

2020 Adopted Budget



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2020 BUDGET – 5 YEAR PROJECTIONS

September 27, 2019

Honorable Mayor Kevin McDaniel and
Members of the Auburn Hills City Council
1827 North Squirrel Road
Auburn Hills, MI 48326

Mayor McDaniel and Members of City Council:

In accordance with the City of Auburn Hills Charter, staff recommends City Council adopt the enclosed 2020 annual budget. Staff began reviewing both the City's current year financial activity and remaining needs in May to recommend a comprehensive amendment to the 2019 budget. The most recent amendments were approved September 9, 2019. Utilizing the revised 2019 plan, staff assessed its needs for the 2020 calendar year in comparison to projections made a year ago. Adjusting for changes in funding, development, staffing, and considering City Council's 2020 goals, the 2020 budget was assembled. Two workshops, one in August and one in September, were held to allow City Council time with staff to review the 2020 proposed budget and future projections. Staff and City Council had in-depth dialogue about the City's current fiscal health, future expectations, and very specific conversation about the state of the City's roads, the City's challenges with employee retention and attraction, and the pressing issue of alternative revenue sources for the City's general operations.

The 2020 budget document meets legal fiscal requirements upon approval by the City Council. The entire City of Auburn Hills budget plan, while not required for approval, provides multiple year projections through 2024 to examine the near future estimated financial health of the City. Utilizing the most current capital requests submitted by each department of the City and considering a variety of assumptions to reflect future revenues and expenditures, the full document is meant to provide details for stakeholders and other interested parties about the upcoming year's financial activities as well as a longer term financial estimate which City Council can rely upon in future decision making. While the projections will likely be impacted by a number of unknown items such as unfunded mandates, economy shifts, grant availability, and aging infrastructure, the future projections do consider current growth projections, bargaining contract language, asset management plans concerning roads, water, and sewer, and a few immediate facility needs.

While property values continue to rise, the limits on taxable values set by the Headlee Amendment and Proposal A impact the City's ability to meet the operational needs of the General Fund. In 2020, these needs include over \$9 million dollars to support planned road repairs and improvements in 2020. The city will also begin to see less or no reimbursement of the lost industrial and commercial personal property tax that was eliminated in past years. The



2020 BUDGET – 5 YEAR PROJECTIONS

City has not requested an increase in the General Fund operating millage since 2005. Going forward, the current budget future plan only includes anticipated CPI increases in real property taxable valuations through 2024 supported with planned state revenue reimbursements for the personal property value lost only through 2022.

The City of Auburn Hills remains in an enviable financial position compared to many of the surrounding communities. Management prides itself on continued diligence in bringing forward recommendations to retain this celebrated distinction in future years. The General fund, the City's largest fund for general operations, is currently solid. The City continues to adjust its operations to maintain the City's fiscal health and support the City's commitment to provide the best possible services to residents allowing for continued investment in infrastructure. Staff has been able to do so by remaining conservative with its requests balancing expectant resource availability with future projections. The City remains optimistic that through additional workshops and dialogue, solutions will be available to improve these future projections to support continued proactive innovative services and solutions and address needs that no longer can be set aside or postponed.

The City's second largest fund, Water and Sewer, also continues to remain funded at adequate levels to protect the City's costly infrastructure maintained within that fund. The City is recommending a 1% increase in its Sewer rates and no increase in Water rates for the 2020 calendar year. Though the City did see increases in the costs of these utilities, it is not passing on those costs for 2020 in their entirety. The fund, at this time, can maintain its reserves and is appropriately funded for an unforeseen emergency. Strategic planning of infrastructure needs and collaboration with the North Oakland County Water Authority (NOCWA) has also helped to enable the City to absorb most of 2020 anticipated utility increases passed on by its water and sewer suppliers. Staff will monitor the fund's activity, next year's rates, and debt responsibilities for future changes. Currently, future year projections do not include rate changes until 2024 so as not to overinflate available cash of future years.

2020 BUDGET OVERVIEW

The total approved budget (appropriations) for fiscal year 2020 for all funds, including component units, is \$85,297,986. Overall, this represents an \$18,298,325 or 27.3% increase from the prior year's amended budget. Appropriations net of transfers between funds and other interfund allocations net to \$69.2 million, an increase over 2019 expenditures net of transfers and interfund allocations of \$12.2 million. This increase is primarily due to a substantial increase in road maintenance and improvements of \$11.9 million, nearly \$9.1 million more than that of the previous year. Additionally, \$2.1 million in new or replacement fleet vehicles and equipment is planned for 2020, an increase of \$1.7 million over that of the 2019 amended budget.

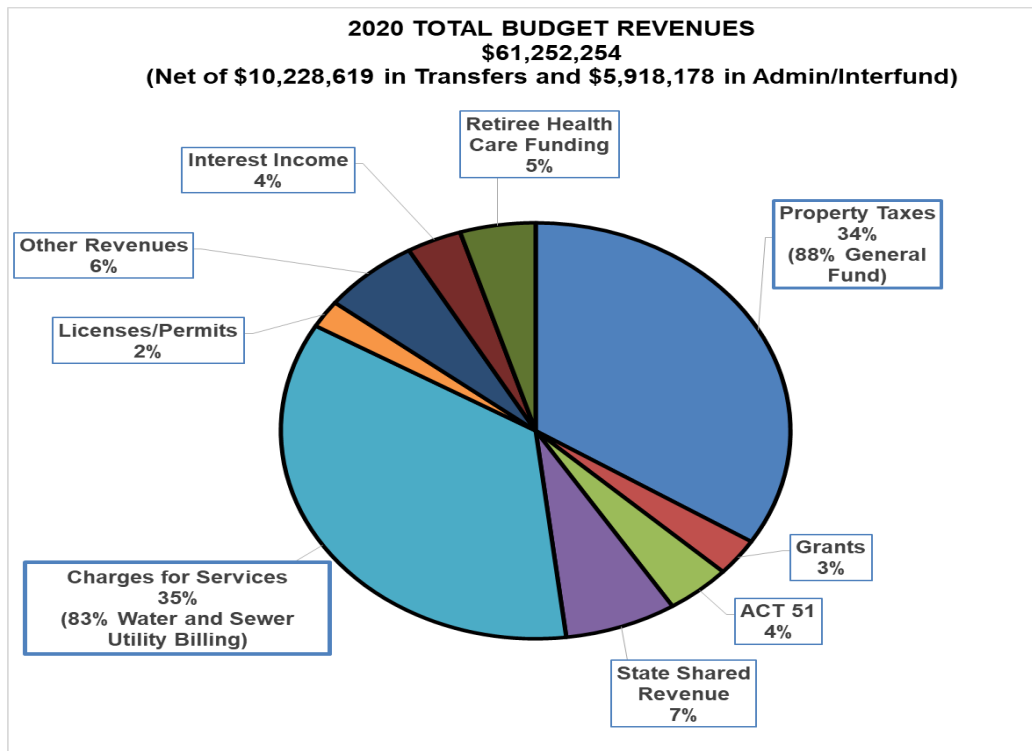


2020 BUDGET – 5 YEAR PROJECTIONS

	2018	2019	2020
	ACTIVITY	AMENDED	BUDGET
General Fund	\$ 27,243,704	\$ 31,581,658	\$ 39,931,450
Major/Local Roads Fund	4,277,451	5,467,765	14,219,660
Capital Projects Fund	4,307,238	249,312	-
Other Non-Major Governmental Funds	584,905	636,891	414,020
Debt Service Funds	821,489	766,850	761,950
Internal Service Funds	4,687,650	4,763,166	6,372,505
Water/Sewer Fund	16,224,309	16,775,812	18,672,404
Fieldstone Golf Club Fund	1,692,894	1,440,533	1,502,072
Component Unit Funds	6,013,330	5,317,674	3,423,925
	\$ 65,852,970	\$ 66,999,661	\$ 85,297,986
		1.74%	27.31%

REVENUE COMPARISONS

The pie chart below shows the components of the 2020 Budget revenues (net of interfund transfers and allocations) for the total City. The dependence that the General Fund has on property tax revenues and the support of service charges necessary for the Water and Sewer fund is highlighted.



PROPERTY TAXES

Property Taxes comprise 34% of all 2020 budgeted revenue, excluding transfers of cash between funds and interfund charges for services. (Transfers are primarily from the General Fund to the Major/Local Roads Fund. Interfund charges are for services spread by a proportionate share of departmental expenditures of one fund to another fund for which it serves). In 2020, property taxes reported in this budget are reported in the General Fund and the Component Units: Tax Increment Finance Authority (TIFA) Districts, Brownfield Redevelopment Authority, and Downtown Development Authority (DDA). Total property tax budgeted revenue for 2020 is \$20.8M, of which \$18.0M is planned for in the General Fund. General Fund property tax revenue is used to support the Police, Fire, and General operations of the City. General Fund property tax revenue will support approximately 45.11% of General Fund expenditures in 2020. Property tax revenues are intended to be the primary source of funding for the General Fund.

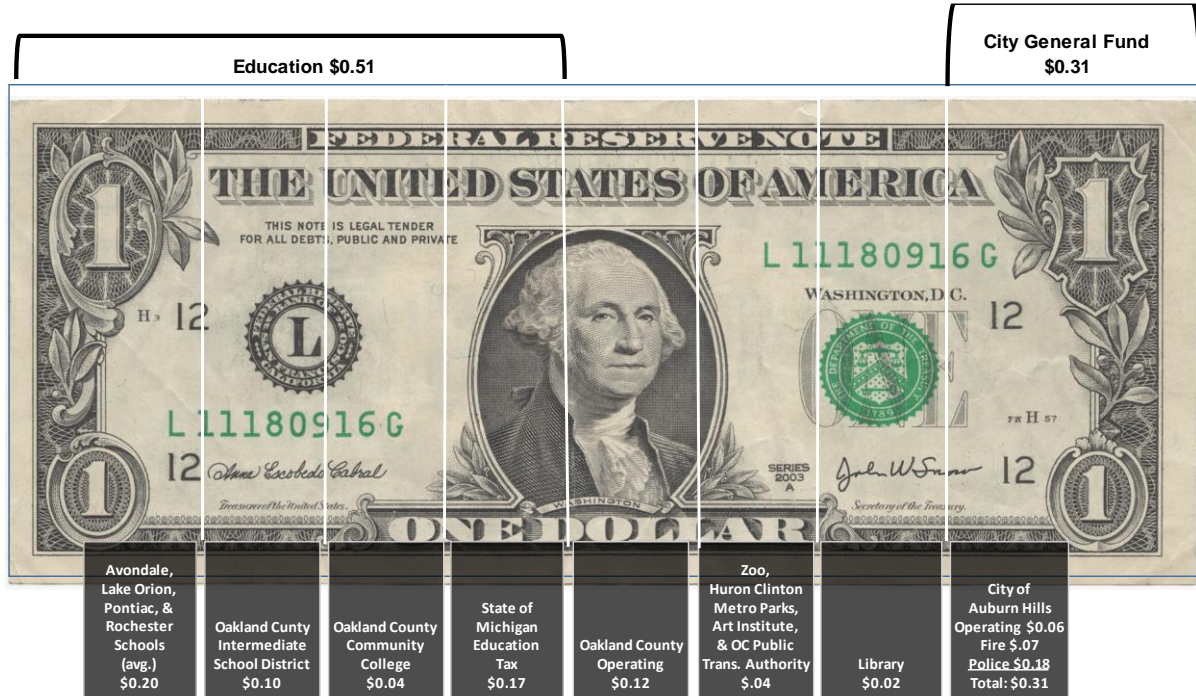
General Fund net property tax revenues for 2018-2020 are shown in the table below:

Net Property Tax Revenues-Governmental Funds				
			2019	
<u>General Fund</u>	<u>Operating Millages</u>	2018	Amended Budget	2020 Budget
City Operational	2.11 (same since 2005)	\$ 3,901,867	\$ 4,061,639	\$ 4,231,636
Fire	2.5 (increased from 1.7604 in 2016)	3,656,951	3,792,565	4,072,288
Police	5.9857 (same since 2003)	8,850,206	9,170,654	9,757,451
Total General Fund Property Tax Revenue		\$ 16,409,024	\$ 17,024,858	\$ 18,061,375
% change from prior year			1.48%	3.20%

The City's Library millage, which must also be approved by the City's governing body, remains at .7041 mills. It has not changed since 2003. It is not reflected in the previous table as it does not support the General Fund. The City's previous debt millages for Street Paving and the Library building expansion expired in 2003 and 2004 respectively.

The City collects taxes for many governmental entities. Based on 2019 tax rates, the City retains 31 cents for each dollar collected, spread between general operating, fire, and police as shown below.

Where Do Homestead Dollars Go?



The City of Auburn Hills taxable value is heavily dependent on commercial and industrial business, at 80% compared to 20% residential. The City's General Fund allocation of the State's personal property tax reimbursement for lost revenue is expected to be \$1.6 million in 2019, and 2020. While additional reimbursements are expected for 2021 and 2022, it is still unclear if any reimbursement may be realized beyond 2022. The City has included a conservative reimbursement expectation for years 2021 and 2022 in the five year plan.

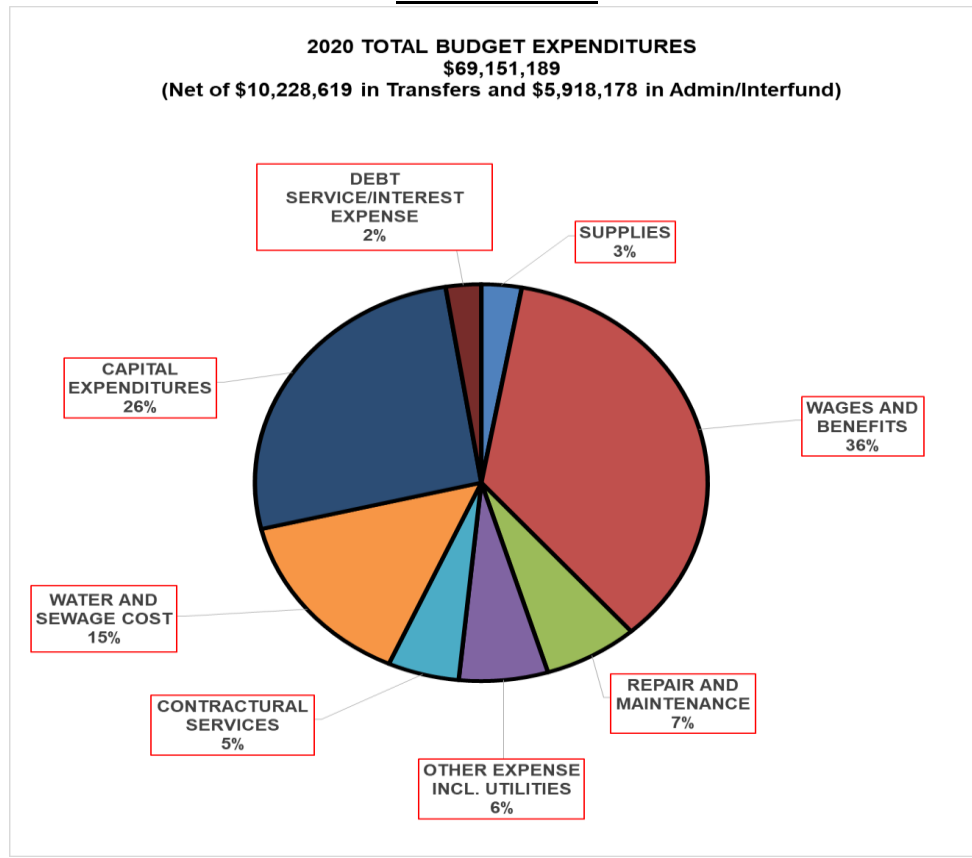
CHARGES FOR SERVICES

Service Charge revenue anticipated for the City is \$21.6 million in 2020, of which \$17.5 million is attributable to estimated Water and Sewer usage fees. Water and Sewer Fund revenue is not directly used for general operations of the City. It is limited to supporting the related infrastructure and operational costs of this particular unit. Service charge revenue projections for the use of City water and sewer includes a 1.0% increase in January 2019 for Sewer billing rates only. No increase is being considered for Water. Rates imposed on the City for the purchase of water and treatment of waste, as well as the overall budget necessary to maintain these services by the City to the Auburn Hills community is evaluated. The fees collected are partially passed on to the agencies billing the City for water purchases and sewage treatments, which are expected to be \$10 million or 57% of the fees charged. Capital infrastructure repairs and reconstructions are planned to absorb 22% of the fees in 2020 or

2020 BUDGET – 5 YEAR PROJECTIONS

\$3.8 million. The remaining fees, along with other cash revenue from maintenance and connections fees, capital and lateral fees, and interest pay for routine operational costs and other debts passed on to the City from the County. The City responsibly maintains a deliberate unrestricted Water/Sewer net position to respond to emergency events, as well as to prepare for scheduled annual service and replacement of infrastructure to ensure its ability to provide the best uninterrupted service possible, regardless of the state of the economy in any given year.

EXPENDITURES



The chart above identifies where funds are spent in the City. As typical with service organizations, wages and benefits is the largest cost of the City. The cost of purchasing water and sewer is also among the City's largest expenses. As mentioned earlier, these costs are covered by utility billings for this service and not funded with City tax dollars. Capital expenditures is the second largest expense for fiscal year 2020. Of the total \$18.1 million capital purchases planned, 55% is related to roads at just under \$10 million. It is worth recognizing that of the \$4.7 million accounted for in repair and maintenance expenses of the City, \$2.1 million represents preventative road maintenance over and above the reconstructive improvements classified and included under capital. The General Fund is intended to be



2020 BUDGET – 5 YEAR PROJECTIONS

responsible for most of the City's operational expenditures, including Police and Fire. Of the total 2020 City-wide appropriations of \$85,297,986, 46.8% or \$39,931,450 is reflected in the General Fund. The Water/Sewer Fund budget reflects 21.9% of total city budget or \$18,672,404.

Wages and benefits account for 36% of total city expenses. Compared to the 2019 amended budget, wages and benefits increased 5.7%. This increase is primarily a result of 4 new positions (2 fire, 1 police, 1 department of public works), contractual wage increases, a proposed non-bargaining unit cost of living increase, and additional reserves for specific performance or negotiated wages as deemed appropriate by the City Manager. Furthermore, it reflects rising but controlled benefit costs in spite of the City's legacy costs, which account for 39.3% of City's 2020 fringe benefit costs.

The largest impact to the City, and reflected in the General Fund expenditure budget, continues to be maintenance and reconstruction of City roads. The 2020 budget reflects \$9.4 million in transfers from the General Fund to proactively address roads at a level desired by City Council. It also includes debt payments for work bonded for in 2017. While the City is receiving special assessment revenue related to specific roads within some industrial parks from 2017 assessments, these partial assessments recoup 50% of the costs. The City does expect to impose special assessments on specific business owners again in 2020 for two industrial road projects. The City will be bearing 100% of total costs of the projects up front with a total budget of \$5.7 million. Eventually, the City will recapture 50% of its costs over the term of these assessments as well. That special assessment revenue begins in 2020 and it is included in the budget and in future year projections.

Concluding Remarks

Staff put forth quite an effort in determining needs for the budget. Fiscal responsibility, one of six City of Auburn Hills core values, demands that staff find the best balance between service excellence and reasonable costs. While the 2020 budget directs the uses of current City funds, the projections are intended to aid City Council by providing a vision of the City's financial future in order to initiate decisions early on to prevent financial distress.

Overall, staff expenditure requests were conservative as has been traditionally expected. The budget does include, however, proposed expenditures in response to City Council's goals for 2020. In particular, focus was put on road improvements, legacy costs, and employee attraction and retention. This focus, in part, projects a financial picture that will require adjustments in the future.

Revenues from new developments will slow as the City is at capacity for new developments. This trend is reflected in the five year plan. The current budget and future projections reflect the full impact of known road infrastructure needs in future years. Prioritization will continue to be the focus of staff to avoid prematurely utilizing resources.



2020 BUDGET – 5 YEAR PROJECTIONS

Without consistent increases in revenues, however, the current forecast may only allow for the most critical projects to be considered for appropriation in the coming years. Roads are not the only assets of the City demanding financial attention. City facilities have met or exceeded their useful life as well. Information technology continues to demand attention and additional dollars. While the City continues to seek opportunities from grants and other financial collaborations to absorb the impact of the eventual loss of reimbursed personal property tax revenues from the State, City Council and staff will be challenged to bring additional investment to non-road infrastructure as the inevitable inflationary increases alone impact all areas of City operations. Employment of qualified and committed staff continues to be competitive, as does the retention of the current, invaluable staff. The City's fiscally responsible decisions to eliminate retirement benefits and to implement health care cost sharing by the employees in past years requires city management to reevaluate wage scales and other employee benefits to promote a working environment that is both sustainable and desirable.

With a tax base that is 80% industrial/commercial, resident support as well as business partnership is essential to the City's continued ability to maintain the distinctive infrastructure and services that define the City of Auburn Hills reputation for excellence. With this continued support and staff's ongoing commitment back to the Auburn Hills community, solutions to achieving the goals of the next years while maintaining fiscal health will undoubtedly be realized.

Thank you, Mayor McDaniel and City Council, for your support of this budget.

Sincerely,

Thomas A. Tanghe
City Manager

Michelle Schulz
Finance Director/Treasurer



2020 Budget

MISSION

To be stewards for the community through a connected, transparent and efficient government

VISION

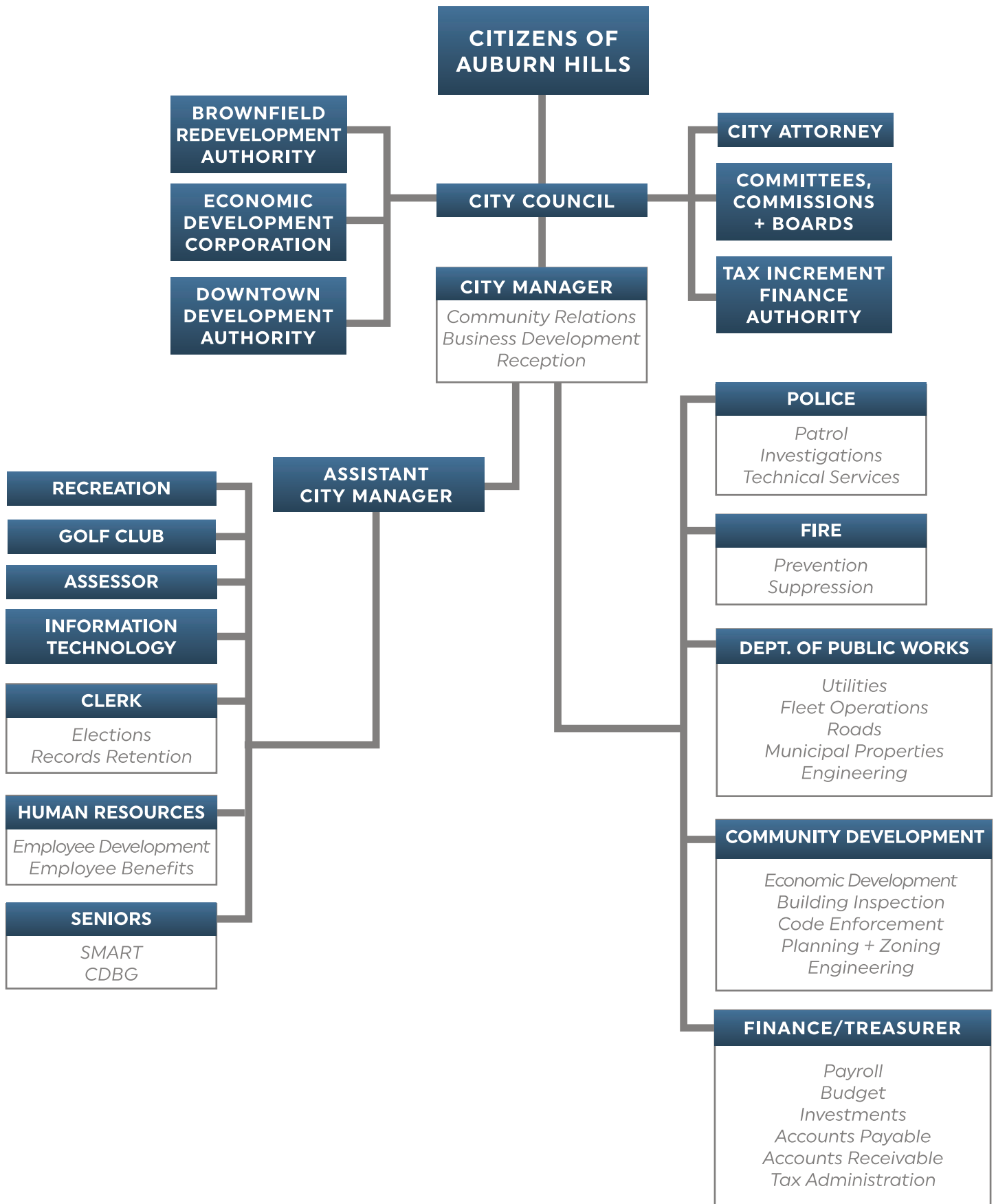
Auburn Hills will be a community with the heart of a small town that operates with the excellence of a world class city

VALUES

Excellence	Safety
Diversity	Humility
Fiscal Responsibility	
Attentive Service	

CITY OF AUBURN HILLS, MICHIGAN

ORGANIZATIONAL CHART



CITY COUNCIL



John Burmeister, Mayor Pro-Tem



Kevin McDaniel, Mayor



Maureen Hammond



Robert Kittle



Henry V. Knight



Ron Moniz



Cheryl Verbeke



ADMINISTRATIVE STAFF

CITY MANAGER	Thomas A. Tanghe
ASSISTANT CITY MANAGER	Donald K. Grice
DIRECTOR OF SENIOR SERVICES	Karen Adcock
POLICE CHIEF	Jeffrey Baker
CITY ATTORNEY	Derk W. Beckerleg
DIRECTOR OF COMMUNITY DEVELOPMENT	Steven Cohen
CITY ASSESSOR	William Griffin
DIRECTOR OF FIELDSTONE GOLF COURSE	Gordon Marmion
DIRECTOR OF RECREATION	Sage Hegdal
DIRECTOR OF PUBLIC WORKS	Ronald J. Melchert
CITY CLERK	Laura Pierce
CITY TREASURER/FINANCE DIRECTOR	Michelle Schulz
FIRE CHIEF	Ellen Taylor



FUND/DEPARTMENT NUMBERS

Fund	Dept	Fund Description	Fund	Dept	Fund Description
------	------	------------------	------	------	------------------

General Fund

101	000	General Revenues	101	336	Fire Administration
101	101	City Council	101	339	Suppression
101	172	City Manager	101	341	Prevention
101	215	City Clerk	101	441	DPS - Administration
101	253	Finance/Treasurer	101	445	Storm Water
101	257	Assessor	101	685	Senior Citizen
101	261	General Administration	101	686	Smart Grant
101	265	Facilities	101	720	Comm. Development - Building
101	266	Parks and Grounds	101	721	Comm. Development - Administration
101	270	Human Resources	101	751	Recreation
101	305	Police Administration & Tech Services	101	883	Information Services Department
101	301	Patrol & Investigations	101	892	Pension Board
			101	901	Capital Improvements

Governmental Funds

202	452	Major Streets
203	453	Local Streets
204	443	Metro Act
228	526	Wayne Disposal-Oakland
242	447	Tree Ordinance
264	304	Forfeitures - Federal
265	306	Forfeitures - State
273	747	CDBG Grant Fund
275	309	Police Grants/Donations
350	907	Capital Improvement Debt Service
401	901	Capital Projects
852	908	Special Assessment Debt Service

Internal Service Funds

225	274	Retirees Health Benefits
661	442	Fleet Management

Component Unit Funds:

248	728	Downtown Development Authority
251	735	TIFA A
252	736	TIFA B
253	737	TIFA D
256	740	Brownfield Authority
244	729	Econ Develop Corp

Enterprise Funds

584	753	Fieldstone Golf Club
592	535	Sewer Fund
592	536	Water Fund

Other Funds:

703		Undistributed Taxes
705		Pension Trust Fund
707		Retiree Health Care Trust Fund

The City of Auburn Hills, Michigan

Community Profile

The City of Auburn Hills is a proud and dynamic, 17.5 square mile community with a population of approximately 26,114 residents living in a broad array of housing that includes single family neighborhoods in all price ranges, apartments, condominiums, townhomes, and mobile home parks. We are a relatively young City, having been incorporated in 1983 from the former Pontiac Township. Characterized by rolling terrain, beautiful natural resources including the Clinton River and thousands of Michigan hardwoods and evergreens, the community is committed to maintaining part of its rural character among its high-tech businesses. In addition, the City is home to numerous higher education institutions including Oakland University; and exploits its geographic location and the advantages of having the I-75 and M-59 transportation corridors running through the City; making it easy to access throughout southeast Michigan. The availability of large tracts of open land, along with a progressive tax abatement policy, have facilitated unprecedented development over the past 35 years.

Auburn Hills has established a reputation for being a financially healthy and innovative community that is home to numerous world class businesses, a growing center for higher education, and diverse, vibrant neighborhoods. Today, the City is recognized among other accolades, as an “Active Adult Community” and a “Community for a Lifetime” that embraces a high quality of life for all its residents and the workforce of its businesses, which is expected to support steady population growth and non-residential development for decades to come.

The Major Building Blocks of Our Community:

Global Business

Auburn Hills is home to over 80 international corporations. They include many high-tech facilities with our largest employer being Fiat Chrysler Automobiles, a property that represents over 15% of the City’s tax base. Great Lakes Crossing Outlets, Michigan’s second largest regional shopping center and home to Bass Pro Shops Outdoor World, is one of our many valued retail assets.



Entertainment Destination

The City is home to a growing number of entertainment venues, including Oakland University's Meadow Brook Theatre and Art Gallery, perfect for those looking to experience Broadway quality theatre and museum quality art close to home. SEA LIFE Aquarium, LEGOLAND Discovery Center, Topgolf, and Round 1 Bowling & Amusement have found a home in Great Lakes Crossing Outlets. Along with the HUB (House of Urban Bowling) these major venues provide the community a wide range of choices to find fun and entertainment.



Center of Higher Education

The City takes pride in hosting a growing number of institutions of higher learning, including: Oakland University, Western Michigan University-Cooley Law School, Oakland Community College, Baker College, and the Oakland University-William Beaumont School of Medicine, which together attract over 30,000 students.

Diverse Neighborhoods

With the influx of growth and development, City leaders have worked hard to protect the community's residential neighborhoods from the encroachment of non-residential development and the impact of increased traffic. We recognize that healthy, safe, attractive and diverse neighborhoods are essential to encourage a stable residential base. The strong desire to protect and invest in these areas is a core value in Auburn Hills. The City's recent recognition as a "Community for a Lifetime" demonstrates its commitment to residents of all ages.

Fostering a Sense of Community

Providing a variety of social and community events are a priority for the City because they help provide a sense of place and of belonging – feelings that can translate into happy and healthy residents. Events like the Easter Egg Hunt, Halloween Trail and the Tree Lighting Ceremony bring families together during the holidays, while events like the Paddlepalooza, Fishing Derby, Summerfest, Concerts in the Park Series and the Fall Festival in the Woods provide opportunities to enjoy the outdoors throughout the year. New downtown and outdoor events and activities like Yoga in the Park and SeptemBEERfest, along with new amenities like the Splash Pad and Knight Amphitheater are developing as the downtown continues to grow.





2020 BUDGET – 5 YEAR PROJECTIONS

Active Community

The City takes great pride in its six parks and wide range of award-winning recreational opportunities its residents and visitors can enjoy. Amenities include: four major parks with a host of facilities; an Arthur Hills-designed championship golf course (Fieldstone Golf Club); a vibrant Community Center; a Nature Center and overnight campground (Hawk Woods Nature Center); a Skate Park, two neighborhood tot-lots, and a 2-mile section of the popular 16-mile Clinton River Trail. Several miles of sidewalks and pathways throughout the city help make Auburn Hills “walkable” by connecting neighborhoods to parks, schools, businesses and shopping with up-to-date pedestrian facilities.

The City also offers a full line-up of year-round recreation programs that accommodate people of all ages and abilities. The facilities available to the community are designed to accommodate everyone and offer a wide variety of exceptional opportunities for recreation and leisure time enjoyment by residents and visitors alike. Together, these programs and recreational facilities combine to offer residents an array of opportunities to stay active and healthy.

Environmentally Progressive

Throughout the years, environmental sustainability, water quality, land stewardship and the aesthetic appearance of our community have been hallmarks of Auburn Hills’ planning consciousness. Park-like roadways lined with trees, and walking and bike paths linking the community and numerous parks are all evidence of the City’s harmonious integration of planned development and natural resources. Knowing the important role trees play in maintaining the high quality of life of its community, Auburn Hills has one of the strongest tree preservation policies in Michigan and has been recognized as a Tree City USA by the Arbor Day Foundation for the last nineteen years. The community has a long-term, strategic plan for a “River Walk” along the Clinton River that will link two major parks and enhance its downtown area as a destination for outdoor recreation. The Civic Center Campus, which includes the City’s Administrative Offices, Public Safety Building, Community Center, and Library, is architecturally consistent with its original historic buildings and illustrates the community’s interest in aesthetic appearance.

Strong Tax Base

Tax records show that the Auburn Hills tax base is about 80% nonresidential taxpayer and 20% residential, which is uniquely the opposite of most municipalities. The revenue generated has allowed Auburn Hills to invest monies into its roads and infrastructure, municipal facilities, and neighborhoods. The City’s property tax structure has allowed the City Council to maintain one of the lowest city property tax rates in the County without compromising the quantity and quality of the services provided.

Auburn Hills continues to nurture and implement its vision as a vibrant, diverse, and innovative community that offers a wide range of residential, business, academic and development opportunities, while retaining its natural beauty and small-town charm.

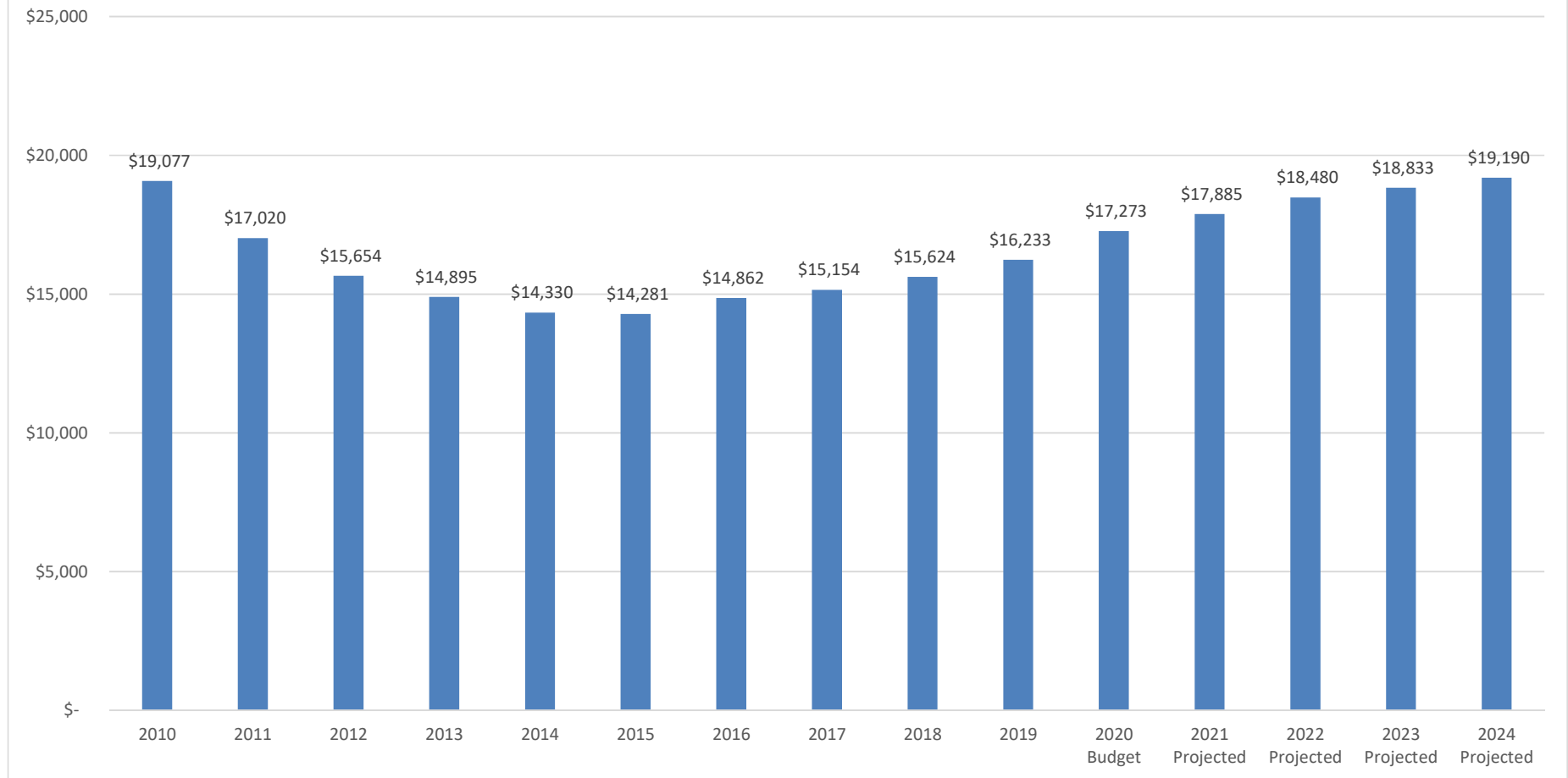


**MILLAGE RATES AND TAX DISBURSEMENT SUMMARY
(LEVIED IN DECEMBER PRIOR TO BUDGET YEAR)**

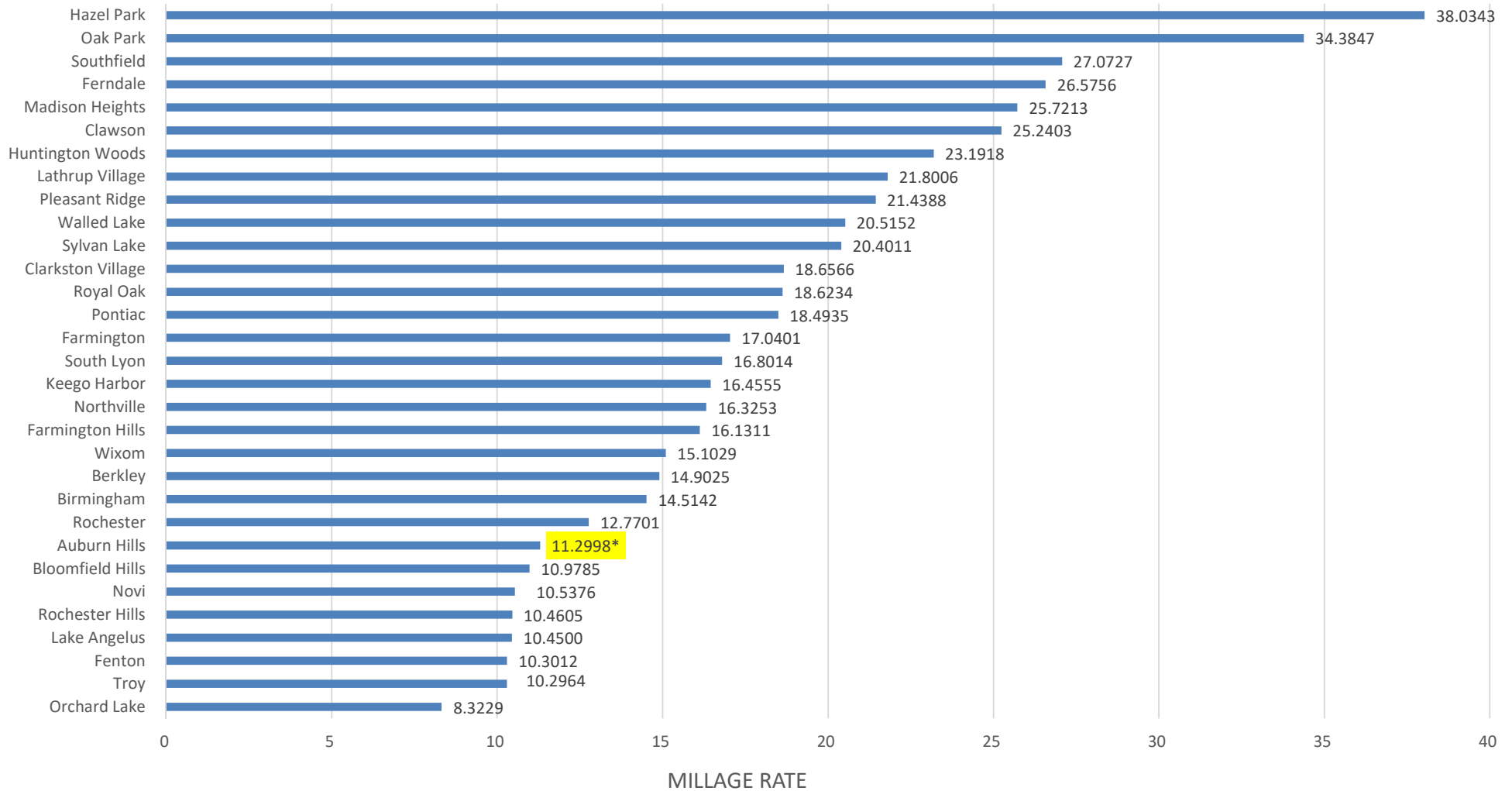
TAX YEAR	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
OPERATING MILLAGE:										
General	2.1100	2.1100	2.1100	2.1100	2.1100	2.1100	2.1100	2.1100	2.1100	2.1100
Fire	1.7604	1.7604	1.7604	1.7604	1.7604	1.7604	1.7604	2.5000	2.5000	2.5000
Police	5.9857	5.9857	5.9857	5.9857	5.9857	5.9857	5.9857	5.9857	5.9857	5.9857
Library	0.7041	0.7041	0.7041	0.7041	0.7041	0.7041	0.7041	0.7041	0.7041	0.7041
Total Operating Millage	10.5602	10.5602	10.5602	10.5602	10.5602	10.5602	10.5602	11.2998	11.2998	11.2998
Total City Millage	9.8561	9.8561	9.8561	9.8561	9.8561	9.8561	9.8561	10.5957	10.5957	10.5957
<i>(excludes Library)</i>										
General Fund Tax Disbursements <i>(\$ in millions)</i>	19,077	17,020	15,654	14,895	14,330	14,281	14,862	15,154	15,624	16,233
Change Over Prior Year	4.12%	-10.78%	-8.03%	-4.85%	-3.79%	-0.34%	4.07%	1.96%	3.10%	3.90%



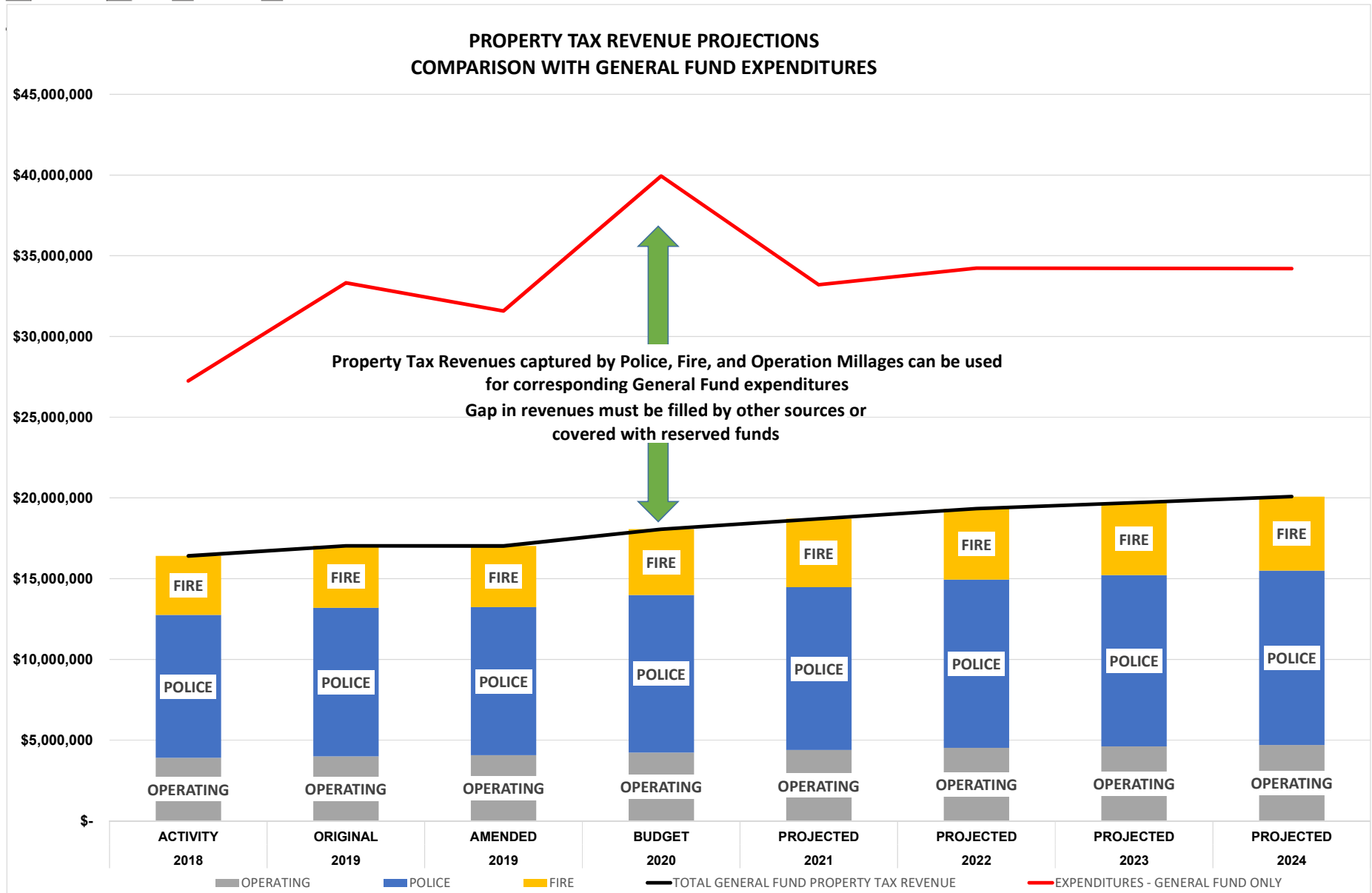
GENERAL FUND TAX DISBURSEMENTS 2010-2024 *(in millions)*



2018 Millage Rate Comparison Oakland County Municipalities



*Librabry is not part of the City's millage, but is included in this total for the purpose of this comparison.



2019 Tax Rate Request (This form must be completed and submitted on or before September 30, 2019)

MILLAGE REQUEST REPORT TO COUNTY BOARD OF COMMISSIONERS

This form is issued under authority of MCL Sections 211.24e, 211.34 and 211.34d. Filing is mandatory; Penalty applies.

Carefully read the instructions on page 2.

County(ies) Where the Local Government Unit Levies Taxes Oakland	2018 Taxable Value of ALL Properties in the Unit as of 5-29-18 1,705,329,730 (Ad Valorem) 1,289,380 (211.7d)
Local Government Unit Requesting Millage Levy City of Auburn Hills	For LOCAL School Districts: 2018 Taxable Value excluding Principal Residence, Qualified Agricultural, Qualified Forest, Industrial Personal and Commercial Personal Properties.

This form must be completed for each unit of government for which a property tax is levied. Penalty for non-filing is provided under MCL Sec 211.119. The following tax rates have been authorized for levy on the 2018 tax roll.

(1) Source	(2) Purpose of Millage	(3) Date of Election	(4) Original Millage Authorized by Election Charter, etc.	(5) ** 2017 Millage Rate Permanently Reduced by MCL 211.34d "Headlee"	(6) 2018 Current Year "Headlee" Millage Reduction Fraction	(7) 2018 Millage Rate Permanently Reduced by MCL 211.34d "Headlee"	(8) Sec. 211.34 Truth in Assessing or Equalization Millage Rollback Fraction	(9) Maximum Allowable Millage Levy *	(10) Millage Requested to be Levied July 1	(11) Millage Requested to be Levied Dec. 1	(12) Expiration Date of Millage Authorized
Charter	City	12/83	3.00	2.1125	1.00	2.1125	1.00	2.1125		2.1100	
Charter	Fire	08/16	2.50	2.5000	1.00	2.5000	1.00	2.5000		2.5000	
Charter	Police	12/83	8.5	5.9857	1.00	5.9857	1.00	5.9857		5.9857	
Charter	Library	11/84	1.00	0.7041	1.00	0.7041	1.00	0.7041		0.7041	

Prepared by Marie Collias	Telephone Number 248-364-6810	Title of Preparer Deputy Assessor	Date 08/26/2019
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CERTIFICATION: As the representatives for the local government unit named above, we certify that these requested tax levy rates have been reduced, if necessary to comply with the state constitution (Article 9, Section 31), and that the requested levy rates have also been reduced, if necessary, to comply with MCL Sections 211.24e, 211.34 and, for LOCAL school districts which levy a Supplemental (Hold Harmless) Millage, 380.1211(3).

<input type="checkbox"/> Clerk	Signature <i>Marie Collias</i>	Print Name Marie Collias	Date 08/26/2019
<input type="checkbox"/> Secretary			
<input type="checkbox"/> Chairperson	Signature <i>Laura M Pierce</i>	Print Name Laura Pierce	Date 08/26/2019
<input type="checkbox"/> President			

* Under Truth in Taxation, MCL Section 211.24e, the governing body may decide to levy a rate which will not exceed the maximum authorized rate allowed in column 9. The requirements of MCL 211.24e must be met prior to levying an operating levy which is larger than the base tax rate but not larger than the rate in column 9.

** **IMPORTANT:** See instructions on page 2 regarding where to find the millage rate used in column (5).

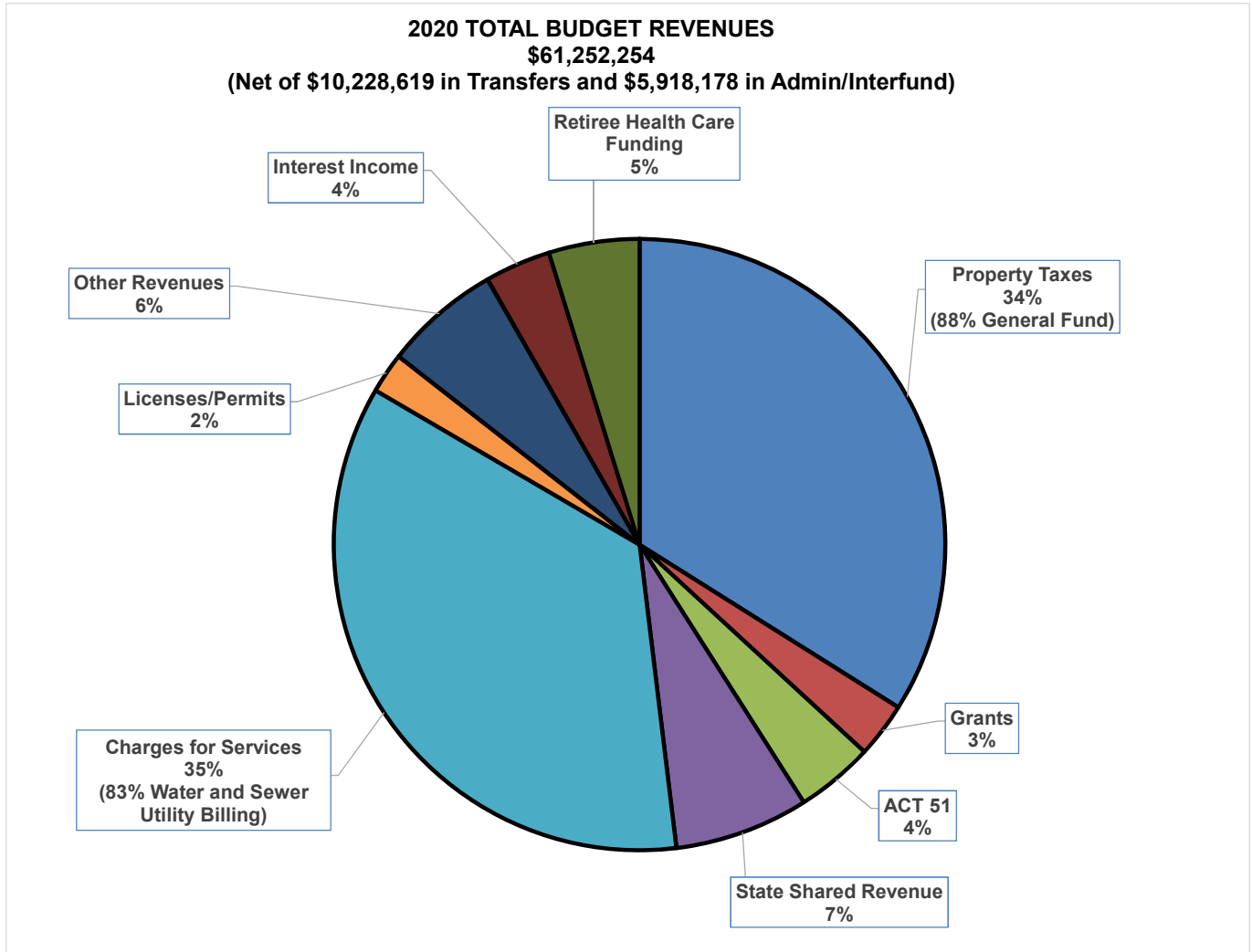
Local School District Use Only. Complete if requesting millage to be levied. See STC Bulletin 3 of 2018 for instructions on completing this section.	
Total School District Operating Rates to be Levied (HH/Supp and NH Oper ONLY)	Rate
For Principal Residence, Qualified Ag, Qualified Forest and Industrial Personal	
For Commercial Personal	
For all Other	

**2019 AMENDED AND 2020 BUDGET
REVENUE AND EXPENSE SUMMARY AND FUND BALANCE CHANGES**

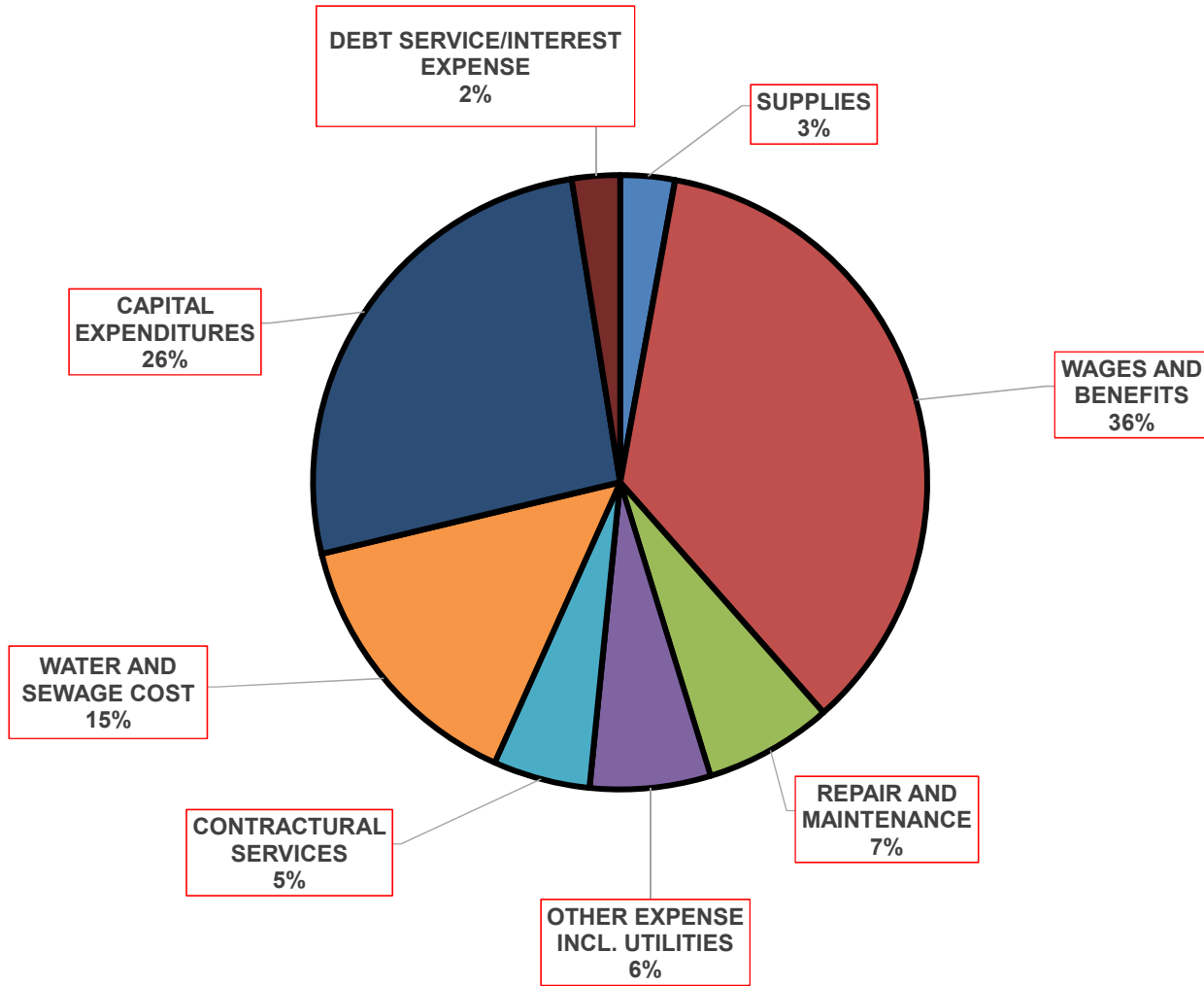
FUND	DESCRIPTION		REVENUES		EXPENDITURES		INC / (DEC) IN FUND BALANCE		Change Inc/(Dec)
			2019 AMENDED	2020 BUDGET	2019 AMENDED	2020 BUDGET	2019 AMENDED	2020 BUDGET	
101	GENERAL FUND	G	\$ 29,814,033	\$ 30,281,797	\$ 31,581,658	\$ 39,931,450	\$ (1,767,625)	\$ (9,649,653)	\$ (7,882,028)
202	MAJOR ROADS	G	4,031,537	6,472,862	4,013,991	6,464,683	17,546	8,179	(9,367)
203	LOCAL ROADS	G	1,472,776	7,756,162	1,453,774	7,754,977	19,002	1,185	(17,817)
204	METRO ACT	G	78,240	78,122	187,800	72,802	(109,560)	5,320	114,880
225	RETIREE HEALTH CARE		2,950,070	2,935,923	2,960,836	2,847,204	(10,766)	88,719	99,485
228	WAYNE DISPOSAL	G	253,700	233,762	247,200	227,205	6,500	6,557	57
242	TREE ORDINANCE	G	213,600	19,190	91,135	10,545	122,465	8,645	(113,820)
244	ECONOMIC DEVELOPMENT		0	0	300	300	(300)	(300)	-
248	DDA		344,312	178,971	233,621	97,237	110,691	81,734	(28,957)
251	TIFA A		1,239,840	1,222,745	2,730,658	1,317,112	(1,490,818)	(94,367)	1,396,451
252	TIFA B		1,628,434	1,792,772	1,257,146	1,256,526	371,288	536,246	164,958
253	TIFA D		880,733	881,333	382,407	454,441	498,326	426,892	(71,434)
256	BROWNFIELD AUTHORITY		349,469	349,685	713,542	298,309	(364,073)	51,376	415,449
264	DRUG FORFEITURE FEDERAL	G	40,000	40,000	32,016	31,000	7,984	9,000	1,016
265	DRUG FORFEITURE STATE	G	4,996	4,000	8,500	3,500	(3,504)	500	4,004
273	CDBG	G	70,968	70,968	70,240	68,968	728	2,000	1,272
350	CAPITAL IMPROVE DEBT	G	561,975	560,575	561,975	560,575	-	-	-
401	CAPITAL PROJECTS	G	12,100	7,375	249,312	0	(237,212)	7,375	244,587
584	FIELDSTONE GOLF		1,462,840	1,465,040	1,440,533	1,502,072	22,307	(37,032)	(59,339)
592	SEWER/WATER		20,395,343	19,907,921	16,775,812	18,672,404	3,619,531	1,235,517	(2,384,014)
661	FLEET		2,883,484	2,945,689	1,802,330	3,525,301	1,081,154	(579,612)	(1,660,766)
852	SPECIAL ASSESSMENT DEBT	G	199,412	194,159	204,875	201,375	(5,463)	(7,216)	(1,753)
TOTALS			\$ 68,887,862	\$ 77,399,051	\$ 66,999,661	\$ 85,297,986	\$ 1,888,201	\$ (7,898,935)	\$ (9,787,136)
CONSOLIDATED FUND BALANCE CHANGE IN PROPRIETARY, TIFA FUNDS & INTERNAL SERVICES FUNDS							\$ 3,837,640	\$ 1,709,473	
CHANGE IN FUND BALANCES OF GOVERNMENTAL FUNDS							\$ (1,949,139)	\$ (9,608,108)	
G	GOVERNMENTAL FUNDS								

**2020 TOTAL CITY REVENUES
BY FUND AND REVENUE CLASSIFICATION**

FUND	DESCRIPTION	Property Taxes	Licenses & Permits	State & Fed Grants	State Shared & Highway	Special Assess.	Charges for Services	Other Revenue	Investment Income	Admin Interfund	Transfers from Funds	Total by Fund
101	GENERAL FUND	\$ 18,061,375	\$ 1,317,250	\$ 88,008	\$ 3,371,677	\$ 345,288	\$ 2,469,116	\$ 754,195	\$ 858,715	\$ 2,966,173	\$ 50,000	\$ 30,281,797
202	MAJOR ROADS			1,090,000	1,958,862			24,000			3,400,000	6,472,862
203	LOCAL ROADS			300,000	567,162			714,000			6,175,000	7,756,162
204	METRO ACT				72,600				5,522			78,122
225	RETIREE HEALTH CARE							2,935,923				2,935,923
228	WAYNE DISPOSAL						227,500		6,262			233,762
242	TREE ORDINANCE								19,190			19,190
248	DDA	178,971										178,971
251	TIFA A	902,506		232,588			54,111		33,540			1,222,745
252	TIFA B	1,385,054			162,674				202,000		43,044	1,792,772
253	TIFA D	97,142			731,591		1,000		51,600			881,333
256	BROWNFIELD AUTHORITY	166,193			12,297				171,195			349,685
264	DRUG FORFEITURE-FEDERAL							40,000				40,000
265	DRUG FORFEITURE -STATE							4,000				4,000
273	CDBG			70,968								70,968
350	CAPITAL IMPROVEMENT DEBT										560,575	560,575
401	CAPITAL PROJECTS								7,375			7,375
584	FIELDSTONE GOLF						1,412,040	53,000				1,465,040
592	SEWER/WATER						17,479,119	1,646,000	668,142	114,660		19,907,921
661	FLEET								108,344	2,837,345		2,945,689
852	SPECIAL ASSESSMENT DEBT					190,159			4,000			194,159
TOTALS		\$ 20,791,241	\$ 1,317,250	\$ 1,781,564	\$ 6,876,863	\$ 535,447	\$ 21,642,886	\$ 6,171,118	\$ 2,135,885	\$ 5,918,178	\$ 10,228,619	\$ 77,399,051
TOTAL REVENUES LESS INTERNAL ADMIN/INTERFUND CHARGES AND TRANSFERS												\$ 61,252,254



2020 TOTAL BUDGET EXPENDITURES
\$69,151,189
 (Net of \$10,228,619 in Transfers and \$5,918,178 in Admin/Interfund)



All City Funds Summary

REVENUES and EXPENDITURES

FUND DESCRIPTION	2018 ACTUAL	2019 ORIGINAL	2019 AMENDED	2020 BUDGET	2021 PROJECTED	2022 PROJECTED	2023 PROJECTED	2024 PROJECTED
REVENUES								
101 GENERAL FUND	\$ 29,536,851	\$ 27,964,539	\$ 29,814,033	\$ 30,281,797	\$ 30,059,814	\$ 30,560,097	\$ 30,181,608	\$ 30,619,020
202 MAJOR ROADS	3,084,798	6,631,910	4,031,537	6,472,862	2,525,514	4,636,429	4,387,554	4,528,889
203 LOCAL ROADS	842,823	1,525,106	1,472,776	7,756,162	4,097,570	2,378,626	2,374,742	1,589,919
204 METRO ACT	78,189	76,645	78,240	78,122	78,218	78,316	78,416	78,517
225 RETIREE HEALTH CARE	3,233,553	3,162,167	2,950,070	2,935,923	2,474,661	2,514,154	2,554,411	2,595,518
228 WAYNE DISPOSAL	358,786	198,631	253,700	233,762	183,825	173,888	163,952	64,016
242 TREE ORDINANCE	148,845	2,890	213,600	19,190	19,382	19,576	19,771	19,969
248 DDA	116,374	284,793	344,312	178,971	188,039	197,047	203,569	210,222
251 TIFA A	1,709,738	1,063,334	1,239,840	1,222,745	1,192,925	1,180,715	1,068,838	1,092,654
252 TIFA B	1,433,398	1,327,021	1,628,434	1,792,772	1,800,840	1,816,609	1,753,004	1,743,136
253 TIFA D	685,688	370,596	880,733	881,333	703,942	572,441	164,995	169,342
256 BROWNFIELD AUTHORITY	237,968	181,528	349,469	349,685	353,344	360,724	361,167	371,655
264 DRUG FORFEITURE FEDERAL	41,197	0	40,000	40,000	40,000	40,000	40,000	40,000
265 DRUG FORFEITURE STATE	621	4,000	4,996	4,000	4,000	4,000	4,000	4,000
273 CDBG	57,871	70,968	70,968	70,968	70,968	70,968	70,968	70,968
350 CAPITAL IMPROVEMENT DEBT	660,865	561,975	561,975	560,575	563,800	561,650	564,125	561,225
401 CAPITAL PROJECTS FUND	71,541	0	12,100	7,375	2,570	0	0	0
584 FIELDSTONE GOLF	1,385,215	1,481,440	1,462,840	1,465,040	1,495,000	1,500,700	1,504,800	1,504,800
592 WATER/SEWER	24,753,354	20,097,297	20,395,343	19,907,921	19,694,037	19,504,570	19,672,170	19,891,652
661 FLEET	2,426,391	2,431,872	2,883,484	2,945,689	3,009,244	3,074,181	3,140,532	3,208,325
852 SPECIAL ASSESSMENT DEBT	178,697	187,769	199,412	194,159	188,900	177,286	172,053	167,006
TOTAL REVENUES	\$ 71,042,763	\$ 67,624,481	\$ 68,887,862	\$ 77,399,051	\$ 68,746,593	\$ 69,421,977	\$ 68,480,675	\$ 68,530,833
EXPENDITURES								
101 GENERAL FUND	\$ 27,243,704	\$ 33,313,465	\$ 31,581,658	\$ 39,931,450	\$ 33,200,839	\$ 34,235,679	\$ 34,218,750	\$ 34,202,586
202 MAJOR ROADS	3,299,432	6,560,203	4,013,991	6,464,683	2,500,853	4,617,042	4,380,809	4,527,572
203 LOCAL ROADS	978,019	1,488,753	1,453,774	7,754,977	4,108,143	2,381,997	2,381,150	1,601,867
204 METRO ACT	208,266	175,296	187,800	72,802	62,805	57,808	57,811	57,814
225 RETIREE HEALTH CARE	2,398,367	2,968,205	2,960,836	2,847,204	2,145,775	2,251,194	2,363,051	2,481,853
228 WAYNE DISPOSAL	208,276	185,219	247,200	227,205	178,210	168,215	158,220	57,225
242 TREE ORDINANCE	70,060	10,560	91,135	10,545	10,555	10,565	10,575	10,585
244 ECONOMIC DEVELOPMENT	232	300	300	300	300	300	300	300
248 DDA	25,368	205,397	233,621	97,237	98,146	98,806	100,220	58,591
251 TIFA A	1,509,939	1,208,689	2,730,658	1,317,112	909,246	919,369	916,707	920,592
252 TIFA B	2,835,023	1,094,537	1,257,146	1,256,526	2,159,326	462,167	465,050	467,975
253 TIFA D	1,129,289	312,835	382,407	454,441	317,225	344,765	322,561	325,114
256 BROWNFIELD AUTHORITY	513,479	220,156	713,542	298,309	299,129	299,960	300,803	301,657
264 DRUG FORFEITURE FEDERAL	-	-	32,016	31,000	34,000	-	-	-
265 DRUG FORFEITURE STATE	37,061	8,500	8,500	3,500	3,500	3,500	3,500	3,500
273 CDBG	61,242	70,240	70,240	68,968	68,968	68,968	68,968	68,968
350 CAPITAL IMPROVEMENT DEBT	660,865	561,975	561,975	560,575	563,800	561,650	564,125	561,225
401 CAPITAL PROJECTS FUND	4,307,238	-	249,312	-	-	-	-	-
584 FIELDSTONE GOLF (a)	1,692,894	1,479,631	1,440,533	1,502,072	1,468,776	1,525,775	1,553,976	1,522,600
592 WATER/SEWER	16,224,309	16,889,261	16,775,812	18,672,404	17,045,152	17,568,242	19,079,004	18,856,486
661 FLEET	2,289,283	1,718,002	1,802,330	3,525,301	3,019,362	2,209,188	1,952,098	2,426,874
852 SPECIAL ASSESSMENT DEBT	160,624	204,875	204,875	201,375	187,534	194,375	185,925	182,525
TOTAL EXPENSES	\$ 65,852,970	\$ 68,676,099	\$ 66,999,661	\$ 85,297,986	\$ 68,381,644	\$ 67,979,565	\$ 69,083,603	\$ 68,635,909
NET REVENUES/EXPENDITURES	\$ 5,189,793	\$ (1,051,618)	\$ 1,888,201	\$ (7,898,935)	\$ 364,949	\$ 1,442,412	\$ (602,928)	\$ (105,076)

2018 Audited Financials may reflect total revenues and expenses differently due to combining some accounts for audit purposes



BUDGET ASSUMPTIONS

e Estimate

Assessment Year	2017	2018	2019	2020	2021	2022
CPI	2.14%	2.44%	2.00% e	2.73% e	2.27% e	2.23% e
Growth (used to estimate revenue only)			3.00% e	2.00% e	1.00% e	1.00% e
Taxable Value Levied	2018	2019	2020	2021	2022	2023
Taxable Value (000) - adjusted for lost PPT	1,621,487	1,706,619	1,771,950 e	1,835,763 e	1,875,793 e	1,916,381 e
% Change in Real and Personal Taxable Values	4.81%	5.25%	3.83%	3.60%	2.18%	2.16%
Budget Year	2019	2020	2021	2022	2023	2024
General Fund Tax Disbursements	\$ 16,233	\$ 17,273 e	\$ 17,885 e	\$ 18,480 e	\$ 18,833 e	\$ 19,190 e
City Tax Mills for Government Funds	10.5957	10.5957	10.5957 e	10.5957 e	10.5957 e	10.5957 e

Actual Taxable Values and % Change is based on ad valorem real and personal property reported in the annual Oakland County Equalization Report.
Fiscal years 2020-2024 are increased by the prior years estimated CPI and anticipated tax base growth adjusted for estimated personal property value loss.

Ad Valorem taxable values do not include additional taxable value of the City parcels eligible for application of the Industrial Facility Tax Act (IFT), Commercial Rehabilitation Act (CRA), or the reduction in taxable value captured by the districts assigned to the City's Tax Increment Finance Authority (TIFA), Brownfield Remediation Authority (BRA), or Downtown Development Authority (DDA).

General Fund Tax Disbursements represent actual collections based on fiscal year tax bills. 2020 estimate is based on tax rolls after the 2019 March Board of Review. The 2021-2024 estimates include increases for the CPI cap and growth of the year assessed. For example, 2021 uses budget year 2019 CPI and Growth. Tax Disbursements do not reflect other revenue associated with City tax collections (penalties, delinquencies, administrative fees, chargebacks, and Michigan Tax Tribunal Appeals). Refer to the City's Annual Budget for total tax collection revenues.

Personnel - Full-Time Budget Summary	2018	2019	2020	2021	2022	2023	2024
	169	170	175 e	178 e	179 e	179 e	179 e

2020: Changes in full time positions: +2 DPW, +2 Fire, +1 Police

2021: Changes in full time positions: +2 Fire, +1 Police

2022: Changes in full time positions: +1 Police

Payroll Compensation-COLA	2018	2019	2020	2021	2022	2023	2024
AFSCME Agreement Exp 12/31/2019	1.00%	1.00%	1.00% e	1.00% e	1.00% e	1.00% e	1.00% e
Admin N/A	N/A	N/A	2.00% e	2.00% e	2.00% e	2.00% e	2.00% e
Detective Agreement Exp 12/31/2024	1.00%	2.50%	2.50%	2.25%	2.25%	1.25%	1.25%
Command Agreement Exp 12/31/2022	1.00%	2.50%	2.50%	2.25%	2.25%	2.25% e	2.25% e
Patrol Agreement Exp 12/31/2020	1.00%	1.25%	1.25%	1.25% e	1.25% e	1.25% e	1.25% e
IAFF Agreement Exp 12/31/2022	1.00%	2.00%	2.00%	2.00%	2.00%	2.00% e	2.00% e

Applicable step increases and additional performance increases are not reflected above, but are reserved in the overall budget expenditures.

Medical Benefits (Actives)	2018	2019	2020	2021	2022	2023	2024
Medical - Alliance Health - PPO	2.90%	0.60%	6.60% e	6.60% e	7.00% e	7.00% e	7.00% e
Medical - Alliance Health - EPO	2.90%	0.70%	6.60% e	6.60% e	7.00% e	7.00% e	7.00% e
Rx Pharmacy	-14.60%	1.40%	6.60% e	6.60% e	7.00% e	7.00% e	7.00% e
Dental - Delta	0.18%	-0.80%	4.00% e	4.00% e	4.00% e	4.00% e	4.00% e
Vision	0.00%	0.00%	1.00% e	1.00% e	1.00% e	1.00% e	1.00% e

Social Security & Medicare	2018	2019	2020	2021	2022	2023	2024
Annual SS Wage Base Limit	\$ 128,400	\$ 132,900	\$ 136,887 e	\$ 140,994 e	\$ 145,223 e	\$ 149,580 e	\$ 154,068 e
Change Percent in SS Base Limit	0.94%	3.50%	3.00% e	3.00% e	3.00% e	3.00% e	3.00% e
Contribution Rate - Social Security (ER)	6.20%	6.20%	6.20% e	6.20% e	6.20% e	6.20% e	6.20% e
Contribution Rate - Social Security (EE)	6.20%	6.20%	6.20% e	6.20% e	6.20% e	6.20% e	6.20% e
Contribution Rate - Medicare (ER & EE)	1.45%	1.45%	1.45% e	1.45% e	1.45% e	1.45% e	1.45% e

Retirement Plans	2018	2019	2020	2021	2022	2023	2024
DB Pension - Employer Contribution	\$ 765,611	\$ 1,230,563 e	\$ 1,353,000 e	\$ 1,442,000 e	\$ 1,535,000 e	\$ 1,619,000 e	\$ 1,597,000 e

City's funded ratio for its actuarial pension liability decreased from 93.3% to 83.2% per the actuary valuation for the year ending 12/31/2018.

Retiree Health Care

Employer Contribution	\$ 2,354,238	\$ 2,412,167 e	\$ 1,935,923 e	\$ 1,974,661 e	\$ 2,014,154 e	\$ 2,054,411 e	\$ 2,095,518 e
Planned additional Trust Funding	N/A	\$ 1,000,000 e	\$ 1,000,000 e	\$ 500,000 e	\$ 500,000 e	TBD e	TBD e

Employer contribution based upon the prior year's ending actuary valuation.

City's funded ratio for its actuarial retiree health care liability increased from 50.5% to 54.8% per the actuary valuation for the year ending 12/31/18.

GENERAL FUND

<u>Description</u>	<u>2018 ACTUAL</u>	<u>2019 ORIGINAL BUDGET</u>	<u>2019 AMENDED BUDGET</u>	<u>2020 BUDGET</u>	<u>2021 PROJECTED</u>	<u>2022 PROJECTED</u>	<u>2023 PROJECTED</u>	<u>2024 PROJECTED</u>
Total General Fund Revenues	\$ 29,536,851	\$ 27,964,539	\$ 29,814,033	\$ 30,281,797	\$ 30,059,814	\$ 30,560,097	\$ 30,181,608	\$ 30,619,020
Total General Fund Expenditures	27,243,704	33,313,465	31,581,658	39,931,450	33,200,839	34,235,679	34,218,750	34,202,586
Revenue Over (Under) Expenditures	<u>\$ 2,293,147</u>	<u>\$ (5,348,926)</u>	<u>\$ (1,767,625)</u>	<u>\$ (9,649,653)</u>	<u>\$ (3,141,025)</u>	<u>\$ (3,675,582)</u>	<u>\$ (4,037,142)</u>	<u>\$ (3,583,566)</u>
Fund Balance ¹	\$ 31,253,938	\$ 25,905,012	\$ 29,486,313	\$ 19,836,660	\$ 16,695,635	\$ 13,020,053	\$ 8,982,911	\$ 5,399,345
as % of Expense	114.7%	77.8%	93.4%	49.7%	50.3%	38.0%	26.3%	15.8%
Unrestricted Fund Balance	\$ 30,065,694	\$ 24,724,640	\$ 28,305,941	\$ 18,657,537	\$ 15,512,825	\$ 11,838,618	\$ 7,802,851	\$ 4,218,035 ²
as % of Expense	110.36%	74.22%	89.63%	46.72%	46.72%	34.58%	22.80%	12.33%

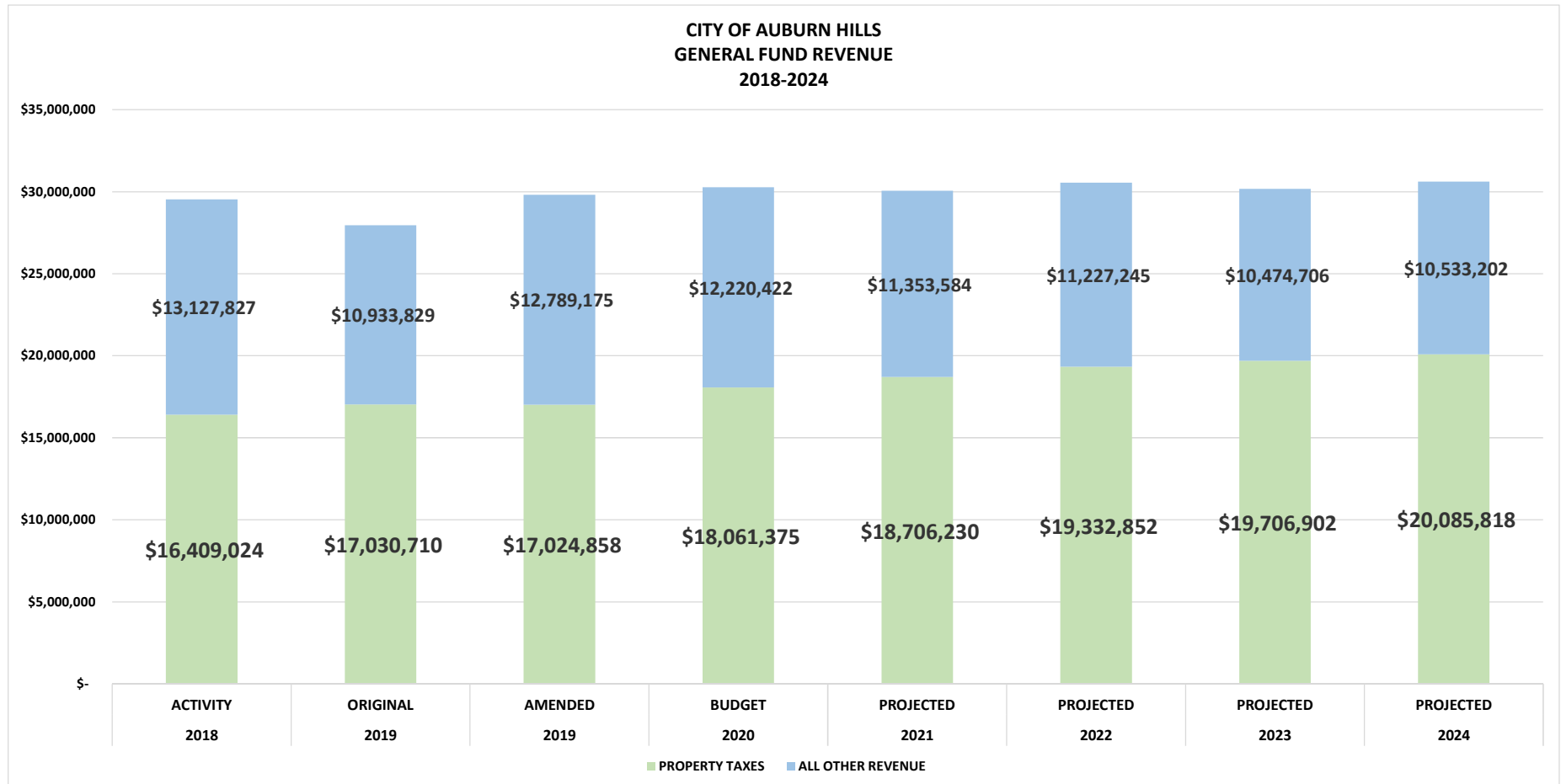
¹Fund Balance includes *Nonspendable, Committed, Assigned, and Unassigned* balances. Unrestricted Fund Balance combines Unassigned and Assigned Fund Balance.

² Assumes a 2025 net expenditure budget of \$4.8M

General Fund Summary

	2018 ACTIVITY	2019 BUDGET	2019 AMENDED	2020 BUDGET	2021 PROJECTED	2022 PROJECTED	2023 PROJECTED	2024 PROJECTED
REVENUES								
PROPERTY TAXES	\$ 16,409,024	\$ 17,030,710	\$ 17,024,858	\$ 18,061,375	\$ 18,706,230	\$ 19,332,852	\$ 19,706,902	\$ 20,085,818
LICENSES AND PERMITS	1,505,226	940,850	1,281,250	1,317,250	1,099,250	999,250	909,250	909,250
CHARGES FOR SERVICES	2,323,784	1,992,917	2,450,032	2,469,116	2,375,179	2,333,024	2,256,901	2,263,931
GRANTS	563,712	39,833	456,793	28,680	28,300	27,200	32,600	32,600
STATE GRANTS/OTHER	47,939	259,391	59,328	59,328	59,328	59,328	59,320	59,328
STATE SHARED REVENUE & REFUND	3,481,880	3,938,851	3,710,311	3,371,677	2,754,795	2,755,791	2,110,394	2,110,394
OTHER REVENUE	1,458,582	730,706	998,893	737,545	738,559	698,332	700,806	702,682
INTEREST INCOME	381,436	208,300	806,000	858,715	869,402	880,240	891,229	902,371
SPECIAL ASSESSMENTS	83,314	37,200	36,500	345,288	342,088	338,788	335,388	332,587
NON-OPERATING REVENUE	594,953	12,200	17,932	16,650	17,300	17,300	17,800	17,800
INTERFUND CHG REVENUE	1,050,175	1,085,634	1,193,662	1,207,320	1,221,182	1,235,253	1,249,534	1,264,029
ADMIN CHARGE REVENUE	1,586,826	1,637,947	1,728,474	1,758,853	1,798,201	1,832,739	1,861,484	1,888,230
TRANSFERS FROM FUNDS	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
TOTAL REVENUES	\$ 29,536,851	\$ 27,964,539	\$ 29,814,033	\$ 30,281,797	\$ 30,059,814	\$ 30,560,097	\$ 30,181,608	\$ 30,619,020
% Change from Prior Year			0.94%	1.57%	-0.73%	1.66%	-1.24%	1.45%
EXPENDITURES								
SALARIES & WAGES	\$ 10,740,608	\$ 11,445,386	\$ 11,426,519	\$ 12,093,521	\$ 12,679,294	\$ 13,129,479	\$ 13,465,864	\$ 13,795,564
FRINGE BENEFITS	7,172,920	7,446,625	8,134,794	8,386,192	8,247,802	8,571,598	8,359,605	8,568,573
SUPPLIES	734,616	905,135	875,769	889,992	706,163	724,862	766,496	694,101
OTHER EXPENSES	759,934	956,239	868,582	1,052,590	1,135,158	1,194,270	1,316,479	1,372,073
REPAIR & MAINT.	784,535	1,119,825	1,153,887	1,975,175	1,147,344	868,144	869,494	870,294
CONTRACTUAL SERVICES	1,676,393	1,626,584	1,737,911	1,735,046	1,649,157	1,609,185	1,559,333	1,561,918
COMPUTER SERVICES	323,944	492,121	475,760	463,536	465,495	464,865	456,965	457,485
UTILITIES	542,513	684,897	692,282	718,673	844,920	861,161	877,785	894,726
INSURANCE	172,281	179,600	181,025	184,639	189,207	193,888	196,776	199,706
CAPITAL EXPENDITURES	489,814	826,100	1,455,801	721,500	319,130	74,200	39,900	16,700
DEBT SERVICE	68,191	66,942	66,942	65,691	64,442	68,129	66,754	65,379
INTERFUND CHG EXPENSE	1,347,351	1,332,036	1,660,411	1,694,320	1,728,927	1,764,248	1,799,174	1,834,842
TRANS TO OTHER FUNDS	2,430,604	6,231,975	2,851,975	9,950,575	4,023,800	4,711,650	4,444,125	3,871,225
TOTAL EXPENDITURES	\$ 27,243,704	\$ 33,313,465	\$ 31,581,658	\$ 39,931,450	\$ 33,200,839	\$ 34,235,679	\$ 34,218,750	\$ 34,202,586
% Change from Prior Year			15.92%	26.44%	-16.86%	3.12%	-0.05%	-0.05%
NET OF REVENUES/EXPENDITURES	\$ 2,293,147	\$ (5,348,926)	\$ (1,767,625)	\$ (9,649,653)	\$ (3,141,025)	\$ (3,675,582)	\$ (4,037,142)	\$ (3,583,566)
PROJECTED FUND BLANCE:								
NONSPENDABLE	1,114,681	1,114,681	1,114,681	1,114,681	1,114,681	1,114,681	1,114,681	1,114,681
COMMITTED	73,563	65,691	65,691	64,442	68,129	66,754	65,379	66,629
ASSIGNED	15,933,926	17,293,962	16,543,962	9,226,583	8,487,453	7,280,388	3,518,187	4,750,765 (a)
UNASSIGNED	14,131,768	7,430,678	11,761,979	9,430,954	7,025,372	4,558,230	4,284,664	(532,730)
TOTAL FUND BALANCE	\$ 31,253,938	\$ 25,905,012	\$ 29,486,313	\$ 19,836,660	\$ 16,695,635	\$ 13,020,053	\$ 8,982,911	\$ 5,399,345

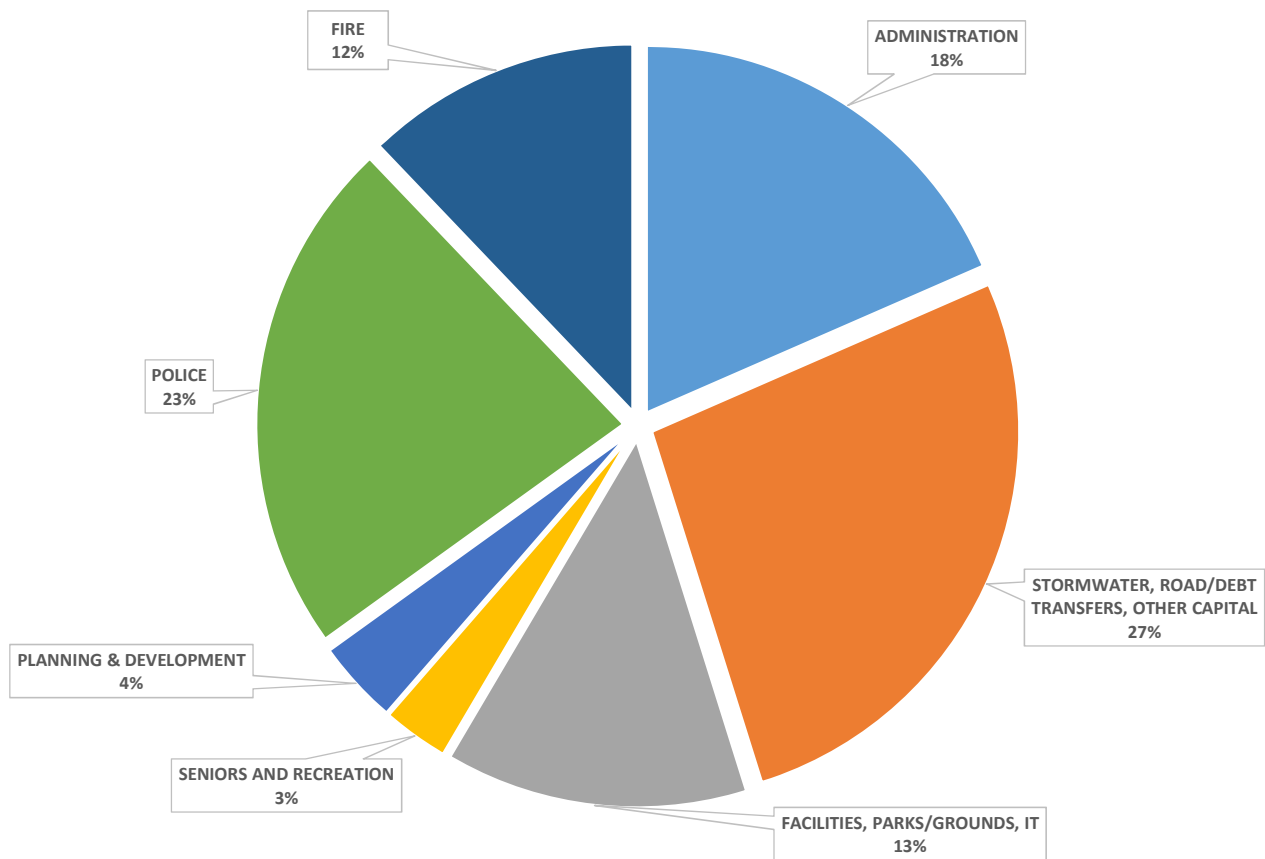
(a) includes an average of the 2020-2024 assigned budgets -no projections have been made for 2025 at this time



2020 General Fund Expenditures by Function

Total Expenditures: \$39,931,450

(includes transfers between funds)



Fund 101 - General Operating Fund

(Supported by 2.1100 Mills)

	2018 ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION
PROPERTY TAXES	\$ 3,901,867	\$ 3,998,768	\$ 4,061,639	\$ 4,231,636	\$ 4,382,381	\$ 4,528,872	\$ 4,616,269	\$ 4,705,195
STATE SHARED REVENUE & REFUNDS	2,168,402	2,287,601	2,544,882	2,221,248	2,121,996	2,122,992	1,995,224	1,995,224
LICENSES AND PERMITS	1,410,390	828,850	1,151,250	1,187,250	969,250	869,250	779,250	779,250
GRANTS	-	-	300,000	-	-	-	-	-
STATE GRANTS/OTHER	33,657	245,591	51,528	51,528	51,528	51,528	51,520	51,528
OTHER REVENUE	1,445,049	667,406	979,236	672,545	673,559	673,832	676,306	678,182
CHARGES FOR SERVICES	1,164,941	963,997	1,228,309	1,258,356	1,164,419	1,122,264	1,046,141	1,053,171
INTEREST INCOME	381,436	208,300	806,000	858,715	869,402	880,240	891,229	902,371
SPECIAL ASSESSMENTS	83,314	37,200	36,500	345,288	342,088	338,788	335,388	332,587
NONOPERATING REVENUE	589,369	10,700	12,932	11,650	12,300	12,300	12,800	12,800
INTERFUND CHG REVENUE	1,050,175	1,085,634	1,193,662	1,236,459	1,250,757	1,265,271	1,280,002	1,294,955
ADMIN CHARGE REVENUES	1,586,826	1,637,947	1,728,474	1,729,714	1,768,626	1,802,722	1,831,017	1,857,306
TRANSFERS FROM FUNDS	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
TOTAL REVENUES	\$ 13,865,426	\$ 12,021,994	\$ 14,144,412	\$ 13,854,389	\$ 13,656,306	\$ 13,718,059	\$ 13,565,146	\$ 13,712,569
SALARIES & WAGES	\$ 4,112,933	\$ 4,381,780	\$ 4,335,298	\$ 4,566,806	\$ 4,664,308	\$ 4,776,464	\$ 4,837,718	\$ 4,957,526
FRINGE BENEFITS	4,119,011	4,198,610	4,701,136	4,679,775	4,275,297	4,375,575	3,973,518	4,070,737
SUPPLIES	333,187	460,935	462,842	374,862	324,928	369,427	362,291	356,296
OTHER EXPENSES	576,715	725,289	645,259	820,290	895,938	978,665	1,072,419	1,179,143
REPAIR & MAINT.	632,200	950,260	988,857	1,778,060	977,529	696,429	699,079	698,329
CONTRACTUAL SERVICES	1,163,135	1,058,203	1,148,578	1,138,973	1,068,025	1,056,281	971,558	1,002,171
COMPUTER SERVICES	312,330	469,581	461,720	425,756	427,715	435,585	427,685	428,205
UTILITIES	519,289	658,403	665,814	680,703	806,438	822,157	838,191	854,485
INSURANCE	91,843	92,377	98,968	100,940	103,415	105,951	107,520	109,112
CAPITAL EXPENDITURES	64,332	608,100	1,205,226	579,000	83,000	8,000	14,200	8,000
DEBT SERVICE	68,191	66,942	66,942	65,691	64,442	68,129	66,754	65,379
INTERFUND CHG EXPENSES	639,817	618,060	801,769	819,650	837,932	856,623	875,734	895,272
TRANS TO OTHER FUNDS	2,430,604	6,231,975	2,851,975	9,950,575	4,023,800	4,711,650	4,444,125	3,871,225
TOTAL EXPENSES	\$ 15,063,587	\$ 20,520,515	\$ 18,434,384	\$ 25,981,081	\$ 18,552,767	\$ 19,260,936	\$ 18,690,792	\$ 18,495,880
NET REVENUES/EXPENSES	\$ (1,198,161)	\$ (8,498,521)	\$ (4,289,972)	\$ (12,126,692)	\$ (4,896,461)	\$ (5,542,877)	\$ (5,125,646)	\$ (4,783,311)

General Operating fund consists of Administrative, Infrastructure, General Support, Community Program and Planning Departments

Fund 101 - General Fund

ADMINISTRATIVE DEPARTMENT EXPENDITURES

City Council - 101

	<u>2018 ACTUAL</u>	<u>2019 ORIGINAL BUDGET</u>	<u>2019 AMENDED BUDGET</u>	<u>2020 BUDGET</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>	<u>2024 PROJECTION</u>
SALARIES & WAGES	56,190	57,120	58,900	58,900	58,900	58,900	58,900	58,900
FRINGE BENEFITS	50,039	46,320	42,351	42,808	43,272	43,743	44,224	44,405
SUPPLIES	256	50	16,000	50	50	50	50	50
CONTRACTUAL SERVICES	500	2,000	500	2,000	29,000	2,000	2,000	2,000
OTHER EXPENSES	22,295	33,000	28,726	33,110	33,110	33,110	34,110	33,110
TOTAL EXPENSES	\$ 129,280	\$ 138,490	\$ 146,477	\$ 136,868	\$ 164,332	\$ 137,803	\$ 139,284	\$ 138,465

City Manager - 172

	<u>2018 ACTUAL</u>	<u>2019 ORIGINAL BUDGET</u>	<u>2019 AMENDED BUDGET</u>	<u>2020 BUDGET</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>	<u>2024 PROJECTION</u>
SALARIES & WAGES	539,311	590,660	555,457	617,882	634,155	648,482	660,310	711,343
FRINGE BENEFITS	250,758	278,620	336,024	374,787	391,528	408,896	425,946	438,924
SUPPLIES	5,660	11,624	14,864	2,624	3,624	9,224	7,424	5,424
CONTRACTUAL SERVICES	444	660	500	600	600	600	600	600
OTHER EXPENSES	20,003	38,220	25,009	30,225	30,445	20,335	20,335	20,225
UTILITIES	1,494	1,524	1,500	1,555	1,586	1,618	1,650	1,683
REPAIR & MAINTENANCE	0	0	500	0	0	0	0	0
FLEET VEHICLE CHARGES	16,814	20,093	19,927	20,326	20,733	21,148	21,571	22,002
TOTAL EXPENSES	\$ 834,484	\$ 941,401	\$ 953,781	\$ 1,047,999	\$ 1,082,671	\$ 1,110,303	\$ 1,137,836	\$ 1,200,201

City Clerk - 215

	<u>2018 ACTUAL</u>	<u>2019 ORIGINAL BUDGET</u>	<u>2019 AMENDED BUDGET</u>	<u>2020 BUDGET</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>	<u>2024 PROJECTION</u>
SALARIES & WAGES	181,570	164,546	163,504	200,705	176,952	195,322	183,397	216,312
FRINGE BENEFITS	51,935	43,914	45,472	48,839	47,557	49,512	49,161	50,574
SUPPLIES	18,911	12,500	12,500	25,100	10,500	23,600	16,100	23,300
CONTRACTUAL SERVICES	5,868	2,350	5,950	5,400	5,200	4,800	5,200	5,200
OTHER EXPENSES	16,403	16,465	13,630	17,490	13,415	15,915	13,415	17,490
REPAIR & MAINTENANCE	0	160,250	107,000	14,000	16,400	21,400	21,400	21,400
CAPITAL EXPENDITURES	0	0	0	11,000	0	0	0	0
TOTAL EXPENSES	\$ 274,687	\$ 400,025	\$ 348,056	\$ 322,534	\$ 270,024	\$ 310,549	\$ 288,673	\$ 334,276

Fund 101 - General Fund

ADMINISTRATIVE DEPARTMENT EXPENDITURES

Finance/Treasurer - 253

	2018 <u>ACTUAL</u>	2019 <u>ORIGINAL BUDGET</u>	2019 <u>AMENDED BUDGET</u>	2020 <u>BUDGET</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>
SALARIES & WAGES	409,756	447,211	430,671	454,483	470,542	481,612	488,794	496,083
FRINGE BENEFITS	178,792	225,342	177,325	185,085	191,863	198,317	204,401	210,781
SUPPLIES	22,472	31,800	27,521	15,568	23,877	25,086	19,910	21,042
COMPUTER SERVICES	1,539	1,700	1,652	1,780	1,870	1,870	1,870	1,870
CONTRACTUAL SERVICES	595	700	700	700	700	700	700	700
OTHER EXPENSES	7,268	20,275	15,055	18,085	17,085	17,085	13,090	13,090
UTILITIES	1,209	1,233	1,400	1,450	1,450	1,450	1,450	1,450
TOTAL EXPENSES	\$ 621,631	\$ 728,261	\$ 654,324	\$ 677,151	\$ 707,387	\$ 726,120	\$ 730,215	\$ 745,016

Assessing - 257

	2018 <u>ACTUAL</u>	2019 <u>ORIGINAL BUDGET</u>	2019 <u>AMENDED BUDGET</u>	2020 <u>BUDGET</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>
SALARIES & WAGES	330,711	344,982	345,610	356,865	368,068	376,252	381,808	387,451
FRINGE BENEFITS	160,680	177,575	170,139	176,801	183,626	190,385	197,033	204,027
SUPPLIES	11,777	17,150	12,708	8,000	8,000	10,800	8,000	8,300
COMPUTER SERVICES	10,866	13,010	762	2,564	2,564	2,564	2,564	2,710
CONTRACTUAL SERVICES	26,187	48,380	26,581	10,200	10,200	10,200	10,200	10,200
OTHER EXPENSES	8,655	11,085	8,571	9,705	9,355	9,705	9,355	9,725
CAPITAL EXPENDITURES	0	0	0	0	0	0	6,200	0
FLEET VEHICLE CHARGES	6,429	6,111	6,770	6,905	7,043	7,184	7,328	7,475
TOTAL EXPENSES	\$ 555,305	\$ 618,293	\$ 571,141	\$ 571,040	\$ 588,856	\$ 607,090	\$ 622,488	\$ 629,888

General Administration - 261

	2018 <u>ACTUAL</u>	2019 <u>ORIGINAL BUDGET</u>	2019 <u>AMENDED BUDGET</u>	2020 <u>BUDGET</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>
SALARIES & WAGES	0	15,000	0	0	15,000	15,000	15,000	0
FRINGE BENEFITS	2,198,437	2,073,043	2,598,440	2,620,385	2,142,750	2,165,535	1,688,740	1,712,470
SUPPLIES	67,371	81,475	76,320	84,330	78,335	78,340	78,345	78,350
OTHER EXPENSES	158,391	160,649	146,330	283,344	371,492	464,585	562,871	667,712
CONTRACTUAL SERVICES	347,389	364,750	370,100	367,100	367,100	367,100	367,100	367,100
COMPUTER SERVICES	7,580	0	4,860	5,000	5,000	5,000	5,000	5,000
UTILITIES	51,998	50,915	51,953	52,135	162,314	162,497	162,684	162,874
REPAIR & MAINTENANCE	7,069	1,000	0	0	0	0	0	0
INSURANCE	83,282	83,627	91,562	93,386	95,672	98,014	99,464	100,935
FLEET VEHICLE CHARGES	17,933	16,366	26,146	26,669	27,202	27,746	28,301	28,867
TOTAL EXPENSES	\$ 2,939,450	\$ 2,846,825	\$ 3,365,711	\$ 3,532,349	\$ 3,264,865	\$ 3,383,817	\$ 3,007,505	\$ 3,123,308

Fund 101 - General Fund

ADMINISTRATIVE DEPARTMENT EXPENDITURES

Human Resources -270

	2018 <u>ACTUAL</u>	2019 <u>ORIGINAL BUDGET</u>	2019 <u>AMENDED BUDGET</u>	2020 <u>BUDGET</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>
SALARIES & WAGES	107,191	116,039	122,268	133,518	135,927	138,386	140,893	143,451
FRINGE BENEFITS	68,998	74,973	72,599	76,124	79,115	82,269	85,588	89,088
SUPPLIES	716	4,550	5,150	650	650	650	650	9,050
CONTRACTUAL SERVICES	46,329	36,000	35,400	36,000	36,000	36,000	36,000	36,000
OTHER EXPENSES	27,528	60,940	41,470	57,600	56,700	56,700	56,700	56,700
TOTAL EXPENSES	\$ 250,762	\$ 292,502	\$ 276,887	\$ 303,892	\$ 308,392	\$ 314,005	\$ 319,831	\$ 334,289

DPW Management Services - 441

	2018 <u>ACTUAL</u>	2019 <u>ORIGINAL BUDGET</u>	2019 <u>AMENDED BUDGET</u>	2020 <u>BUDGET</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>
SALARIES & WAGES	516,661	552,141	596,281	590,796	609,803	622,223	633,392	644,769
FRINGE BENEFITS	204,374	245,092	261,923	245,500	252,952	260,181	267,605	275,362
SUPPLIES	9,586	13,500	12,700	10,700	13,500	13,500	15,500	13,500
CONTRACTUAL SERVICES	0	0	1,000	1,000	1,000	1,000	1,000	1,000
OTHER EXPENSES	(231,184)	(216,374)	(205,040)	(212,086)	(220,002)	(228,242)	(233,170)	(238,536)
FLEET VEHICLE CHARGES	38,355	39,422	49,310	50,296	51,302	52,328	53,375	54,443
TOTAL EXPENSES	\$ 537,792	\$ 633,781	\$ 716,174	\$ 686,206	\$ 708,555	\$ 720,990	\$ 737,702	\$ 750,538

Pension Board - 892

	2018 <u>ACTUAL</u>	2019 <u>ORIGINAL BUDGET</u>	2019 <u>AMENDED BUDGET</u>	2020 <u>BUDGET</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>
CONTRACTUAL SERVICES	68,793	82,100	77,700	75,955	76,467	78,239	80,212	82,089
INSURANCE	5,286	5,410	5,304	5,410	5,545	5,684	5,769	5,856
OTHER EXPENSES	2,933	6,120	4,750	4,750	4,750	4,750	4,750	4,750
TOTAL EXPENSES	\$ 77,012	\$ 93,630	\$ 87,754	\$ 86,115	\$ 86,762	\$ 88,673	\$ 90,731	\$ 92,695

TOTAL ADMIN EXPENSES \$ 6,220,403 \$ 6,693,208 \$ 7,120,305 \$ 7,364,154 \$ 7,181,844 \$ 7,399,350 \$ 7,074,265 \$ 7,348,676



Fund 101 - General Fund

ADMINISTRATIVE PERSONNEL

	2018 <u>ACTUAL</u>	2019 ORIGINAL <u>BUDGET</u>	2019 AMENDED <u>BUDGET</u>	2020 <u>BUDGET</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>
<u>City Council</u>								
Mayor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
City Council	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
Total City Council	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
<u>City Manager</u>								
City Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Assistant City Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Director of Authorities	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Business Development - Community Relations	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Coordinator of Media Communications	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Part-time Receptionist	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Part-time Graphic Designer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total City Manager	9.00	9.00	9.00	9.00	9.00	9.00	9.00	9.00
<u>City Clerk & Elections</u>								
City Clerk	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Clerk	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total City Clerk & Elections	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
<u>Finance/Treasurer</u>								
Finance Director - Treasurer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Finance Director - Deputy Treasurer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Accounts Receivable Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Accountant	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Cashier - Clerk III	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Total Finance	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
<u>Assessor</u>								
Assessor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Assessor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Appraiser I	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Appraiser II	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Clerk III	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Assessor	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
<u>Human Resources</u>								
Human Resources Generalist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Human Resources Development	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Human Resources	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
<u>Public Works Administration</u>								
Director of Public Services	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
GIS Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Manager	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Clerk III	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Total Public Works	9.00	9.00	9.00	9.00	9.00	9.00	9.00	9.00
Total Administration	41.00	41.00	41.00	41.00	41.00	41.00	41.00	41.00

Fund 101 - General Fund

INFRASTRUCTURE - CAPITAL EXPENDITURES

Storm Water Management - 445

	2018 <u>ACTUAL</u>	2019 <u>ORIGINAL BUDGET</u>	2019 <u>AMENDED BUDGET</u>	2020 <u>BUDGET</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>
SALARIES & WAGES	62,808	64,511	65,040	66,341	67,668	69,022	70,402	71,803
FRINGE BENEFITS	31,825	33,652	31,504	32,402	33,342	34,316	35,332	36,391
SUPPLIES	14	3,850	3,500	850	850	850	850	850
OTHER EXPENSES	7,483	10,040	9,196	10,046	10,181	10,320	10,463	10,611
CONTRACTUAL SERVICES	54,814	124,863	54,347	43,000	51,403	62,079	27,700	53,828
CAPITAL EXPENDITURES	0	0	466,476	0	0	0	0	0
DEBT SERVICE	68,191	66,942	66,942	65,691	64,442	68,129	66,754	65,379
TOTAL EXPENSES	\$ 225,135	\$ 303,858	\$ 697,005	\$ 218,330	\$ 227,886	\$ 244,716	\$ 211,501	\$ 238,862

Capital Improvements - 901

	2018 <u>ACTUAL</u>	2019 <u>ORIGINAL BUDGET</u>	2019 <u>AMENDED BUDGET</u>	2020 <u>BUDGET</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>
OTHER EXPENSES	0	0	300	300	300	300	300	300
CAPITAL EXPENDITURES	35,370	600,100	720,000	500,000	0	0	0	0
TRANS TO OTHER FUNDS	2,430,604	6,231,975	2,851,975	9,950,575	4,023,800	4,711,650	4,444,125	3,871,225
TOTAL EXPENSES	\$ 2,465,974	\$ 6,832,075	\$ 3,572,275	\$ 10,450,875	\$ 4,024,100	\$ 4,711,950	\$ 4,444,425	\$ 3,871,525

TOTAL INFRASTRUCTURE

TOTAL EXPENSES	\$ 2,691,109	\$ 7,135,933	\$ 4,269,280	\$ 10,669,205	\$ 4,251,986	\$ 4,956,666	\$ 4,655,926	\$ 4,110,387
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INFRASTRUCTURE PERSONNEL

	2018 <u>ACTUAL</u>	2019 <u>ORIGINAL BUDGET</u>	2019 <u>AMENDED BUDGET</u>	2020 <u>BUDGET</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>
<u>Storm Water Management</u>								
City Planner	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Storm Water Management	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Infrastructure	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00

Fund 101 - General Fund

GENERAL SUPPORT DEPARTMENT EXPENDITURES

Facilities - 265

	2018 <u>ACTUAL</u>	2019 <u>ORIGINAL BUDGET</u>	2019 <u>AMENDED BUDGET</u>	2020 <u>BUDGET</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>
SALARIES & WAGES	354,117	367,439	361,245	398,608	400,569	405,817	411,198	414,870
FRINGE BENEFITS	187,774	199,861	183,024	212,609	220,213	228,176	236,559	244,969
SUPPLIES	22,905	36,510	36,100	38,600	38,100	41,900	40,100	40,100
CONTRACTUAL SERVICES	1,720	2,500	2,500	6,500	6,500	6,500	6,500	6,500
COMPUTER SERVICES	0	0	0	2,400	2,400	2,400	2,400	2,400
OTHER EXPENSES	120,677	116,837	110,010	114,713	115,841	118,461	120,925	123,608
UTILITIES	452,366	594,961	600,644	615,113	629,917	645,183	660,897	677,025
REPAIR & MAINTENANCE	470,733	668,620	698,617	1,380,450	635,739	486,239	486,239	487,989
CAPITAL EXPENDITURES	6,454	0	7,250	0	0	0	0	0
FLEET VEHICLE CHARGES	53,503	47,977	71,750	73,400	75,088	76,815	78,582	80,389
TOTAL EXPENSES	\$ 1,670,249	\$ 2,034,705	\$ 2,071,140	\$ 2,842,393	\$ 2,124,367	\$ 2,011,491	\$ 2,043,400	\$ 2,077,850

Parks & Grounds - 266

	2018 <u>ACTUAL</u>	2019 <u>ORIGINAL BUDGET</u>	2019 <u>AMENDED BUDGET</u>	2020 <u>BUDGET</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>
SALARIES & WAGES	505,635	542,363	534,595	538,285	542,368	550,364	554,930	559,330
FRINGE BENEFITS	246,840	249,444	216,346	223,717	231,445	239,894	248,193	256,911
SUPPLIES	78,422	80,200	92,159	83,650	69,650	69,650	69,650	69,650
REPAIR & MAINTENANCE	111,000	68,390	105,640	284,910	214,690	90,090	92,590	90,090
CONTRACTUAL SERVICES	86,915	77,250	77,250	79,568	81,955	84,413	86,946	89,554
OTHER EXPENSES	142,546	142,937	140,080	144,953	145,911	148,531	149,745	152,428
CAPITAL EXPENDITURES	0	0	0	0	75,000	0	0	0
EQUIPMENT RENTAL EXPENSES	447,415	429,368	543,753	556,259	569,053	582,141	595,530	609,227
TOTAL EXPENSES	\$ 1,618,773	\$ 1,589,952	\$ 1,709,823	\$ 1,911,342	\$ 1,930,072	\$ 1,765,083	\$ 1,797,584	\$ 1,827,190

MIS - 883

	2018 <u>ACTUAL</u>	2019 <u>ORIGINAL BUDGET</u>	2019 <u>AMENDED BUDGET</u>	2020 <u>BUDGET</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>
SUPPLIES	10,155	69,850	60,000	13,300	16,100	31,100	25,100	15,800
COMPUTER SERVICES	283,378	447,122	447,616	408,312	409,772	417,772	409,772	410,122
CONTRACTUAL SERVICES	427	2,500	20,000	1,500	1,500	1,500	1,500	1,500
REPAIR & MAINTENANCE	14,276	34,500	51,600	72,200	84,200	72,200	72,200	72,200
CAPITAL EXPENDITURES	22,508	8,000	8,000	68,000	8,000	8,000	8,000	8,000
TOTAL EXPENSES	\$ 330,744	\$ 561,972	\$ 587,216	\$ 563,312	\$ 519,572	\$ 530,572	\$ 516,572	\$ 507,622

TOTAL GENERAL SUPPORT	\$ 3,619,766	\$ 4,186,629	\$ 4,368,179	\$ 5,317,047	\$ 4,574,011	\$ 4,307,146	\$ 4,357,556	\$ 4,412,662
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Fund 101 - General Fund

GENERAL SUPPORT PERSONNEL

	2018 <u>ACTUAL</u>	2019 ORIGINAL <u>BUDGET</u>	2019 AMENDED <u>BUDGET</u>	2020 <u>BUDGET</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>
<u>Facilities</u>								
Crew Leader	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
General Maintenance	4.00	4.00	4.00	5.00	5.00	5.00	5.00	5.00
Part-time	7.00	7.00	6.00	6.00	6.00	6.00	6.00	6.00
Seasonal	2.00	2.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Facilities	14.00	14.00	12.00	13.00	13.00	13.00	13.00	13.00
<u>Parks and Grounds</u>								
Crew Leader	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
General Maintenance	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
Seasonal	11.00	7.00	8.00	8.00	8.00	8.00	8.00	8.00
Total Parks and Grounds	19.00	15.00	16.00	16.00	16.00	16.00	16.00	16.00
Total General Support	33.00	29.00	28.00	29.00	29.00	29.00	29.00	29.00

Fund 101 - General Fund

COMMUNITY PROGRAM EXPENDITURES

Senior Citizens - 685

	<u>2018 ACTUAL</u>	<u>2019 ORIGINAL BUDGET</u>	<u>2019 AMENDED BUDGET</u>	<u>2020 BUDGET</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>	<u>2024 PROJECTION</u>
SALARIES & WAGES	189,198	224,757	226,622	171,950	176,674	181,682	184,844	188,070
FRINGE BENEFITS	84,033	106,965	77,269	61,528	63,075	64,686	66,209	67,786
SUPPLIES	28,074	31,406	30,990	29,300	17,167	20,767	24,367	22,300
OTHER EXPENSES	122,722	155,300	142,650	206,723	210,346	212,169	213,741	211,741
CONTRACTUAL SERVICES	5,781	5,800	7,300	13,600	6,100	6,100	6,100	6,100
UTILITIES	865	613	600	500	1,138	1,151	1,164	1,100
REPAIR & MAINTENANCE	1,774	3,000	3,000	3,000	3,000	3,000	3,000	3,000
CAPITAL EXPENDITURES	0	0	3,500	0	0	0	0	0
TOTAL EXPENSES	\$ 432,447	\$ 527,841	\$ 491,931	\$ 486,601	\$ 477,500	\$ 489,555	\$ 499,425	\$ 500,097

SMART Grant - 686

	<u>2018 ACTUAL</u>	<u>2019 ORIGINAL BUDGET</u>	<u>2019 AMENDED BUDGET</u>	<u>2020 BUDGET</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>	<u>2024 PROJECTION</u>
SALARIES & WAGES	27,668	25,000	28,000	28,000	28,000	28,000	28,000	28,000
FRINGE BENEFITS	2,975	2,901	3,025	3,082	3,143	3,208	3,277	3,351
OTHER EXPENSES	70	100	0	0	0	0	0	0
UTILITIES	1,804	1,840	1,850	1,850	1,914	1,953	1,953	1,953
INSURANCE	3,275	3,340	2,102	2,144	2,198	2,253	2,287	2,321
FLEET VEHICLE CHARGES	15,875	13,514	26,386	26,913	27,451	28,000	28,560	29,132
TOTAL EXPENSES	\$ 51,667	\$ 46,695	\$ 61,363	\$ 61,989	\$ 62,706	\$ 63,414	\$ 64,077	\$ 64,757

Recreation - 751

	<u>2018 ACTUAL</u>	<u>2019 ORIGINAL BUDGET</u>	<u>2019 AMENDED BUDGET</u>	<u>2020 BUDGET</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>	<u>2024 PROJECTION</u>
SALARIES & WAGES	279,952	283,023	287,691	365,789	374,681	383,817	393,202	395,736
FRINGE BENEFITS	113,706	116,969	151,034	86,435	89,890	93,525	97,349	100,831
SUPPLIES	30,191	37,200	30,925	48,335	30,685	29,485	33,935	31,660
OTHER EXPENSES	107,716	133,110	126,205	58,997	58,874	58,806	58,154	58,754
CONTRACTUAL SERVICES	9,005	10,250	9,750	39,850	27,300	28,050	27,300	27,300
UTILITIES	1,317	1,016	1,016	1,100	1,100	1,200	1,200	1,200
REPAIR & MAINTENANCE	1,100	600	600	1,600	1,600	1,600	1,750	1,750
FLEET VEHICLE CHARGES	6,869	6,282	8,232	8,397	8,565	8,736	8,911	9,089
TOTAL EXPENSES	\$ 549,856	\$ 588,450	\$ 615,453	\$ 610,503	\$ 592,695	\$ 605,219	\$ 621,801	\$ 626,320

TOTAL COMMUNITY PROGRAMS \$ 1,033,970 \$ 1,162,986 \$ 1,168,747 \$ 1,159,093 \$ 1,132,901 \$ 1,158,188 \$ 1,185,303 \$ 1,191,174

Fund 101 - General Fund

COMMUNITY PROGRAM PERSONNEL

	<u>2018 ACTUAL</u>	<u>2019 ORIGINAL BUDGET</u>	<u>2019 AMENDED BUDGET</u>	<u>2020 BUDGET</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>	<u>2024 PROJECTION</u>
<u>Senior Services</u>								
Senior Services Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Administrative Assistant	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Program Coordinator	1.00	1.00	2.00	2.00	2.00	2.00	2.00	2.00
Part-Time Seniors Health - Wellness Coordinator	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Part-Time Employees	6.00	6.00	7.00	7.00	7.00	7.00	7.00	7.00
Total Senior Citizens	9.00	9.00	11.00	11.00	11.00	11.00	11.00	11.00
<u>Recreation</u>								
Recreation Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Part-Time Employees (partially split with Seniors)	20.00	20.00	24.00	24.00	24.00	24.00	24.00	24.00
Seasonal Employees	30.00	30.00	13.00	13.00	13.00	13.00	13.00	13.00
Total Recreation	52.00	52.00	39.00	39.00	39.00	39.00	39.00	39.00
Total Community Programs	61.00	61.00	50.00	50.00	50.00	50.00	50.00	50.00



PLANNING/DEVELOPMENT EXPENDITURES

	2018	2019	2019	2020	2021	2022	2023	2024
	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION
SALARIES & WAGES	400,370	431,947	405,912	427,814	444,993	458,377	466,175	471,606
FRINGE BENEFITS	220,052	252,915	265,836	218,788	228,514	237,701	246,348	254,889
SUPPLIES	26,667	26,520	25,805	13,805	13,840	14,425	22,310	16,920
CONTRACTUAL SERVICES	498,577	287,500	448,400	445,400	356,400	356,400	301,900	301,900
COMPUTER SERVICES	8,967	7,749	6,830	5,700	6,109	5,979	6,079	6,103
OTHER EXPENSES	32,349	24,350	27,750	26,850	24,150	22,150	22,150	21,950
UTILITIES	5,621	4,151	4,151	4,300	4,319	4,405	4,493	4,500
REPAIR & MAINTENANCE	26,248	13,900	21,900	21,900	21,900	21,900	21,900	21,900
FLEET VEHICLE CHARGES	36,624	38,927	49,495	50,485	51,495	52,525	53,576	54,648
TOTAL EXPENSES	\$ 1,255,475	\$ 1,087,959	\$ 1,256,079	\$ 1,215,042	\$ 1,151,720	\$ 1,173,862	\$ 1,144,931	\$ 1,154,416

	2018	2019	2019	2020	2021	2022	2023	2024
	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION
SALARIES & WAGES	151,795	155,041	153,502	156,870	160,008	163,208	166,473	169,802
FRINGE BENEFITS	67,793	71,024	68,825	70,885	73,012	75,231	77,553	79,978
SUPPLIES	10	2,750	5,600	0	0	0	0	0
CONTRACTUAL SERVICES	9,791	10,600	10,600	10,600	10,600	10,600	10,600	10,600
OTHER EXPENSES	10,860	12,235	10,567	15,485	13,985	13,985	15,485	15,485
UTILITIES	2,615	2,150	2,700	2,700	2,700	2,700	2,700	2,700
TOTAL EXPENSES	\$ 242,864	\$ 253,800	\$ 251,794	\$ 256,540	\$ 260,305	\$ 265,724	\$ 272,811	\$ 278,565

TOTAL PLANNING	\$ 1,498,339	\$ 1,341,759	\$ 1,507,873	\$ 1,471,582	\$ 1,412,025	\$ 1,439,586	\$ 1,417,742	\$ 1,432,981
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[illegible]

Fund 101 - General Fund

POLICE DEPARTMENT SUMMARY

(Supported by 5.9857 Mills)

	2018 <u>ACTUAL</u>	2019 ORIGINAL <u>BUDGET</u>	2019 AMENDED <u>BUDGET</u>	2020 <u>BUDGET</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>
GRANTS	24,825	39,833	43,100	28,680	28,300	27,200	32,600	32,600
STATE GRANTS/OTHER	14,282	13,800	7,800	7,800	7,800	7,800	7,800	7,800
CHARGES FOR SERVICES	410,284	188,520	466,200	466,200	466,200	466,200	466,200	466,200
OTHER REVENUE	8,294	58,100	16,079	61,500	61,500	21,000	21,000	21,000
PROPERTY TAXES	8,850,206	9,191,214	9,170,654	9,757,451	10,092,718	10,417,495	10,605,525	10,795,461
STATE SHARED REVENUE & REFUNDS	868,043	1,230,250	760,424	760,424	395,297	395,297	30,170	30,170
LICENSES AND PERMITS	13,750	12,000	12,000	12,000	12,000	12,000	12,000	12,000
REIMBURSED EXPENSES	-	-	-	-	-	-	-	-
NONOPERATING REVENUE	5,584	1,500	5,000	5,000	5,000	5,000	5,000	5,000
TOTAL POLICE REVENUES	\$ 10,195,268	\$ 10,735,217	\$ 10,481,257	\$ 11,099,055	\$ 11,068,815	\$ 11,351,992	\$ 11,180,295	\$ 11,370,231
	2018 <u>ACTUAL</u>	2019 ORIGINAL <u>BUDGET</u>	2019 AMENDED <u>BUDGET</u>	2020 <u>BUDGET</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>
SALARIES & WAGES	4,557,368	4,787,957	4,819,883	5,025,022	5,292,686	5,526,469	5,687,053	5,823,641
FRINGE BENEFITS	2,181,972	2,298,667	2,546,941	2,714,334	2,876,487	3,048,430	3,186,396	3,245,693
SUPPLIES	151,236	223,850	193,882	252,800	182,250	163,200	190,300	160,300
CONTRACTUAL SERVICES	317,777	369,038	355,992	343,310	343,310	336,810	343,310	336,810
OTHER EXPENSES	157,593	190,800	188,723	152,200	168,590	153,650	184,155	142,275
COMPUTER SERVICES	37	-	-	-	-	-	-	-
UTILITIES	14,772	14,895	14,869	26,139	26,414	26,694	27,039	27,310
REPAIR & MAINTENANCE	125,527	139,565	136,430	161,265	133,965	135,465	133,965	135,515
INSURANCE	42,132	42,965	40,664	41,478	42,515	43,578	44,232	44,895
CAPITAL EXPENDITURES	89,232	123,000	140,762	45,000	66,200	6,200	18,700	8,700
EQUIPMENT RENTAL	-	-	-	-	-	-	-	-
FLEET VEHICLE CHARGES	323,870	320,622	337,280	344,026	350,906	357,924	365,083	372,384
TOTAL POLICE EXPENSES	\$ 7,961,516	\$ 8,511,359	\$ 8,775,426	\$ 9,105,574	\$ 9,483,323	\$ 9,798,420	\$ 10,180,233	\$ 10,297,523
NET REVENUES/EXPENSES	\$ 2,233,752	\$ 2,223,858	\$ 1,705,831	\$ 1,993,481	\$ 1,585,492	\$ 1,553,572	\$ 1,000,062	\$ 1,072,708

Fund 101 - General Fund

Patrol - 301

	2018 ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION
GRANTS	24,825	39,833	43,100	28,680	28,300	27,200	32,600	32,600
STATE GRANTS/OTHER	14,282	13,800	7,800	7,800	7,800	7,800	7,800	7,800
CHARGES FOR SERVICES	54,471	63,000	135,000	135,000	135,000	135,000	135,000	135,000
OTHER REVENUE	(5,448)	43,600	229	47,500	47,500	7,000	7,000	7,000
TOTAL REVENUES	\$ 88,130	\$ 160,233	\$ 186,129	\$ 218,980	\$ 218,600	\$ 177,000	\$ 182,400	\$ 182,400
SALARIES & WAGES	3,913,095	4,151,700	4,227,693	4,444,395	4,700,388	4,925,414	5,077,899	5,208,306
FRINGE BENEFITS	1,894,713	2,002,332	2,229,859	2,472,743	2,626,864	2,790,490	2,920,313	2,975,544
SUPPLIES	108,123	171,850	143,845	200,950	141,300	104,950	138,950	120,200
OTHER EXPENSES	136,625	170,000	168,125	133,675	150,065	135,125	165,630	123,750
CONTRACTUAL SERVICES	8,059	4,370	4,370	4,370	4,370	4,370	4,370	4,370
UTILITIES	1,378	1,406	1,380	1,380	1,380	1,380	1,380	1,380
REPAIR & MAINTENANCE	29,260	43,250	40,065	49,700	40,950	39,950	40,950	39,950
CAPITAL EXPENDITURES	31,727	79,000	81,762	39,000	6,200	6,200	6,200	8,700
FLEET VEHICLE CHARGES	305,167	304,561	324,334	330,821	337,437	344,186	351,070	358,091
TOTAL EXPENSES	\$ 6,428,147	\$ 6,928,469	\$ 7,221,433	\$ 7,677,034	\$ 8,008,954	\$ 8,352,065	\$ 8,706,762	\$ 8,840,291

Police Administration - 305

	2018 ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION
PROPERTY TAXES	8,850,206	9,191,214	9,170,654	9,757,451	10,092,718	10,417,495	10,605,525	10,795,461
STATE SHARED REVENUE & REFUNDS	868,043	1,230,250	760,424	760,424	395,297	395,297	30,170	30,170
LICENSES AND PERMITS	13,750	12,000	12,000	12,000	12,000	12,000	12,000	12,000
CHARGES FOR SERVICES	355,813	125,520	331,200	331,200	331,200	331,200	331,200	331,200
OTHER REVENUE	13,742	14,500	15,850	14,000	14,000	14,000	14,000	14,000
NONOPERATING REVENUE	5,584	1,500	5,000	5,000	5,000	5,000	5,000	5,000
TOTAL REVENUES	\$ 10,107,138	\$ 10,574,984	\$ 10,295,128	\$ 10,880,075	\$ 10,850,215	\$ 11,174,992	\$ 10,997,895	\$ 11,187,831
SALARIES & WAGES	644,604	636,257	592,190	580,627	592,298	601,055	609,154	615,335
FRINGE BENEFITS	287,259	296,335	317,082	241,591	249,623	257,940	266,083	270,149
SUPPLIES	43,113	52,000	50,037	51,850	40,950	58,250	51,350	40,100
CONTRACTUAL SERVICES	309,701	364,668	351,622	338,940	338,940	332,440	338,940	332,440
OTHER EXPENSES	20,968	20,800	20,598	18,525	18,525	18,525	18,525	18,525
COMPUTER SERVICES	37	-	-	-	-	-	-	-
UTILITIES	13,394	13,489	13,489	24,759	25,034	25,314	25,659	25,930
REPAIR & MAINTENANCE	96,267	96,315	96,365	111,565	93,015	95,515	93,015	95,565
INSURANCE	42,132	42,965	40,664	41,478	42,515	43,578	44,232	44,895
CAPITAL EXPENDITURES	57,505	44,000	59,000	6,000	60,000	0	12,500	0
FLEET VEHICLE CHARGES	18,703	16,061	12,946	13,205	13,469	13,738	14,013	14,293
TOTAL EXPENSES	\$ 1,533,683	\$ 1,582,890	\$ 1,553,993	\$ 1,428,540	\$ 1,474,369	\$ 1,446,355	\$ 1,473,471	\$ 1,457,232

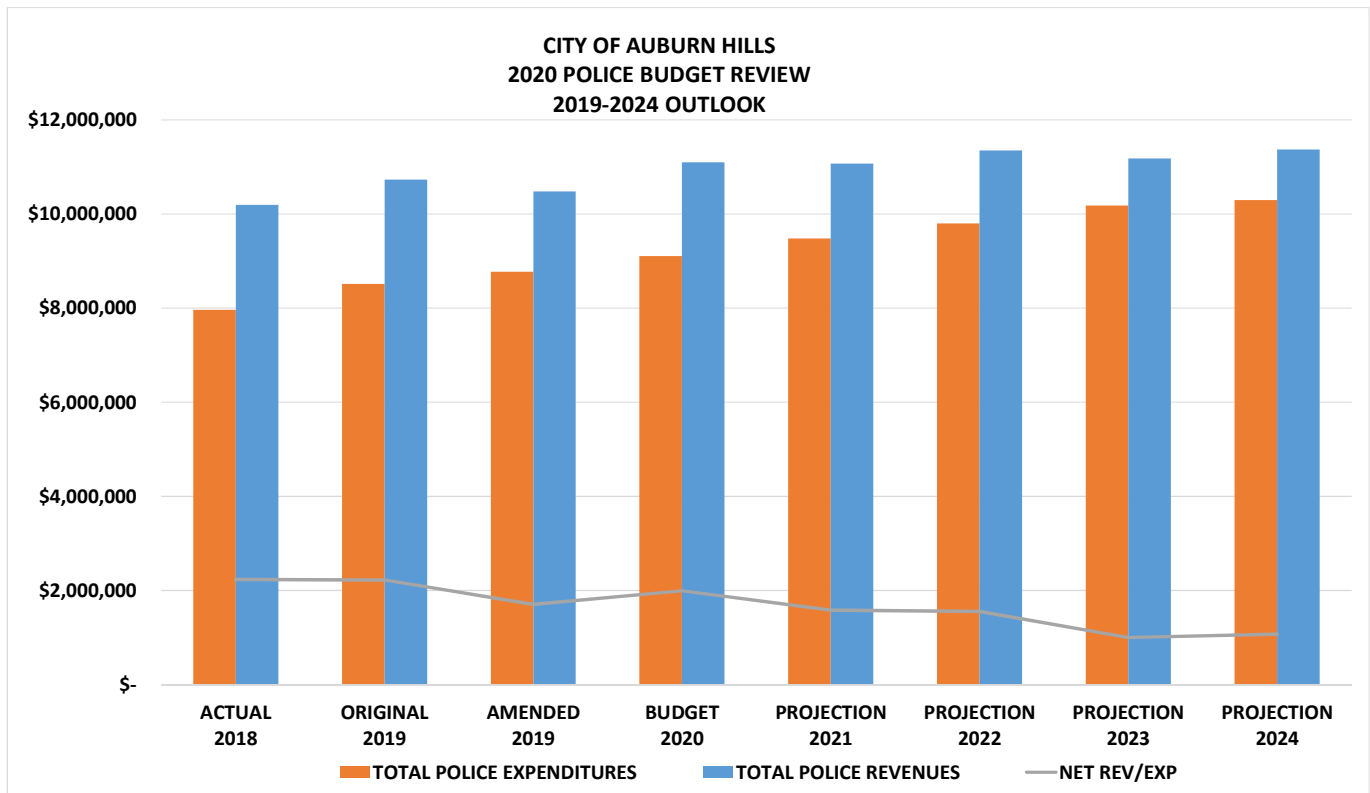
Fund 101 - General Fund

Police Technical Services - 307

	2018 ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION
SALARIES & WAGES	\$ (331)							
FRINGE BENEFITS								
SUPPLIES								
CONTRACTUAL SERVICES	17							
COMPUTER SERVICES								
OTHER EXPENSES								
REPAIR & MAINTENANCE								
TOTAL EXPENSES	\$ (314)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL POLICE EXPENSES	\$ 7,961,516	\$ 8,511,359	\$ 8,775,426	\$ 9,105,574	\$ 9,483,323	\$ 9,798,420	\$ 10,180,233	\$ 10,297,523

POLICE DEPARTMENT PERSONNEL

	2018	2019	2019	2020	2021	2022	2023	2024
	<u>ACTUAL</u>	<u>ORIGINAL</u>	<u>AMENDED</u>	<u>BUDGET</u>	<u>PROJECTION</u>	<u>PROJECTION</u>	<u>PROJECTION</u>	<u>PROJECTION</u>
<u>Patrol</u>								
Lieutenant	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Sergeant	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
Detective	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Police Officer	36.00	37.00	37.00	38.00	39.00	40.00	40.00	40.00
Total Police - Patrol	50.00	51.00	51.00	52.00	53.00	54.00	54.00	54.00
<u>Police-Administration</u>								
Police Chief	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Technical Services Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Clerk III	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Part-time/Intern	8.00	8.00	10.00	10.00	10.00	10.00	10.00	10.00
Total Police - Administration	14.00	14.00	16.00	16.00	16.00	16.00	16.00	16.00
Total Police Personnel	64.00	65.00	67.00	68.00	69.00	70.00	70.00	70.00



Fund 101 - General Fund

FIRE DEPARTMENT SUMMARY (Supported by 2.5000 Mills)

	2018 <u>ACTUAL</u>	2019 <u>ORIGINAL BUDGET</u>	2019 <u>AMENDED BUDGET</u>	2020 <u>BUDGET</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>
PROPERTY TAXES	3,656,951	3,840,728	3,792,565	4,072,288	4,231,131	4,386,485	4,485,108	4,585,162
STATE SHARED REVENUE & REFUNDS	445,435	421,000	405,005	390,005	237,502	237,502	85,000	85,000
LICENSES AND PERMITS	81,086	100,000	118,000	118,000	118,000	118,000	118,000	118,000
CHARGES FOR SERVICES	748,559	840,400	755,523	744,560	744,560	744,560	744,560	744,560
OTHER REVENUE	5,189	5,200	3,578	3,500	3,500	3,500	3,500	3,500
GRANTS	538,887	-	113,693	-	-	-	-	-
TOTAL FIRE REVENUES	\$ 5,476,107	\$ 5,207,328	\$ 5,188,364	\$ 5,328,353	\$ 5,334,693	\$ 5,490,047	\$ 5,436,168	\$ 5,536,222
CAPITAL EXPENDITURES	336,250	95,000	109,813	97,500	169,930	60,000	7,000	0
COMPUTER SERVICES	11,577	22,540	14,040	37,780	37,780	29,280	29,280	29,280
CONTRACTUAL SERVICES	195,481	199,343	233,341	252,763	237,822	216,094	244,465	222,937
FLEET VEHICLE CHARGES	369,115	378,208	500,907	509,780	518,808	527,994	536,216	544,602
FRINGE BENEFITS	871,937	949,348	886,717	992,083	1,096,018	1,147,593	1,199,691	1,252,143
INSURANCE	38,306	44,258	41,393	42,221	43,277	44,359	45,024	45,699
INTERFUND CHG EXPENS	14,549	15,146	20,455	20,864	21,281	21,707	22,141	22,584
OTHER EXPENSES	25,576	40,150	34,600	80,100	70,630	61,955	59,905	50,655
REPAIR & MAINTENANCE	26,808	30,000	28,600	35,850	35,850	36,250	36,450	36,450
SALARIES & WAGES	2,070,307	2,275,649	2,271,338	2,501,693	2,722,300	2,826,546	2,941,093	3,014,397
SUPPLIES	250,193	220,350	219,045	262,330	198,985	192,235	213,905	177,505
UTILITIES	8,452	11,599	11,599	11,831	12,068	12,310	12,555	12,931
TOTAL FIRE EXPENSES	\$ 4,218,551	\$ 4,281,591	\$ 4,371,848	\$ 4,844,795	\$ 5,164,749	\$ 5,176,323	\$ 5,347,725	\$ 5,409,183
NET REVENUE/EXPENSES	\$ 1,257,556	\$ 925,737	\$ 816,516	\$ 483,558	\$ 169,944	\$ 313,724	\$ 88,443	\$ 127,039

Fire Administration - 336

	2018 <u>ACTUAL</u>	2019 <u>ORIGINAL BUDGET</u>	2019 <u>AMENDED BUDGET</u>	2020 <u>BUDGET</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>
PROPERTY TAXES	3,656,951	3,840,728	3,792,565	4,072,288	4,231,131	4,386,485	4,485,108	4,585,162
STATE SHARED REVENUE & REFUNDS	445,435	421,000	405,005	390,005	237,502	237,502	85,000	85,000
LICENSES AND PERMITS	81,086	100,000	118,000	118,000	118,000	118,000	118,000	118,000
CHARGES FOR SERVICES	52,861	40,000	50,000	40,000	40,000	40,000	40,000	40,000
OTHER REVENUE	1,211	5,200	3,578	3,500	3,500	3,500	3,500	3,500
TOTAL REVENUES	\$ 4,237,544	\$ 4,406,928	\$ 4,369,148	\$ 4,623,793	\$ 4,630,133	\$ 4,785,487	\$ 4,731,608	\$ 4,831,662
SALARIES & WAGES	226,746	242,157	227,670	241,561	252,077	260,540	265,009	269,557
FRINGE BENEFITS	78,050	78,930	79,114	81,943	84,435	86,899	89,015	90,928
SUPPLIES	12,040	5,175	5,175	21,225	6,925	6,925	15,325	6,925
CONTRACTUAL SERVICES	92,257	103,978	136,784	151,417	135,916	114,188	142,559	121,031
OTHER EXPENSES	1,596	7,500	7,500	18,725	17,675	11,625	16,125	12,125
UTILITIES	6,032	5,676	5,676	5,790	5,906	6,024	6,144	6,328
INSURANCE	22,091	21,692	28,895	29,473	30,210	30,965	31,429	31,900
CAPITAL EXPENDITURES	0	0	0	0	0	0	7,000	0
FLEET VEHICLE CHARGES	10,183	13,760	14,942	15,241	15,546	15,857	16,174	16,497
TOTAL EXPENSES	\$ 448,995	\$ 478,868	\$ 505,756	\$ 565,375	\$ 548,690	\$ 533,023	\$ 588,780	\$ 555,291

Fund 101 - General Fund

Fire Suppression - 339

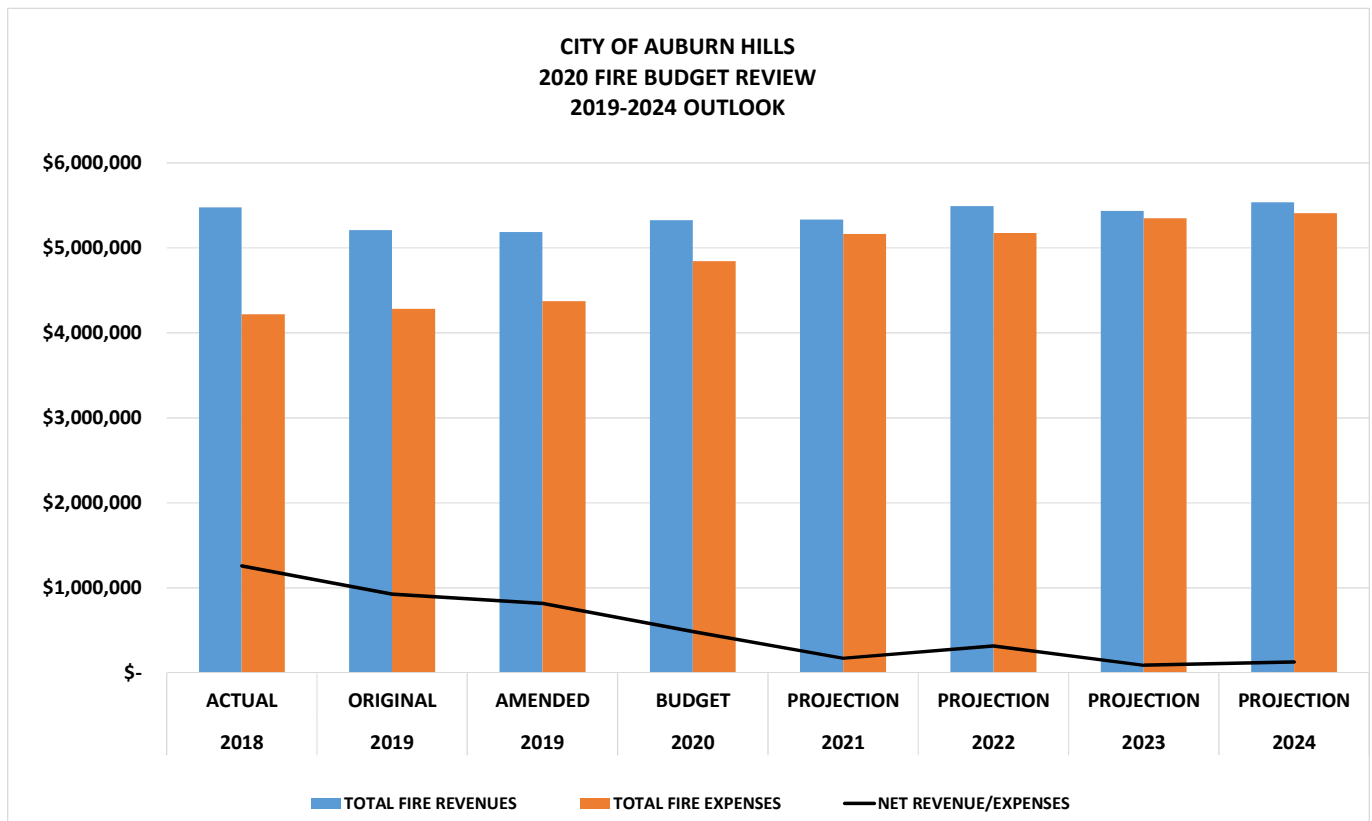
	2018 <u>ACTUAL</u>	2019 <u>ORIGINAL BUDGET</u>	2019 <u>AMENDED BUDGET</u>	2020 <u>BUDGET</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>
GRANTS	538,887	0	113,693	0	0	0	0	0
CHARGES FOR SERVICES	695,698	800,400	705,523	704,560	704,560	704,560	704,560	704,560
OTHER REVENUE	3,978	0	0	0	0	0	0	0
TOTAL REVENUES	\$ 1,238,563	\$ 800,400	\$ 819,216	\$ 704,560	\$ 704,560	\$ 704,560	\$ 704,560	\$ 704,560
SALARIES & WAGES	1,685,670	1,873,142	1,883,179	2,095,897	2,302,744	2,395,217	2,501,920	2,567,232
FRINGE BENEFITS	710,245	781,747	725,852	825,086	923,058	968,513	1,014,646	1,061,125
SUPPLIES	234,695	204,775	202,050	233,355	182,010	176,210	188,330	163,030
CONTRACTUAL SERVICES	54,946	59,765	60,957	60,746	61,306	61,306	61,306	61,306
COMPUTER SERVICES	9,864	20,140	11,640	15,380	15,380	26,880	26,880	26,880
UTILITIES	2,420	5,923	5,923	6,041	6,162	6,286	6,411	6,603
OTHER EXPENSES	18,995	27,975	23,975	54,925	48,830	43,905	39,830	31,905
REPAIR & MAINTENANCE	26,808	30,000	28,600	35,850	35,850	36,250	36,450	36,450
INSURANCE	16,215	22,566	12,498	12,748	13,067	13,394	13,595	13,799
CAPITAL EXPENDITURES	336,250	95,000	109,813	97,500	169,930	60,000	0	0
FLEET VEHICLE CHARGES	358,932	364,448	485,965	494,539	503,262	512,137	520,042	528,105
TOTAL EXPENSES	\$ 3,455,040	\$ 3,485,481	\$ 3,550,452	\$ 3,932,067	\$ 4,261,599	\$ 4,300,098	\$ 4,409,410	\$ 4,496,435

Fire - Prevention - 341

	2018 <u>ACTUAL</u>	2019 <u>ORIGINAL BUDGET</u>	2019 <u>AMENDED BUDGET</u>	2020 <u>BUDGET</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>
SALARIES & WAGES	157,891	160,350	160,489	164,235	167,479	170,789	174,164	177,608
FRINGE BENEFITS	83,642	88,671	81,751	85,054	88,525	92,181	96,030	100,090
SUPPLIES	3,458	10,400	11,820	7,750	10,050	9,100	10,250	7,550
COMPUTER SERVICES	1,713	2,400	2,400	22,400	22,400	2,400	2,400	2,400
CONTRACTUAL SERVICES	48,278	35,600	35,600	40,600	40,600	40,600	40,600	40,600
OTHER EXPENSES	4,985	4,675	3,125	6,450	4,125	6,425	3,950	6,625
INTERFUND CHG EXPENS	14,549	15,146	20,455	20,864	21,281	21,707	22,141	22,584
TOTAL EXPENSES	\$ 314,516	\$ 317,242	\$ 315,640	\$ 347,353	\$ 354,460	\$ 343,202	\$ 349,535	\$ 357,457
TOTAL FIRE REVENUES	\$ 5,476,107	\$ 5,207,328	\$ 5,188,364	\$ 5,328,353	\$ 5,334,693	\$ 5,490,047	\$ 5,436,168	\$ 5,536,222
TOTAL FIRE EXPENSES	\$ 4,218,551	\$ 4,281,591	\$ 4,371,848	\$ 4,844,795	\$ 5,164,749	\$ 5,176,323	\$ 5,347,725	\$ 5,409,183

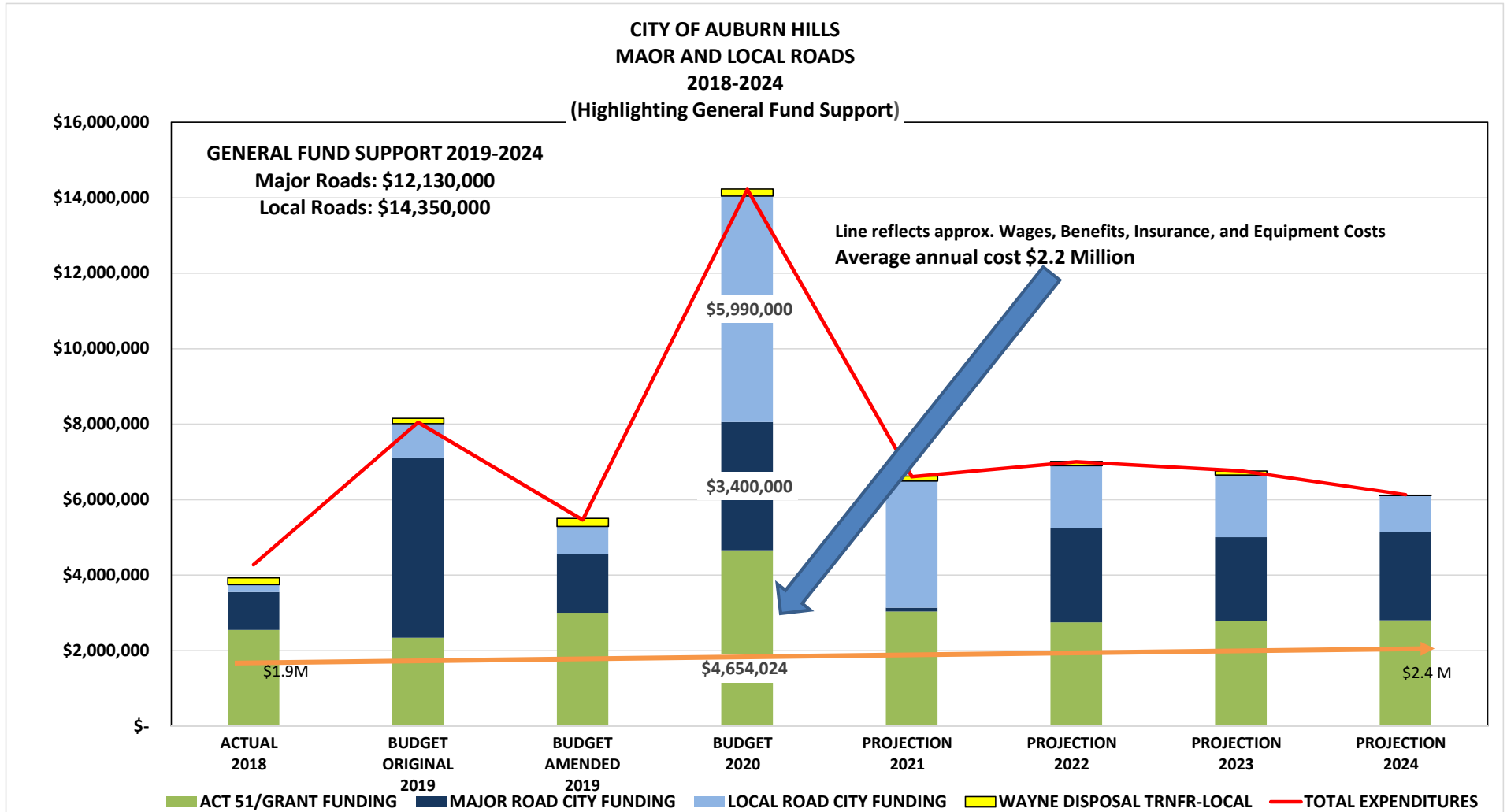
FIRE DEPARTMENT PERSONNEL

	2018 ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION
<u>Fire-Administration</u>								
Fire Chief	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Fire Chief	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Clerk III	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Fire-Administration	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
<u>Fire-Prevention</u>								
Fire Marshal	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Fire Inspector	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Total Fire-Prevention	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
<u>Fire-Suppression</u>								
Fire Captain	0.00	0.00	3.00	3.00	3.00	3.00	3.00	3.00
Administrative Officer	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00
Lieutenants	4.00	3.00	0.00	0.00	0.00	0.00	0.00	0.00
Firefighter	17.00	18.00	18.00	19.00	21.00	21.00	21.00	21.00
Part-time/Paid on Call Firefighters	16.00	16.00	13.00	13.00	13.00	13.00	13.00	13.00
Total Fire-Suppression	37.00	37.00	34.00	36.00	38.00	38.00	38.00	38.00
Total Fire Personnel	42.00	42.00	39.00	41.00	43.00	43.00	43.00	43.00



Fund 202 & 203 - MAJOR STREETS & LOCAL STREETS

	2018 ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION
REVENUES								
STATE HIGHWAY FUNDS	2,071,734	2,067,928	2,323,884	2,526,024	2,697,084	2,724,055	2,751,296	2,778,808
STATE GRANTS/OTHER	449,897	252,088	45,488	1,390,000	310,000	-	-	-
INTEREST INCOME	6	-	3	-	-	-	-	-
OTHER REVENUE	13,875	22,000	29,500	738,000	25,000	25,000	25,000	25,000
CAP CHGS/CONTRIBUTED	12,109	-	605,438	-	-	-	-	-
ACT 51/GRANT FUNDING	\$ 2,547,621	\$ 2,342,016	\$ 3,004,313	\$ 4,654,024	\$ 3,032,084	\$ 2,749,055	\$ 2,776,296	\$ 2,803,808
MAJOR ROAD CITY FUNDING	1,000,000	4,770,000	1,550,000	3,400,000	100,000	2,500,000	2,230,000	2,350,000
LOCAL ROAD CITY FUNDING	200,000	900,000	740,000	5,990,000	3,360,000	1,650,000	1,650,000	960,000
WAYNE DISPOSAL TRNFR-LOCAL	180,000	145,000	210,000	185,000	131,000	116,000	106,000	5,000
TOTAL REVENUES & TRANSFERS	\$ 3,927,621	\$ 8,157,016	\$ 5,504,313	\$ 14,229,024	\$ 6,623,084	\$ 7,015,055	\$ 6,762,296	\$ 6,118,808
TOTAL REVENUE CHANGE (%)		-8.1%	28.3%	54.9%	-34.9%	-9.3%	1.0%	1.0%
EXPENDITURES								
SALARIES & WAGES	522,810	573,803	569,598	576,536	584,804	593,456	598,270	602,862
FRINGE BENEFITS	297,693	322,704	331,540	372,181	388,981	406,601	423,200	430,752
SUPPLIES	259,719	173,777	196,100	196,100	196,100	196,100	196,100	196,100
CONTRACTUAL SERVICES	17,023	15,000	20,000	20,000	20,000	20,000	20,000	20,000
OTHER EXPENSES	2,544	5,150	4,380	5,020	5,020	5,020	3,770	3,770
REPAIR & MAINT.	848,382	5,379,000	1,263,718	2,066,500	1,836,500	1,181,500	641,500	3,696,500
INSURANCE	24,731	25,226	24,509	24,999	25,623	26,264	26,657	27,057
ROAD & TRAFFIC IMPROVEMENTS	1,462,543	700,000	2,066,974	9,975,000	2,545,000	3,540,000	3,800,000	75,000
EQUIPMENT FLEET RENTAL	661,358	669,210	792,034	810,250	828,886	847,950	867,452	887,404
DPW ADMIN CHARGES	180,648	185,086	198,912	173,074	178,082	182,148	185,010	189,994
TOTAL EXPENDITURES	\$ 4,277,451	\$ 8,048,956	\$ 5,467,765	\$ 14,219,660	\$ 6,608,996	\$ 6,999,039	\$ 6,761,959	\$ 6,129,439
TOTAL EXPENDITURES CHANGE (%)		88.2%	-32.1%	160.1%	-53.5%	5.9%	-3.4%	-9.4%
NET OF REVENUES/EXPENDITURES	(349,830)	108,060	36,548	9,364	14,088	16,016	337	(10,631)
BEGINNING FUND BALANCE	1,104,457	754,627	754,627	791,175	800,539	814,627	830,643	830,980
ENDING FUND BALANCE	\$ 754,627	\$ 862,687	\$ 791,175	\$ 800,539	\$ 814,627	\$ 830,643	\$ 830,980	\$ 820,349
TOTAL STREETS FUND BALANCE	\$ 754,627	\$ 862,687	\$ 791,175	\$ 800,539	\$ 814,627	\$ 830,643	\$ 830,980	\$ 820,349



Fund 202 MAJOR STREETS

	2018 <u>ACTUAL</u>	2019 <u>ORIGINAL BUDGET</u>	2019 <u>AMENDED BUDGET</u>	2020 <u>BUDGET</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>
REVENUES								
GRANTS	46,934	-	45,488	-	-	-	-	-
STATE HIGHWAY FUNDS	1,610,000	1,589,072	1,802,108	1,958,862	2,091,514	2,112,429	2,133,554	2,154,889
STATE GRANTS/OTHER	402,963	252,088	-	1,090,000	310,000	-	-	-
INTEREST INCOME	2	-	3	-	-	-	-	-
OTHER REVENUE	12,790	20,750	28,500	24,000	24,000	24,000	24,000	24,000
CAP CHGS/CONTRIBUTED	12,109	-	605,438	-	-	-	-	-
	2,084,798	1,861,910	2,481,537	3,072,862	2,425,514	2,136,429	2,157,554	2,178,889
TRANSFERS FROM FUNDS	1,000,000	4,770,000	1,550,000	3,400,000	100,000	2,500,000	2,230,000	2,350,000
TOTAL REVENUES	3,084,798	6,631,910	4,031,537	6,472,862	2,525,514	4,636,429	4,387,554	4,528,889
TOTAL REVENUE CHANGE (%)		-10.7%	33.3%	23.8%	-21.1%	-11.9%	1.0%	1.0%
EXPENDITURES								
SALARIES & WAGES	359,603	361,092	384,927	384,976	388,545	391,886	394,746	397,632
FRINGE BENEFITS	171,727	180,809	212,041	234,781	245,221	256,156	266,917	273,109
SUPPLIES	222,429	127,227	150,050	150,050	150,050	150,050	150,050	150,050
CONTRACTUAL SERVICES	16,608	15,000	15,000	15,000	15,000	15,000	15,000	15,000
OTHER EXPENSES	1,701	3,200	2,495	3,135	3,135	3,135	1,885	1,885
REPAIR & MAINT.	629,380	4,831,000	1,114,118	721,500	451,500	611,500	511,500	3,136,500
INSURANCE	14,438	14,727	13,313	13,579	13,918	14,266	14,480	14,697
ROAD & TRAFFIC IMPROVEMENTS	1,462,543	600,000	1,626,574	4,450,000	730,000	2,660,000	2,500,000	-
EQUIPMENT FLEET RENTAL	330,679	334,605	396,017	405,125	414,443	423,975	433,726	443,702
DPW ADMIN CHARGES	90,324	92,543	99,456	86,537	89,041	91,074	92,505	94,997
TOTAL EXPENDITURES	3,299,432	6,560,203	4,013,991	6,464,683	2,500,853	4,617,042	4,380,809	4,527,572
TOTAL EXPENDITURES CHANGE (%)		98.8%	-38.8%	61.1%	-61.3%	84.6%	-5.1%	3.4%
NET OF REVENUES/EXPENDITURES	(214,634)	71,707	17,546	8,179	24,661	19,387	6,745	1,317
BEGINNING FUND BALANCE	759,838	545,204	545,204	562,750	570,929	595,590	614,977	621,722
ENDING FUND BALANCE	\$ 545,204	\$ 616,911	\$ 562,750	\$ 570,929	\$ 595,590	\$ 614,977	\$ 621,722	\$ 623,039

MAJOR STREETS PERSONNEL

	2018 <u>ACTUAL</u>	2019 <u>ORIGINAL BUDGET</u>	2019 <u>AMENDED BUDGET</u>	2020 <u>BUDGET</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>
<u>Major Streets</u>								
Crew Leader	0.5	0.5	1.00	1.00	1.00	1.00	1.00	1.00
General Maintenance	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Seasonal	7.00	7.00	4.00	4.00	4.00	4.00	4.00	4.00
Total Major Streets-DPS	11.50	11.50	9.00	9.00	9.00	9.00	9.00	9.00

Fund 203 LOCAL STREETS

	2018 <u>ACTUAL</u>	2019 <u>ORIGINAL BUDGET</u>	2019 <u>AMENDED BUDGET</u>	2020 <u>BUDGET</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>
REVENUES								
STATE GRANTS/OTHER	-	-	-	300,000	-	-	-	-
STATE HIGHWAY FUNDS	461,734	478,856	521,776	567,162	605,570	611,626	617,742	623,919
INTEREST INCOME	4	-	-	-	-	-	-	-
OTHER REVENUE	1,085	1,250	1,000	714,000	1,000	1,000	1,000	1,000
	462,823	480,106	522,776	1,581,162	606,570	612,626	618,742	624,919
TRANSFERS FROM FUNDS	380,000	1,045,000	950,000	6,175,000	3,491,000	1,766,000	1,756,000	965,000
TOTAL REVENUES	\$ 842,823	\$ 1,525,106	\$ 1,472,776	\$ 7,756,162	\$ 4,097,570	\$ 2,378,626	\$ 2,374,742	\$ 1,589,919
TOTAL REVENUE CHANGE (%)		3.7%	8.9%	202.5%	-61.6%	1.0%	1.0%	1.0%
EXPENDITURES								
SALARIES & WAGES	163,207	212,711	184,671	191,560	196,259	201,570	203,524	205,230
FRINGE BENEFITS	125,966	141,895	119,499	137,400	143,760	150,445	156,283	157,643
SUPPLIES	37,290	46,550	46,050	46,050	46,050	46,050	46,050	46,050
OTHER EXPENSES	843	1,950	1,885	1,885	1,885	1,885	1,885	1,885
CONTRACTUAL SERVICES	415	-	5,000	5,000	5,000	5,000	5,000	5,000
REPAIR & MAINTENANCE	219,002	548,000	149,600	1,345,000	1,385,000	570,000	130,000	560,000
INSURANCE	10,293	10,499	11,196	11,420	11,705	11,998	12,177	12,360
ROAD & TRAFFIC IMPROVEMENTS	-	100,000	440,400	5,525,000	1,815,000	880,000	1,300,000	75,000
EQUIPMENT FLEET RENTAL	330,679	334,605	396,017	405,125	414,443	423,975	433,726	443,702
DPW ADMIN CHARGES	90,324	92,543	99,456	86,537	89,041	91,074	92,505	94,997
TOTAL EXPENDITURES	\$ 978,019	\$ 1,488,753	\$ 1,453,774	\$ 7,754,977	\$ 4,108,143	\$ 2,381,997	\$ 2,381,150	\$ 1,601,867
TOTAL EXPENDITURES CHANGE (%)		52.2%	-2.3%	433.4%	-47.0%	-42.0%	0.0%	-32.7%
NET OF REVENUES/EXPENDITURES	(135,196)	36,353	19,002	1,185	(10,573)	(3,371)	(6,408)	(11,948)
BEGINNING FUND BALANCE	344,619	209,423	209,423	228,425	229,610	219,037	215,666	209,258
ENDING FUND BALANCE	\$ 209,423	\$ 245,776	\$ 228,425	\$ 229,610	\$ 219,037	\$ 215,666	\$ 209,258	\$ 197,310

LOCAL STREETS PERSONNEL

	2018 <u>ACTUAL</u>	2019 <u>ORIGINAL BUDGET</u>	2019 <u>AMENDED BUDGET</u>	2020 <u>BUDGET</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>
<u>Local Streets</u>								
Crew Leader	0.5	0.5	0	0	0	0	0	0
General Maintenance	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Seasonal	1.00	1.00	2.00	2.00	2.00	2.00	2.00	2.00
Total Major Streets-DPS	4.50	4.50	5.00	5.00	5.00	5.00	5.00	5.00

Fund 204 - METRO - BAL ACCTS

DESCRIPTION	2018 ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION
REVENUES								
STATE SHARED REVENUE & REFUNDS	72,599	72,600	72,840	72,600	72,600	72,600	72,600	72,600
INTEREST INCOME	5,590	4,045	5,400	5,522	5,618	5,716	5,816	5,917
TOTAL REVENUES	\$ 78,189	\$ 76,645	\$ 78,240	\$ 78,122	\$ 78,218	\$ 78,316	\$ 78,416	\$ 78,517
TOTAL REVENUE CHANGE PERCENT		-2.0%	2.1%	-0.2%	0.1%	0.1%	0.1%	0.1%
EXPENDITURES								
CONTRACTUAL SERVICES	27,223	10,000	35,000	25,000	15,000	10,000	10,000	10,000
OTHER EXPENSES	246	296	300	302	305	308	311	314
UTILITIES	142,605	155,000	145,000	45,000	45,000	45,000	45,000	45,000
REPAIR & MAINT.	10,301	10,000	2,500	2,500	2,500	2,500	2,500	2,500
CAPITAL EXPENDITURES	27,890	-	5,000	-	-	-	-	-
TOTAL EXPENSES	\$ 208,265	\$ 175,296	\$ 187,800	\$ 72,802	\$ 62,805	\$ 57,808	\$ 57,811	\$ 57,814
TOTAL EXPENSES CHANGE PERCENT		-15.8%	7.1%	-61.2%	-13.7%	-8.0%	0.0%	0.0%
NET OF REVENUES/EXPENSES	(130,076)	(98,651)	(109,560)	5,320	15,413	20,508	20,605	20,703
BEGINNING FUND BALANCE	455,029	324,953	324,953	215,393	220,713	236,126	256,634	277,239
ENDING FUND BALANCE	\$ 324,953	\$ 226,302	\$ 215,393	\$ 220,713	\$ 236,126	\$ 256,634	\$ 277,239	\$ 297,942

Fund 228 - WAYNE DISPOSAL-OAK. HOST

DESCRIPTION	2018 ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION
REVENUES								
CHARGES FOR SERVICES	356,022	197,500	247,500	227,500	177,500	167,500	157,500	57,500
INTEREST INCOME	2,764	1,131	6,200	6,262	6,325	6,388	6,452	6,516
TOTAL REVENUES	\$ 358,786	\$ 198,631	\$ 253,700	\$ 233,762	\$ 183,825	\$ 173,888	\$ 163,952	\$ 64,016
TOTAL REVENUE CHANGE PERCENT		-44.6%	27.7%	-7.9%	-21.4%	-5.4%	-5.7%	-61.0%
EXPENDITURES								
OTHER EXPENSES	15,726	25,219	22,200	27,205	32,210	37,215	37,220	37,225
CONTRACTUAL SERVICES	12,550	15,000	15,000	15,000	15,000	15,000	15,000	15,000
TRANS TO OTHER FUNDS	180,000	145,000	210,000	185,000	131,000	116,000	106,000	5,000
TOTAL EXPENSES	\$ 208,276	\$ 185,219	\$ 247,200	\$ 227,205	\$ 178,210	\$ 168,215	\$ 158,220	\$ 57,225
TOTAL EXPENSES CHANGE PERCENT		-11.1%	33.5%	-8.1%	-21.6%	-5.6%	-5.9%	-63.8%
NET OF REVENUES/EXPENSES	150,510	13,412	6,500	6,557	5,615	5,673	5,732	6,791
BEGINNING FUND BALANCE	321,092	471,602	471,602	478,102	484,659	490,274	495,947	501,679
ENDING FUND BALANCE	\$ 471,602	\$ 485,014	\$ 478,102	\$ 484,659	\$ 490,274	\$ 495,947	\$ 501,679	\$ 508,470

Fund 242 - TREE ORDINANCE FUND

<u>DESCRIPTION</u>	<u>2018 ACTUAL</u>	<u>2019 ORIGINAL BUDGET</u>	<u>2019 AMENDED BUDGET</u>	<u>2020 BUDGET</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>	<u>2024 PROJECTION</u>
<u>ESTIMATED REVENUES</u>								
CHARGES FOR SERVICES	140,750	-	194,600	-	-	-	-	-
INTEREST INCOME	8,095	2,890	19,000	19,190	19,382	19,576	19,771	19,969
TOTAL REVENUES	\$ 148,845	\$ 2,890	\$ 213,600	\$ 19,190	\$ 19,382	\$ 19,576	\$ 19,771	\$ 19,969
TOTAL REVENUE CHANGE PERCENT		-98.1%	7291.0%	-91.0%	1.0%	1.0%	1.0%	1.0%
<u>EXPENDITURES</u>								
OTHER EXPENSES	531	560	535	545	555	565	575	585
REPAIR & MAINT.	69,529	10,000	90,600	10,000	10,000	10,000	10,000	10,000
TOTAL EXPENSES	\$ 70,060	\$ 10,560	\$ 91,135	\$ 10,545	\$ 10,555	\$ 10,565	\$ 10,575	\$ 10,585
TOTAL EXPENSES CHANGE PERCENT		-84.9%	763.0%	-88.4%	0.1%	0.1%	0.1%	0.1%
NET OF REVENUES/EXPENSES	78,785	(7,670)	122,465	8,645	8,827	9,011	9,196	9,384
BEGINNING FUND BALANCE	530,846	609,631	609,631	732,096	740,741	749,568	758,579	767,775
ENDING FUND BALANCE	\$ 609,631	\$ 601,961	\$ 732,096	\$ 740,741	\$ 749,568	\$ 758,579	\$ 767,775	\$ 777,159

Fund 273 - CDBG

<u>DESCRIPTION</u>	<u>2018 ACTUAL</u>	<u>2019 ORIGINAL BUDGET</u>	<u>2019 AMENDED BUDGET</u>	<u>2020 BUDGET</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>	<u>2024 PROJECTION</u>
<u>REVENUES</u>								
GRANTS	57,871	70,968	70,968	70,968	70,968	70,968	70,968	70,968
TOTAL REVENUES	\$ 57,871	\$ 70,968	\$ 70,968	\$ 70,968	\$ 70,968	\$ 70,968	\$ 70,968	\$ 70,968
TOTAL REVENUE CHANGE PERCENT		22.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>EXPENDITURES</u>								
OTHER EXPENSES	61,242	70,240	70,240	68,968	68,968	68,968	68,968	68,968
TOTAL EXPENSES	\$ 61,242	\$ 70,240	\$ 70,240	\$ 68,968	\$ 68,968	\$ 68,968	\$ 68,968	\$ 68,968
TOTAL EXPENSES CHANGE PERCENT		14.7%	0.0%	-1.8%	0.0%	0.0%	0.0%	0.0%
NET OF REVENUES/EXPENSES	(3,371)	728	728	2,000	2,000	2,000	2,000	2,000
BEGINNING FUND BALANCE	22,211	18,840	18,840	19,568	21,568	23,568	25,568	27,568
ENDING FUND BALANCE	\$ 18,840	\$ 19,568	\$ 19,568	\$ 21,568	\$ 23,568	\$ 25,568	\$ 27,568	\$ 29,568

Fund 264 - DRUG FORFEITURES FEDERAL

<u>DESCRIPTION</u>	<u>2018 ACTUAL</u>	<u>2019 ORIGINAL BUDGET</u>	<u>2019 AMENDED BUDGET</u>	<u>2020 BUDGET</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>	<u>2024 PROJECTION</u>
REVENUES								
DRUG ENFORCEMENT REVENUE	41,197	-	40,000	40,000	40,000	40,000	40,000	40,000
TOTAL REVENUES	\$ 41,197	\$ -	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
TOTAL REVENUE CHANGE PERCENT		0%	0%	100%	100%	100%	100%	100%
EXPENDITURES								
SUPPLIES	-	-	32,016	31,000	34,000	-	-	-
TOTAL EXPENSES	-	-	32,016	31,000	34,000	-	-	-
TOTAL EXPENSES CHANGE PERCENT		0%	100%	97%	110%	0%	0%	0%
NET OF REVENUES/EXPENSES	41,197	-	7,984	9,000	6,000	40,000	40,000	40,000
BEGINNING FUND BALANCE	-	41,197	41,197	49,181	58,181	64,181	104,181	144,181
ENDING FUND BALANCE	\$ 41,197	\$ 41,197	\$ 49,181	\$ 58,181	\$ 64,181	\$ 104,181	\$ 144,181	\$ 184,181

Fund 265 - DRUG FORFEITURES STATE

<u>DESCRIPTION</u>	<u>2018 ACTUAL</u>	<u>2019 ORIGINAL BUDGET</u>	<u>2019 AMENDED BUDGET</u>	<u>2020 BUDGET</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>	<u>2024 PROJECTION</u>
REVENUES								
OTHER REVENUE	621	2,000	2,000	2,000	2,000	2,000	2,000	2,000
DRUG ENFORCEMENT REV	-	2,000	2,996	2,000	2,000	2,000	2,000	2,000
TOTAL REVENUES	\$ 621	\$ 4,000	\$ 4,996	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
TOTAL REVENUE CHANGE PERCENT		544.1%	24.9%	-19.9%	0.0%	0.0%	0.0%	0.0%
EXPENDITURES								
SUPPLIES	2,517	-	-	-	-	-	-	-
OTHER EXPENSES	2,200	3,000	3,000	3,000	3,000	3,000	3,000	3,000
DRUG ENFORCEMENT/DAR	-	500	500	500	500	500	500	500
CAPITAL EXPENDITURES	32,344	5,000	5,000	-	-	-	-	-
TOTAL EXPENSES	\$ 37,061	\$ 8,500	\$ 8,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
TOTAL EXPENSES CHANGE PERCENT		-77.1%	0.0%	-58.8%	0.0%	0.0%	0.0%	0.0%
NET OF REVENUES/EXPENSES	(36,440)	(4,500)	(3,504)	500	500	500	500	500
BEGINNING FUND BALANCE	109,679	73,239	73,239	69,735	70,235	70,735	71,235	71,735
ENDING FUND BALANCE	\$ 73,239	\$ 68,739	\$ 69,735	\$ 70,235	\$ 70,735	\$ 71,235	\$ 71,735	\$ 72,235

Fund 350 - Capital Improvement Debt Service Fund

		2018	2019	2019	2020	2021	2022	2023	2024
	<u>DESCRIPTION</u>	<u>ACTUAL</u>	<u>ORIGINAL BUDGET</u>	<u>AMENDED BUDGET</u>	<u>BUDGET</u>	<u>PROJECTION</u>	<u>PROJECTION</u>	<u>PROJECTION</u>	<u>PROJECTION</u>
REVENUES									
	TRANSFERS FROM FUNDS	660,865	561,975	561,975	560,575	563,800	561,650	564,125	561,225
	TOTAL REVENUES	\$ 660,865	\$ 561,975	\$ 561,975	\$ 560,575	\$ 563,800	\$ 561,650	\$ 564,125	\$ 561,225
	TOTAL REVENUE CHANGE PERCENT		100.0%	0.0%	-	-	-0.4%	0.4%	-0.5%
EXPENDITURES									
	DEBT SERVICE	660,865	561,975	561,975	560,575	563,800	561,650	564,125	561,225
	TOTAL EXPENSES	\$ 660,865	\$ 561,975	\$ 561,975	\$ 560,575	\$ 563,800	\$ 561,650	\$ 564,125	\$ 561,225
	TOTAL EXPENSES CHANGE PERCENT		100.0%	0.0%	-0.2%	0.6%	-0.4%	0.4%	-0.5%
	NET OF REVENUES/EXPENSES	-	-	-	-	-	-	-	-
	BEGINNING FUND BALANCE	-	-	-	-	-	-	-	-
	ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Fund 401 - Capital Projects Fund

		2018	2019	2019	2020	2021	2022	2023	2024
	<u>DESCRIPTION</u>	<u>ACTUAL</u>	<u>ORIGINAL BUDGET</u>	<u>AMENDED BUDGET</u>	<u>BUDGET</u>	<u>PROJECTION</u>	<u>PROJECTION</u>	<u>PROJECTION</u>	<u>PROJECTION</u>
REVENUES									
	INTEREST INCOME	71,541	-	12,100	7,375	2,570	-	-	-
	TOTAL REVENUES	\$ 71,541	\$ -	\$ 12,100	\$ 7,375	\$ 2,570	\$ -	\$ -	\$ -
	TOTAL REVENUE CHANGE PERCENT		-100.0%	100.0%	-39.0%	-65.2%	-100.0%	0.0%	0.0%
EXPENDITURES									
	OTHER EXPENSES	1,060	-	200	200	200	200	200	200
	CAPITAL EXPENDITURES	4,306,180	-	249,312	-	-	-	-	-
	TOTAL EXPENSES	\$ 4,307,240	\$ -	\$ 249,512	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200
	TOTAL EXPENSES CHANGE PERCENT		-100.0%	100.0%	-99.9%	0%	0%	0%	0%
	NET OF REVENUES/EXPENSES	(4,235,699)	-	(237,412)	7,175	2,370	(200)	(200)	(200)
	BEGINNING FUND BALANCE	4,760,887	525,188	525,188	287,776	294,951	297,321	297,121	296,921
	ENDING FUND BALANCE	\$ 525,188	\$ 525,188	\$ 287,776	\$ 294,951	\$ 297,321	\$ 297,121	\$ 296,921	\$ 296,721

Fund 852 - Special Assessment Debt Fund

		2018	2019	2019	2020	2021	2022	2023	2024
	<u>DESCRIPTION</u>	<u>ACTUAL</u>	<u>ORIGINAL BUDGET</u>	<u>AMENDED BUDGET</u>	<u>BUDGET</u>	<u>PROJECTION</u>	<u>PROJECTION</u>	<u>PROJECTION</u>	<u>PROJECTION</u>
REVENUES									
	INTEREST INCOME	2,733	2,650	4,000	4,000	4,000	4,000	4,000	4,000
	SPECIAL ASSESSMENTS	175,964	185,119	195,412	190,159	184,900	173,286	168,053	163,006
	TOTAL REVENUES	\$ 178,697	\$ 187,769	\$ 199,412	\$ 194,159	\$ 188,900	\$ 177,286	\$ 172,053	\$ 167,006
	TOTAL REVENUE CHANGE PERCENT		5.1%	100.0%	-2.6%	-2.7%	-6.1%	-3.0%	-2.9%
EXPENDITURES									
	DEBT SERVICE	160,624	204,875	204,875	201,375	187,534	194,375	185,925	182,525
	TOTAL EXPENSES	\$ 160,624	\$ 204,875	\$ 204,875	\$ 201,375	\$ 187,534	\$ 194,375	\$ 185,925	\$ 182,525
	TOTAL EXPENSES CHANGE PERCENT		100.0%	0.0%	-1.7%	-6.9%	3.6%	-4.3%	-1.8%
	NET OF REVENUES/EXPENSES	18,073	(17,106)	(5,463)	(7,216)	1,366	(17,089)	(13,872)	(15,519)
	BEGINNING FUND BALANCE	234,728	252,801	252,801	247,338	240,122	241,488	224,399	210,527
	ENDING FUND BALANCE	\$ 252,801	\$ 235,695	\$ 247,338	\$ 240,122	\$ 241,488	\$ 224,399	\$ 210,527	\$ 195,008

Fund 225 - Retiree Health

DESCRIPTION	2018 ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION
REVENUES								
OTHER REVENUE	3,233,553	3,162,167	2,950,070	2,935,923	2,474,661	2,514,154	2,554,411	2,595,518
TOTAL REVENUES	\$ 3,233,553	\$ 3,162,167	\$ 2,950,070	\$ 2,935,923	\$ 2,474,661	\$ 2,514,154	\$ 2,554,411	\$ 2,595,518
TOTAL REVENUE CHANGE PERCENT		-2.2%	-6.7%	-0.5%	-15.7%	1.6%	1.6%	1.6%
EXPENDITURES								
FRINGE BENEFITS	1,354,238	1,525,377	1,414,663	1,506,376	1,604,494	1,709,052	1,820,472	1,939,205
CONTRACTUAL SERVICES	39,900	38,500	41,930	36,500	36,845	37,595	37,964	37,964
INSURANCE	4,229	4,328	4,243	4,328	4,436	4,547	4,615	4,684
TRANS TO OTHER FUNDS	1,000,000	1,400,000	1,500,000	1,300,000	500,000	500,000	500,000	500,000
TOTAL EXPENSES	\$ 2,398,367	\$ 2,968,205	\$ 2,960,836	\$ 2,847,204	\$ 2,145,775	\$ 2,251,194	\$ 2,363,051	\$ 2,481,853
TOTAL EXPENSES CHANGE PERCENT		24%	0%	-4%	-25%	5%	5%	5%
NET OF REVENUES/EXPENSES	835,186	193,962	(10,766)	88,719	328,886	262,960	191,360	113,665
BEGINNING NET POSITION	411,534	1,246,720	1,246,720	1,235,954	1,324,673	1,653,559	1,916,519	2,107,879
ENDING NET POSITION	\$ 1,246,720	\$ 1,440,682	\$ 1,235,954	\$ 1,324,673	\$ 1,653,559	\$ 1,916,519	\$ 2,107,879	\$ 2,221,544

Fund 661 - FLEET MANAGEMENT

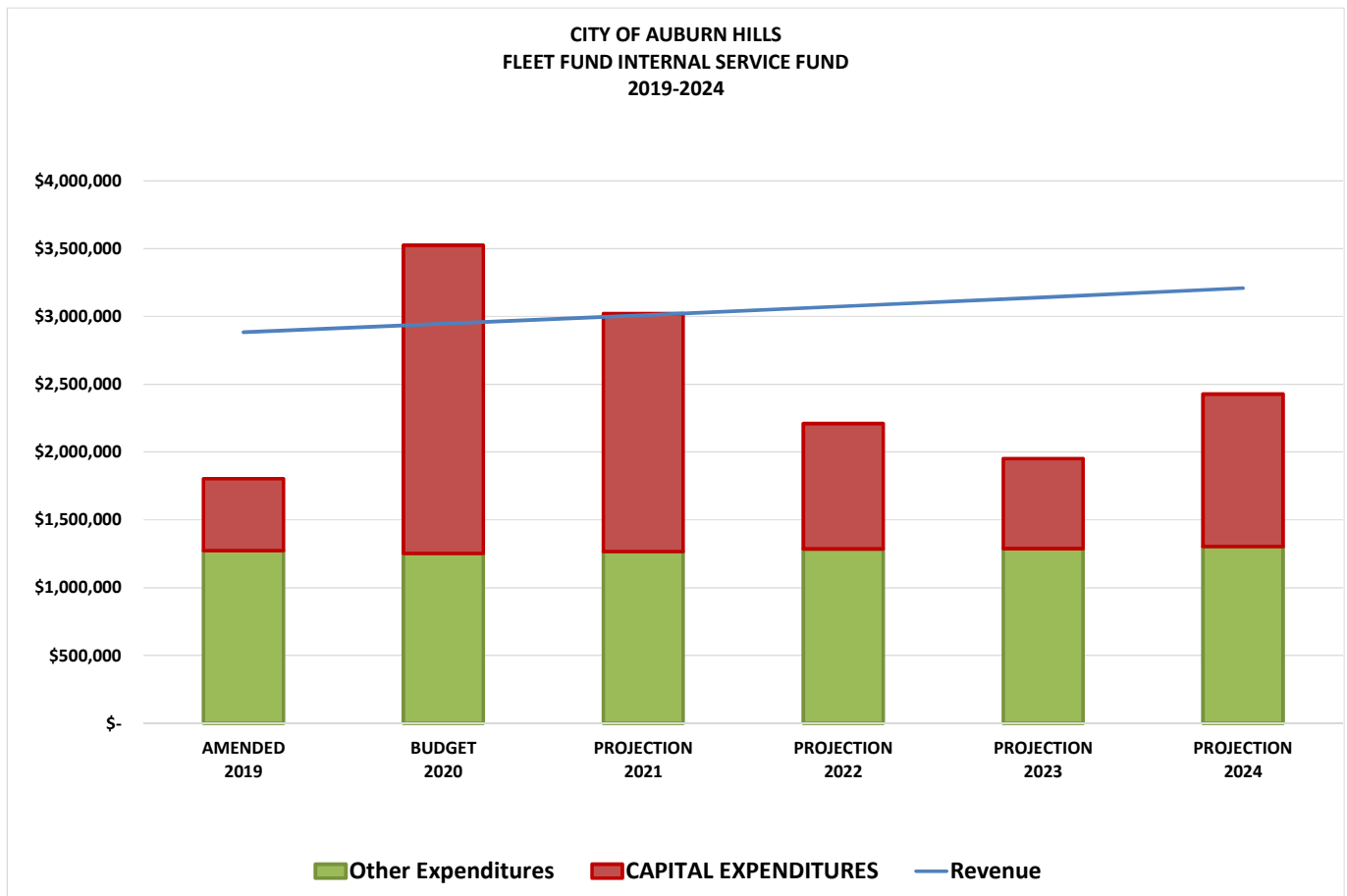
DESCRIPTION	2018 ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION
REVENUES								
INTERFUND REVENUE - VEHICLE	726,013	734,271	931,373	950,001	969,001	988,382	1,008,152	1,028,316
INTERFUND REVENUE - EQUIPMENT	1,588,776	1,578,630	1,844,911	1,887,344	1,930,752	1,975,158	2,020,586	2,067,060
OTHER REVENUE	64,259	100,200	-	-	-	-	-	-
INVESTMENT INCOME	47,343	18,771	107,200	108,344	109,491	110,641	111,794	112,949
TOTAL REVENUES	\$ 2,426,391	\$ 2,431,872	\$ 2,883,484	\$ 2,945,689	\$ 3,009,244	\$ 3,074,181	\$ 3,140,532	\$ 3,208,325
TOTAL REVENUES CHANGE PERCENT		0.2%	18.6%	2.2%	2.2%	2.2%	2.2%	2.2%
EXPENDITURES								
SALARIES & WAGES	116,830	141,311	131,489	136,494	138,702	139,881	141,089	142,303
FRINGE BENEFITS	25,876	66,762	52,100	54,557	56,535	58,541	60,662	62,901
SUPPLIES	460,152	455,900	450,890	441,200	441,150	448,000	438,400	438,400
REPAIR & MAINTENANCE	52,359	40,350	45,500	45,500	45,500	45,500	45,500	45,500
INSURANCE	59,782	60,878	55,551	56,662	58,078	59,530	60,423	61,330
CAPITAL EXPENDITURES	-	492,375	529,154	2,273,000	1,753,000	923,000	664,000	1,125,000
DEPRECIATION	1,117,150	-	-	-	-	-	-	-
ADMIN & DPW ADMIN CHARGES	227,852	227,576	262,263	236,983	241,791	246,327	249,753	255,223
CONTRACTUAL SERVICES	117,643	119,203	128,500	128,500	128,500	128,500	128,500	128,500
OTHER EXPENSES	3,678	4,067	4,130	7,511	9,039	10,636	12,259	13,932
INTERFUND CHARGE EXPENSE	107,961	109,580	142,753	144,894	147,067	149,273	151,512	153,785
TOTAL EXPENSES	\$ 2,289,283	\$ 1,718,002	\$ 1,802,330	\$ 3,525,301	\$ 3,019,362	\$ 2,209,188	\$ 1,952,098	\$ 2,426,874
TOTAL EXPENSES CHANGE PERCENT		-25.0%	4.9%	95.6%	-14.4%	-26.8%	-11.6%	24.3%
NET OF REVENUES/EXPENSES	\$ 137,108	\$ 713,870	\$ 1,081,154	\$ (579,612)	\$ (10,118)	\$ 864,993	\$ 1,188,434	\$ 781,451
Projected Unrestricted Net Position:								
Beginning	4,069,613	3,443,241	3,443,241	4,524,395	3,944,783	3,934,665	4,799,658	5,988,092
Ending	\$ 3,443,241	\$ 4,157,111	\$ 4,524,395	\$ 3,944,783	\$ 3,934,665	\$ 4,799,658	\$ 5,988,092	\$ 6,769,543

FLEET DEPARTMENT PERSONNEL

FLEET MANAGEMENT	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 BUDGET	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION	2025 PROJECTION
Manager	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Garage Helper-Grade 1	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Mechanics	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Total Fleet Management	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

2019 FLEET EQUIPMENT BREAKDOWN

DESCRIPTION	DEPARTMENT	BUDGET	REPLACEMENT CYCLE
IN GROUND HOIST	FLEET	\$ 105,000.00	20 years
AVENTRAC TRACTOR W/ATTACHMENTS	ROADS/GROUNDS	\$ 72,375.00	10 years
FLAT BED DOVE TAIL TRAILER	ROADS/GROUNDS	\$ 6,500.00	5 years
SNOW PLOW ADD ON	ROADS/GROUNDS	\$ 5,500.00	life of vehicle
PATROL CHARGER REPLACEMENTS (5 UNITS)	POLICE	\$ 135,000.00	80,000 miles or 5 years
PATROL TAHOE REPLACEMENTS (2)	POLICE	\$ 64,000.00	80,000 miles or 5 years
FIRE DURANGO REPLACEMENTS (2)	FIRE	\$ 66,000.00	80,000 miles or 5 years
REPLACEMENT CHASSIS/UTILITY BODY FOR FLATBED	GROUNDS	\$ 38,000.00	80,000 miles or 9 years
TOTAL		\$ 492,375	



Fund 251 - TIFA A

DESCRIPTION	2018 ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION
REVENUES								
PROPERTY TAXES	858,780	879,450	891,281	902,506	929,565	959,658	977,264	998,899
STATE SHARED REVENUE & REFUNDS	206,152	110,000	232,588	232,588	174,441	130,830	-	-
INTEREST INCOME	22,194	16,498	33,000	33,540	34,089	34,649	35,218	35,798
CHARGES FOR SERVICES	53,691	57,386	52,971	54,111	54,830	55,578	56,356	57,957
OTHER REVENUE								
NONOPERATING REVENUE	(818)	-	30,000	-	-	-	-	-
TRANSFERS FROM GENERAL FUND	569,739	-	-	-	-	-	-	-
TOTAL REVENUES	\$ 1,709,738	\$ 1,063,334	\$ 1,239,840	\$ 1,222,745	\$ 1,192,925	\$ 1,180,715	\$ 1,068,838	\$ 1,092,654
TOTAL REVENUE CHANGE PERCENT		-37.8%	16.6%	-1.4%	-2.4%	-1.0%	-9.5%	2.2%
EXPENDITURES								
SALARIES & WAGES	40,689	67,069	67,069	67,069	67,069	67,069	67,069	67,069
FRINGE BENEFITS	3,325	5,373	5,311	5,322	5,335	5,348	5,362	5,377
SUPPLIES	1,447	5,250	6,750	4,000	2,000	5,000	2,250	2,500
UTILITIES	117,357	116,191	160,891	159,775	161,169	162,824	164,489	166,177
REPAIR & MAINTENANCE	234,668	335,253	336,253	228,953	184,753	188,253	184,753	184,753
INSURANCE	6,894	7,032	6,832	6,969	7,143	7,322	7,432	7,543
CAPITAL EXPENDITURES	141,692	170,000	1,655,208	365,000	-	-	-	-
DEPRECIATION & AMORTIZATION	798,080	-	-	-	-	-	-	-
ADMIN & DPW ADMIN CHARGES	41,205	41,823	42,918	52,304	53,088	53,884	54,692	55,512
CONTRACTUAL SERVICES	25,442	335,000	335,000	335,000	335,000	335,000	335,000	335,000
OTHER EXPENSES	36,998	62,624	67,854	45,449	45,709	45,969	46,229	46,489
INTERFUND CHARGE EXPENSE	62,142	63,074	46,572	47,271	47,980	48,700	49,431	50,172
TOTAL EXPENSES	\$ 1,509,939	\$ 1,208,689	\$ 2,730,658	\$ 1,317,112	\$ 909,246	\$ 919,369	\$ 916,707	\$ 920,592
TOTAL EXPENSES CHANGE PERCENT		-20.0%	125.9%	-51.8%	-31.0%	1.1%	-0.3%	0.4%
NET OF REVENUES/EXPENSES	\$ 199,799	\$ (145,355)	\$ (1,490,818)	\$ (94,367)	\$ 283,679	\$ 261,346	\$ 152,131	\$ 172,062
ESTIMATED UNRESTRICTED NET POSITION	\$ 2,262,229	\$ 2,116,874	\$ 771,411	\$ 677,044	\$ 960,723	\$ 1,222,069	\$ 1,374,200	\$ 1,546,262

Fund 252 - TIFA B

DESCRIPTION	2018 ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION
REVENUES								
PROPERTY TAXES	1,166,464	1,199,429	1,265,760	1,385,054	1,431,795	1,476,061	1,501,959	1,533,136
STATE SHARED REVENUE & REFUNDS	167,101	85,000	162,674	162,674	122,000	91,504	-	-
INTEREST INCOME	99,332	42,592	200,000	202,000	204,000	206,000	208,000	210,000
OTHER REVENUE	501	-	-	-	-	-	-	-
TRANSFERS FROM DDA	-	-	-	43,044	43,045	43,044	43,045	-
TOTAL REVENUES	\$ 1,433,398	\$ 1,327,021	\$ 1,628,434	\$ 1,792,772	\$ 1,800,840	\$ 1,816,609	\$ 1,753,004	\$ 1,743,136
TOTAL REVENUE CHANGE PERCENT		-7.4%	22.7%	10.1%	0.5%	0.9%	-3.5%	-0.6%
EXPENDITURES								
REPAIR & MAINTENANCE	314,042	198,000	244,000	135,000	135,000	135,000	135,000	135,000
OTHER EXPENSES	11,161	24,851	21,600	22,700	22,802	22,906	23,012	23,120
CONTRACTUAL SERVICES	-	100,000	100,000	100,000	100,000	100,000	100,000	100,000
UTILITIES	13,368	15,500	15,500	15,600	15,700	15,800	15,900	16,000
DEPRECIATION	335,680	-	-	-	-	-	-	-
CAPITAL EXPENDITURES	2,066,008	500,000	553,992	810,000	1,710,000	10,000	10,000	10,000
ADMIN & DPW ADMIN CHARGES	43,192	43,840	89,756	99,844	101,341	102,861	104,404	105,970
INTERFUND CHARGE EXPENSE	51,572	52,346	72,298	73,382	74,483	75,600	76,734	77,885
TRANSFER TO OTHER FUNDS	-	160,000	160,000	-	-	-	-	-
TOTAL EXPENSES	\$ 2,835,023	\$ 1,094,537	\$ 1,257,146	\$ 1,256,526	\$ 2,159,326	\$ 462,167	\$ 465,050	\$ 467,975
TOTAL EXPENSES CHANGE PERCENT		-61.4%	14.9%	0.0%	71.8%	-78.6%	0.6%	0.6%
NET OF REVENUES/EXPENSES	\$ (1,401,625)	\$ 232,484	\$ 371,288	\$ 536,246	\$ (358,486)	\$ 1,354,442	\$ 1,287,954	\$ 1,275,161
ESTIMATED UNRESTRICTED NET POSITION	\$ 7,943,260.00	\$ 8,175,744.00	\$ 8,547,032.00	\$ 9,083,278.00	\$ 8,724,792.00	\$ 10,079,234.00	\$ 11,367,188.00	\$ 12,642,349.00

Fund 253 - TIFA D

DESCRIPTION	2018 ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION
REVENUES								
PROPERTY TAXES	(2,984)	(5,000)	97,142	97,142	102,249	107,322	110,995	114,742
STATE SHARED REVENUE & REFUNDS	666,523	368,000	731,591	731,591	548,693	411,519	-	-
OTHER REVENUE	1,028	600	1,000	1,000	1,000	1,000	1,000	1,000
INVESTMENT INCOME	21,121	6,996	51,000	51,600	52,000	52,600	53,000	53,600
TOTAL REVENUES	\$ 685,688	\$ 370,596	\$ 880,733	\$ 881,333	\$ 703,942	\$ 572,441	\$ 164,995	\$ 169,342
TOTAL REVENUE CHANGE PERCENT		-46.0%	137.7%	0.1%	-20.1%	-18.7%	-71.2%	2.6%
EXPENDITURES								
SALARIES & WAGES	13,900	15,000	15,000	15,000	15,000	15,000	15,000	15,000
FRINGE BENEFITS	1,063	1,148	1,148	1,148	1,148	1,148	1,148	1,148
UTILITIES	131,592	125,300	125,600	126,300	127,300	128,300	129,300	130,300
REPAIR & MAINTENANCE	129,953	134,500	139,500	165,500	141,500	167,500	143,500	144,500
INSURANCE	-	-	-	-	-	-	-	-
CAPITAL EXPENDITURES	-	10,000	74,500	115,000	-	-	-	-
DEPRECIATION	827,301	-	-	-	-	-	-	-
ADMIN & DPW ADMIN CHARGES	19,827	20,124	20,112	24,785	25,157	25,534	25,917	26,306
OTHER EXPENSES	1,409	2,455	2,500	2,600	2,950	3,050	3,400	3,500
INTERFUND CHARGE EXPENSE	4,244	4,308	4,047	4,108	4,170	4,233	4,296	4,360
TOTAL EXPENSES	\$ 1,129,289	\$ 312,835	\$ 382,407	\$ 454,441	\$ 317,225	\$ 344,765	\$ 322,561	\$ 325,114
TOTAL EXPENSES CHANGE PERCENT		-72.3%	22.2%	18.8%	-30.2%	8.7%	-6.4%	0.8%
NET OF REVENUES/EXPENSES	\$ (443,601)	\$ 57,761	\$ 498,326	\$ 426,892	\$ 386,717	\$ 227,676	\$ (157,566)	\$ (155,772)
UNRESTRICTED NET POSITION	2,631,049	2,688,810	3,129,375	3,556,267	3,942,984	4,170,660	4,013,094	3,857,322

Fund 248 - DOWNTOWN DEVELOPMENT AUTHORITY

DESCRIPTION	2018 ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION
REVENUES								
PROPERTY TAXES	116,374	123,793	159,312	178,971	188,039	197,047	203,569	210,222
OTHER INCOME	-	1,000	25,000	-	-	-	-	-
TRANSFER FROM TIFA B	-	160,000	160,000	-	-	-	-	-
TOTAL REVENUES	\$ 116,374	\$ 284,793	\$ 344,312	\$ 178,971	\$ 188,039	\$ 197,047	\$ 203,569	\$ 210,222
TOTAL REVENUE CHANGE PERCENT		144.7%	20.9%	-48.0%	5.1%	4.8%	3.3%	3.3%
EXPENDITURES								
SUPPLIES	-	1,500	1,500	2,000	2,000	2,000	2,500	2,500
OTHER EXPENSES	12,220	30,625	55,175	32,155	32,655	33,155	33,655	34,655
REPAIR & MAINTENANCE	6,476	500	7,000	7,000	7,000	7,000	7,000	7,000
CONTRACTUAL SERVICES	-	161,000	161,000	2,500	2,750	2,750	3,000	3,250
UTILITIES	-	5,000	-	-	-	-	-	-
DEBT SERVICE	-	-	-	43,044	43,045	43,044	43,045	-
ADMIN & DPW ADMIN CHARGES	4,336	4,401	4,704	6,232	6,325	6,420	6,516	6,614
INTERFUND CHG EXPENSE	2,336	2,371	4,242	4,306	4,371	4,437	4,504	4,572
TOTAL EXPENSES	\$ 25,368.00	\$ 205,397.00	\$ 233,621.00	\$ 97,237.00	\$ 98,146.00	\$ 98,806.00	\$ 100,220.00	\$ 58,591.00
TOTAL EXPENSES CHANGE PERCENT		709.7%	13.7%	-58.4%	0.9%	0.7%	1.4%	-41.5%
NET OF REVENUES/EXPENSES	\$ 91,006	\$ 79,396	\$ 110,691	\$ 81,734	\$ 89,893	\$ 98,241	\$ 103,349	\$ 151,631
ESTIMATED UNRESTRICTED NET POSITION	\$ 173,999	\$ 253,395	\$ 364,086	\$ 445,820	\$ 535,713	\$ 633,954	\$ 737,303	\$ 888,934

Fund 256 - BROWNFIELD AUTHORITY

DESCRIPTION	2018 ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION
ESTIMATED REVENUES								
PROPERTY TAXES	153,057	156,525	167,672	166,193	171,222	179,171	184,787	193,509
STATE SHARED REVENUE & REFUNDS	14,862	1,800	12,297	12,297	9,222	6,917	-	-
INVESTMENT INCOME	70,049	23,203	169,500	171,195	172,900	174,636	176,380	178,146
TOTAL REVENUES	\$ 237,968	\$ 181,528	\$ 349,469	\$ 349,685	\$ 353,344	\$ 360,724	\$ 361,167	\$ 371,655
TOTAL REVENUE CHANGE PERCENT		-23.7%	92.5%	0.1%	1.0%	2.1%	0.1%	2.9%
EXPENDITURES								
CONTRACTUAL SERVICES	452,906	88,904	679,904	202,311	202,534	202,760	202,987	203,217
DEBT SERVICE	-	73,022	-	56,030	56,030	56,030	56,030	56,030
ADMIN & DPW ADMIN CHARGES	38,738	39,319	23,857	30,043	30,493	30,950	31,414	31,885
OTHER EXPENSES	7,780	4,645	4,645	4,712	4,781	4,850	4,921	4,992
INTERFUND CHG EXPENSE	14,055	14,266	5,136	5,213	5,291	5,370	5,451	5,533
TOTAL EXPENSES	\$ 513,479	\$ 220,156	\$ 713,542	\$ 298,309	\$ 299,129	\$ 299,960	\$ 300,803	\$ 301,657
TOTAL EXPENSES CHANGE PERCENT		-57.1%	224.1%	-58.2%	0.3%	0.3%	0.3%	0.3%
NET OF REVENUES/EXPENSES	\$ (275,511)	\$ (38,628)	\$ (364,073)	\$ 51,376	\$ 54,215	\$ 60,764	\$ 60,364	\$ 69,998
ESTIMATED UNRESTRICTED NET POSITION	\$ 4,085,293	\$ 4,046,665	\$ 3,682,592	\$ 3,733,968	\$ 3,788,183	\$ 3,848,947	\$ 3,909,311	\$ 3,979,309

Fund 244 - ECONOMIC DEVELOPMENT

DESCRIPTION	2018 ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION
EXPENDITURES								
OTHER EXPENSES	\$ 232	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300
TOTAL EXPENSES	\$ 232	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300
TOTAL EXPENSES CHANGE PERCENT		29%	0%	0%	100%	0%	0%	0%
NET OF REVENUES/EXPENSES	\$ (232)	\$ (300)	\$ (300)	\$ (300)	\$ (300)	\$ (300)	\$ (300)	\$ (300)
ESTIMATED UNRESTRICTED NET POSITION	\$ 9,451	\$ 9,151	\$ 9,151	\$ 8,851	\$ 8,551	\$ 8,251	\$ 7,951	\$ 7,651

Fund 584 - Fieldstone Golf Course

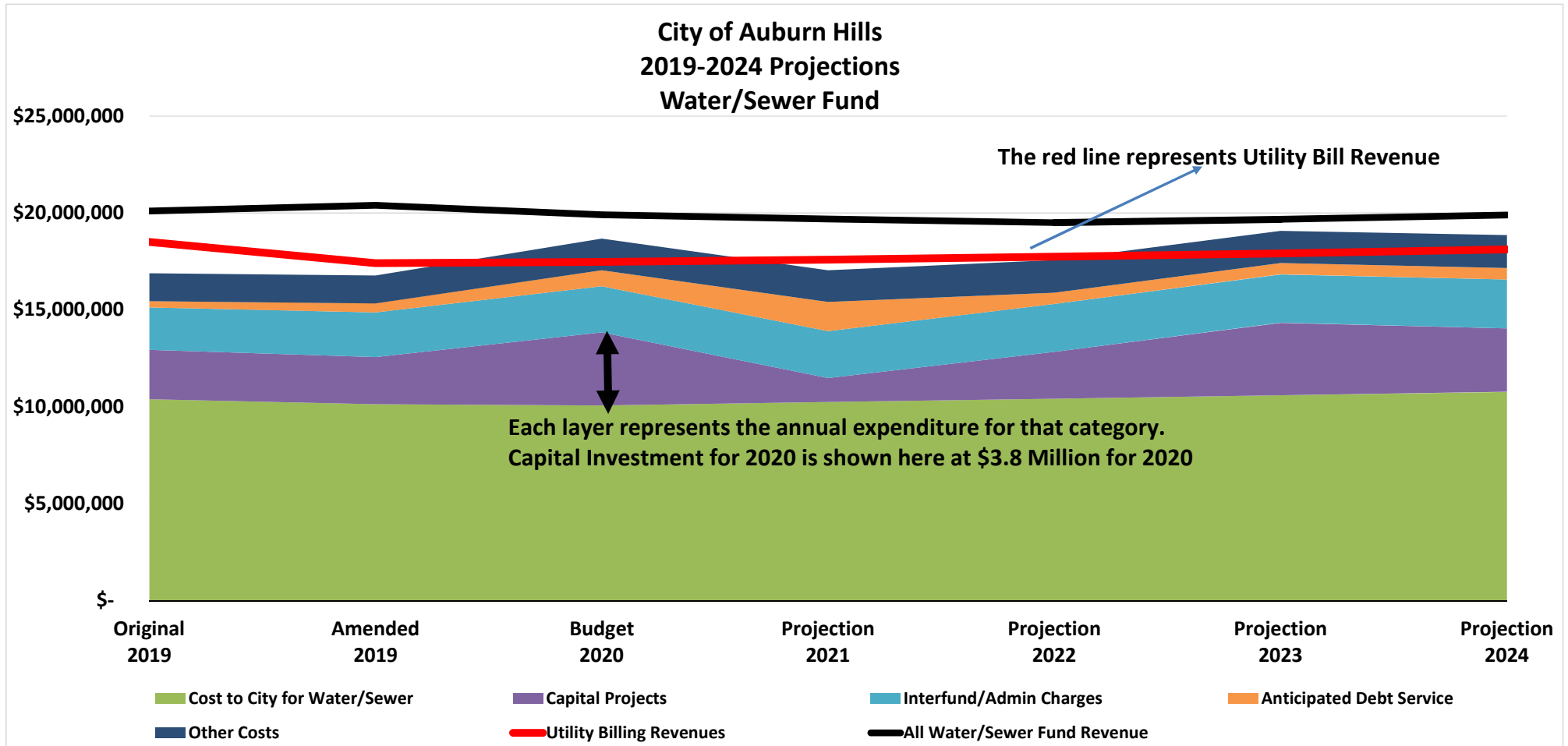
DESCRIPTION	2018 ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION
REVENUES								
CHARGES FOR SERVICES	1,330,572.00	1,428,440.00	1,409,840.00	1,412,040.00	1,415,800.00	1,415,900.00	1,417,000.00	1,417,000.00
OTHER REVENUE	54,643.00	53,000.00	53,000.00	53,000.00	79,200.00	84,800.00	87,800.00	87,800.00
TRANSFERS FROM FUNDS								
TOTAL REVENUES	\$ 1,385,215	\$ 1,481,440	\$ 1,462,840	\$ 1,465,040	\$ 1,495,000	\$ 1,500,700	\$ 1,504,800	\$ 1,504,800
TOTAL REVENUE CHANGE PERCENT		6.9%	-1.3%	0.2%	2.0%	0.4%	0.3%	0.0%
EXPENDITURES								
SALARIES & WAGES	235,669.00	228,518.00	241,862.00	248,163.00	253,394.00	258,824.00	264,288.00	266,179.00
FRINGE BENEFITS	104,090.00	91,903.00	107,079.00	128,242.00	135,122.00	142,327.00	149,143.00	150,032.00
SUPPLIES	21,976.00	28,600.00	30,950.00	17,650.00	22,650.00	22,650.00	22,650.00	25,450.00
COST OF GOODS SOLD	130,272.00	84,500.00	84,500.00	84,500.00	84,500.00	84,500.00	84,500.00	84,500.00
OTHER EXPENSES	46,343.00	49,306.00	42,956.00	50,528.00	50,628.00	50,878.00	51,228.00	50,928.00
REPAIR & MAINTENANCE	31,484.00	24,000.00	23,700.00	25,000.00	25,000.00	25,000.00	25,000.00	26,000.00
CONTRACTUAL SERVICES	534,725.00	569,638.00	544,708.00	562,708.00	554,708.00	554,788.00	574,418.00	584,418.00
UTILITIES	79,554.00	75,963.00	75,963.00	76,088.00	76,216.00	76,347.00	76,479.00	76,479.00
ADMIN & DPW ADMIN CHARGES	81,491.00	82,713.00	72,696.00	73,786.00	74,893.00	76,016.00	77,156.00	78,313.00
INTERFUND CHG EXPENSE	65,507.00	66,490.00	61,800.00	62,727.00	63,668.00	64,623.00	65,592.00	66,576.00
INSURANCE	12,995.00	13,000.00	12,431.00	12,680.00	12,997.00	13,322.00	13,522.00	13,725.00
CAPITAL EXPENDITURES	12,420.00	115,000.00	91,888.00	110,000.00	65,000.00	106,500.00	100,000.00	50,000.00
DEPRECIATION & AMORT	286,368.00	-	-	-	-	-	-	-
TRANS TO OTHER FUNDS	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
TOTAL EXPENSES	\$ 1,692,894	\$ 1,479,631	\$ 1,440,533	\$ 1,502,072	\$ 1,468,776	\$ 1,525,775	\$ 1,553,976	\$ 1,522,600
TOTAL EXPENSES CHANGE PERCENT		-12.6%	-2.6%	4.3%	-2.2%	3.9%	1.8%	-2.0%
NET OF REVENUES/EXPENSES	\$ (307,679)	\$ 1,809	\$ 22,307	\$ (37,032)	\$ 26,224	\$ (25,075)	\$ (49,176)	\$ (17,800)
ESTIMATED CASH POSITION								
Beginning Cash and Investments	\$ 675,396	\$ 367,717	\$ 367,717	\$ 390,024	\$ 352,992	\$ 379,216	\$ 354,141	\$ 304,965
Projected Change in Cash	(307,679)	1,809	22,307	(37,032)	26,224	(25,075)	(49,176)	(17,800)
ENDING CASH AND INVESTMENTS	\$ 367,717	\$ 369,526	\$ 390,024	\$ 352,992	\$ 379,216	\$ 354,141	\$ 304,965	\$ 287,165

PERSONNEL

DESCRIPTION	2018 ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION
<u>Fieldstone Golf Course</u>								
Director of Golf	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Part-time	15.00	15.00	9.00	9.00	9.00	9.00	9.00	9.00
Seasonal	18.00	18.00	22.00	22.00	22.00	22.00	22.00	22.00
Total Fieldstone Golf Course	34.00	34.00	32.00	32.00	32.00	32.00	32.00	32.00

Fund 592 - WATER & SEWER FUND

DESCRIPTION	2018 ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION
REVENUES								
GRANTS	44,307.00	-	2,600.00	-	-	-	-	-
CHARGES FOR SERVICES	18,080,339.00	18,511,612.00	17,409,308.00	17,479,119.00	17,595,214.00	17,751,624.00	17,911,121.00	18,122,393.00
CAPITAL CHARGES/CONTRIBUTED	5,556,352.00	930,000.00	1,640,000.00	1,180,000.00	850,000.00	500,000.00	500,000.00	500,000.00
OTHER REVENUE	612,214.00	393,000.00	569,550.00	466,000.00	457,000.00	452,000.00	452,000.00	452,000.00
INTEREST INCOME	339,722.00	142,265.00	660,350.00	668,142.00	676,038.00	684,036.00	692,139.00	700,349.00
INTERFUND CHG REVENUE	120,420.00	120,420.00	113,535.00	114,660.00	115,785.00	116,910.00	116,910.00	116,910.00
TOTAL REVENUES	\$ 24,753,354	\$ 20,097,297	\$ 20,395,343	\$ 19,907,921	\$ 19,694,037	\$ 19,504,570	\$ 19,672,170	\$ 19,891,652
TOTAL REVENUE CHANGE PERCENT		-18.8%	1.5%	-2.4%	-1.1%	-1.0%	0.9%	1.1%
EXPENDITURES								
SALARIES & WAGES	617,322.00	625,248.00	599,008.00	652,960.00	671,045.00	687,339.00	697,037.00	708,511.00
FRINGE BENEFITS	517,791.00	380,341.00	354,372.00	403,247.00	421,722.00	440,788.00	458,820.00	473,012.00
SUPPLIES	262,143.00	232,860.00	274,640.00	317,810.00	311,210.00	308,460.00	249,760.00	256,710.00
CONTRACTUAL SERVICES	52,206.00	44,000.00	43,500.00	44,000.00	44,000.00	44,000.00	44,000.00	44,000.00
OTHER EXPENSES	29,006.00	31,783.00	38,602.00	58,623.00	61,958.00	70,105.00	77,296.00	88,413.00
COMPUTER SERVICES	39,146.00	47,490.00	47,440.00	76,435.00	52,415.00	52,575.00	52,775.00	52,935.00
UTILITIES	33,444.00	32,449.00	33,300.00	33,680.00	34,160.00	34,340.00	34,620.00	34,800.00
WATER & SEWAGE COST	10,099,314.00	10,386,839.00	10,127,405.00	10,066,103.00	10,239,720.00	10,417,624.00	10,594,711.00	10,770,838.00
REPAIR & MAINTENANCE	17,780.00	12,000.00	13,000.00	12,000.00	11,000.00	11,000.00	11,000.00	12,000.00
INSURANCE	32,167.00	33,168.00	32,830.00	33,284.00	34,115.00	34,968.00	35,492.00	36,024.00
DEPRECIATION & AMORT	2,248,956.00	-	-	-	-	-	-	-
CAPITAL EXPENDITURES	52,322.00	2,543,000.00	2,432,500.00	3,775,000.00	1,242,000.00	2,420,000.00	3,740,000.00	3,265,000.00
DEBT SERVICE	104,317.00	321,744.00	471,770.00	824,606.00	1,502,899.00	587,175.00	585,835.00	584,644.00
INTERFUND CHARGE EXPENSE	1,168,858.00	1,205,274.00	1,294,190.00	1,312,853.00	1,331,877.00	1,351,269.00	1,371,036.00	1,391,186.00
ADMIN & DPW ADMIN CHARGES	949,537.00	993,065.00	1,013,255.00	1,061,803.00	1,087,031.00	1,108,599.00	1,126,622.00	1,138,413.00
TOTAL EXPENSES	\$ 16,224,309	\$ 16,889,261	\$ 16,775,812	\$ 18,672,404	\$ 17,045,152	\$ 17,568,242	\$ 19,079,004	\$ 18,856,486
TOTAL EXPENSES CHANGE PERCENT		4.1%	-0.7%	11.3%	-8.7%	3.1%	8.6%	-1.2%
NET OF REVENUES/EXPENSES	\$ 8,529,045	\$ 3,208,036	\$ 3,619,531	\$ 1,235,517	\$ 2,648,885	\$ 1,936,328	\$ 593,166	\$ 1,035,166
ESTIMATED CASH POSITION								
Beginning Cash and Investments	\$ 27,208,104	\$ 29,444,341	\$ 29,444,341	\$ 32,713,872	\$ 33,449,389	\$ 35,698,274	\$ 37,484,602	\$ 37,927,768
Projected Change in Cash	2,236,237	2,858,036	3,269,531	735,517	2,248,885	1,786,328	443,166	885,166
ENDING CASH AND INVESTMENTS	\$ 29,444,341	\$ 32,302,377	\$ 32,713,872	\$ 33,449,389	\$ 35,698,274	\$ 37,484,602	\$ 37,927,768	\$ 38,812,934



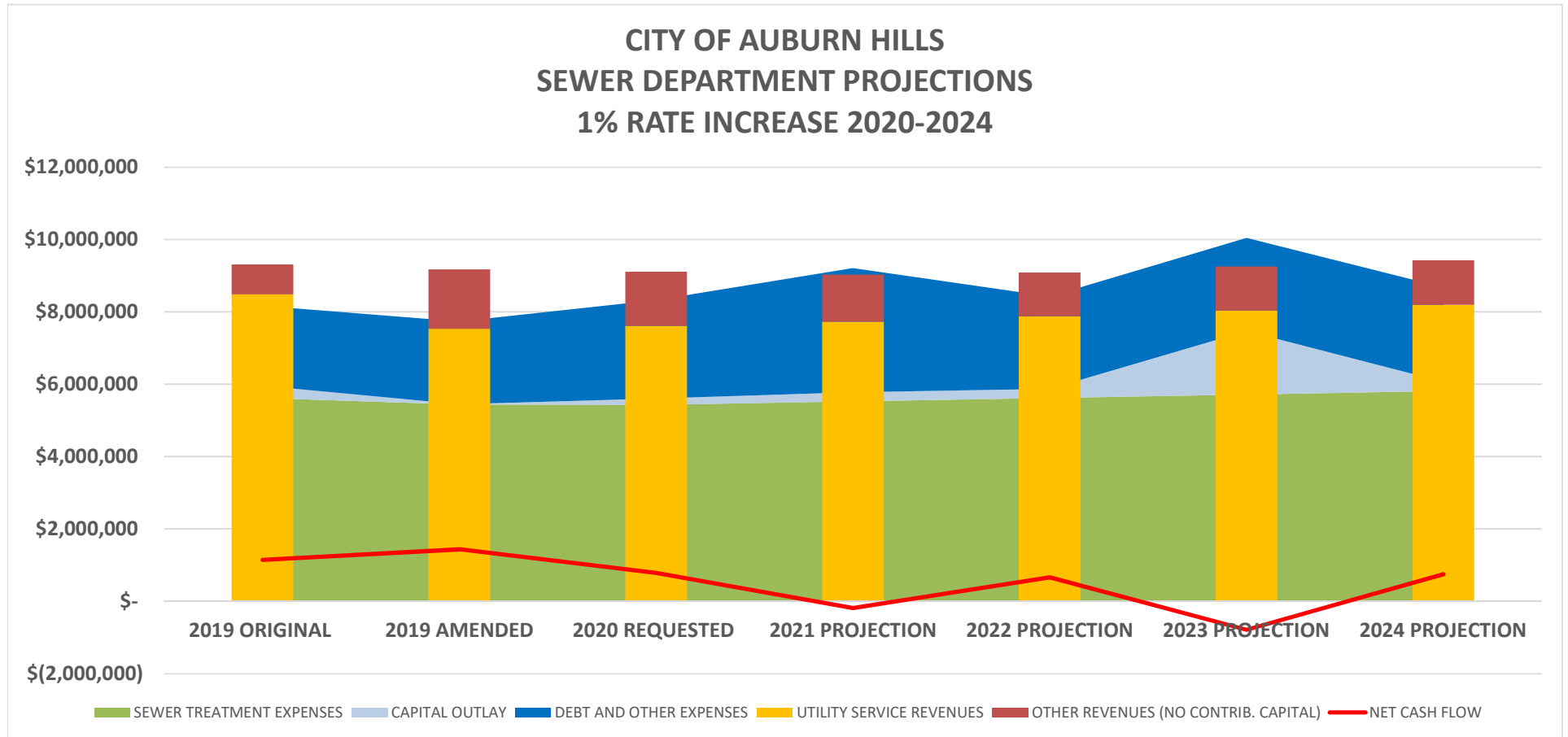
Fund 592 - WATER & SEWER FUND

SEWER DEPARTMENT - 535

DESCRIPTION	2018 ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION
REVENUES								
GRANTS	44,307.00	-	2,600.00	-	-	-	-	-
CHARGES FOR SERVICES	8,015,515.00	8,482,537.00	7,538,062.00	7,613,373.00	7,727,468.00	7,881,878.00	8,039,375.00	8,200,023.00
CAPITAL CHARGES/CONTRIBUTED	1,669,832.00	550,000.00	820,000.00	700,000.00	500,000.00	350,000.00	350,000.00	350,000.00
OTHER REVENUE	261,793.00	188,000.00	275,000.00	228,000.00	226,000.00	226,000.00	226,000.00	226,000.00
INTEREST INCOME	320,449.00	142,265.00	660,350.00	668,142.00	676,038.00	684,036.00	692,139.00	700,349.00
TOTAL REVENUES	\$ 10,311,896	\$ 9,362,802	\$ 9,296,012	\$ 9,209,515	\$ 9,129,506	\$ 9,141,914	\$ 9,307,514	\$ 9,476,372
TOTAL REVENUE CHANGE PERCENT		-9.2%	-0.7%	-0.9%	-0.9%	0.1%	1.8%	1.8%
EXPENDITURES								
SALARIES & WAGES	223,194.00	312,532.00	223,686.00	232,267.00	239,762.00	246,494.00	249,734.00	254,254.00
FRINGE BENEFITS	280,657.00	212,728.00	159,581.00	174,722.00	183,963.00	193,689.00	202,458.00	206,828.00
SUPPLIES	63,536.00	61,535.00	75,580.00	82,750.00	77,250.00	65,500.00	56,600.00	63,750.00
OTHER EXPENSES	15,990.00	16,040.00	19,359.00	25,965.00	27,027.00	29,475.00	30,688.00	33,113.00
COMPUTER SERVICES	20,729.00	30,360.00	33,310.00	33,560.00	34,060.00	34,150.00	34,250.00	34,350.00
CONTRACTUAL SERVICES	306.00	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00
UTILITIES	8,637.00	8,201.00	9,000.00	9,280.00	9,460.00	9,640.00	9,720.00	9,900.00
WATER & SEWAGE COST	5,412,087.00	5,622,173.00	5,439,640.00	5,431,464.00	5,527,052.00	5,621,422.00	5,717,605.00	5,815,637.00
REPAIR & MAINTENANCE	4,390.00	5,000.00	6,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00
INSURANCE	14,412.00	15,058.00	14,662.00	14,753.00	15,121.00	15,499.00	15,731.00	15,967.00
DEPRECIATION & AMORT	1,041,867.00	-	-	-	-	-	-	-
CAPITAL EXPENDITURES	-	336,000.00	10,000.00	174,000.00	250,000.00	255,000.00	1,750,000.00	250,000.00
DEBT SERVICE	104,317.00	321,744.00	471,770.00	824,606.00	1,502,899.00	587,175.00	585,835.00	584,644.00
INTERFUND CHARGE EXPENSE	676,855.00	700,804.00	736,939.00	748,272.00	759,830.00	771,618.00	783,641.00	795,903.00
ADMIN & DPW ADMIN CHARGES	491,146.00	513,156.00	523,611.00	555,138.00	568,011.00	579,053.00	588,334.00	594,500.00
TOTAL EXPENSES	\$ 8,358,123	\$ 8,170,331	\$ 7,738,138	\$ 8,326,777	\$ 9,214,435	\$ 8,428,715	\$ 10,044,596	\$ 8,678,846
TOTAL EXPENSES CHANGE PERCENT		-2.2%	-5.3%	7.6%	10.7%	-8.5%	19.2%	-13.6%
NET OF REVENUES/EXPENSES	\$ 1,953,773	\$ 1,192,471	\$ 1,557,874	\$ 882,738	\$ (84,929)	\$ 713,199	\$ (737,082)	\$ 797,526

PERSONNEL

DESCRIPTION	2018 ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION
<u>Sewer Department</u>								
Crew Leader	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
General Maintenance	3.00	3.00	2.00	2.00	2.00	2.00	2.00	2.00
Seasonal	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Sewer Department	5.00	5.00	4.00	4.00	4.00	4.00	4.00	4.00



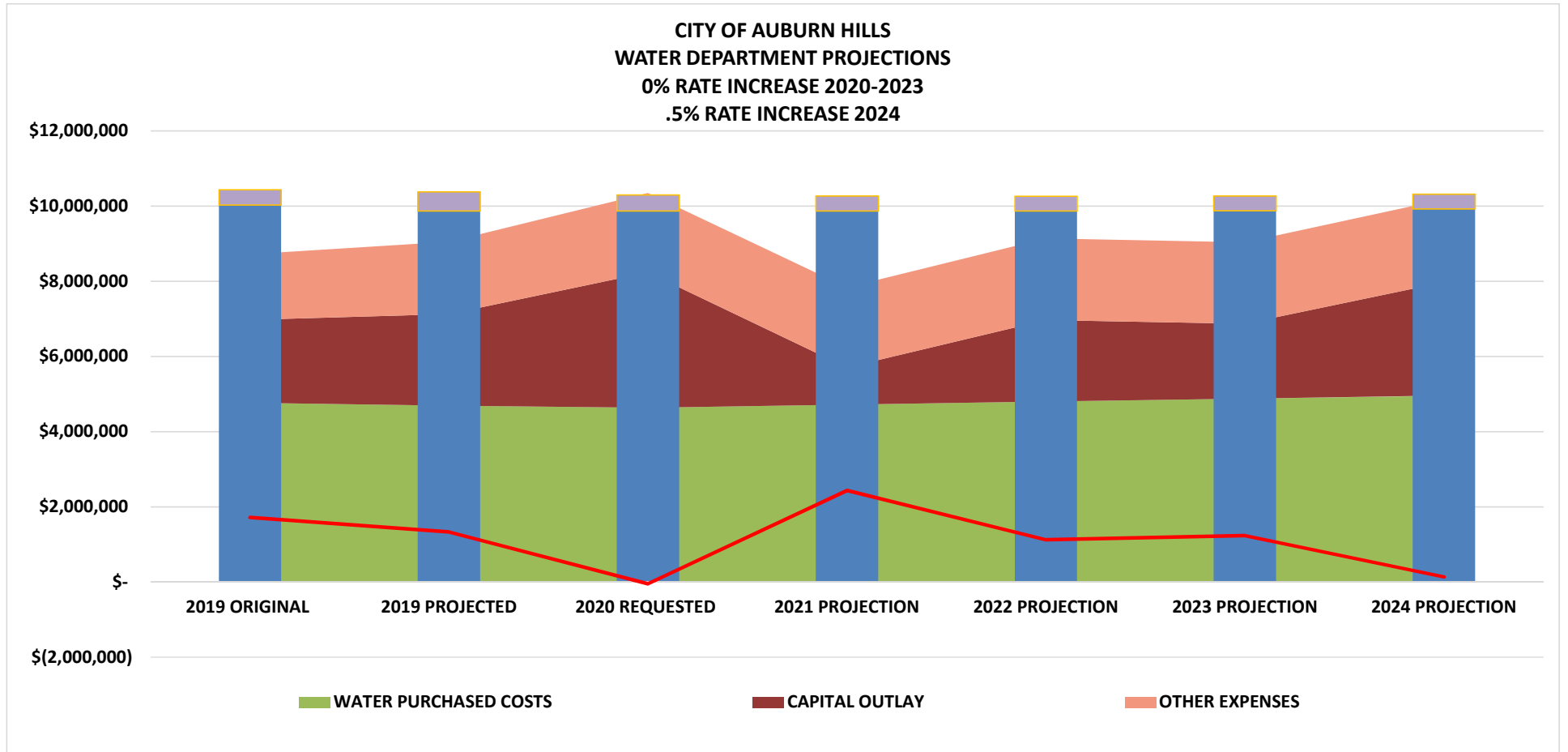
Fund 592 - WATER & SEWER FUND

WATER DEPARTMENT - 536

DESCRIPTION	2018 ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION
REVENUES								
OTHER REVENUE	350,421.00	205,000.00	294,550.00	238,000.00	231,000.00	226,000.00	226,000.00	226,000.00
CAPITAL CHARGES/CONTRIBUTED	3,886,520.00	380,000.00	820,000.00	480,000.00	350,000.00	150,000.00	150,000.00	150,000.00
CHARGES FOR SERVICES	10,064,824.00	10,029,075.00	9,871,246.00	9,865,746.00	9,867,746.00	9,869,746.00	9,871,746.00	9,922,370.00
INTEREST INCOME	19,273.00	-	-	-	-	-	-	-
INTERFUND CHG REVENUE	120,420.00	120,420.00	113,535.00	114,660.00	115,785.00	116,910.00	116,910.00	116,910.00
TOTAL REVENUES	\$ 14,441,458	\$ 10,734,495	\$ 11,099,331	\$ 10,698,406	\$ 10,564,531	\$ 10,362,656	\$ 10,364,656	\$ 10,415,280
TOTAL REVENUE CHANGE PERCENT		-25.7%	3.4%	-3.6%	-1.3%	-1.9%	0.0%	0.5%
EXPENDITURES								
SALARIES & WAGES	394,128.00	312,716.00	375,322.00	420,693.00	431,283.00	440,845.00	447,303.00	454,257.00
FRINGE BENEFITS	237,134.00	167,613.00	194,791.00	228,525.00	237,759.00	247,099.00	256,362.00	266,184.00
SUPPLIES	198,607.00	171,325.00	199,060.00	235,060.00	233,960.00	242,960.00	193,160.00	192,960.00
CONTRACTUAL SERVICES	51,900.00	29,000.00	28,500.00	29,000.00	29,000.00	29,000.00	29,000.00	29,000.00
COMPUTER SERVICES	18,417.00	17,130.00	14,130.00	42,875.00	18,355.00	18,425.00	18,525.00	18,585.00
OTHER EXPENSES	13,016.00	15,743.00	19,243.00	32,658.00	34,931.00	40,630.00	46,608.00	55,300.00
UTILITIES	24,807.00	24,248.00	24,300.00	24,400.00	24,700.00	24,700.00	24,900.00	24,900.00
WATER & SEWAGE COST	4,687,227.00	4,764,666.00	4,687,765.00	4,634,639.00	4,712,668.00	4,796,202.00	4,877,106.00	4,955,201.00
REPAIR & MAINTENANCE	13,390.00	7,000.00	7,000.00	7,000.00	6,000.00	6,000.00	6,000.00	7,000.00
INSURANCE	17,755.00	18,110.00	18,168.00	18,531.00	18,994.00	19,469.00	19,761.00	20,057.00
DEPRECIATION & AMORT	1,207,089.00	-	-	-	-	-	-	-
CAPITAL EXPENDITURES	52,322.00	2,207,000.00	2,422,500.00	3,601,000.00	992,000.00	2,165,000.00	1,990,000.00	3,015,000.00
INTERFUND CHARGE EXPENSE	492,003.00	504,470.00	557,251.00	564,581.00	572,047.00	579,651.00	587,395.00	595,283.00
ADMIN & DPW ADMIN CHARGES	458,391.00	479,909.00	489,644.00	506,665.00	519,020.00	529,546.00	538,288.00	543,913.00
TOTAL EXPENSES	\$ 7,866,186	\$ 8,718,930	\$ 9,037,674	\$ 10,345,627	\$ 7,830,717	\$ 9,139,527	\$ 9,034,408	\$ 10,177,640
TOTAL EXPENSES CHANGE PERCENT		10.8%	3.7%	14.5%	-24.3%	16.7%	-1.2%	12.7%
NET OF REVENUES/EXPENSES	\$ 6,575,272	\$ 2,015,565	\$ 2,061,657	\$ 352,779	\$ 2,733,814	\$ 1,223,129	\$ 1,330,248	\$ 237,640

PERSONNEL

DESCRIPTION	2018 ACTUAL	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	2020 BUDGET	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION
<u>Water Department</u>								
Crew Leader	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
General Maintenance	6.00	6.00	5.00	6.00	6.00	6.00	6.00	6.00
Seasonal	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Total Water Department	10.00	10.00	9.00	10.00	10.00	10.00	10.00	10.00



Capital and Road Improvements Impact (net of expected funding)

Fund	Account	Description	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
General	Office Equipment	Clerks		11,000				
General	Office Equipment	Assessing					6,200	
General	Machinery & Equipment	Facilities	7,250					
General	Land Improvements	Parks & Grounds			75,000			
General	Computer Equipment/Support	Public Safety-Police	36,762	39,000	6,200	6,200	6,200	6,200
General	Machinery and Equipment	Public Safety-Police	25,000					2,500
General	Machinery & Equipment	Public Safety-Police	20,000					
General	Machinery & Equipment	Public Safety-Police	36,500	6,000	60,000	-	5,000	-
General	Furniture	Public Safety-Police	15,000					
General	Fire Equipment	Public Safety-Fire	109,813	97,500	169,930	60,000	-	-
General	Electronic Equipment	Public Safety-Police	7,500				7,500	
General	Machinery & Equipment	Public Safety-Fire					7,000	
General	Galloway Wetland Restoration	Infrastructure-Storm Water Land & Improvements	466,476					
General	Bldg. Additions & Improvements	Seniors	3,500					
General	Cisco Support & Host Replaceme	Computer Equipment & Support	8,000	68,000	8,000	8,000	8,000	8,000
General	General Grant Match	Land Improvements		200,000				
General	Tennise Courts	Land Improvements		200,000				
General	Placeholder to Address City Hall	Bldg. Additions & Improvements		100,000				
General	Hawk Woods Improvement	Bldg. Additions & Improvements	550,000	150,000				
General		Total	1,285,801	871,500	319,130	74,200	39,900	16,700
Major Roads	Five Points	Road & Traffic Improvements			80,000	1,400,000		
Major Roads	Hamlin Road	Road & Traffic Improvements	5,000					
Major Roads	Giddings Road	Road & Traffic Improvements	188,868					
Major Roads	Shimmons/Dexter	Road & Traffic Improvements		50,000	550,000			
Major Roads	N. Squirrel Rd	Road & Traffic Improvements	175,000	2,600,000				
Major Roads	S. Squirrel Rd	Road & Traffic Improvements	277,706					
Major Roads	Chrysler	Traffic Signal and Slurry Seal	424,000					
Major Roads	Auburn Road	Road & Traffic Improvements	100,000	310,000				
Major Roads	Auburn Road	Road & Traffic Improvements	30,000	90,000				
Major Roads	Taylor Road	Road & Traffic Improvements			100,000	1,100,000		
Major Roads	Shimmons	Road Maintenance			15,000	175,000		
Major Roads	Tri Party Projects	Road Maintenance	125,118	337,000	52,000	52,000	52,000	52,000
Major Roads	Harmon Road	Road & Traffic Improvements				160,000	2,500,000	
Major Roads	Great Lakes Crossing	Road Maintenance	126,000				75,000	1,500,000
Major Roads	Taylor	Road Maintenance	442,000					
Major Roads	N. Squirrel (Walton to Chrysler)	Road Maintenance						450,000
Major Roads	Brown Road	Road Maintenance		100,000				
Major Roads	Baldwin Road	Road Maintenance		25,000				
Major Roads	Joslyn Road	Road Maintenance		160,000				
Major Roads	University Drive	Road Maintenance						750,000
Major Roads		Total	1,893,692	3,672,000	797,000	2,887,000	2,627,000	2,752,000
Local Roads	Bald Mountain	Road & Traffic Improvements		100,000	1,750,000			
Local Roads	Canadian Subdivision	Road & Traffic Improvements				60,000	1,300,000	
Local Roads	Birchfield/Patrick Henry	Road & Traffic Improvements						75,000
Local Roads	Shimmons Circle	Road & Traffic Improvements			35,000	445,000		
Local Roads	Corporate	Road & Traffic Improvements			30,000	375,000		
Local Roads	Atlantic Blvd	Road & Traffic Improvements	140,000	3,000,000				
Local Roads	West Entrance	Road & Traffic Improvements	100,000	2,425,000				
Local Roads	Bloomfield Orchards	Road Maintenance		1,250,000	1,250,000			
Local Roads	Paramount Estates	Road Maintenance			40,000	475,000		
Local Roads	Hunt Club	Road Maintenance					35,000	440,000
Local Roads	Walton Heights	Road Maintenance	54,600					
Local Roads	Parkways Blvd	Road & Traffic Improvements	162,000					
Local Roads	Parkways Blvd	Sidewalks	38,400					
Local Roads	Storm Rehab	Road Maintenance	50,000	50,000	50,000	50,000	50,000	50,000
Local Roads	Thornwood Sub	Road Maintenance						25,000
Local Roads		Total	545,000	6,825,000	3,155,000	1,405,000	1,385,000	590,000
Component Units	Amphitheater/Splashpad	TIFA-A Land and Improvements	652,734					
Component Units	Boat Launch	TIFA-A Land and Improvements		170,000				
Component Units	Riverside Park	TIFA-A Land and Improvements		100,000				
Component Units	Pedestrian Alleyway	TIFA-A Land and Improvements	132,474					
Component Units	Riverside Park Pavilion	TIFA-A Land and Improvements	45,000					
Component Units	Amphitheater/Splash Pad Plaza	TIFA-A Land and Improvements		20,000				
Component Units	Pathway Maintenance	TIFA-A Non Motorized Pathways		10,000	10,000	10,000	10,000	10,000
Component Units	Sidewalk Maintenance	TIFA-A Sidewalk Maintenance		10,000	10,000	10,000	10,000	10,000
Component Units	3340 Auburn Road Purchase	TIFA-A Land and Improvements	825,000	75,000				
Component Units	Innovation Drive	TIFA-B Road & Traffic Improvements			900,000			
Component Units	Property Acquisitions	TIFA-B Land and Improvements	500,000	800,000				
Component Units	Doris Road	TIFA-B Road Maintenance	109,000					
Component Units	Water Main Connection	TIFA-B Water-Sewer System Imp & Ext	53,992					
Component Units	Water Main Connection	TIFA-B Water-Sewer System Imp & Ext			800,000			
Component Units	Sidewalk Maintenance	TIFA-D Sidewalk Maintenance	5,000	5,000	5,000	5,000	5,000	5,000
Component Units	Public Safety	TIFA-D Bldg. Additions & Improvements	74,500					
Component Units	Pathway Maintenance	TIFA-B Non Motorized Pathways		10,000	10,000	10,000	10,000	10,000
Component Units	ADA Crosswalk Road Maintenan	TIFA-D Bldg. Additions & Improvements		25,000		25,000		
Component Units	Seniors	TIFA-D Bldg. Additions & Improvements		100,000				
Component Units		Total	2,397,700	1,325,000	1,735,000	60,000	35,000	35,000
Capital Projects Fund	Pontiac Road	Road & Traffic Improvements	24,684					
Capital Projects Fund	Downtown Rehabilitation Project	Road & Traffic Improvements	224,628					
Capital Projects Fund		Total	249,312	-	-	-	-	-
Golf Course	Veranda Enclosure	Land and Improvements				100,000	100,000	50,000
Golf Course	Putting Green Expansion	Land and Improvements	35,000					
Golf Course	Parking Lot Repaving	Land and Improvements		55,000				
Golf Course	Clubhouse Carpeting	Land and Improvements	20,000					
Golf Course	Practice Tee Matt Surfacing &	Land and Improvements			25,000			
Golf Course	Lift Station Replacement Pumps	Machinery & Equipment	35,000					
Golf Course	Irrigation Control Network	Machinery & Equipment		15,000				
Golf Course	Irrigation Pump Replacement	Machinery & Equipment		40,000	40,000	6,500		
Golf Course		Total	90,000	110,000	65,000	106,500	100,000	50,000
Water-Sewer Fund	Lift Station Pumps	Sewer Repair & Replacement		24,000	-			
Water-Sewer Fund	Sewer lining & man hole restore	Sewer Repair & Replacement			250,000	250,000	250,000	250,000
Water-Sewer Fund	Birchfield Sewer Replacement	Sewer Repair & Replacement				5,000	1,500,000	
Water-Sewer Fund	Joslyn Repair	Sewer Repair & Replacement		75,000				
Water-Sewer Fund	Noah's Repair	Sewer Repair & Replacement		75,000				

Capital and Road Improvements Impact (net of expected funding)

Fund	Account	Description	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Water-Sewer Fund	Sewer Inspection Camera	Machinery & Equipment	10,000					
Water-Sewer Fund	Brown Road Water Main Extension	Water/Sewer System Improvement				150,000	1,750,000	
Water-Sewer Fund	SCADA RTU Upgrade	Water/Sewer System Improvement	15,000	15,000	15,000	15,000	15,000	15,000
Water-Sewer Fund	Squirrel PRV rebuild	Water/Sewer System Improvement		10,000				
Water-Sewer Fund	Baldwin Commons PRV	Water/Sewer System Improvement		6,000				
Water-Sewer Fund	Palace PRV	Water/Sewer System Improvement			17,000			
Water-Sewer Fund	Parkways Loop Forester Square	Water/Sewer System Improvement	225,000					
Water-Sewer Fund	M59 & Hillfield PRV & Crossing	Water/Sewer System Improvement		70,000	750,000			
Water-Sewer Fund	Rex Blvd	Water/Sewer System Improvement			85,000			
Water-Sewer Fund	South Blvd	Water/Sewer System Improvement					225,000	3,000,000
Water-Sewer Fund	SouthEast District	Water/Sewer System Improvement			125,000	2,000,000		
Water-Sewer Fund	VFD	Water/Sewer System Improvement	11,000					
Water-Sewer Fund	Auburn Road	Water/Sewer System Improvement		2,625,000				
Water-Sewer Fund	Auburn Road	Water/Sewer System Improvement		875,000				
Water-Sewer Fund		Total	261,000	3,775,000	1,242,000	2,420,000	3,740,000	3,265,000
Fleet Fund	Floor Drain & Grate Improvement	Land & Improvements		150,000				
Fleet Fund	New Hoist	Land & Improvements	104,107					
Fleet Fund	Fleet Equipment	Machinery & Equipment	78,421	316,000	185,000	12,000	40,000	142,000
Fleet Fund	Fleet Vehicles	Vehicles	346,626	1,807,000	1,568,000	911,000	624,000	983,000
Fleet Fund		Total	529,154	2,273,000	1,753,000	923,000	664,000	1,125,000
Grand Total All Funds			7,251,659	18,851,500	9,066,130	7,875,700	8,590,900	7,833,700



CAPITAL PROJECTS SUMMARY

GENERAL FUND

Office Equipment	Clerks
Estimated Total Project: \$ 11,000.00	Project Annual Cost: 2020 \$ 11,000.00
Estimated City Share: \$ 11,000.00	
2 Election Tabulators	

Office Equipment	Assessing
Estimated Total Project: \$ 6,200.00	Project Annual Cost: 2023 \$ 6,200.00
Estimated City Share: \$ 6,200.00	
Replacement copier	

Machinery & Equipment	Facilities
Estimated Total Project: \$ 7,250.00	Project Annual Cost: 2019 \$ 7,250.00
Estimated City Share: \$ 7,250.00	
Used Genie Lift	

Land Improvements	Parks & Grounds
Estimated Total Project: \$ 75,000.00	Project Annual Cost: 2021 \$ 75,000.00
Estimated City Share: \$ 75,000.00	
Kayak Point Grant Match	

Computer Equipment/Support	Public Safety-Police
Estimated Total Project: \$ 100,562.00	Project Annual Cost: 2019 \$ 36,762.00
Estimated City Share: \$ 100,562.00	2020 \$ 39,000.00
	2021 \$ 6,200.00
	2022 \$ 6,200.00
	2023 \$ 6,200.00
	2024 \$ 6,200.00
In car HD Video Camera - upgrade replacements	



CAPITAL PROJECTS SUMMARY

GENERAL FUND

Machinery and Equipment	Public Safety-Police			
Estimated Total Project: \$	27,500.00	Project Annual Cost:	2019 \$	25,000.00
Estimated City Share: \$	27,500.00		2024 \$	2,500.00
Gas Masks and Canisters				

Machinery & Equipment			Public Safety-Police		
Estimated Total Project:	\$	20,000.00	Project Annual Cost:	2019	\$ 20,000.00
Estimated City Share:	\$	20,000.00			
VMS/Radar Trailer					

Machinery & Equipment	Public Safety-Police			
Estimated Total Project: \$	107,500.00	Project Annual Cost:	2019 \$	36,500.00
Estimated City Share: \$	107,500.00		2020 \$	6,000.00
			2021 \$	60,000.00
			2022 \$	-
			2023 \$	5,000.00
			2024 \$	-
Replacement of scheduled police equipment. Copier, covert camera, interview recording				

Furniture			Public Safety-Police		
Estimated Total Project:	\$	15,000.00	Project Annual Cost:	2019	\$ 15,000.00
Estimated City Share:	\$	15,000.00			
New Chairs					

Electronic Equipment	Public Safety-Police			
Estimated Total Project: \$	15,000.00	Project Annual Cost:	2019 \$	7,500.00
Estimated City Share: \$	15,000.00		2023 \$	7,500.00
Community Room Podium				



CAPITAL PROJECTS SUMMARY

GENERAL FUND

Fire Equipment	Public Safety-Fire			
Estimated Total Project: \$ 437,243.00	Project Annual Cost:	2019	\$	109,813.00
Estimated City Share: \$ 437,243.00		2020	\$	97,500.00
		2021	\$	169,930.00
		2022	\$	60,000.00
		2023	\$	-
		2024	\$	-
Replacement of scheduled fire equipment: EMS Equipment, Suppression Equipment, Thermal				

Machinery & Equipment	Public Safety-Fire			
Estimated Total Project: \$ 7,000.00	Project Annual Cost:	2023	\$	7,000.00
Estimated City Share: \$ 7,000.00				
Replacement of copier				

Galloway Wetland Restoration	Infrastructure-Storm Water Land & Improvements			
Estimated Total Project: \$ 466,476.00	Project Annual Cost:	2019	\$	466,476.00
Estimated City Share: \$ 108,476.00				
Restoration of Galloway Wetland Restoration, Federal Grant funding of \$358,000				

Bldg. Additions & Improvements	Seniors			
Estimated Total Project: \$ 3,500.00	Project Annual Cost:	2019	\$	3,500.00
Estimated City Share: \$ 3,500.00				

Cisco Support & Host Replacements	Computer Equipment & Support			
Estimated Total Project: \$ 108,000.00	Project Annual Cost:	2019	\$	8,000.00
Estimated City Share: \$ 108,000.00		2020	\$	68,000.00
		2021	\$	8,000.00
		2022	\$	8,000.00
		2023	\$	8,000.00
		2024	\$	8,000.00
Cisco Support & Host Replacements				



CAPITAL PROJECTS SUMMARY

GENERAL FUND

General Grant Match	Land Improvements
Estimated Total Project: \$ 200,000.00	Project Annual Cost: 2020 \$ 200,000.00
Estimated City Share: \$ 200,000.00	

Tennise Courts	Land Improvements
Estimated Total Project: \$ 200,000.00	Project Annual Cost: 2020 \$ 200,000.00
Estimated City Share: \$ 200,000.00	
Replacement of Community Center tennis courts	

Placeholder to Address City Hall Bldg. Safety Access	Bldg. Additions & Improvements
Estimated Total Project: \$ 100,000.00	Project Annual Cost: 2020 \$ 100,000.00
Estimated City Share: \$ 100,000.00	

Hawk Woods Improvement	Bldg. Additions & Improvements
Estimated Total Project: \$ 700,000.00	Project Annual Cost: 2019 \$ 550,000.00
Estimated City Share: \$ 700,000.00	2020 \$ 150,000.00
Upgrade and reconstruction of Hawk Woods lodge	

General Fund Total 2019-2024	\$ 2,249,231.00
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CAPITAL PROJECTS SUMMARY

MAJOR ROADS FUND

Five Points	Road & Traffic Improvements			
Estimated Total Project:	\$	1,480,000	Project Annual Cost:	2021 \$ 80,000
Estimated City Share:	\$	1,480,000		2022 \$ 1,400,000
Five Points - Move to asphalt reconstruction with complete removal of existing concrete and replacement of a 9" cross section of asphalt - Capital Project				

Hamlin Road	Road & Traffic Improvements			
Estimated Total Project:	\$	1,200,000	Project Annual Cost:	2018 \$ 1,066,133
Estimated City Share:	\$	1,071,133		2019 \$ 5,000
Removal and Replacement of 9 inches of concrete and new curb and gutter. Open to traffic in 2018.				

Giddings Road	Road & Traffic Improvements			
Estimated Total Project:	\$	1,445,000	Project Annual Cost:	2018 \$ 335,591
Estimated City Share:	\$	524,459		2019 \$ 188,868
2018 Capital Contribution - Federal \$865,103 expecting remainder in 2019 \$55,438.				

Shimmons/Dexter	Road & Traffic Improvements			
Estimated Total Project:	\$	600,000	Project Annual Cost:	2020 \$ 50,000
Estimated City Share:	\$	600,000		2021 \$ 550,000
Shimmons/Dexter curve realignment asphalt reconstruction with removal of existing pavement.				

N. Squirrel Rd	Road & Traffic Improvements			
Estimated Total Project:	\$	2,775,000	Project Annual Cost:	2019 \$ 175,000
Estimated City Share:	\$	2,775,000		2020 \$ 2,600,000
North Squirrel Road (Featherstone to Clinton River) concrete rehabilitation with significant slab replacement - Capital Project. (Capital contribution MDOT funded \$1.13 million).				



CAPITAL PROJECTS SUMMARY

MAJOR ROADS FUND

S. Squirrel Rd	Road & Traffic Improvements			
Estimated Total Project:	\$	827,706	Project Annual Cost:	2018 \$ 62,820
Estimated City Share:	\$	340,526		2019 \$ 277,706
S. Squirrel reconstruction MDOT funding (\$550k 2019 MDOT) - Capital Project.				

Chrysler	Traffic Signal and Slurry Seal			
Estimated Total Project:	\$	424,000	Project Annual Cost:	2019 \$ 424,000
Estimated City Share:	\$	424,000		
Traffic Signal \$300,000 Complete replacement of 2 intersection - Capital Project, and Slurry Seal \$124,000 - Maintenance Project.				

Auburn Road	Road & Traffic Improvements			
Estimated Total Project:	\$	1,500,000	Project Annual Cost:	2019 \$ 100,000
Estimated City Share:	\$	410,000		2020 \$ 310,000
Auburn Road (Opdyke to Churchill) rehabilitation asphalt mill and resurface with 4 " of new asphalt - MDOT Funded \$1,090,000 - Capital Project				

Auburn Road	Road & Traffic Improvements			
Estimated Total Project:	\$	430,000	Project Annual Cost:	2019 \$ 30,000
Estimated City Share:	\$	120,000		2020 \$ 90,000
Auburn Road (Cherryland to Adams) Rehabilitation asphalt mill and resurface with 4 " of new asphalt - MDOT Funded \$310,000 - Capital Project				

Brown Road	Road Maintenance			
Estimated Total Project:	\$	100,000	Project Annual Cost:	2020 \$ 100,000
Estimated City Share:	\$	100,000		
Brown Road. Total Cost \$300K				

Baldwin Road	Road Maintenance			
Estimated Total Project:	\$	25,000	Project Annual Cost:	2020 \$ 25,000
Estimated City Share:	\$	25,000		
Baldwin Road pedestrian crossing. Total Cost \$75K				



CAPITAL PROJECTS SUMMARY

MAJOR ROADS FUND

Joslyn Road	Road Maintenance
Estimated Total Project: \$ 160,000	Project Annual Cost: 2020 \$ 160,000
Estimated City Share: \$ 160,000	
Joslyn Road pavement replacement. Total Cost \$470K	

Taylor Road	Road & Traffic Improvements
Estimated Total Project: \$ 1,200,000.00	Project Annual Cost: 2021 \$ 100,000.00
Estimated City Share: \$ 1,200,000.00	2022 \$ 1,100,000.00
(Joslyn to Giddings) Reahbilitation Asphalt mill and resurface with 4" of new asphalt - Capital Project	

Shimmons	Road Maintenance
Estimated Total Project: \$ 190,000.00	Project Annual Cost: 2021 \$ 15,000.00
Estimated City Share: \$ 190,000.00	2022 \$ 175,000.00
(Phillips to Dexter) Asphalt mill and resurface with 2" of new asphalt - Maintenance Project	

Tri Party Projects	Road Maintenance
Estimated Total Project: N/A	Project Annual Cost: 2019 \$ 125,118.00
Estimated City Share: N/A	2020 \$ 337,000.00
	2021 \$ 52,000.00
	2022 \$ 52,000.00
	2023 \$ 52,000.00
	2024 \$ 52,000.00
2019: Opdyke and Walton/Squirrel Intersection, 2020: Brown Rd, Baldwin Rd., Joslyn Rd.	

Harmon Road	Road & Traffic Improvements
Estimated Total Project: \$ 2,660,000.00	Project Annual Cost: 2022 \$ 160,000.00
Estimated City Share: \$ 2,660,000.00	2023 \$ 2,500,000.00
Rehabilitation asphalt mill and resurface with 4" of new asphalt and curb and Gutter repair - Capital	



CAPITAL PROJECTS SUMMARY

MAJOR ROADS FUND

Great Lakes Crossing	Road Maintenance
Estimated Total Project: \$ 1,701,000.00	Project Annual Cost: 2019 \$ 126,000.00
Estimated City Share: \$ 1,701,000.00	2023 \$ 75,000.00
	2024 \$ 1,500,000.00
Slurry Seal in 2019. Asphalt mill and resurface with 2" of new asphalt, 2023-2024 - Maintenance Project	

Taylor	Road Maintenance
Estimated Total Project: \$ 442,000.00	Project Annual Cost: 2019 \$ 442,000.00
Estimated City Share: \$ 442,000.00	
Concrete maintenance Design 2020-2022, Slab replacement - Maintenance Project	

N. Squirrel (Walton to Chrysler)	Road Maintenance
Estimated Total Project: \$ 450,000.00	Project Annual Cost: 2024 \$ 450,000.00
Estimated City Share: \$ 450,000.00	
Concrete maintenance, Slab replacement - Maintenance Project	

University Drive	Road Maintenance
Estimated Total Project: \$ 750,000.00	Project Annual Cost: 2024 \$ 750,000.00
Estimated City Share: \$ 750,000.00	
Concrete maintenance, Slab replacement - Maintenance Project	

Major Fund Grand Total 2019-2024	\$ 14,628,692
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Pulverize/Overlay - a complete full depth milling of existing asphalt left in place as additional base with a 3"-4" overlay of new asphalt. Capital Project
Asphalt Reconstruction - a complete removal of existing asphalt cross section with base and concrete curb & gutter reairs and new full depth asphalt paving. Capital Project
Asphalt Mill & Resurface - A partial milling of the existing surface 1" - 3" with minimal base and concrete curb & gutter repair and new asphaly overlay. Rehabilitation or Maintenance Project



CAPITAL PROJECTS SUMMARY

LOCAL ROADS FUND

Bald Mountain		Road & Traffic Improvements			
Estimated Total Project:	\$ 1,850,000.00	Project Annual Cost:	2020	\$	100,000.00
Estimated City Share:	\$ 1,850,000.00		2021	\$	1,750,000.00
Bald Mountain asphalt pulverize/overlay - Capital Project					

Canadian Subdivision		Road & Traffic Improvements			
Estimated Total Project: \$ 1,360,000.00		Project Annual Cost:		2022	\$ 60,000.00
Estimated City Share: \$ 1,360,000.00				2023	\$ 1,300,000.00
Canadian Subdivision pulverize/overlay - Capital Project					

Birchfield/Patrick Henry			Road & Traffic Improvements		
Estimated Total Project: \$ 75,000.00			Project Annual Cost:		

Shimmons Circle		Road & Traffic Improvements			
Estimated Total Project:	\$ 480,000.00	Project Annual Cost:	2021	\$	35,000.00
Estimated City Share:	\$ 480,000.00		2022	\$	445,000.00
Shimmons Circle pulverize/overlay - Capital Project					

Corporate			Road & Traffic Improvements		
Estimated Total Project:	\$	405,000.00	Project Annual Cost:	2021	\$ 30,000.00
Estimated City Share:	\$	405,000.00		2022	\$ 375,000.00
Corporate asphalt reconstruction with new 9" cross section of asphalt - Capital Project (Special Assessment District)					



CAPITAL PROJECTS SUMMARY

LOCAL ROADS FUND

Parkways Blvd	Road & Traffic Improvements
Estimated Total Project: \$ 162,000.00	Project Annual Cost: 2019 \$ 162,000.00
Estimated City Share: \$ 162,000.00	
Road rehab to coordinate with W/M loop and parkways extension 8.21 (TOTAL W/SIDEWALK \$200K)	

Parkways Blvd	Sidewalks
Estimated Total Project: \$ 38,400.00	Project Annual Cost: 2019 \$ 38,400.00
Estimated City Share: \$ 38,400.00	
Added per OHM Loop Connection	

Atlantic Blvd	Road & Traffic Improvements
Estimated Total Project: \$ 3,140,000.00	Project Annual Cost: 2019 \$ 140,000.00
Estimated City Share: \$ 3,140,000.00	2020 \$ 3,000,000.00
Atlantic Blvd asphalt reconstruction with new 9 " cross section of asphalt - Capital Project (Special Assessment District)	

West Entrance	Road & Traffic Improvements
Estimated Total Project: \$ 2,525,000.00	Project Annual Cost: 2019 \$ 100,000.00
Estimated City Share: \$ 2,525,000.00	2020 \$ 2,425,000.00
West Entrance asphalt reconstruction with new 9 " cross section of asphalt - Capital Project (Special Assessment District)	



CAPITAL PROJECTS SUMMARY

LOCAL ROADS FUND

Storm Rehab	Road Maintenance
Estimated Total Project: \$ 300,000.00	Project Annual Cost: 2019 \$ 50,000.00
Estimated City Share: \$ 300,000.00	2020 \$ 50,000.00
	2021 \$ 50,000.00
	2022 \$ 50,000.00
	2023 \$ 50,000.00
	2024 \$ 50,000.00
Storm Rehab to be determined based on annual inspection	

Bloomfield Orchards	Road Maintenance
Estimated Total Project: \$ 2,500,000.00	Project Annual Cost: 2020 \$ 1,250,000.00
Estimated City Share: \$ 2,500,000.00	2021 \$ 1,250,000.00
Concrete maintenance at Bloomfield Orchards	

Paramount Estates	Road Maintenance
Estimated Total Project: \$ 515,000.00	Project Annual Cost: 2021 \$ 40,000.00
Estimated City Share: \$ 515,000.00	2022 \$ 475,000.00
Asphalt mill and resurface with 2" - 3" of new asphalt overlay - Maintenance Project	

Hunt Club	Road Maintenance
Estimated Total Project: \$ 475,000.00	Project Annual Cost: 2023 \$ 35,000.00
Estimated City Share: \$ 475,000.00	2024 \$ 440,000.00
Asphalt mill and resurface with 2" - 3" of new asphalt overlay - Maintenance Project	



CAPITAL PROJECTS SUMMARY

LOCAL ROADS FUND

Thornwood Sub	Road Maintenance
Estimated Total Project: \$ 25,000.00	Project Annual Cost: 2024 \$ 25,000.00
Estimated City Share: \$ 25,000.00	
Asphalt mill and resurface with 2" - 3" of new asphalt overlay - Maintenance Project (OHM design only, construction in 2025)	

Walton Heights	Road Maintenance
Estimated Total Project: \$ 54,600.00	Project Annual Cost: 2019 54,600.00
Estimated City Share: \$ 54,600.00	
Slurry Seal	

Local Roads Grand Total 2019-2024	\$ 13,905,000.00
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Pulverize/Overlay - a complete full depth milling of existing asphalt left in place as additional base with a 3"-4" overlay of new asphalt. Capital Project
Asphalt Reconstruction - a complete removal of existing asphalt cross section with base and concrete curb & gutter repairs and new full depth asphalt paving. Capital Project
Asphalt Mill & Resurface - A partial milling of the existing surface 1" - 3" with minimal base and concrete curb & gutter repair and new asphalt overlay - Maintenance Project



CAPITAL PROJECTS SUMMARY

TIFA, BROWNFIELD, DDA FUNDS

Amphitheater/Splashpad	TIFA-A Land and Improvements
Estimated Total Project: \$ 1,344,785.00	Project Annual Cost: 2017 \$ 40,000.00
Estimated TIFA Share: \$ 692,051.00	2018 \$ 652,051.00
	2019 \$ 652,734.00
TIFA share of Riverside Park improvements including construction of an Amphitheater, plaza, and splash pad. Partially funded by Community Foundation \$652,734 contribution to City.	

Boat Launch	TIFA-A Land and Improvements
Estimated Total Project: \$ 170,000.00	Project Annual Cost: 2020 \$ 170,000.00
Estimated TIFA Share: \$ 170,000.00	
Riverside Park improvement replacing existing dock and boat launch. Project includes riverbank stabilization and integrated boat launch.	

Riverside Park	TIFA-A Land and Improvements
Estimated Total Project: \$ 100,000.00	Project Annual Cost: 2020 \$ 100,000.00
Estimated TIFA Share: \$ 100,000.00	
Riverside playstructure replacement	

Riverside Park	TIFA-A Land and Improvements
Estimated Total Project: \$ 45,000.00	Project Annual Cost: 2019 \$ 45,000.00
Estimated TIFA Share: \$ 45,000.00	
Riverside Park Pavilion	

Pathway Maintenance	TIFA-A Non Motorized Pathways
Estimated Total Project: \$ 50,000.00	Project Annual Cost: 2020 \$ 10,000.00
Estimated TIFA Share: \$ 50,000.00	2021 \$ 10,000.00
	2022 \$ 10,000.00
	2023 \$ 10,000.00
	2024 \$ 10,000.00
Pathway Maintenance	



CAPITAL PROJECTS SUMMARY

TIFA, BROWNFIELD, DDA FUNDS

Sidewalk Maintenance	TIFA-A Sidewalk Maintenance
Estimated Total Project: \$ 50,000.00	Project Annual Cost: 2020 \$ 10,000.00
Estimated TIFA Share: \$ 50,000.00	2021 \$ 10,000.00
	2022 \$ 10,000.00
	2023 \$ 10,000.00
	2024 \$ 10,000.00
Pathway Maintenance	

Pedestrian Alleyway	TIFA-A Land and Improvements
Estimated Total Project: \$ 150,000.00	Project Annual Cost: 2018 \$ 17,526.00
Estimated TIFA Share: \$ 150,000.00	2019 \$ 132,474.00
Walkway	

3340 Auburn Road Purchase	TIFA-A Land and Improvements
Estimated Total Project: \$ 900,000.00	Project Annual Cost: 2019 \$ 825,000.00
Estimated TIFA Share: \$ 900,000.00	2020 \$ 75,000.00
Walkway	

Amphitheater/Splash Pad Plaza Seating	TIFA-A Land and Improvements
Estimated Total Project: \$ 20,000.00	Project Annual Cost: 2020 \$ 20,000.00
Estimated TIFA Share: \$ 20,000.00	

Innovation Drive	TIFA-B Road & Traffic Improvements
Estimated Total Project: \$ 900,000.00	Project Annual Cost: 2021 \$ 900,000.00
Estimated TIFA Share: \$ 900,000.00	
Innovation Drive Reconstruction	



CAPITAL PROJECTS SUMMARY

TIFA, BROWNFIELD, DDA FUNDS

Property Acquisitions	TIFA-B Land and Improvements
Estimated Total Project: \$ 1,300,000.00	Project Annual Cost: 2019 \$ 500,000.00
Estimated TIFA Share: \$ 1,300,000.00	2020 \$ 800,000.00
Strategic Property Purchases	

Doris Road	TIFA-B Road Maintenance
Estimated Total Project: \$ 109,000.00	Project Annual Cost: 2019 \$ 109,000.00
Estimated TIFA Share: \$ 109,000.00	
Concrete Patching	

Water Main Connection	TIFA-B Water-Sewer System Imp & Ext
Estimated Total Project: \$ 2,120,000.00	Project Annual Cost: 2018 \$ 2,066,008.00
Estimated TIFA Share: \$ 2,120,000.00	2019 \$ 53,992.00
Opdyke WaterMain contribution to Water/Sewer Fund	

Water Main Connection	TIFA-B Water-Sewer System Imp & Ext
Estimated Total Project: \$ 800,000.00	Project Annual Cost: 2021 \$ 800,000.00
Estimated TIFA Share: \$ 800,000.00	
Connection under M59 to Executive Hills	

Pathway Maintenance	TIFA-B Non Motorized Pathways
Estimated Total Project: \$ 50,000.00	Project Annual Cost: 2020 \$ 10,000.00
Estimated TIFA Share: \$ 50,000.00	2021 \$ 10,000.00
	2022 \$ 10,000.00
	2023 \$ 10,000.00
	2024 \$ 10,000.00
Pathway Maintenance	



CAPITAL PROJECTS SUMMARY

TIFA, BROWNFIELD, DDA FUNDS

Sidewalk Maintenance	TIFA-D Sidewalk Maintenance
Estimated Total Project: \$ 30,000.00	Project Annual Cost: 2019 \$ 5,000.00
Estimated TIFA Share: \$ 30,000.00	2020 \$ 5,000.00
	2021 \$ 5,000.00
	2022 \$ 5,000.00
	2023 \$ 5,000.00
	2024 \$ 5,000.00
Routine Maintenance	

ADA Crosswalk Road Maintenance	TIFA-D Bldg. Additions & Improvements
Estimated Total Project: \$ 50,000.00	Project Annual Cost: 2020 \$ 25,000.00
Estimated TIFA Share: \$ 50,000.00	2022 \$ 25,000.00
ADA Crosswalk Road Maintenance	

Public Safety	TIFA-D Bldg. Additions & Improvements
Estimated Total Project: \$ 74,500.00	Project Annual Cost: 2019 \$ 74,500.00
Estimated TIFA Share: \$ 74,500.00	
Public Safety Fitness Center Equipment	

Seniors	TIFA-D Bldg. Additions & Improvements
Estimated Total Project: \$ 103,500.00	Project Annual Cost: 2019 \$ 3,500.00
Estimated TIFA Share: \$ 100,000.00	2020 \$ 100,000.00
Seniors kitchen renovation - drawings in 2019	

Component Units Grand Total 2019-2024	\$ 5,587,700.00
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CAPITAL PROJECTS SUMMARY

CAPITAL IMPROVEMENT FUND

Pontiac Road		Road & Traffic Improvements	
Estimated Total Project:	\$ 325,000.00	Project Annual Cost:	2018 \$ 300,316.00
Estimated City Share:	\$ 325,000.00		2019 \$ 24,684.00
Rehabilitation of Pontiac Road from Commonwealth to University Drive. Including milling existing pavement and installing a 5" asphalt overlay. Project will also include required sub base improvements, selected curb replacement, drainage improvements, and additional turn lanes on both sides of Opdyke. Road work will align with replacement of the water main. Project has received Federal funding and will be administered through MDOT.			

Downtown Rehabilitation Project		Road & Traffic Improvements	
Estimated Total Project:	\$ 3,000,000.00	Project Annual Cost:	2017 \$ 124,992.00
Estimated City Share:	\$ 3,000,000.00		2018 \$ 2,650,380.40
			2019 \$ 224,627.60
Rehabilitation of Auburn Road from Churchill to Cherryland and N. Squirrel from Auburn to Squirrel Court. Project includes removal of existing concrete pavement, sub-base improvements, curb and parking alignment, and the installation of full depth asphalt. Also includes the construction of a roundabout at the Squirrel Road/Squirrel Court intersection. Project coordinated with water main replacement on Auburn Road.			

Capital Projects Grand Total 2019	\$ 249,311.60
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CAPITAL PROJECTS SUMMARY
FIELDSTONE GOLF COURSE FUND

Veranda Enclosure	Land and Improvements
Estimated Total Project: \$ 250,000.00	Project Annual Cost: 2022 \$ 100,000.00
Estimated City Share: \$ 250,000.00	2023 \$ 100,000.00
	2024 \$ 50,000.00
Veranda Enclosure	

Putting Green Expansion	Land and Improvements
Estimated Total Project: \$ 35,000.00	Project Annual Cost: 2019 \$ 35,000.00
Estimated City Share: \$ 35,000.00	
Putting green expansion/ #12 Tee (sponsor).	

Parking Lot Repaving	Land and Improvements
Estimated Total Project: \$ 55,000.00	Project Annual Cost: 2020 \$ 55,000.00
Estimated City Share: \$ 55,000.00	
Parking lot repaving	

Clubhouse Carpeting	Land and Improvements
Estimated Total Project: \$ 20,000.00	Project Annual Cost: 2019 \$ 20,000.00
Estimated City Share: \$ 20,000.00	
Replacement carpeting in the clubhouse	

Practice Tee Matt Surfacing & Practice Green Chipping	Land and Improvements
Estimated Total Project: \$ 25,000.00	Project Annual Cost: 2021 \$ 25,000.00
Estimated City Share: \$ 25,000.00	



CAPITAL PROJECTS SUMMARY
FIELDSTONE GOLF COURSE FUND

Lift Station Replacement Pumps	Machinery & Equipment
Estimated Total Project: \$ 35,000.00	Project Annual Cost: 2019 \$ 35,000.00
Estimated City Share: \$ 35,000.00	
Replacement of storm water lift station pumps and controls to mitigate flooding and storm water back-	

Irrigation Control Network	Machinery & Equipment
Estimated Total Project: \$ 15,000.00	Project Annual Cost: 2020 \$ 15,000.00
Estimated City Share: \$ 15,000.00	
Irrigation Control Network	

Irrigation Pump Replacement	Machinery & Equipment
Estimated Total Project: \$ 86,500.00	Project Annual Cost: 2020 \$ 40,000.00
Estimated City Share: \$ 86,500.00	2021 \$ 40,000.00
	2022 \$ 6,500.00
#1 50 HP in 2020, #2 50 HP in 2021, Jockey 5 HP in 2022	

Golf Grand Total	\$ 521,500.00
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CAPITAL PROJECTS SUMMARY

WATER-SEWER FUND

Lift Station Pumps	Sewer Repair & Replacement
Estimated Total Project: \$ 24,000.00	Project Annual Cost: 2020 \$ 24,000.00
Estimated City Share: \$ 24,000.00	
Replace 20 year old sanitary sewage pumps at the Grey Road Lift Station	

Sewer lining & man hole restore	Sewer Repair & Replacement
Estimated Total Project: \$ 1,000,000.00	Project Annual Cost: 2021 \$ 250,000.00
Estimated City Share: \$ 1,000,000.00	2022 \$ 250,000.00
	2023 \$ 250,000.00
	2024 \$ 250,000.00
Rehabilitation of sanitary sewer system in various areas of the City as determined through annual	

Birchfield Sewer Replacement	Sewer Repair & Replacement
Estimated Total Project: \$ 1,505,000.00	Project Annual Cost: 2022 \$ 5,000.00
Estimated City Share: \$ 1,505,000.00	2023 \$ 1,500,000.00
Birchfield Sewer Replacement	

Joslyn Repair	Sewer Repair & Replacement
Estimated Total Project: \$ 75,000.00	Project Annual Cost: 2020 \$ 75,000.00
Estimated City Share: \$ 75,000.00	
Replace deficiencies in sanitary sewer line on Joslyn Rd. at Taylor Rd. discovered in annual sanitary	

Noah's Repair	Sewer Repair & Replacement
Estimated Total Project: \$ 75,000.00	Project Annual Cost: 2020 \$ 75,000.00
Estimated City Share: \$ 75,000.00	



CAPITAL PROJECTS SUMMARY

WATER-SEWER FUND

Sewer Inspection Camera	Machinery & Equipment
Estimated Total Project: \$ 10,000.00	Project Annual Cost: 2019 \$ 10,000.00
Estimated City Share: \$ 10,000.00	
Replacement of sewer inspection camera.	

Brown Road Water Main Extension	Water/Sewer System Improvement
Estimated Total Project: \$ 1,900,000.00	Project Annual Cost: 2022 \$ 150,000.00
Estimated City Share: \$ 1,900,000.00	2023 \$ 1,750,000.00
Replace existing concrete water main with new 16" ductile iron pipe on S. Squirrel from Auburn to	

SCADA RTU Upgrade	Water/Sewer System Improvement
Estimated Total Project: \$ 90,000.00	Project Annual Cost: 2019 \$ 15,000.00
Estimated City Share: \$ 90,000.00	2020 \$ 15,000.00
	2021 \$ 15,000.00
	2022 \$ 15,000.00
	2023 \$ 15,000.00
	2024 \$ 15,000.00
SCADA remote terminal units upgrade and improvement for the entire water system.	

Squirrel PRV rebuild	Water/Sewer System Improvement
Estimated Total Project: \$ 10,000.00	Project Annual Cost: 2020 \$ 10,000.00
Estimated City Share: \$ 10,000.00	
Squirrel Pressure Reducing Valve PRV fifteen year complete rebuild.	



CAPITAL PROJECTS SUMMARY

WATER-SEWER FUND

Baldwin Commons PRV	Water/Sewer System Improvement
Estimated Total Project: \$ 6,000.00	Project Annual Cost: 2020 \$ 6,000.00
Estimated City Share: \$ 6,000.00	
Baldwin Commons PRV 15 year rebuild.	

Palace PRV	Water/Sewer System Improvement
Estimated Total Project: \$ 17,000.00	Project Annual Cost: 2021 \$ 17,000.00
Estimated City Share: \$ 17,000.00	
Palace PRV 15 year rebuild.	

Parkways Loop Forester Square	Water/Sewer System Improvement
Estimated Total Project: \$ 225,000.00	Project Annual Cost: 2019 \$ 225,000.00
Estimated City Share: \$ 225,000.00	
Connection from dead end water main on Parkways Blvd. to Auburn Road. Looping this water main will	

M59 & Hillfield PRV & Crossing	Water/Sewer System Improvement
Estimated Total Project: \$ 820,000.00	Project Annual Cost: 2020 \$ 70,000.00
Estimated City Share: \$ 820,000.00	2021 \$ 750,000.00
M59 & Hillfield PRV & Crossing.	

Rex Blvd	Water/Sewer System Improvement
Estimated Total Project: \$ 85,000.00	Project Annual Cost: 2021 \$ 85,000.00
Estimated City Share: \$ 85,000.00	
Rex Blvd Churchill Loop.	



CAPITAL PROJECTS SUMMARY

WATER-SEWER FUND

South Blvd	Water/Sewer System Improvement
Estimated Total Project: \$ 3,225,000.00	Project Annual Cost: 2023 \$ 225,000.00
Estimated City Share: \$ 3,225,000.00	2024 \$ 3,000,000.00
South Blvd Water Main.	

SouthEast District	Water/Sewer System Improvement
Estimated Total Project: \$ 2,125,000.00	Project Annual Cost: 2021 \$ 125,000.00
Estimated City Share: \$ 2,125,000.00	2022 \$ 2,000,000.00
Southeast District replacement - 1965 and older.	

VFD	Water/Sewer System Improvement
Estimated Total Project: \$ 11,000.00	Project Annual Cost: 2019 \$ 11,000.00
Estimated City Share: \$ 11,000.00	
Replace variable frequency drives for the booster pumps that have exceeded their life expectancy.	

Auburn Road	Water/Sewer System Improvement
Estimated Total Project: \$ 2,625,000.00	Project Annual Cost: 2020 \$ 2,625,000.00
Estimated City Share: \$ 2,625,000.00	
Replace variable frequency drives for the booster pumps that have exceeded their life expectancy.	

Auburn Road	Water/Sewer System Improvement
Estimated Total Project: \$ 875,000.00	Project Annual Cost: 2020 \$ 875,000.00
Estimated City Share: \$ 875,000.00	
Replace variable frequency drives for the booster pumps that have exceeded their life expectancy.	

Water/Sewer Grand Total 2019-2024	\$ 14,703,000.00
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CAPITAL PROJECTS SUMMARY

FLEET FUND

Floor Drain & Grate Improvements	Land & Improvements
Estimated Total Project: \$ 150,000.00	Project Annual Cost: 2020 \$ 150,000.00
Estimated City Share: \$ 150,000.00	

New Hoist	Land & Improvements
Estimated Total Project: \$ 104,107.00	Project Annual Cost: 2019 \$ 104,107.00
Estimated City Share: \$ 104,107.00	

Fleet Equipment	Machinery & Equipment
Estimated Total Project: \$ 773,421.00	Project Annual Cost: 2019 \$ 78,421.00
Estimated City Share: \$ 773,421.00	2020 \$ 316,000.00
	2021 \$ 185,000.00
	2022 \$ 12,000.00
	2023 \$ 40,000.00
	2024 \$ 142,000.00
Scheduled replacement of Fleet Department owned machinery and equipment.	

Fleet Vehicles	Vehicles
Estimated Total Project: \$ 6,239,626.00	Project Annual Cost: 2019 \$ 346,626.00
Estimated City Share: \$ 6,239,626.00	2020 \$ 1,807,000.00
	2021 \$ 1,568,000.00
	2022 \$ 911,000.00
	2023 \$ 624,000.00
	2024 \$ 983,000.00
Scheduled replacement of Fleet Department owned vehicles.	

Fleet Grand Total 2019-2024	\$ 7,267,154.00
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Full Time Personnel Summary

GENERAL FUND

	2018 <u>Budget</u>	2019 <u>Budget</u>	2020 <u>Projected</u>
<u>ADMINISTRATION</u>			
<u>City Council</u>			
Mayor	1.00	1.00	1.00
City Council	6.00	6.00	6.00
Total City Council	7.00	7.00	7.00
<u>City Manager</u>			
City Manager	1.00	1.00	1.00
Assistant City Manager	1.00	1.00	1.00
Director of Authorities	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00
Business Development/Community Relations	1.00	1.00	1.00
Media Communications Specialist	1.00	1.00	1.00
Total City Manager	6.00	6.00	6.00
<u>City Clerk & Elections</u>			
City Clerk	1.00	1.00	1.00
Deputy Clerk	1.00	1.00	1.00
Clerk II	1.00	0.00	0.00
Total City Clerk & Elections	3.00	2.00	2.00
<u>Finance/Treasurer</u>			
Finance Director/Treasurer	1.00	1.00	1.00
Deputy Finance Director/Deputy Treasurer	1.00	1.00	1.00
Accounts Receivable Manager	1.00	1.00	1.00
Accountant	2.00	2.00	2.00
Cashier/Clerk III	2.00	2.00	2.00
Total Finance	7.00	7.00	7.00
<u>Assessor</u>			
Assessor	1.00	1.00	1.00
Deputy Assessor	1.00	1.00	1.00
Appraiser I	1.00	1.00	1.00
Appraiser II	1.00	1.00	1.00
Clerk III	1.00	1.00	1.00
Total Assessor	5.00	5.00	5.00



Full Time Personnel Summary

	<u>2018</u> <u>Budget</u>	<u>2019</u> <u>Budget</u>	<u>2020</u> <u>Budget</u>
<u>Human Resources</u>			
Human Resources Generalist	1.00	1.00	1.00
Human Resources Development	1.00	1.00	1.00
Total Human Resources	2.00	2.00	2.00
<u>Public Works Administration</u>			
Director of Public Works	1.00	1.00	1.00
Deputy Director	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
GIS Technician	1.00	1.00	1.00
Manager	3.00	3.00	3.00
Clerk III	2.00	2.00	2.00
Total Public Service	9.00	9.00	9.00
Total Administration	39.00	38.00	38.00

PLANNING/DEVELOPMENT

<u>Building Services</u>			
Building Official	1.00	1.00	1.00
Building Inspector II	2.00	2.00	2.00
Ordinance Enforcement Officer	1.00	2.00	2.00
Clerk III	2.00	2.00	2.00
Total Building	6.00	7.00	7.00
<u>Comm. Development-Administration</u>			
Comm. Dev. Director	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
Economic Dev. Coordinator	0.00	0.00	0.00
Total Comm. Dev.-Admin.	2.00	2.00	2.00
Total Planning/Development	8.00	9.00	9.00

GENERAL SUPPORT

<u>Facilities</u>			
Crew Leader	1.00	1.00	1.00
General Maintenance	4.00	4.00	5.00
Total Facilities	5.00	5.00	6.00



Full Time Personnel Summary

	<u>2018</u> <u>Budget</u>	<u>2019</u> <u>Budget</u>	<u>2020</u> <u>Budget</u>
<u>Parks and Grounds</u>			
Crew Leader	1.00	1.00	1.00
General Maintenance	7.00	7.00	7.00
Total Parks and Grounds	8.00	8.00	8.00
Total General Support	13.00	13.00	14.00

COMMUNITY PROGRAMS

<u>Recreation</u>			
Recreation Director	1.00	1.00	1.00
Recreation Coordinator	1.00	1.00	1.00
Total Recreation	2.00	2.00	2.00
<u>Senior Services</u>			
Senior Services Director	1.00	1.00	1.00
Senior Admin Assistant	1.00	0.00	0.00
Program Coordinator	1.00	2.00	2.00
Total Senior Citizens	3.00	3.00	3.00
Total Community Programs	5.00	5.00	5.00

FIRE AND POLICE DEPARTMENTS

<u>Fire-Administration</u>			
Fire Chief	1.00	1.00	1.00
Deputy Fire Chief	1.00	1.00	1.00
Clerk III	1.00	1.00	1.00
Total Fire-Administration	3.00	3.00	3.00
<u>Fire-Prevention</u>			
Fire Marshal	0.00	0.00	0.00
Fire Inspector	2.00	2.00	2.00
Total Fire-Prevention	2.00	2.00	2.00
<u>Fire-Suppression</u>			
Captain	0.00	0.00	3.00
Administrative Officer	0.00	0.00	1.00
Lieutenants	4.00	3.00	0.00
Firefighter	17.00	18.00	19.00
Total Fire-Suppression	21.00	21.00	23.00
Total Fire Personnel	26.00	26.00	28.00



Full Time Personnel Summary

	<u>2018</u> <u>Budget</u>	<u>2019</u> <u>Budget</u>	<u>2020</u> <u>Budget</u>
<u>Police-Administration</u>			
Police Chief	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
Technical Services Coordinator	1.00	1.00	1.00
Clerk III	3.00	3.00	3.00
Total Police - Administration	6.00	6.00	6.00
<u>Police-Patrol</u>			
Lieutenant	3.00	3.00	3.00
Sergeant	6.00	6.00	6.00
Detective	5.00	5.00	5.00
Police Officer	36.00	37.00	38.00
Total Police - Patrol	50.00	51.00	52.00
 Total Police Personnel	 56.00	 57.00	 58.00

INFRASTRUCTURE

<u>Storm Water Management</u>			
Assistant City Planner	1.00	1.00	1.00
Total Storm Water Management	1.00	1.00	1.00

TOTAL GENERAL FUND	148.00	149.00	153.00
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ENTERPRISE FUNDS

<u>Fieldstone Golf Course</u>			
Director of Golf	1.00	1.00	1.00
Total Fieldstone Golf Course	1.00	1.00	1.00

<u>Sewer Fund</u>			
Crew Leader	1.00	1.00	1.00
General Maintenance	3.00	3.00	3.00
Total Sewer Fund	4.00	4.00	4.00

<u>Water Fund</u>			
Crew Leader	1.00	1.00	1.00
General Maintenance	5.00	5.00	6.00
Total Water Fund	6.00	6.00	7.00

TOTAL PROPRIETARY FUNDS	11.00	11.00	12.00
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Full Time Personnel Summary

	<u>2018</u> <u>Budget</u>	<u>2019</u> <u>Budget</u>	<u>2020</u> <u>Budget</u>
<u>STREETS, HIGHWAYS, PUBLIC IMPROVEMENTS & FLEET</u>			
<u>Local Streets-DPW</u>			
Crew Leader	0.50	0.00	0.00
General Maintenance	3.00	3.00	3.00
Total Local Streets-DPW	3.50	3.00	3.00
<u>Major Streets-DPW</u>			
Crew Leader	0.50	1.00	1.00
General Maintenance	4.00	4.00	4.00
Total Major Streets-DPW	4.50	5.00	5.00
<u>Fleet Management</u>			
Manager (see DPW Administration)	0.00	0.00	0.00
Mechanics	2.00	2.00	2.00
Total Fleet Management	2.00	2.00	2.00
TOTAL STREETS, PUBLIC IMPROVEMENTS & FLEET	10.00	10.00	10.00
TOTAL CITY OF AUBURN HILLS (1)	169.00	170.00	175.00

(1) Totals include elected officials

2020 - Long-Term Debt Summary

Fund	Debt Description	2020		Total Debt Due as of 1/1/2020		Maturity Year
		Principal	Interest	Principal	Interest	
Government Funds						
Storm Water	SRF - Galloway Drain	45,000.00	13,687.50	570,000.00	82,000.00	2030
Storm Water	SRF - Storm Water Retrofit	5,000.00	2,003.96	82,658.00	13,240.53	2030
SA Debt	Roads Special Assessment	175,000.00	26,374.00	1,365,000.00	113,618.00	2027
Cap Imp Debt	Capital Improvement Debt	385,000.00	175,575.00	6,045,000.00	1,253,175.00	2032
		610,000.00	217,640.46	8,062,658.00	1,462,033.53	
Proprietary Funds						
Sewer/Water	SRF - Sanitary Sewer Rehabilitation	60,000.00	17,125.00	715,000.00	102,062.50	2030
Sewer/Water	OMID Interceptor Drain 2010A	41,158.46	13,684.36	567,953.66	89,395.66	2031
Sewer/Water	OMID Interceptor Drain 2010B	10,248.29	8,022.26	147,443.16	51,230.05	2030
Sewer/Water	OMID Interceptor Drain 2011A	47,082.71	19,426.68	777,067.61	153,450.04	2033
Sewer/Water	OMID Interceptor Drain 2013A	102,749.74	35,538.92	1,776,945.98	257,804.66	2034
Sewer/Water	Clinton River SRF	92,556.29	31,850.30	2,223,312.01	146,443.14	2038
		353,795.49	125,647.52	6,207,722.42	800,386.05	
TOTAL LONG-TERM DEBT		\$ 963,795.49	\$ 343,287.98	\$ 14,270,380.42	\$ 2,262,419.58	

**State Revolving Fund-Galloway Bond 5296-01
Storm Water Management Fund 101-445
2020 - Debt Service Requirements***

		Issue Date	09/16/09		
		Principal	\$936,000		
		Interest Rate	2.50%		
Payment Date	101-445-994.000 Principal Due	101-445-995.100 Interest Due	Total Payment	Total Fiscal Year	Interest by Fiscal Year
2011	35,000.00	18,549.42	53,549.42	53,549.42	18,549.42
04/01/12	36,000.00	11,938.64	47,938.64		
10/01/12		10,812.50	10,812.50	58,751.14	22,751.14
04/01/13	40,000.00	10,812.50	50,812.50		
10/01/13		10,312.50	10,312.50	61,125.00	21,125.00
04/01/14	40,000.00	10,312.50	50,312.50		
10/1/214		9,812.50	9,812.50	60,125.00	20,125.00
04/01/15	40,000.00	9,812.50	49,812.50		
10/01/15		9,312.50	9,312.50	59,125.00	19,125.00
04/01/16	40,000.00	9,312.50	49,312.50		
10/01/16		8,812.50	8,812.50	58,125.00	18,125.00
04/01/17	45,000.00	8,812.50	53,812.50		
10/01/17		8,250.00	8,250.00	62,062.50	17,062.50
04/01/18	45,000.00	8,250.00	53,250.00		
10/01/18		7,687.50	7,687.50	60,937.50	15,937.50
04/01/19	45,000.00	7,687.50	52,687.50		
10/01/19		7,125.00	7,125.00	59,812.50	14,812.50
04/01/20	45,000.00	7,125.00	52,125.00		
10/01/20		6,562.50	6,562.50	58,687.50	13,687.50
04/01/21	45,000.00	6,562.50	51,562.50		
10/01/21		6,000.00	6,000.00	57,562.50	12,562.50
04/01/22	50,000.00	6,000.00	56,000.00		
10/01/22		5,375.00	5,375.00	61,375.00	11,375.00
04/01/23	50,000.00	5,375.00	55,375.00		
10/01/23		4,750.00	4,750.00	60,125.00	10,125.00
04/01/24	50,000.00	4,750.00	54,750.00		
10/01/24		4,125.00	4,125.00	58,875.00	8,875.00
04/01/25	50,000.00	4,125.00	54,125.00		
10/01/25		3,500.00	3,500.00	57,625.00	7,625.00
04/01/26	55,000.00	3,500.00	58,500.00		
10/01/26		2,812.50	2,812.50	61,312.50	6,312.50
04/01/27	55,000.00	2,812.50	57,812.50		
10/01/27		2,125.00	2,125.00	59,937.50	4,937.50
04/01/28	55,000.00	2,125.00	57,125.00		
10/01/28		1,437.50	1,437.50	58,562.50	3,562.50
04/01/29	55,000.00	1,437.50	56,437.50		
10/01/29		750.00	750.00	57,187.50	2,187.50
04/01/30	60,000.00	750.00	60,750.00	60,750.00	750.00
Total Due	\$570,000.00	\$82,000.00	\$652,000.00	\$652,000.00	\$82,000.00
Total Debt	\$936,000.00	\$249,613.06	\$1,185,613.06	\$1,185,613.06	\$249,613.06

*Based on amortization schedule from DEQ dated 10/26/2011



State Revolving Fund-Storm Water Retrofit 5296-01
Storm Water Management Fund 101-445
2020 - Debt Service Requirements*

Issue Date **09/21/09**
Principal **\$126,658**
Interest Rate **2.50%**

Payment Date	101-445-994.000 Principal Due	101-445-995.100 Interest Due	Total Payment	Total Fiscal Year	Interest by Fiscal Year
2010	0.00	1,313.55	1,313.55	1,313.55	1,313.55
2011	4,000.00	2,667.32	6,667.32	6,667.32	2,667.32
04/01/12	5,000.00	1,397.66	6,397.66		
10/01/12		1,413.17	1,413.17	7,810.83	2,810.83
04/01/13	5,000.00	1,462.48	6,462.48		
10/01/13		1,408.23	1,408.23	7,870.71	2,870.71
04/01/14	5,000.00	1,408.23	6,408.23		
10/01/14		1,345.73	1,345.73	7,753.96	2,753.96
04/01/15	5,000.00	1,345.73	6,345.73		
10/01/15		1,283.23	1,283.23	7,628.96	2,628.96
04/01/16	5,000.00	1,283.23	6,283.23		
10/01/16		1,220.73	1,220.73	7,503.96	2,503.96
04/01/17	5,000.00	1,220.73	6,220.73		
10/01/17		1,158.23	1,158.23	7,378.96	2,378.96
04/01/18	5,000.00	1,158.23	6,158.23		
10/01/18		1,095.73	1,095.73	7,253.96	2,253.96
04/01/19	5,000.00	1,095.73	6,095.73		
10/01/19		1,033.23	1,033.23	7,128.96	2,128.96
04/01/20	5,000.00	1,033.23	6,033.23		
10/01/20		970.73	970.73	7,003.96	2,003.96
04/01/21	5,000.00	970.73	5,970.73		
10/01/21		908.23	908.23	6,878.96	1,878.96
04/01/22	5,000.00	908.23	5,908.23		
10/01/22		845.73	845.73	6,753.96	1,753.96
04/01/23	5,000.00	845.73	5,845.73		
10/01/23		783.23	783.23	6,628.96	1,628.96
04/01/24	5,000.00	783.23	5,783.23		
10/01/24		720.73	720.73	6,503.96	1,503.96
04/01/25	7,658.00	720.73	8,378.73		
10/01/25		625.00	625.00	9,003.73	1,345.73
04/01/26	10,000.00	625.00	10,625.00		
10/01/26		500.00	500.00	11,125.00	1,125.00
04/01/27	10,000.00	500.00	10,500.00		
10/01/27		375.00	375.00	10,875.00	875.00
04/01/28	10,000.00	375.00	10,375.00		
10/01/28		250.00	250.00	10,625.00	625.00
04/01/29	10,000.00	250.00	10,250.00		
10/01/29		125.00	125.00	10,375.00	375.00
04/01/30	10,000.00	125.00	10,125.00	10,125.00	125.00
Total Due	\$82,658.00	\$13,240.53	\$95,898.53	\$95,898.53	\$13,240.53
Total Debt	\$126,658.00	\$37,551.70	\$164,209.70	\$164,209.70	\$37,551.70

*Based on amortization schedule from DEQ dated 7/27/2012



Special Assessment Bond Series 852-908 2020 - Debt Service Requirements

		Issue Date		11/02/17		
		Principal		\$1,665,000		
Payment Date	852-908-994.000	Interest Rate	852-908-995.100	Total Payment	Total Fiscal Year	Interest by Fiscal Year
	Principal Due		Interest Due			
06/01/18	125,000	2.00%	19,811	144,811		35,623
12/01/18			15,812	15,812	160,623	
06/01/19	175,000	2.00%	15,812	190,812		29,874
12/01/19			14,062	14,062	204,874	
06/01/20	175,000	2.00%	14,062	189,062		26,374
12/01/20			12,312	12,312	201,374	
06/01/21	175,000	2.00%	12,312	187,312		22,874
12/01/21			10,562	10,562	197,874	
06/01/22	175,000	2.00%	10,562	185,562		19,374
12/01/22			8,812	8,812	194,374	
06/01/23	170,000	2.00%	8,812	178,812		15,924
12/01/23			7,112	7,112	185,924	
06/01/24	170,000	2.00%	7,112	177,112		12,524
12/01/24			5,412	5,412	182,524	
06/01/25	170,000	2.00%	5,412	175,412		9,124
12/01/25			3,712	3,712	179,124	
06/01/26	165,000	2.25%	3,712	168,712		5,568
12/01/26			1,856	1,856	170,568	
06/01/27	165,000	2.25%	1,856	166,856	166,856	1,856
Total Due	\$1,365,000		\$113,618		\$1,478,618	\$113,618
Total Debt	\$1,665,000		\$179,115	\$1,844,115	\$1,844,115	\$179,115



Capital Improvement Bond 350-907 2020 - Debt Service Requirements

		Issue Date	11/02/17		
		Principal	\$6,865,000.00		
		Interest Rate	3.00%		
Payment Date	350-907-994.000 Principal Due	350-907-995.100 Interest Due	Total Payment	Total Fiscal Year	Interest by Fiscal Year
06/01/18	445,000.00	119,565.42	564,565.42		215,865.42
12/01/18		96,300.00	96,300.00	660,865.42	
06/01/19	375,000.00	96,300.00	471,300.00		186,975.00
12/01/19		90,675.00	90,675.00	561,975.00	
06/01/20	385,000.00	90,675.00	475,675.00		175,575.00
12/01/20		84,900.00	84,900.00	560,575.00	
06/01/21	400,000.00	84,900.00	484,900.00		163,800.00
12/01/21		78,900.00	78,900.00	563,800.00	
06/01/22	410,000.00	78,900.00	488,900.00		151,650.00
12/01/22		72,750.00	72,750.00	561,650.00	
06/01/23	425,000.00	72,750.00	497,750.00		139,125.00
12/01/23		66,375.00	66,375.00	564,125.00	
06/01/24	435,000.00	66,375.00	501,375.00		126,225.00
12/01/24		59,850.00	59,850.00	561,225.00	
06/01/25	450,000.00	59,850.00	509,850.00		112,950.00
12/01/25		53,100.00	53,100.00	562,950.00	
06/01/26	465,000.00	53,100.00	518,100.00		99,225.00
12/01/26		46,125.00	46,125.00	564,225.00	
06/01/27	475,000.00	46,125.00	521,125.00		85,125.00
12/01/27		39,000.00	39,000.00	560,125.00	
06/01/28	490,000.00	39,000.00	529,000.00		70,650.00
11/30/28		31,650.00	31,650.00	560,650.00	
06/01/29	505,000.00	31,650.00	536,650.00		55,725.00
12/01/29		24,075.00	24,075.00	560,725.00	
06/01/30	520,000.00	24,075.00	544,075.00		40,350.00
12/01/30		16,275.00	16,275.00	560,350.00	
06/01/31	535,000.00	16,275.00	551,275.00		24,525.00
12/01/31		8,250.00	8,250.00	559,525.00	
06/01/32	550,000.00	8,250.00	558,250.00		8,250.00
12/01/32				558,250.00	
Total Due	\$6,045,000.00	\$1,253,175.00	\$7,298,175.00	\$7,298,175.00	\$1,253,175.00
Total Debt	\$6,865,000.00	\$1,656,015.42	\$8,521,015.42	\$8,521,015.42	\$1,656,015.42



**State Revolving Fund-Sanitary Sewer Rehabilitation 5341-01
Sewer Fund 592-535
2020 - Debt Service Requirements***

		Issue Date	09/21/09		
		Principal	\$1,198,696		
		Interest Rate	2.50%		
Payment Date	592-535-994.000 Principal Due	592-535-995.200 Interest Due	Total Payment	Total Fiscal Year	Interest by Fiscal Year
2010		\$2,683.86	\$2,683.86	\$2,683.86	\$2,683.86
2011	49,000.00	24,894.89	73,894.89	73,894.89	24,894.89
04/01/12	49,696.00	14,217.96	63,913.96		
10/01/12		13,750.00	13,750.00	77,663.96	27,967.96
04/01/13	55,000.00	13,750.00	68,750.00		
10/01/13		13,062.50	13,062.50	81,812.50	26,812.50
04/01/14	55,000.00	13,062.50	68,062.50		
10/1/214		12,375.00	12,375.00	80,437.50	25,437.50
04/01/15	55,000.00	12,375.00	67,375.00		
10/01/15		11,687.50	11,687.50	79,062.50	24,062.50
04/01/16	55,000.00	11,687.50	66,687.50		
10/01/16		11,000.00	11,000.00	77,687.50	22,687.50
04/01/17	55,000.00	11,000.00	66,000.00		
10/01/17		10,312.50	10,312.50	76,312.50	21,312.50
04/01/18	55,000.00	10,312.50	65,312.50		
10/01/18		9,625.00	9,625.00	74,937.50	19,937.50
04/01/19	55,000.00	9,625.00	64,625.00		
10/01/19		8,937.50	8,937.50	73,562.50	18,562.50
04/01/20	60,000.00	8,937.50	68,937.50		
10/01/20		8,187.50	8,187.50	77,125.00	17,125.00
04/01/21	60,000.00	8,187.50	68,187.50		
10/01/21		7,437.50	7,437.50	75,625.00	15,625.00
04/01/22	60,000.00	7,437.50	67,437.50		
10/01/22		6,687.50	6,687.50	74,125.00	14,125.00
04/01/23	60,000.00	6,687.50	66,687.50		
10/01/23		5,937.50	5,937.50	72,625.00	12,625.00
04/01/24	60,000.00	5,937.50	65,937.50		
10/01/24		5,187.50	5,187.50	71,125.00	11,125.00
04/01/25	65,000.00	5,187.50	70,187.50		
10/01/25		4,375.00	4,375.00	74,562.50	9,562.50
04/01/26	70,000.00	4,375.00	74,375.00		
10/01/26		3,500.00	3,500.00	77,875.00	7,875.00
04/01/27	70,000.00	3,500.00	73,500.00		
10/01/27		2,625.00	2,625.00	76,125.00	6,125.00
04/01/28	70,000.00	2,625.00	72,625.00		
10/01/28		1,750.00	1,750.00	74,375.00	4,375.00
04/01/29	70,000.00	1,750.00	71,750.00		
10/01/29		875.00	875.00	72,625.00	2,625.00
04/01/30	70,000.00	875.00	70,875.00	70,875.00	875.00
Total Due	\$715,000.00	\$102,062.50	\$817,062.50	\$817,062.50	\$102,062.50
Total Debt	\$1,198,696.00	\$316,421.71	\$1,515,117.71	\$1,515,117.71	\$316,421.71

*Based on amortization schedule from DEQ dated 01/31/2012



Oakland-Macomb Interceptor Drain Bond, Series 2010A

2020 - Debt Service Requirements

Sewer Fund 592-535, Auburn Hills Share 3.3059%

Project Issue Date		5368-01 07/20/10	Principal Interest Rate	\$862,046 2.50%	
592-535-994.000		592-535-995.100			
Payment Date	Principal Due	Interest Due	Total Payment	Total Fiscal Year	Total By Fiscal Year
10/01/10		14,367.44	14,367.44	14,367.44	14,367.44
04/01/11	0.00	10,775.58	10,775.58		
10/01/11		10,775.68	10,775.68	21,551.26	21,551.26
04/01/12	33,587.94	10,775.58	44,363.52		
10/01/12		10,355.73	10,355.73	54,719.25	21,131.31
04/01/13	34,546.66	10,355.73	44,902.39		
10/01/13		9,923.90	9,923.90	54,826.29	20,279.63
04/01/14	35,373.13	9,923.90	45,297.03		
10/1/214		9,481.73	9,481.73	54,778.76	19,405.63
04/01/15	36,199.61	9,481.73	45,681.34		
10/01/15		9,029.24	9,029.24	54,710.58	18,510.97
04/01/16	37,191.38	9,029.24	46,220.62		
10/01/16		8,564.35	8,564.35	54,784.97	17,593.59
04/01/17	38,183.15	8,564.35	46,747.50		
10/01/17		8,087.06	8,087.06	54,834.56	16,651.41
04/01/18	39,009.62	8,087.06	47,096.68		
10/01/18		7,599.44	7,599.44	54,696.12	15,686.50
04/01/19	40,001.39	7,599.44	47,600.83		
10/01/19		7,099.42	7,099.42	54,700.25	14,698.86
04/01/20	41,158.46	7,099.42	48,257.88		
10/01/20		6,584.94	6,584.94	54,842.82	13,684.36
04/01/21	42,150.23	6,584.94	48,735.17		
10/01/21		6,058.06	6,058.06	54,793.23	12,643.00
04/01/22	43,142.00	6,058.06	49,200.06		
10/01/22		5,518.79	5,518.79	54,718.85	11,576.85
04/01/23	44,299.06	5,518.79	49,817.85		
10/01/23		4,965.05	4,965.05	54,782.90	10,483.84
04/01/24	45,456.13	4,965.05	50,421.18		
10/01/24		4,396.85	4,396.85	54,818.03	9,361.90
04/01/25	46,613.19	4,396.85	51,010.04		
10/01/25		3,814.18	3,814.18	54,824.22	8,211.03
04/01/26	47,770.26	3,814.18	51,584.44		
10/01/26		3,217.05	3,217.05	54,801.49	7,031.23
04/01/27	48,927.32	3,217.05	52,144.37		
10/01/27		2,605.46	2,605.46	54,749.83	5,822.51
04/01/28	50,249.68	2,605.46	52,855.14		
10/01/28		1,977.34	1,977.34	54,832.48	4,582.80
04/01/29	51,406.75	1,977.34	53,384.09		
10/01/29		1,334.76	1,334.76	54,718.85	3,312.10
04/01/30	52,729.11	1,334.76	54,063.87		
10/01/30		675.64	675.64	54,739.51	2,010.40
04/01/31	54,051.47	675.64	54,727.11	54,727.11	675.64
Total Due	\$ 567,953.66	\$ 89,395.66	\$ 657,349.32	\$ 657,349.32	\$ 89,395.66
Total Debt	\$ 862,046.54	\$ 269,272.26	\$ 1,131,318.80	\$ 1,131,318.80	\$ 269,272.26



Oakland-Macomb Interceptor Drain Bond, Series 2010B 2020 - Debt Service Requirements

Issue Date 07/20/10 Sewer Fund 592-535, Auburn Hills Share 3.3059%
Principal \$222,536.14

	592-535-994.000		592-535-995.100			
Payment Date	Principal Due	Interest Rate	Interest Due	Total Payment	Total Fiscal Year	Interest by Fiscal Year
10/01/10	0.00		5,470.71 *	5,470.71	5,470.71	5,470.71
04/01/11	6,281.21	1.15	5,315.85	11,597.06		
10/01/11			5,279.73	5,279.73	16,876.79	10,595.58
04/01/12	7,438.28	1.45	5,279.73	12,718.01		
10/01/12			5,225.80	5,225.80	17,943.81	10,505.53
04/01/13	7,603.57	2.20	5,225.80	12,829.37		
10/01/13			5,142.16	5,142.16	17,971.53	10,367.96
04/01/14	7,934.16	2.45	5,142.16	13,076.32		
10/1/214			5,044.97	5,044.97	18,121.29	10,187.13
04/01/15	8,264.75	3.45	5,044.97	13,309.72		
10/01/15			4,902.40	4,902.40	18,212.12	9,947.37
04/01/16	8,595.34	3.75	4,902.40	13,497.74		
10/01/16			4,741.24	4,741.24	18,238.98	9,643.64
04/01/17	8,925.93	3.90	4,741.24	13,667.17		
10/01/17			4,567.18	4,567.18	18,234.35	9,308.42
04/01/18	9,256.52	4.35	4,567.18	13,823.70		
10/01/18			4,365.85	4,365.85	18,189.55	8,933.03
04/01/19	9,752.41	4.70	4,365.85	14,118.26		
10/01/19			4,136.67	4,136.67	18,254.93	8,502.52
04/01/20	10,248.29	4.90	4,136.67	14,384.96		
10/01/20			3,885.59	3,885.59	18,270.55	8,022.26
04/01/21	10,744.18	5.10	3,885.59	14,629.77		
10/01/21			3,611.61	3,611.61	18,241.38	7,497.20
04/01/22	11,240.06	5.25	3,611.61	14,851.67		
10/01/22			3,316.56	3,316.56	18,168.23	6,928.17
04/01/23	11,901.24	5.45	3,316.56	15,217.80		
10/01/23			2,992.25	2,992.25	18,210.05	6,308.81
04/01/24	12,562.42	5.45	2,992.25	15,554.67		
10/01/24			2,649.93	2,649.93	18,204.60	5,642.18
04/01/25	13,223.60	5.70	2,649.93	15,873.53		
10/01/25			2,273.05	2,273.05	18,146.58	4,922.98
04/01/26	13,884.78	5.70	2,273.05	16,157.83		
10/01/26			1,877.34	1,877.34	18,035.17	4,150.39
04/01/27	14,711.26	5.90	1,877.34	16,588.60		
10/01/27			1,443.36	1,443.36	18,031.96	3,320.70
04/01/28	15,372.44	5.90	1,443.36	16,815.80		
10/01/28			989.87	989.87	17,805.67	2,433.23
04/01/29	16,364.21	5.90	989.87	17,354.08		
10/01/29			507.13	507.13	17,861.21	1,497.00
04/01/30	17,190.68	5.90	507.13	17,697.81		
10/01/30				0.00	17,697.81	507.13
Total Due	\$147,443.16		\$51,230.05	\$198,673.21	\$198,673.21	\$51,230.05
Total Debt	\$221,495.33		\$144,691.94	\$366,187.27	\$366,187.27	\$144,691.94

*\$1,040.84 of principal included in States's Construction fund deposit interest payment 10/1/2010; remaining principal of \$221,495 paid as scheduled above



Oakland-Macomb Interceptor Drain Bond, Series 2011 2020 - Debt Service Requirements

Principal	\$1,036,225				
Project	5368-02				
Issue Date	01/01/12	Sewer Fund 592-535, Auburn Hills Share 4.058854%			
	592-535-994.000	592-535-995.100			
Payment Date	Principal Due	Interest Due 2.5%	Total Payment	Total Fiscal Year	Interest by Fiscal Year
04/01/12		6,476.41	6,476.41		
10/01/12		12,952.82	12,952.82	19,429.23	19,429.23
04/01/13		12,952.82	12,952.82		
10/01/13		12,952.82	12,952.82	25,905.64	25,905.64
04/01/14		12,952.82	12,952.82		
10/01/14	40,588.54	12,952.82	53,541.36	66,494.18	25,905.64
04/01/15		11,484.90	11,484.90		
10/01/15	41,603.25	11,484.90	53,088.15	64,573.05	22,969.80
04/01/16		11,784.28	11,784.28		
10/01/16	42,617.97	11,925.42	54,543.39	66,327.67	23,709.70
04/01/17		11,392.70	11,392.70		
10/01/17	43,632.68	11,392.70	55,025.38	66,418.08	22,785.40
04/01/18		10,847.29	10,847.29		
10/01/18	44,850.34	10,847.29	55,697.63	66,544.92	21,694.58
04/01/19		10,286.66	10,286.66		
10/01/19	45,865.05	10,286.66	56,151.71	66,438.37	20,573.32
04/01/20		9,713.34	9,713.34		
10/01/20	47,082.71	9,713.34	56,796.05	66,509.39	19,426.68
04/01/21		9,124.81	9,124.81		
10/01/21	48,300.36	9,124.81	57,425.17	66,549.98	18,249.62
04/01/22		8,521.06	8,521.06		
10/01/22	49,315.08	8,521.06	57,836.14	66,357.20	17,042.12
04/01/23		7,904.62	7,904.62		
10/01/23	50,735.68	7,904.62	58,640.30	66,544.92	15,809.24
04/01/24		7,270.42	7,270.42		
10/01/24	51,953.33	7,270.42	59,223.75	66,494.17	14,540.84
04/01/25		6,621.01	6,621.01		
10/01/25	53,170.99	6,621.01	59,792.00	66,413.01	13,242.02
04/01/26		5,956.37	5,956.37		
10/01/26	54,591.59	5,956.37	60,547.96	66,504.33	11,912.74
04/01/27		5,273.97	5,273.97		
10/01/27	56,012.19	5,273.97	61,286.16	66,560.13	10,547.94
04/01/28		4,573.82	4,573.82		
10/01/28	57,229.84	4,573.82	61,803.66	66,377.48	9,147.64
04/01/29		3,858.45	3,858.45		
10/01/29	58,650.44	3,858.45	62,508.89	66,367.34	7,716.90
04/01/30		3,125.32	3,125.32		
10/01/30	60,273.98	3,125.32	63,399.30	66,524.62	6,250.64
04/01/31		2,371.89	2,371.89		
10/01/31	61,694.58	2,371.89	64,066.47	66,438.36	4,743.78
04/01/32		1,600.71	1,600.71		
10/01/32	63,318.12	1,600.71	64,918.83	66,519.54	3,201.42
04/01/33		809.23	809.23		
10/01/33	64,738.72	809.23	65,547.95	66,357.18	1,618.46
Total Due	\$777,067.61	\$153,450.04	\$930,517.65	\$930,517.65	\$153,450.04
Total Debt	\$1,036,225.44	\$336,423.35	\$1,372,648.79	\$1,372,648.79	\$336,423.35



Oakland-Macomb Interceptor Drain Drainage District Drain Bonds (Series 2013A) (Limited Tax General Obligation) 2020 - Debt Service Requirements

Project Principal	5368-03 \$2,261,189	Auburn Hills Share 3.471275%			
Payment Date	592-535-994.000 Principal Due	592-535-995.100 Interest Due 2.0%	Total Payment	Total Fiscal Year	Interest by Fiscal Year
10/01/13		\$11,305.94	\$11,305.94	\$11,305.94	\$11,305.94
04/01/14		22,611.89	\$22,611.89		
10/01/14		22,611.89	\$22,611.89	45,223.78	45,223.78
04/01/15		22,611.89	\$22,611.89		
10/01/15	\$93,030.17	22,611.89	\$115,642.06	138,253.95	138,253.95
04/01/16		21,681.58	\$21,681.58		
10/01/16	94,939.37	21,681.58	\$116,620.95	138,302.53	138,302.53
04/01/17		20,732.19	\$20,732.19		
10/01/17	96,848.57	20,732.19	\$117,580.76	138,312.95	138,312.95
04/01/18		19,763.70	\$19,763.70		
10/01/18	98,757.77	19,763.70	\$118,521.47	138,285.17	138,285.17
04/01/19		18,776.13	\$18,776.13		
10/01/19	100,666.98	18,776.13	\$119,443.11	138,219.24	138,219.24
04/01/20		17,769.46	\$17,769.46		
10/01/20	102,749.74	17,769.46	\$120,519.20	138,288.66	138,288.66
04/01/21		16,741.96	\$16,741.96		
10/01/21	104,832.51	16,741.96	\$121,574.47	138,316.43	138,316.43
04/01/22		15,693.63	\$15,693.63		
10/01/22	106,915.27	15,693.63	\$122,608.90	138,302.53	138,302.53
04/01/23		14,624.48	\$14,624.48		
10/01/23	108,998.04	14,624.48	\$123,622.52	138,247.00	138,247.00
04/01/24		13,534.50	\$13,534.50		
10/01/24	111,254.36	13,534.50	\$124,788.86	138,323.36	138,323.36
04/01/25		12,421.96	\$12,421.96		
10/01/25	113,337.13	12,421.96	\$125,759.09	138,181.05	138,181.05
04/01/26		11,288.59	\$11,288.59		
10/01/26	115,767.02	11,288.59	\$127,055.61	138,344.20	138,344.20
04/01/27		10,130.92	\$10,130.92		
10/01/27	118,023.35	10,130.92	\$128,154.27	138,285.19	138,285.19
04/01/28		8,950.68	\$8,950.68		
10/01/28	120,453.24	8,950.68	\$129,403.92	138,354.60	138,354.60
04/01/29		7,746.15	\$7,746.15		
10/01/29	122,709.57	7,746.15	\$130,455.72	138,201.87	138,201.87
04/01/30					
10/01/30	125,313.03		\$125,313.03	125,313.03	125,313.03
04/01/31					
10/01/31	127,742.92		\$127,742.92	127,742.92	127,742.92
04/01/32					
10/01/32	130,346.68		\$130,346.68	130,346.68	130,346.68
04/01/33					
10/01/33	132,949.83		\$132,949.83	132,949.83	132,949.83
04/01/34					
10/01/34	135,553.29		\$135,553.29	135,553.29	135,553.29
Total Due	\$1,776,945.98	\$257,804.66	\$2,034,750.64	\$2,034,750.64	\$2,034,750.64
Total Debt	\$2,261,188.84	\$521,465.36	\$2,782,654.20	\$2,782,654.20	\$2,782,654.20



**Clinton River Water Resource Recover Facility
Drainage District Drain Bond, Series 2020 (SRF), \$4,992,591**

ESTIMATED DEBT SERVICE SCHEDULE - CITY OF AUBURN HILLS PORTION (7.8437538%)

	592-535-994.000	592-535-995.200	Total Debt Service	Annual Total
Date	Principal	Interest		
04/01/18	-	569.23	569.23	
10/01/18	-	2,480.32	2,480.32	3,049.55
04/01/19	-	13,338.41	13,338.41	-
10/01/19	90,203.17	17,052.69	107,255.86	120,594.27
04/01/20	-	15,925.15	15,925.15	-
10/01/20	92,556.29	15,925.15	108,481.44	124,406.59
04/01/21	-	14,768.20	14,768.20	-
10/01/21	94,909.42	14,768.20	109,677.62	124,445.81
04/01/22	-	13,581.83	13,581.83	-
10/01/22	97,262.55	13,581.83	110,844.37	124,426.20
04/01/23	-	12,366.05	12,366.05	-
10/01/23	99,615.67	12,366.05	111,981.72	124,347.76
04/01/24	-	11,120.85	11,120.85	-
10/01/24	102,360.99	11,120.85	113,481.84	124,602.69
04/01/25	-	9,841.34	9,841.34	-
10/01/25	105,106.30	9,841.34	114,947.64	124,788.98
04/01/26	-	8,527.51	8,527.51	-
10/01/26	107,459.43	8,527.51	115,986.94	124,514.44
04/01/27	-	7,184.27	7,184.27	-
10/01/27	110,204.74	7,184.27	117,389.01	124,573.27
04/01/28	-	5,806.71	5,806.71	-
10/01/28	112,950.05	5,806.71	118,756.76	124,563.47
04/01/29	-	4,394.83	4,394.83	-
10/01/29	116,087.56	4,394.83	120,482.39	124,877.22
04/01/30	-	2,943.74	2,943.74	-
10/01/30	118,832.87	2,943.74	121,776.61	124,720.34
04/01/31	-	1,458.33	1,458.33	-
10/01/31	121,970.37	1,458.33	123,428.70	124,887.02
04/01/32	-	(66.30)	(66.30)	-
10/01/32	125,107.87	(66.30)	125,041.57	124,975.27
04/01/33	-	(1,630.15)	(1,630.15)	-
10/01/33	128,245.37	(1,630.15)	126,615.22	124,985.07
04/01/34	-	(3,233.22)	(3,233.22)	-
10/01/34	131,382.88	(3,233.22)	128,149.66	124,916.44
04/01/35	-	(4,875.51)	(4,875.51)	-
10/01/35	134,520.38	(4,875.51)	129,644.87	124,769.37
04/01/36	-	(6,557.01)	(6,557.01)	-
10/01/36	138,050.07	(6,557.01)	131,493.06	124,936.05
04/01/37	-	(8,282.64)	(8,282.64)	-
10/01/37	141,579.76	(8,282.64)	133,297.12	125,014.48
04/01/38	-	(10,052.38)	(10,052.38)	-
10/01/38	145,109.45	(10,052.38)	135,057.06	125,004.68
Total Due	\$ 2,223,312	\$ 146,443	\$ 2,369,755	\$ 2,369,755
Total Debt	\$ 2,313,515	\$ 176,834	\$ 2,490,349	\$ 2,490,349