hunt Club	Asphalt Mill & Resurface	900,000				
Thornwood Sub	Asphalt Mill & Resurface	35,000	575,000			
Shimmons Circle	Asphalt Pulverize/Overlay	50,000	850,000			
Innovation Dr (SAD)-TIFA support	Asphalt Reconstruction	75,000	1,125,000			
Birchfield/Patrick Henry	Asphalt Reconstruction	75,000	2,100,000			
Executive Hills (SAD)	Asphalt Mill & Resurface	125,000	2,000,000			
Centre (SAD) -TIFA support	Asphalt Reconstruction	125,000	2,400,000			
Superior Ct (SAD)	Asphalt Reconstruction	740,000				
Zelma/Glenrose/Hatton	Asphalt Pulverize/Overlay	905,000				
Luella Lane (SAD)	Asphalt Mill & Resurface		10,000	200,000		
Pinnacle Road (SAD)	Asphalt Mill & Resurface		15,000	250,000		
Automation (SAD)	Asphalt Mill & Resurface		25,000	500,000		
Executive Hills	Non Motorized Pathway		800,000			
Valley View (SAD)	Asphalt Mill & Resurface			15,000	225,000	
Pond Run (SAD)	Asphalt Mill & Resurface			25,000	375,000	
Collier Road	Asphalt Mill & Resurface			40,000	860,000	
St Lawrence Sub	Asphalt Pulverize/Overlay				30,000	475,000
Glenmeade (SAD)	Asphalt Reconstruction				60,000	1,100,000
Hillfield	Asphalt Pulverize/Overlay					50,000
Nichols/Couchlin/Slocum	Asphalt Pulverize/Overlay					100,000
		3,094,500	9,964,500	1,094,500	1,614,500	1,789,500

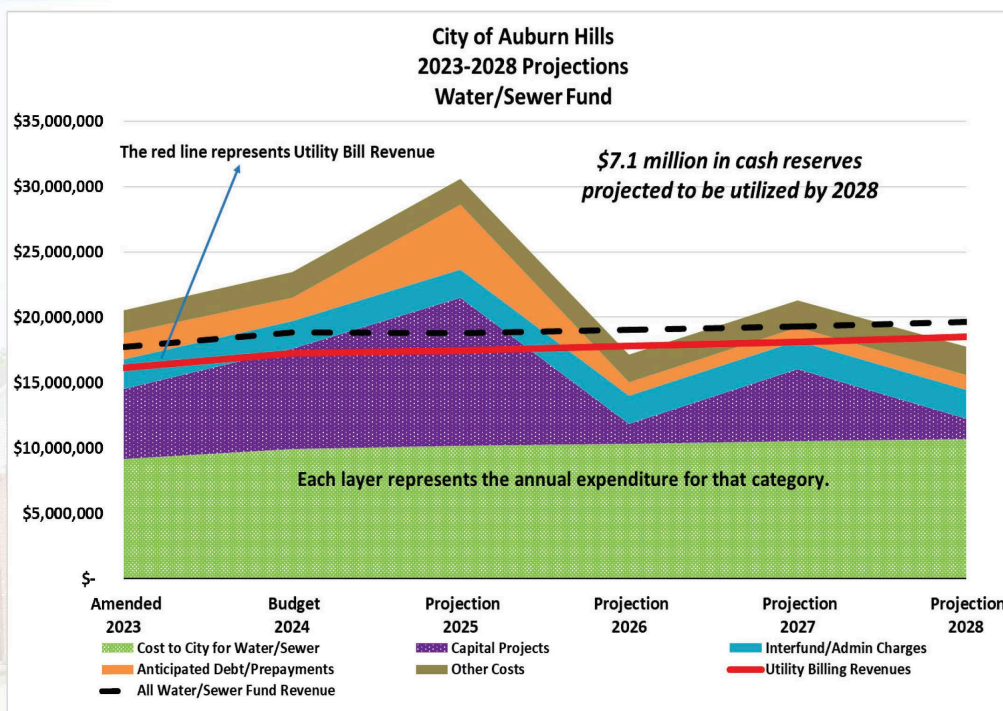


# WATER/SEWER FUND

0% Water Rate Increase  
1% Sewer Rate Increase  
2024 Assumption



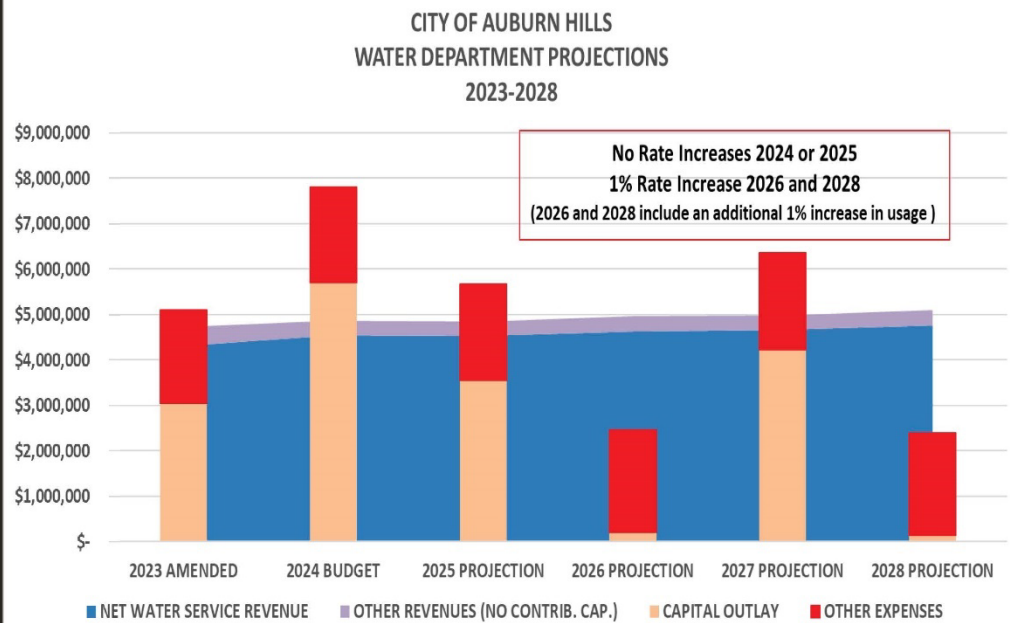
## Water & Sewer Projections



## Water Capital Plan 2024 - 2028 \$13,810,000

2024-2028 Capital Project Budget Plan						
Water Department - 536						
Project	Description	2024	2025	2026	2027	2028
FEATHERSTONE (AH04) - REPLACE PRV	Water/Sewer System Imp & Ext					
SE District WM Replacement	Water/Sewer System Imp & Ext					125,000
AH05 Cone Control Valve	Water/Sewer System Imp & Ext		1,750,000			
Baldwin Commons PRV	Water/Sewer System Improvement		17,000			
Dutton Road WM Extension	12" Water Main					
Auburn Road WM	Water/Sewer System Imp & Ext					
Dexter AC WM Replacement	Water/Sewer System Imp & Ext	1,000,000				
Water Main Loop at OU West Campus	Water/Sewer System Imp & Ext	100,000				
Old Adams Road	Water/Sewer System Imp & Ext					
PRV	Water/Sewer System Imp & Ext				15,000	
Hilfield PRV	Water/Sewer System Imp & Ext					
Palace PRV 15 Year Rebuild	Water/Sewer System Imp & Ext	17,000				
Squirrel PRV 15 Year Rebuild	Water/Sewer System Imp & Ext		17,000			
South Boulevard WM	16" Water Main Replacement	4,500,000				
Birchfield/Patrick Henry WM Replace	AC Water Main Replacement	85,000	1,750,000			
Tower Interior Coating	Tower Coating & other misc items from 2021 inspection				400,000	
Southeast District WM Replacement	AC Water Main Replacement					
Commonwealth WM	AC Water Main Replacement					
SCADA RTU Upgrade and Improvement	Water/Sewer System Imp & Ext					
VFD Repair/Replacement	Water/Sewer System Imp & Ext		11,000	11,000		12,000
Walton Heights	Water/Sewer System Imp & Ext			200,000	3,800,000	
		5,702,000	3,545,000	211,000	4,215,000	137,000

## Water Department Projections

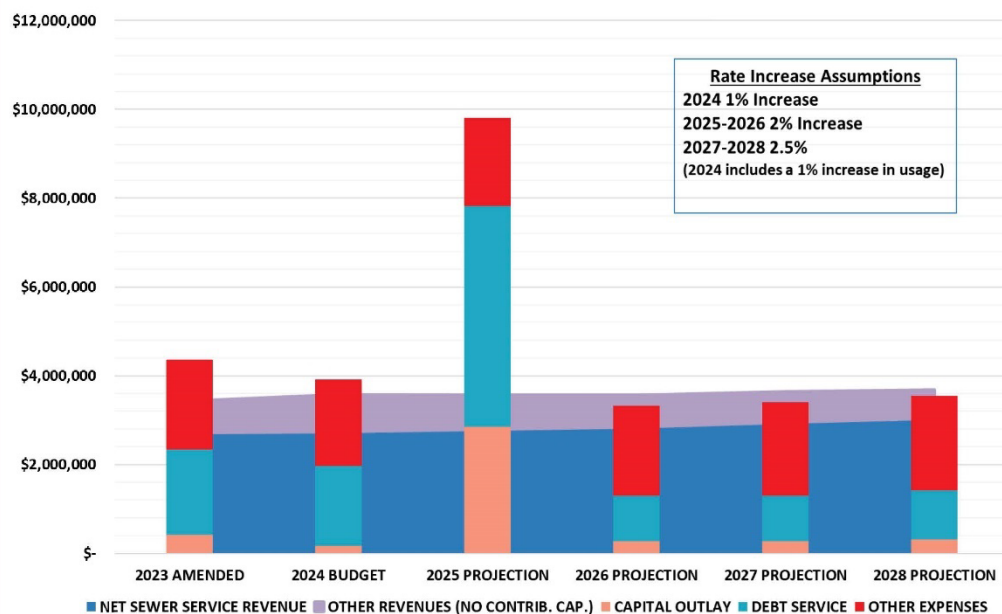


## Sewer Capital Plan 2024 – 2028 \$3,879,000

2024-2028 Capital Project Budget Plan						
Sewer Department - 535						
Project	Description	2024	2025	2026	2027	2028
Taylor Rd Sewer Lining	Water/Sewer System Imp & Ext					
Birchfield Sewer Replacement	12" Sewer Replacement	15,000	2,500,000			
2 Gather Repair	Water/Sewer System Imp & Ext		100,000			
Noah's Repair	Water/Sewer System Imp & Ext					
Joslyn Repair (Taylor and Joslyn)	Water/Sewer System Imp & Ext		100,000			
Sanitary System Rehab	Sewer Lining & MH Rehab					
SAW Grant/Sewer Lining and Man Hole Restore	Sewer Lining & MH Rehab	150,000	150,000	275,000	275,000	300,000
Lift Station Pumps	Water/Sewer System Imp & Ext					14,000
SCADA RTU Upgrade and Improvement	Water/Sewer System Imp & Ext					
		165,000	2,850,000	275,000	275,000	314,000

## Sewer Department Projections

### CITY OF AUBURN HILLS SEWER DEPARTMENT PROJECTIONS 2023-2028

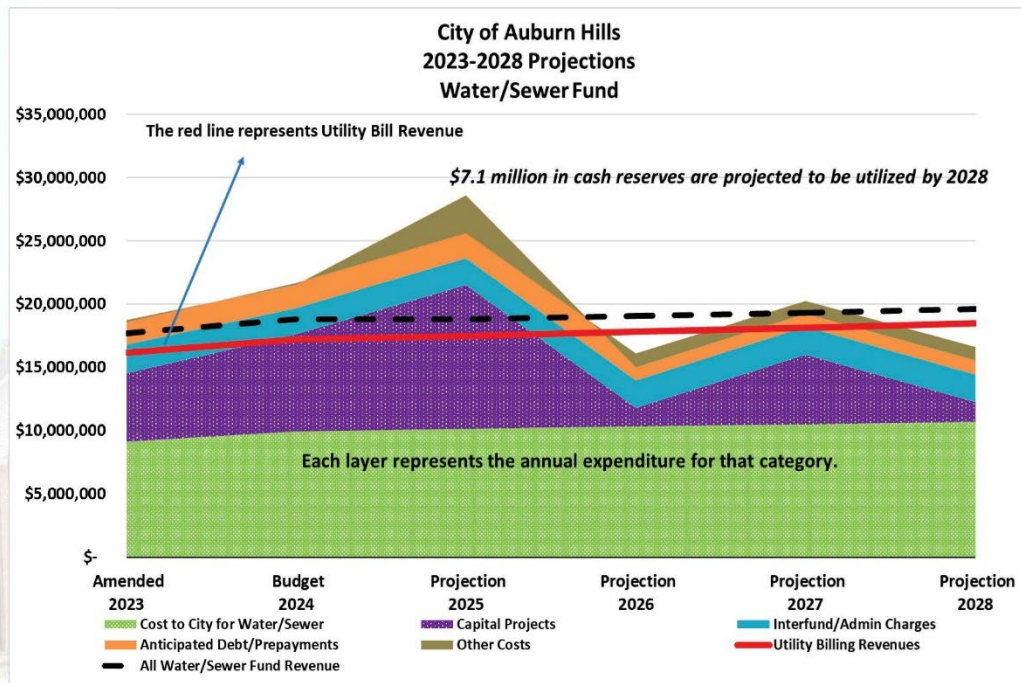


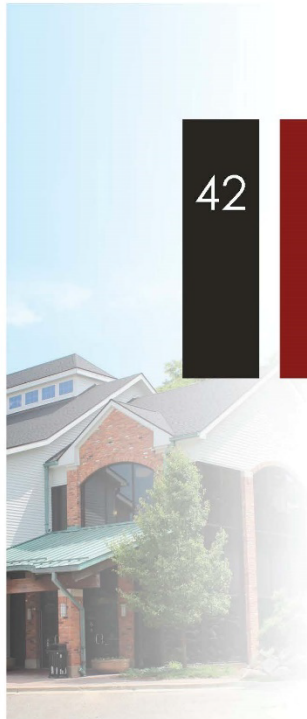
## Water/Sewer Fund

### WATER/SEWER FUND 2024-2028 Budget Projections

	2022 ACTUAL	2023 AMENDED	2024 BUDGET	2025 PROJECTION	2026 PROJECTION	2027 PROJECTION	2028 PROJECTION
<b>ESTIMATED CASH POSITION</b>							
Beginning Cash and Investments	\$ 30,773,943	\$ 34,353,332	\$ 33,063,980	\$ 29,878,911	\$ 22,805,567	\$ 25,535,987	\$ 24,391,623
Projected Change in Cash	3,579,389	(1,289,352)	(3,185,069)	(7,073,344)	2,730,420	(1,144,364)	2,831,587
<b>ENDING CASH AND INVESTMENTS</b>	<b>\$ 34,353,332</b>	<b>\$ 33,063,980</b>	<b>\$ 29,878,911</b>	<b>\$ 22,805,567</b>	<b>\$ 25,535,987</b>	<b>\$ 24,391,623</b>	<b>\$ 27,223,210</b>
Increase(Decrease) from Prior Year		-3.75%	-9.63%	-23.67%	11.97%	-4.48%	11.61%
% Of Expense of Cash and Investment			95%	100%	66%	74%	0%
Includes the following sewer new debt plan over and above established debt obligations:							
Prepayment for OMID debt			\$ 750,000	\$ 450,000			
New COSDS Rehab 8.1M debt (estimated principal payments)			\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Prepayment for CRWRRF debt				\$ 3,900,000			

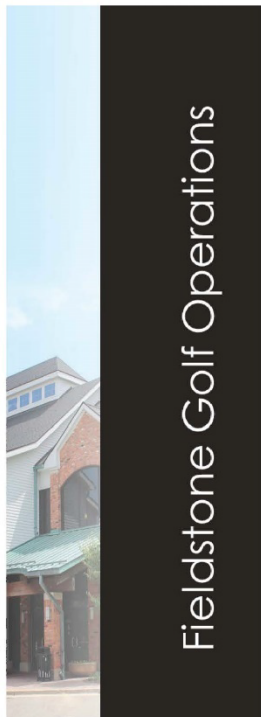
## Water & Sewer Projections





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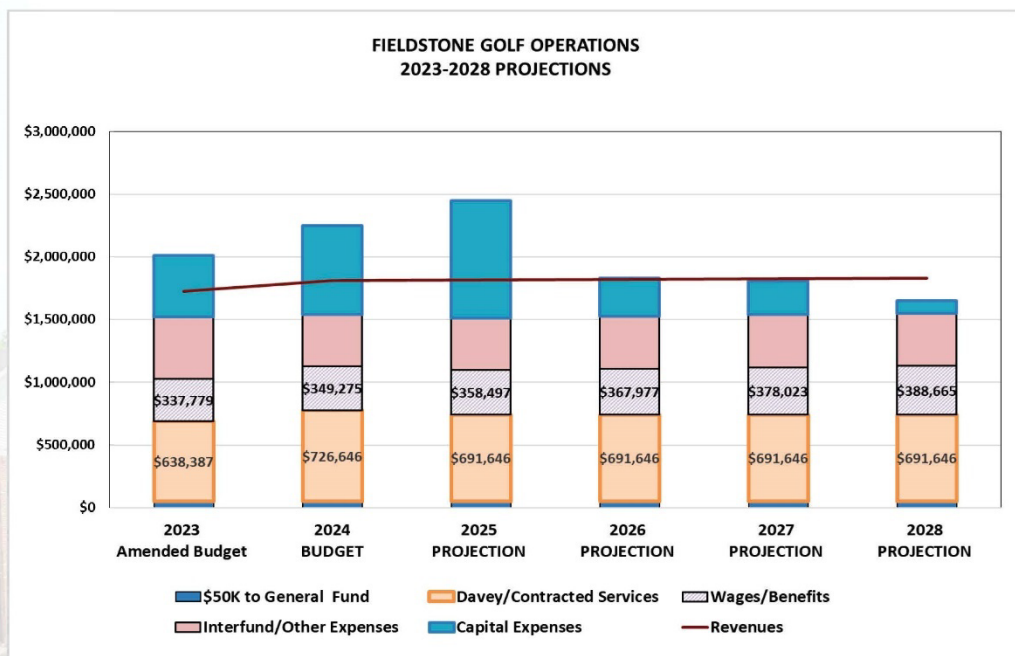
## FIELDSTONE GOLF CLUB



### 2024 CAPITAL PROJECT PLAN

Project	2024	2025	2026	2027	2028
Golf Restrooms (Front 9)					
Golf Restrooms (Back 9)					
Walk in Cooler	10,000				
Golf Bridge Repair	35,000				
Golf Sod for Cart Path Replacement					
Golf Practice Tee and Chipping Green					
Golf Range Ball Dispenser					
Golf IT Infrastructure Hardware	2,100				
Golf Parking Lot					
Golf Ball Washing Unit for Practice Facility	7,500				
Fieldstone Golf Course					
Pond Dredging	125,000				
Bunker Reconstruction		836,122			
Golf Cart Barn/Maintenance Building	325,000		205,000	165,000	
Clubhouse Flatroof	105,000				
Cart Path	100,000	100,000	100,000	100,000	100,000
	<b>709,600</b>	<b>936,122</b>	<b>305,000</b>	<b>265,000</b>	<b>100,000</b>

# Fieldstone Golf Operations



# Fieldstone Golf Operations

## City of Auburn Hills GOLF FUND 2024-2028 Budget Projections

### ESTIMATED CASH POSITION

Beginning Cash and Investments

Projected Change in Cash

ENDING CASH AND INVESTMENTS

Increase(Decrease) from Prior Year

	2022 ACTUAL	2023 AMENDED	2024 BUDGET	2025 PROJECTION	2026 PROJECTION	2027 PROJECTION	2028 PROJECTION
Beginning Cash and Investments	\$ 1,255,621	\$ 1,697,624	\$ 1,409,496	\$ 971,837	\$ 340,012	\$ 328,636	\$ 344,619
Projected Change in Cash	442,003	(288,128)	(437,659)	(631,825)	(11,376)	15,983	180,168
ENDING CASH AND INVESTMENTS	\$ 1,697,624	\$ 1,409,496	\$ 971,837	\$ 340,012	\$ 328,636	\$ 344,619	\$ 524,787
Increase(Decrease) from Prior Year		-16.97%	-31.05%	-65.01%	-3.35%	4.86%	52.28%