

2021 Adopted Budget

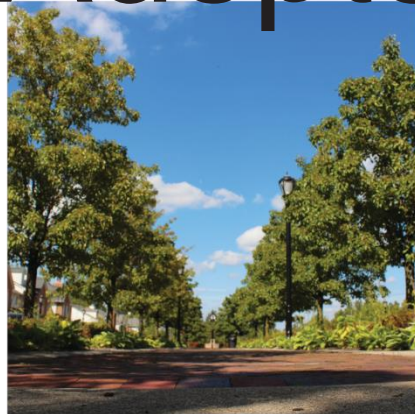


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2021 BUDGET – 5 YEAR PROJECTIONS

September 24, 2020

Honorable Mayor Kevin McDaniel and
Members of the Auburn Hills City Council
1827 North Squirrel Road
Auburn Hills, MI 48326

Mayor McDaniel and Members of City Council:

In accordance with the City of Auburn Hills Charter, staff recommends City Council adopt the enclosed 2021 annual budget. Staff began reviewing both the City's current year financial activity and remaining needs in May, to recommend corrective amendments to the 2020 budget. The most recent amendments were approved September 14, 2020. Utilizing the revised 2020 plan, staff assessed the City's needs for the 2021 calendar year in comparison to projections made a year ago. Adjusting for changes in funding, development, staffing, and with consideration of City Council's goals and objectives, the 2021 budget was assembled. Two workshops, one in August and one in September, were held to allow City Council time with staff to review the 2021 proposed budget and future projections. Staff and City Council had in-depth dialogue about the City's current fiscal health including the impact the 2020 pandemic, the impact of the recently approved road millage, water and sewer rate changes, anticipated infrastructure needs, and the general community well-being and amenities. These discussions helped to design the 2021 financial plan.

The 2021 budget document meets legal fiscal requirements upon approval by the City Council. The future budget plan projections for 2022 through 2025 are not required for approval. Utilizing the most current departmental capital requests and considering a variety of assumptions to reflect potential future revenues and expenditures, the full document is meant to provide details for stakeholders and other interested parties about the upcoming year's financial activities, as well as a longer term financial estimate which City Council can consider in current decision making. While the projections are fluid and will change with unknown items such as unfunded mandates, economic shifts, grant availability, and infrastructure failures, the future projections do consider current growth projections, bargaining contract language, and known asset management plans concerning roads, water, and sewer, and immediate facility needs.

Property values continue to rise, but modestly due to the limits on taxable values set by the Headlee Amendment and Proposal A. As the City approached the 2020 fiscal year, necessary infrastructure and operational needs continued to exceed the property tax revenues generated to support general operations exclusive of public safety. The City has not requested an increase in the General Fund operating millage since 2005. Road repairs and improvements



2021 BUDGET – 5 YEAR PROJECTIONS

required significant funds from the General Fund in past years, and a continuation of that support was projected to deplete the General Fund to a concerning level over the shorter term. On August 4, 2020, Auburn Hills residents passed a road millage of 1.5 mills. This new perpetual road millage will provide for approximately \$2.5 million in available funds to support 2021 road projects, thus allowing the City to utilize more of its general operating tax revenue for services, other than roads, and retain additional general operating funds in reserves. This will become increasingly critical in the future as the city begins to see reductions in other source revenues, especially in development and personal property tax reimbursement.

The City of Auburn Hills remains in an enviable financial position compared to many of Michigan communities. Management prides itself on continued diligence to retain this distinction in future years. Even the operational impact of the Covid-19 Pandemic did not cause loss of essential services or the support of City staff. Further, the community's support of the road millage is testament to the City's valued service. The City remains optimistic that through additional workshops and continued dialogue with all stakeholders, the City will continue to proactively provide innovative services and address critical infrastructure and operational needs.

The City's second largest fund, Water and Sewer, continues to remain funded at adequate levels to protect the City's costly infrastructure maintained within that fund. The City is recommending a 2% increase in its sewer rates and a 2% decrease in water rates for the 2021 calendar year. Further, residents utilizing irrigation will see rate reductions and the flat sewer charge will remain unchanged. The reduction in the general water rate is due to a stabilization of rates from successful collaboration with NOCWA, as well as strategic improvements planned with roadwork to create cost efficiencies.

The increase in the general sewer rate allows for the continued support of sewer services which is independent of water providers. Sewer revenues are used not only to reimburse the costs of sewer treatment, but also to meet annual debt obligations passed on, or anticipated to be passed on, to the city by other 3rd party entities and governmental agencies. The Oakland Macomb Interceptor Drain, for instance, has had continued work since 2010 and is managed through the County's Water Resources Commission. The City of Auburn Hills is assigned a proportionate share of each of its related project's financing from this multi-county drain system. The City will continue to be responsible for debt incurred and future debts well past the current five-year outlook.

Staff continues to monitor changes in the Water and Sewer fund's activity, next year's costs, and debt responsibilities. Utilizing this data, rates are annually evaluated and adjusted accordingly, to ensure the funds continued flexibility to react quickly to any emergency, but more importantly maintain the water and sewer system to mitigate more costly, unplanned events.



2021 BUDGET – 5 YEAR PROJECTIONS

2021 BUDGET OVERVIEW

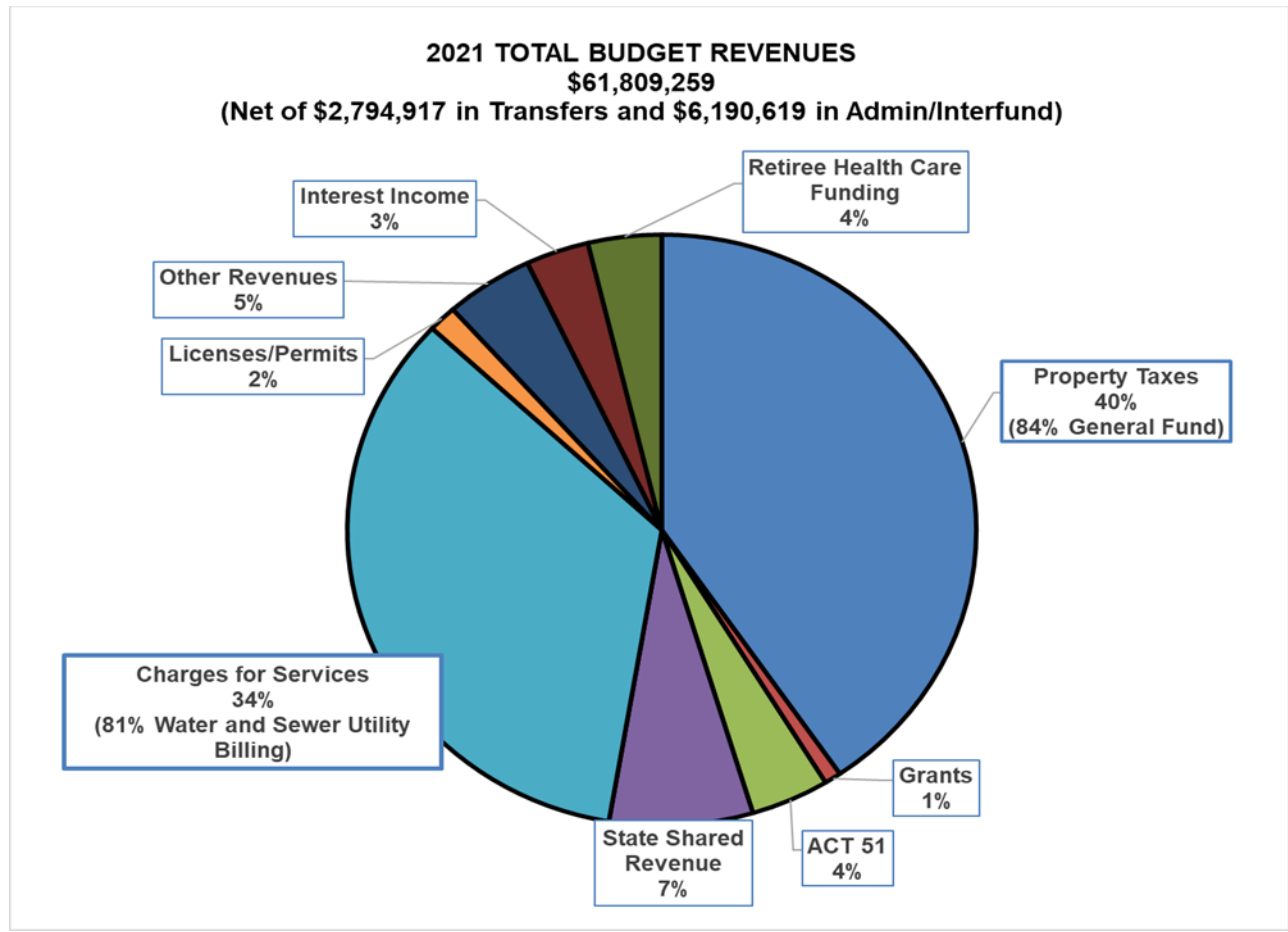
The total approved budget (appropriations) for fiscal year 2021 for all funds, including component units, is \$67,853,897. Overall, this represents a \$24.7 million or 26.7% decrease from the current 2020 projected amended budget. Appropriations, net of transfers between funds and other interfund allocations, is \$58.9 million, \$15.5 million less than the current 2020 amended budget.

The decrease in expenditures, net of transfers between funds, is due to a decrease in capital expenditure outlay of \$8.2 million. Additionally, \$2.8 million less in repairs and maintenance across funds is planned for 2021. Much of the reduction was in the roads and utility funds.

APPROPRIATIONS	2019		2020		2021	
	ACTIVITY		AMENDED 9.2020		BUDGET	
General Fund	\$	28,807,196	\$	40,987,478	\$	34,300,180
Major/Local Roads Fund		4,221,803		13,433,856		5,084,192
Capital Projects Fund		232,962		346,230		-
Other Non-Major Governmental Fund:		660,262		555,020		354,028
Debt Service Funds		766,850		761,950		761,674
Internal Service Funds		4,960,733		6,035,386		4,695,704
Water/Sewer Fund		15,909,572		23,253,920		16,118,282
Fieldstone Golf Club Fund		1,754,249		1,447,546		1,630,495
Component Unit Funds		3,888,869		5,744,647		4,909,342
	\$	61,202,496	\$	92,566,033	\$	67,853,897
Change from prior year				51.25%		-26.70%

REVENUE COMPARISONS

The pie chart below shows the components of the 2021 Budget revenues (net of interfund transfers and allocations) for the total City. The dependence that the General Fund has on property tax revenues and the support of service charges necessary for the Water and Sewer fund is highlighted.



PROPERTY TAXES

Property Taxes comprise 40% of all 2021 budgeted revenue, excluding transfers of cash between funds and interfund charges for services (transfers are primarily from the General Fund to the Major/Local Roads Fund. Interfund charges are for services spread by a proportionate share of departmental expenditures of one fund to another fund for which it serves). In 2021, property taxes reported in this budget are reported in the General Fund and the Component Units: Tax Increment Finance Authority (TIFA) Districts, Brownfield Redevelopment Authority (BRA), and Downtown Development Authority (DDA).

Total property tax budgeted revenue for 2021 is \$25M, of which \$21M is planned for in the General Fund. General Fund property tax revenue is used to support the Police, Fire, Roads (beginning in 2021), and general operations of the City. General Fund property tax revenue will support approximately 61.2% of General Fund expenditures in 2021. Property tax revenues are intended to be the primary source of funding for the General Fund.

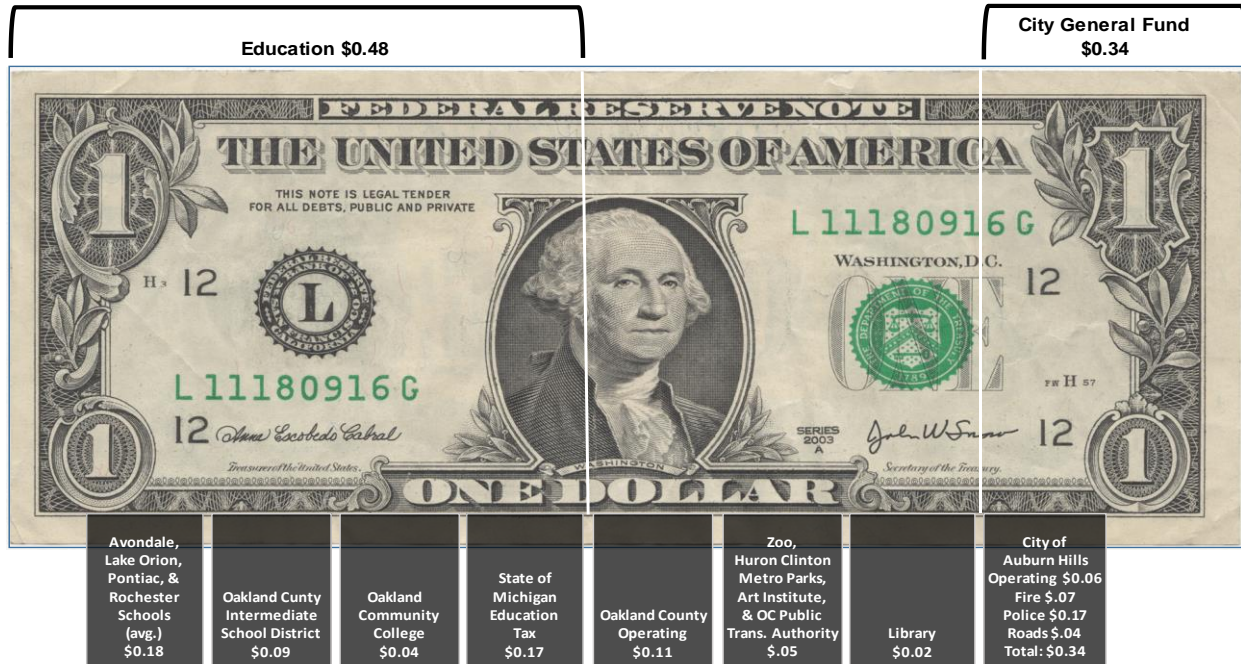
General Fund net property tax revenues for 2019-2021 are shown in the table below:

General Fund	Operating Millages 2020 (determine 2021 revenues)	2019 ACTIVITY	2020 PROJECTED	2021 REQUESTED
City Operational	2.1049 (was 2.11 2005-2019)	\$ 4,089,464	\$ 4,291,202	\$ 4,362,967
Police	5.9713 (was 5.9857 since 2003)	9,187,692	9,768,789	9,966,521
Fire	2.4940 (was 2.5 since 2017)	3,798,257	4,075,733	4,159,607
Road	1.5(new)	-	-	2,497,837
	Total General Fund Property Tax Revenue	\$ 17,075,413	\$ 18,135,724	\$ 20,986,932
	% change from prior year		6.21%	15.72%

The City's Library millage, which must also be approved by the City's governing body, also was reduced from .7041 mills to .7024 mills due to a Headlee reduction. It had not changed since 2003. It is not reflected in the previous table as it does not support the General Fund. The City's previous debt millages for Street Paving and the Library building expansion expired in 2003 and 2004 respectively.

The City collects taxes for many governmental entities. Using the 2020 tax rates, the City retains 34 cents for each dollar collected, spread between general operating, fire, and police as shown below.

Where Do Homestead Dollars Go?



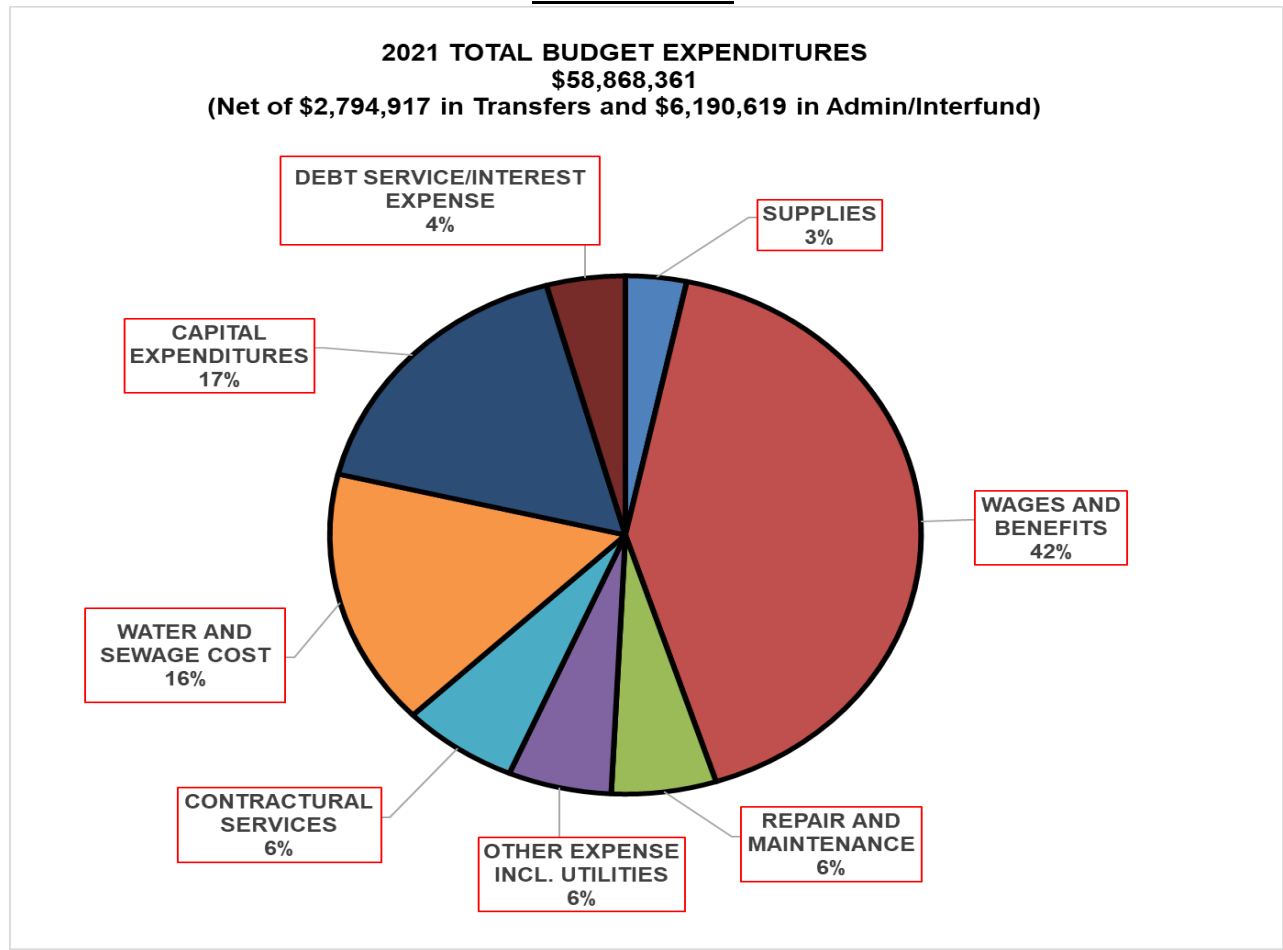
The City of Auburn Hills taxable value is heavily dependent on commercial and industrial business, at 80% compared to 20% residential. The City's General Fund allocation of the State's

personal property tax reimbursement for lost revenue is expected to be \$1.89 million in 2020 and dropping to \$1.7 million in 2021. While additional reimbursements are expected through 2029, current communications indicate that no further reimbursement will be available beyond that. The City has included \$6.5M in reimbursements for years ending 2022-2025.

CHARGES FOR SERVICES

Service Charge revenue anticipated for the City is \$21.2 million in 2021, of which \$17.2 million is attributable to estimated Water and Sewer usage fees. Water and Sewer Fund revenue is not directly used for general operations of the City, and is limited to supporting the related infrastructure and operational costs of this particular unit. On January 1, 2021, service charge revenue projections for the use of City water and sewer include a 2.0% increase for Sewer billing rates as well as a 2.0% decrease for Water billing rates. Future projections at this time are held flat. Rates are determined by considering the impact of fees imposed on the City for the purchase of water and treatment of waste, as well as the overall budget necessary to maintain these services by the City to the Auburn Hills community. The fees collected are partially passed on to the agencies billing the City for water purchases and sewage treatment, which are expected to be \$9.4 million or 54.6% of the fees charged. Capital infrastructure repairs and reconstructions and debt passed on to the City from the County are planned to absorb 14% of the fees in 2021 or \$2.4 million. The remaining fees, along with other cash revenue from maintenance and connections fees, capital and lateral fees, and interest, pay for routine operational costs and provide for reserves for future projects. The City responsibly maintains a deliberate unrestricted Water/Sewer net position to respond to emergency events, and to prepare for scheduled annual service and replacement of infrastructure, to ensure its ability to provide the best uninterrupted service possible, regardless of the state of the economy in any given year.

EXPENDITURES



The chart above identifies where funds are spent in the City. As typical with service organizations, wages and benefits is the largest cost of the City. The cost of purchasing water and sewer is also among the City's largest expenses. As mentioned earlier, these costs are covered by utility billings for this service and not funded with City tax dollars. Capital expenditures is the second largest expense for fiscal year 2021. Of the total \$10 million capital purchases planned, 20% is related to road reconstructions, while 26% is related to general fund improvements, including \$1.7 million in roof replacements. Fleet utilizes 18% planned equipment and vehicle capital purchases. It is worth recognizing that of the \$3.4 million accounted for in repair and maintenance expenses of the City, 21.5% represents preventative maintenance and repairs planned for in the road funds over and above the reconstructive improvements classified and included under capital. The General Fund is intended to be responsible for most of the City's operational expenditures, including Police and Fire. Of the total 2021 City-wide appropriations of \$67,853,897, 50.6% or \$34,300,180 is reflected in the



2021 BUDGET – 5 YEAR PROJECTIONS

General Fund. The Water/Sewer Fund budget reflects 23.8% of total City budget or \$16,118,282.

Wages and benefits account for 42% of total city expenses. Compared to the 2020 amended budget, this has not changed. Wages, however, are budgeted to increase 7.15% in 2021, and benefits are anticipated to decrease 9.37%. Wage increases are primarily due to increases in budgeted part time staff in recreation, fire, golf, water, and local roads, contractual wage increases, and City Manager/City Council directed non-bargaining unit wage adjustments. Benefits decreased due to a \$1 million reduction in discretionary contributions to retirement funding in 2021 compared to that of 2020.

Concluding Remarks

The 2021 budget was compiled during the historic 2020 Pandemic. The level of uncertainty as to when our nation will be considered “back to normal” is still in question and undefined upon this presentation. Thus, staff was again conservative with 2021 appropriations. The lingering effects of lost property tax revenues of the 2008 recession is still fresh in staffs’ memories; thus, the budget was constructed to position the City to withstand another potential slow return of the nation’s thriving economy. Amidst the chaos of the current health crisis, the citizens of Auburn Hills graciously supported the City’s road millage of 1.5 mills to ensure continued and uninterrupted improvements in city roads. This action now allows the City to redirect general operating funds to other infrastructure, programming, and staffing needs that would have otherwise had to support failing roads.

Revenues from new developments halted during 2020 and are expected to improve minimally in 2021 as the City is near capacity for new developments. Further, while the personal property tax reimbursement is expected to continue for the short term, State communications indicate that reimbursement will stop in 2029. Thus, the City will continue to rely more heavily on its property tax revenues. The addition of the road millage was critical to sustaining the reserves beyond 2025. The 2021 budget and future year projections begin to address neglected areas of infrastructure, including information technology. Further, staff will be better able to begin to address City Council’s goals by allocating funding to outreach programs, downtown amenities, pathway developments, and improving City readiness for future emergency events both local and national.

Prioritization will continue to be the focus of staff to avoid prematurely utilizing or committing resources. Planning road improvements with water and sewer upgrades, delaying improvements to correspond with potential federal or state funding, developing new programs or services based on demand are just a few considerations staff make daily to extend resources without waste. Employment of qualified and committed staff is essential to maintaining service



2021 BUDGET – 5 YEAR PROJECTIONS

excellence across departments. This was borne out by several personnel who remained physically on the job during all of the pandemic to perform critical functions, with all staff returning to work by May 18, 2020 for the re-opening of services to the community while complying with the Governor's Executive Orders. The 2021 budget continues to provide for training and leadership development of existing staff and seeks to be competitive with wages and benefits.

Under the guidance of the 2021 financial plan, ongoing resident support, and continued growth of business partnerships, the City will enjoy the continued ability to maintain the distinctive infrastructure and services that define the City of Auburn Hills' reputation for excellence. Thank you, Mayor McDaniel and City Council, for your support of our budget.

Sincerely,

Thomas A. Tanghe
City Manager

Michelle Schulz
Finance Director/Treasurer



2021 Budget

MISSION

To be stewards for the community through a connected, transparent and efficient government

VISION

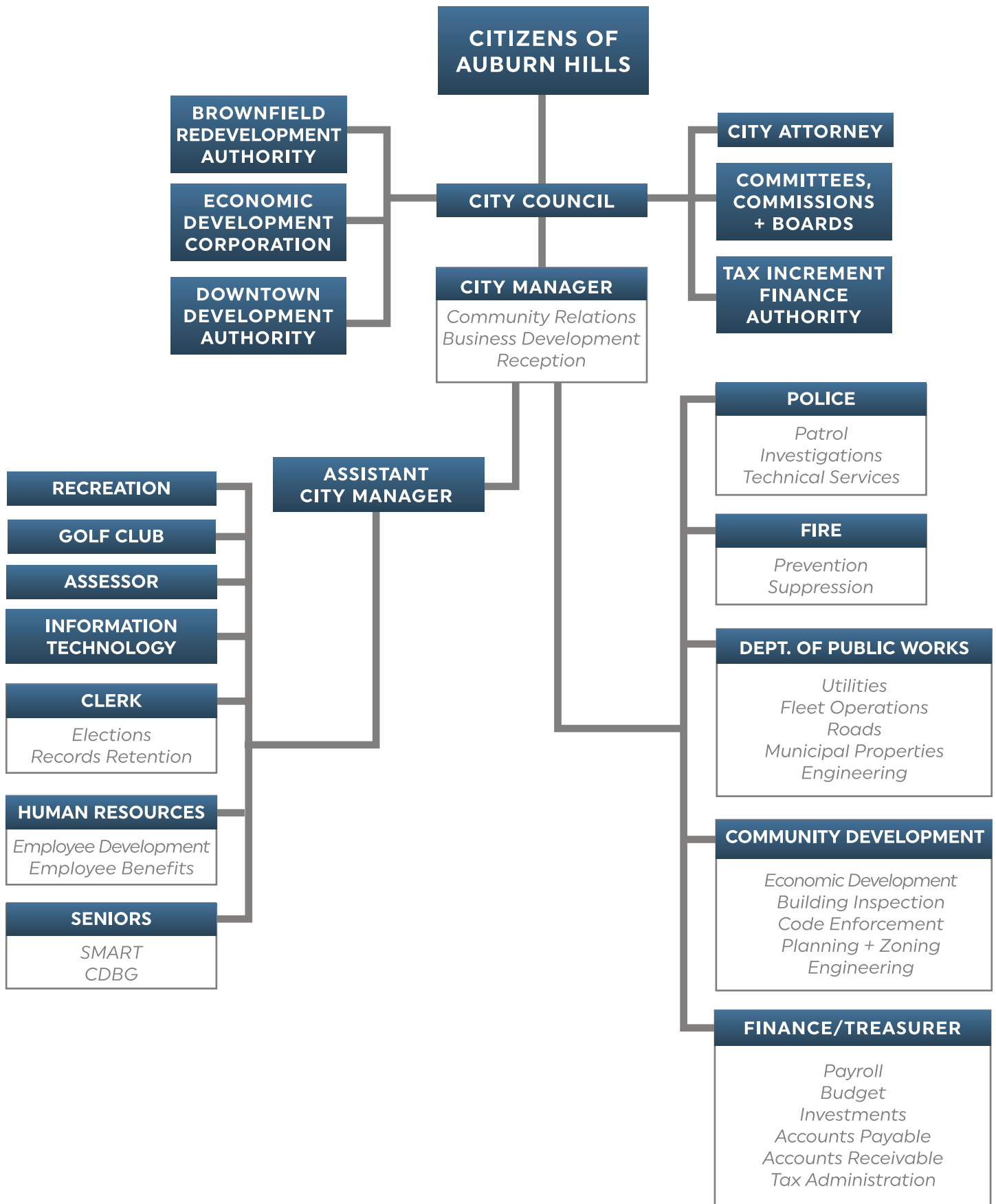
Auburn Hills will be a community with the heart of a small town that operates with the excellence of a world class city

VALUES

Excellence	Safety
Diversity	Humility
Fiscal Responsibility	
Attentive Service	

CITY OF AUBURN HILLS, MICHIGAN

ORGANIZATIONAL CHART



CITY COUNCIL



John Burmeister, Mayor Pro-Tem



Kevin McDaniel, Mayor



Robert Kittle



Henry V. Knight



Brian Marzolf



Ron Moniz



Cheryl Verbeke



ADMINISTRATIVE STAFF

CITY MANAGER	Thomas A. Tanghe
ASSISTANT CITY MANAGER	Donald K. Grice
DIRECTOR OF SENIOR SERVICES	Karen Adcock
POLICE CHIEF	Jeffrey Baker
CITY ATTORNEY	Derk W. Beckerleg
DIRECTOR OF COMMUNITY DEVELOPMENT	Steven Cohen
CITY ASSESSOR	William Griffin
DIRECTOR OF FIELDSTONE GOLF COURSE	Chip Hierlihy
DIRECTOR OF RECREATION	Sage Hegdal
DIRECTOR OF PUBLIC WORKS	Ronald J. Melchert
CITY CLERK	Laura Pierce
CITY TREASURER/FINANCE DIRECTOR	Michelle Schulz
FIRE CHIEF	Ellen Taylor



FUND/DEPARTMENT NUMBERS

Fund	Dept	Fund Description	Fund	Dept	Fund Description
------	------	------------------	------	------	------------------

General Fund

101	000	General Revenues	101	339	Suppression
101	101	City Council	101	341	Prevention
101	172	City Manager	101	441	DPS - Administration
101	215	City Clerk	101	445	Storm Water
101	253	Finance/Treasurer	101	446	Street Improvement
101	257	Assessor	101	685	Senior Citizen
101	261	General Administration	101	686	Smart Grant
101	265	Facilities	101	720	Comm. Development - Building
101	266	Parks and Grounds	101	721	Comm. Development - Administration
101	270	Human Resources	101	751	Recreation
101	305	Police Administration & Tech Services	101	883	Information Services Department
101	301	Patrol & Investigations	101	892	Pension Board
101	336	Fire Administration	101	901	Capital Improvements

Governmental Funds

202	452	Major Streets
203	453	Local Streets
204	443	Metro Act
228	526	Wayne Disposal-Oakland
242	447	Tree Ordinance
264	304	Forfeitures - Federal
265	306	Forfeitures - State
273	747	CDBG Grant Fund
275	309	Police Grants/Donations
350	907	Capital Improvement Debt Service
401	901	Capital Projects
852	908	Special Assessment Debt Service

Internal Service Funds

225	274	Retirees Health Benefits
661	442	Fleet Management

Component Unit Funds:

248	728	Downtown Development Authority
251	735	TIFA A
252	736	TIFA B
253	737	TIFA D
256	740	Brownfield Authority
244	729	Econ Develop Corp

Enterprise Funds

584	753	Fieldstone Golf Club
592	535	Sewer Fund
592	536	Water Fund

Other Funds:

703	Undistributed Taxes
705	Pension Trust Fund
707	Retiree Health Care Trust Fund

The City of Auburn Hills, Michigan

Community Profile

The City of Auburn Hills is a proud and dynamic, 17.5 square mile community with a population of approximately 26,114 residents living in a broad array of housing that includes single-family neighborhoods in all price ranges, apartments, condominiums, townhomes, and mobile home parks. We are a relatively young city, having been incorporated in 1983 from the former Pontiac Township. Characterized by rolling terrain, beautiful natural resources including the Clinton River and thousands of Michigan hardwoods and evergreens, the community is committed to maintaining part of its rural character among its high-tech businesses. In addition, the City is home to numerous higher education institutions including Oakland University; and exploits its geographic location and the advantages of having the I-75 and M-59 transportation corridors running through the City, making it easy to access throughout southeast Michigan. The availability of large tracts of open land, along with a progressive tax abatement policy, has facilitated unprecedented development over the past 35 years.

Auburn Hills has established a reputation for being a financially healthy and innovative community that is home to numerous world-class businesses, a growing center for higher education, and diverse, vibrant neighborhoods. Today, the City is recognized among other accolades, as an “Active Adult Community” and a “Community for a Lifetime” that embraces a high quality of life for all its residents and the workforce of its businesses, which is expected to support steady population growth and non-residential development for decades to come.

The Major Building Blocks of Our Community:

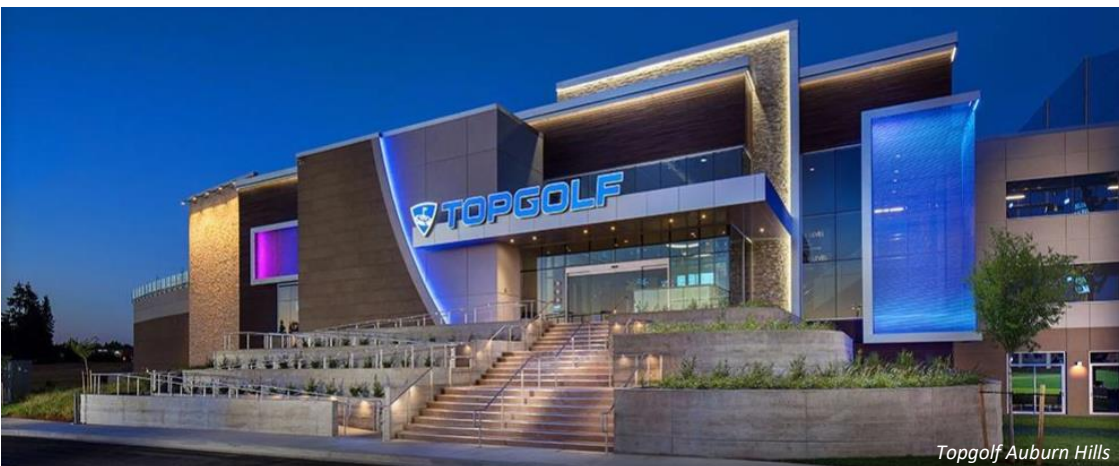
Global Business

Auburn Hills is home to over 80 international corporations. They include many high-tech facilities with our largest employer being Fiat Chrysler Automobiles, a property that represents over 8% of the City’s tax base. Great Lakes Crossing Outlets, Michigan’s second-largest regional shopping center and home to Bass Pro Shops Outdoor World, is one of our many valued retail assets.



Entertainment Destination

The City is home to a growing number of entertainment venues, including Oakland University's Meadow Brook Theatre and Art Gallery, perfect for those looking to experience Broadway-quality theatre and museum-quality art close to home. SEA LIFE Aquarium, LEGOLAND Discovery Center, and Round 1 Bowling & Amusement have found a home in Great Lakes Crossing Outlets. Along with Topgolf and The HUB Stadium, these major venues provide the community with a wide range of choices to find fun and entertainment.



Center of Higher Education

The City takes pride in hosting a growing number of institutions of higher learning, including Oakland University, Oakland Community College, Baker College, and the Oakland University-William Beaumont School of Medicine, which together attract over 30,000 students.

Diverse Neighborhoods

With the influx of growth and development, City leaders have worked hard to protect the community's residential neighborhoods from the encroachment of non-residential development and the impact of increased traffic. We recognize that healthy, safe, attractive and diverse neighborhoods are essential to encourage a stable residential base. The strong desire to protect and invest in these areas is a core value in Auburn Hills. The City's recent recognition as a "Community for a Lifetime" demonstrates its commitment to residents of all ages.

Fostering a Sense of Community

Providing a variety of social and community events is a priority for the City because they help provide a sense of place and of belonging – feelings that can translate into happy and healthy residents. Events like the Easter Egg Hunt, Halloween Spooktacular, and the Tree Lighting Ceremony bring families together during the holidays, while events like the Paddlepalooza, Fishing Derby, Summerfest, Friday Nights Downtown Music Series, and the Fall Festival in the Woods provide opportunities to enjoy the outdoors throughout the year. Downtown activities and outdoor events like Yoga in the Park and SeptemBEERfest, along with amenities like the Splash Pad and Knight Amphitheater, help foster the City's continued growth.



Active Community

The City takes great pride in its six parks and a wide range of award-winning recreational opportunities its residents and visitors can enjoy. Amenities include four major parks with a host of facilities; an Arthur Hills-designed championship golf course (Fieldstone Golf Club); a vibrant Community Center; a Nature Center that features a lodge and overnight campground (Hawk Woods Nature Center); a Skate Park, two neighborhood tot-lots, and a 2-mile section of the popular 16-mile Clinton River Trail. Several miles of sidewalks and pathways throughout the city help make Auburn Hills “walkable” by connecting neighborhoods to parks, schools, businesses, and shopping with up-to-date pedestrian facilities.



The City also offers a full line-up of year-round recreation programs that accommodate people of all ages and abilities. The facilities available to the community are designed to accommodate everyone and offer a wide variety of exceptional opportunities for recreation and leisure time enjoyment by residents and visitors alike. Together, these programs and recreational facilities combine to offer residents an array of opportunities to stay active and healthy.

Environmentally Progressive

Throughout the years, environmental sustainability, water quality, land stewardship, and the aesthetic appearance of our community have been hallmarks of Auburn Hills’ planning consciousness. Park-like roadways lined with trees, and walking and bike paths linking the community and numerous parks are all evidence of the City’s harmonious integration of planned development and natural resources. Knowing the important role trees play in maintaining the high quality of life of its community, Auburn Hills has one of the strongest tree preservation policies in Michigan and has been recognized as a Tree City USA by the Arbor Day Foundation for the last nineteen years. The community has a long-term strategic plan for a “River Walk” along the Clinton River that will link two major parks and enhance its downtown area as a destination for outdoor recreation. The Civic Center Campus, which includes the City’s Administrative Offices, Public Safety Building, Community Center, and Library, is architecturally consistent with its original historic buildings and illustrates the community’s interest in aesthetic appearance.



2021 BUDGET – 5 YEAR PROJECTIONS

Strong Tax Base

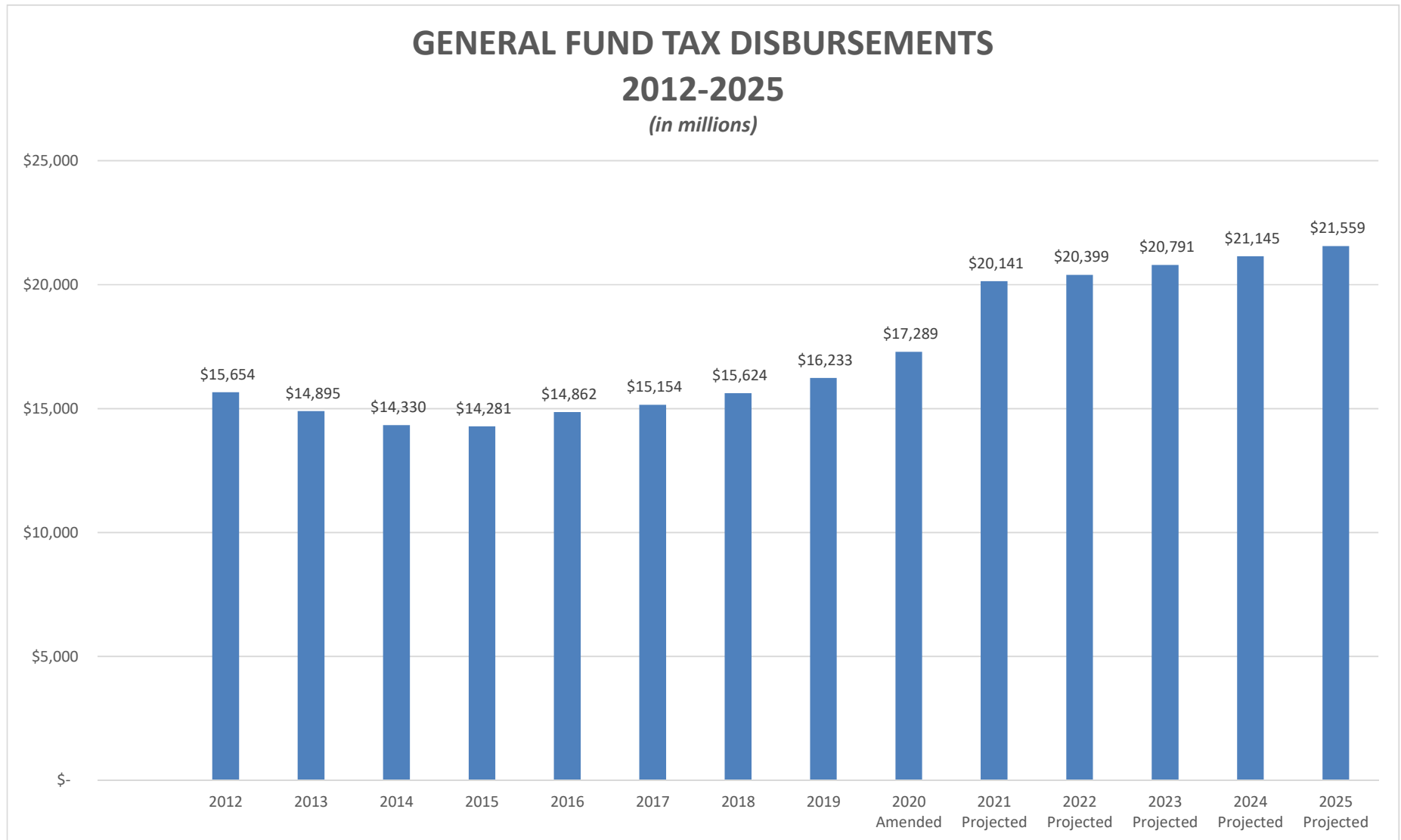
Tax records show that the Auburn Hills tax base is about 80% nonresidential taxpayer and 20% residential, which is uniquely the opposite of most municipalities. The revenue generated has allowed Auburn Hills to invest monies into its roads and infrastructure, municipal facilities, and neighborhoods. The City's property tax structure has allowed the City Council to maintain one of the lowest city property tax rates in the County without compromising the quantity and quality of the services provided.

Auburn Hills continues to nurture and implement its vision as a vibrant, diverse, and innovative community that offers a wide range of residential, business, academic, and development opportunities, while retaining its natural beauty and small-town charm.

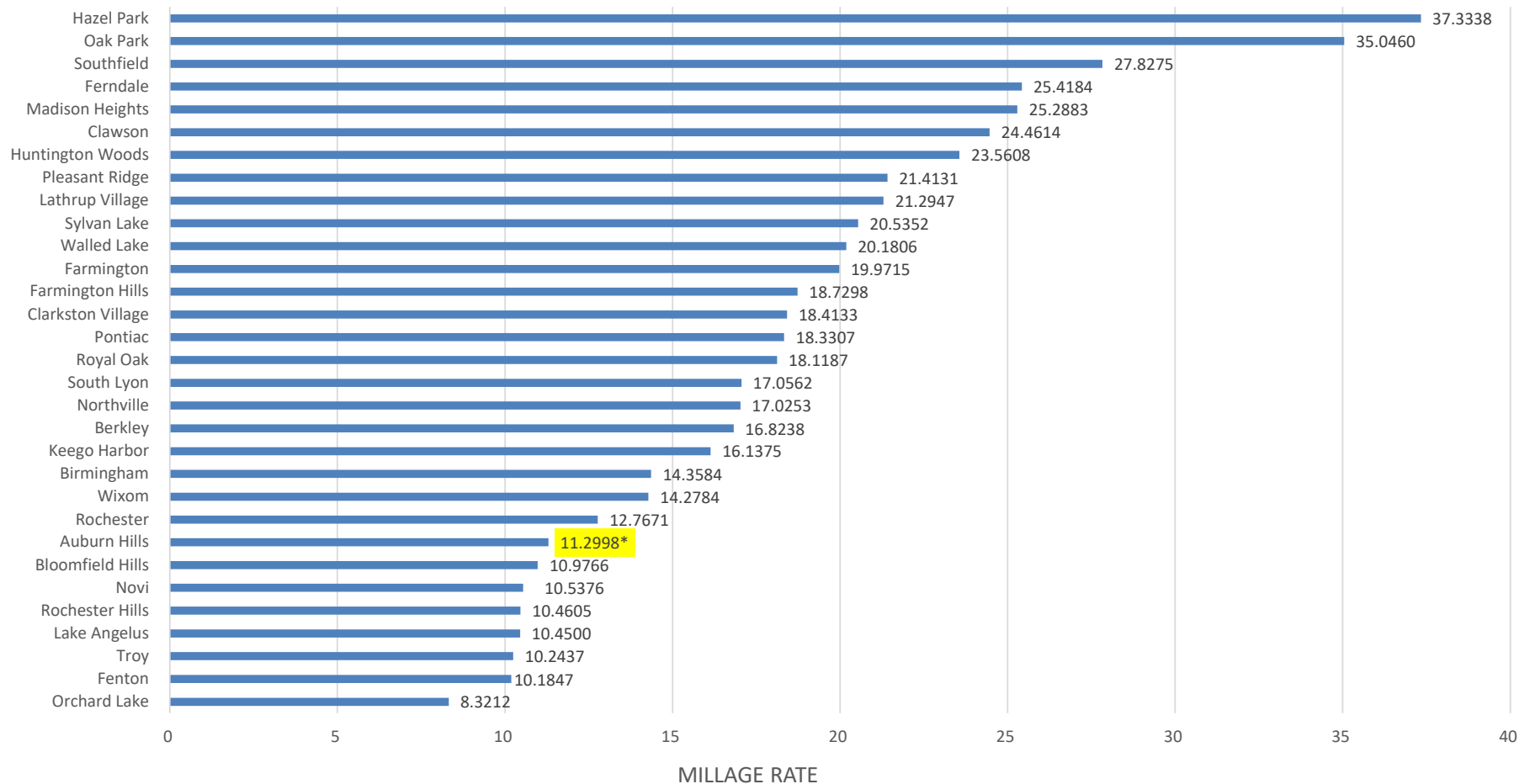


**MILLAGE RATES AND TAX DISBURSEMENT SUMMARY
(LEVIED IN DECEMBER PRIOR TO BUDGET YEAR)**

TAX YEAR	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
OPERATING MILLAGE:										
General	2.1100	2.1100	2.1100	2.1100	2.1100	2.1100	2.1100	2.1100	2.1100	2.1049
Fire	1.7604	1.7604	1.7604	1.7604	1.7604	1.7604	2.5000	2.5000	2.5000	2.4940
Police	5.9857	5.9857	5.9857	5.9857	5.9857	5.9857	5.9857	5.9857	5.9857	5.9713
Roads	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	1.5000
Library	0.7041	0.7041	0.7041	0.7041	0.7041	0.7041	0.7041	0.7041	0.7041	0.7024
Total Operating Millage	10.5602	10.5602	10.5602	10.5602	10.5602	10.5602	11.2998	11.2998	11.2998	12.7726
Total City Millage	9.8561	9.8561	9.8561	9.8561	9.8561	9.8561	10.5957	10.5957	10.5957	12.0702
<i>(excludes Library)</i>										
General Fund Tax Disbursements	17,020	15,654	14,895	14,330	14,281	14,862	15,154	15,624	16,233	17,289
<i>(\$ in millions)</i>										
Change Over Prior Year	-10.78%	-8.03%	-4.85%	-3.79%	-0.34%	4.07%	1.96%	3.10%	3.90%	6.51%

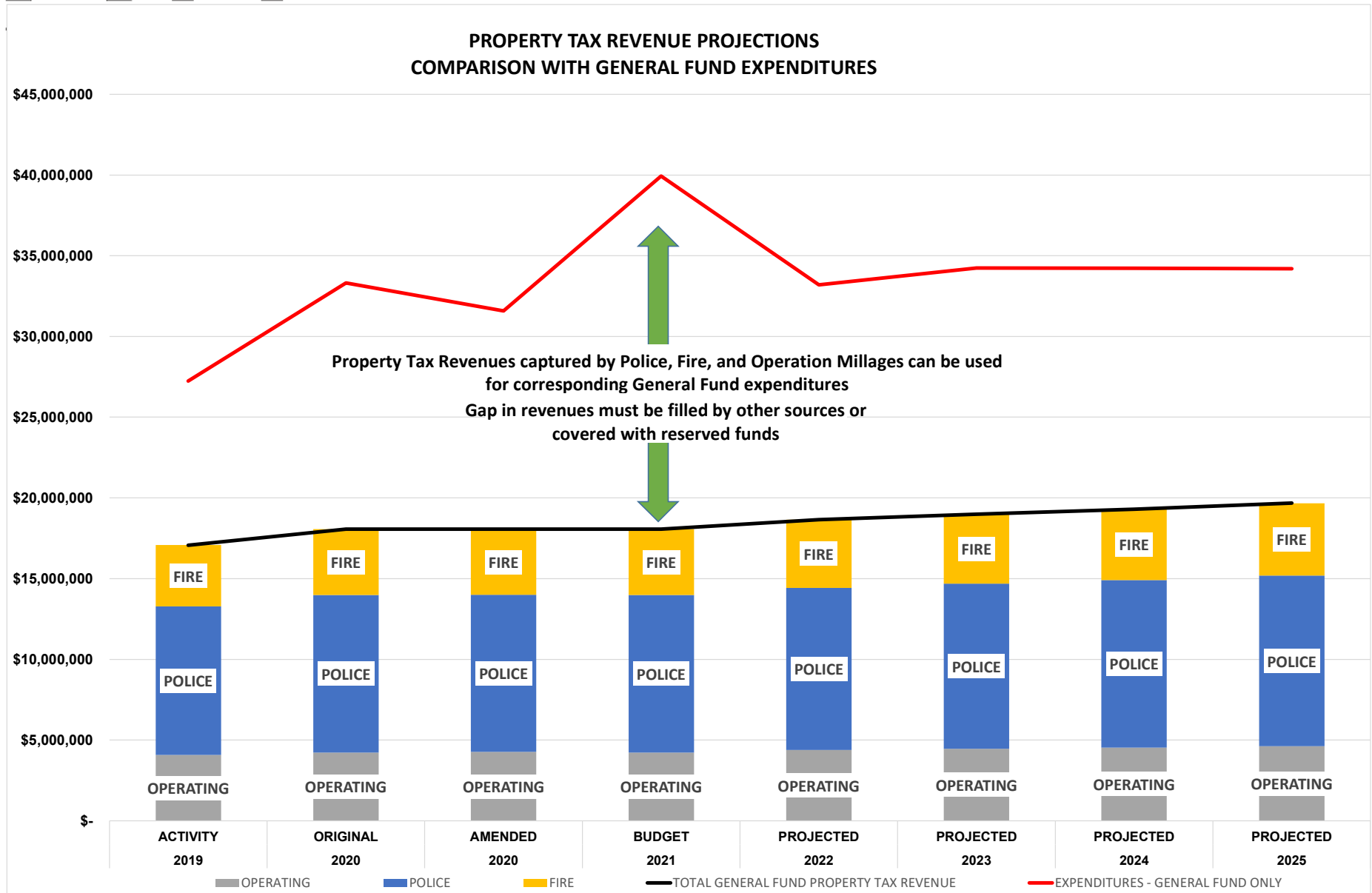


2019 Millage Rate Comparison Oakland County Municipalities



*Librabry is not part of the City's millage, but is included in this total for the purpose of this comparison. Graph reflects 2019 millage rates and does not include the new road millage that was not voted in until August 2020

Source: Oakland County Equalization



2020 Tax Rate Request (This form must be completed and submitted on or before September 30, 2020)

MILLAGE REQUEST REPORT TO COUNTY BOARD OF COMMISSIONERS

This form is issued under authority of MCL Sections 211.24e, 211.34 and 211.34d. Filing is mandatory; Penalty applies.

Carefully read the instructions on page 2.

County(ies) Where the Local Government Unit Levies Taxes Oakland	2020 Taxable Value of ALL Properties in the Unit as of 5-26-2020 1,747,386,810 (Ad-Valorem) 1,289,380 (211.7d)
Local Government Unit Requesting Millage Levy City of Auburn Hills	For LOCAL School Districts: 2020 Taxable Value excluding Principal Residence, Qualified Agricultural, Qualified Forest, Industrial Personal and Commercial Personal Properties.

This form must be completed for each unit of government for which a property tax is levied. Penalty for non-filing is provided under MCL Sec 211.119. The following tax rates have been authorized for levy on the 2020 tax roll.

(1) Source	(2) Purpose of Millage	(3) Date of Election	(4) Original Millage Authorized by Election Charter, etc.	(5) ** 2019 Millage Rate Permanently Reduced by MCL 211.34d "Headlee"	(6) 2020 Current Year "Headlee" Millage Reduction Fraction	(7) 2020 Millage Rate Permanently Reduced by MCL 211.34d "Headlee"	(8) Sec. 211.34 Truth in Assessing or Equalization Millage Rollback Fraction	(9) Maximum Allowable Millage Levy *	(10) Millage Requested to be Levied July 1	(11) Millage Requested to be Levied Dec. 1	(12) Expiration Date of Millage Authorized
Charter	City	12/83	3.00	2.1125	0.9976	2.1074	1.00	2.1074		2.1049	
Charter	Fire	08/16	2.50	2.5000	0.9976	2.4940	1.00	2.4940		2.4940	
Charter	Police	12/83	8.50	5.9857	0.9976	5.9713	1.00	5.9713		5.9713	
Charter	Library	11/84	1.00	0.7041	0.9976	0.7024	1.00	0.7024		0.7024	
Charter	Roads	08/20	1.50	1.5000	1.0000	1.5000	1.00	1.5000		1.5000	

Prepared by Marie Collias	Telephone Number (248) 364-6810	Title of Preparer Deputy Assessor	Date 09/21/2020
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CERTIFICATION: As the representatives for the local government unit named above, we certify that these requested tax levy rates have been reduced, if necessary to comply with the state constitution (Article 9, Section 31), and that the requested levy rates have also been reduced, if necessary, to comply with MCL Sections 211.24e, 211.34 and, for LOCAL school districts which levy a Supplemental (Hold Harmless) Millage, 380.1211(3).

<input checked="" type="checkbox"/> Clerk	Signature <i>Marie Collias</i>	Print Name Marie Collias	Date 09/21/2020
<input type="checkbox"/> Secretary			
<input type="checkbox"/> Chairperson	Signature <i>Laura Pierce</i>	Print Name Laura Pierce	Date 09/21/2020
<input type="checkbox"/> President			

* Under Truth in Taxation, MCL Section 211.24e, the governing body may decide to levy a rate which will not exceed the maximum authorized rate allowed in column 9. The requirements of MCL 211.24e must be met prior to levying an operating levy which is larger than the base tax rate but not larger than the rate in column 9.

**** IMPORTANT:** See instructions on page 2 regarding where to find the millage rate used in column (5).

Local School District Use Only. Complete if requesting millage to be levied. See STC Bulletin 2 of 2020 for instructions on completing this section.	
Total School District Operating Rates to be Levied (HH/Supp and NH Oper ONLY)	Rate
For Principal Residence, Qualified Ag, Qualified Forest and Industrial Personal	
For Commercial Personal	
For all Other	

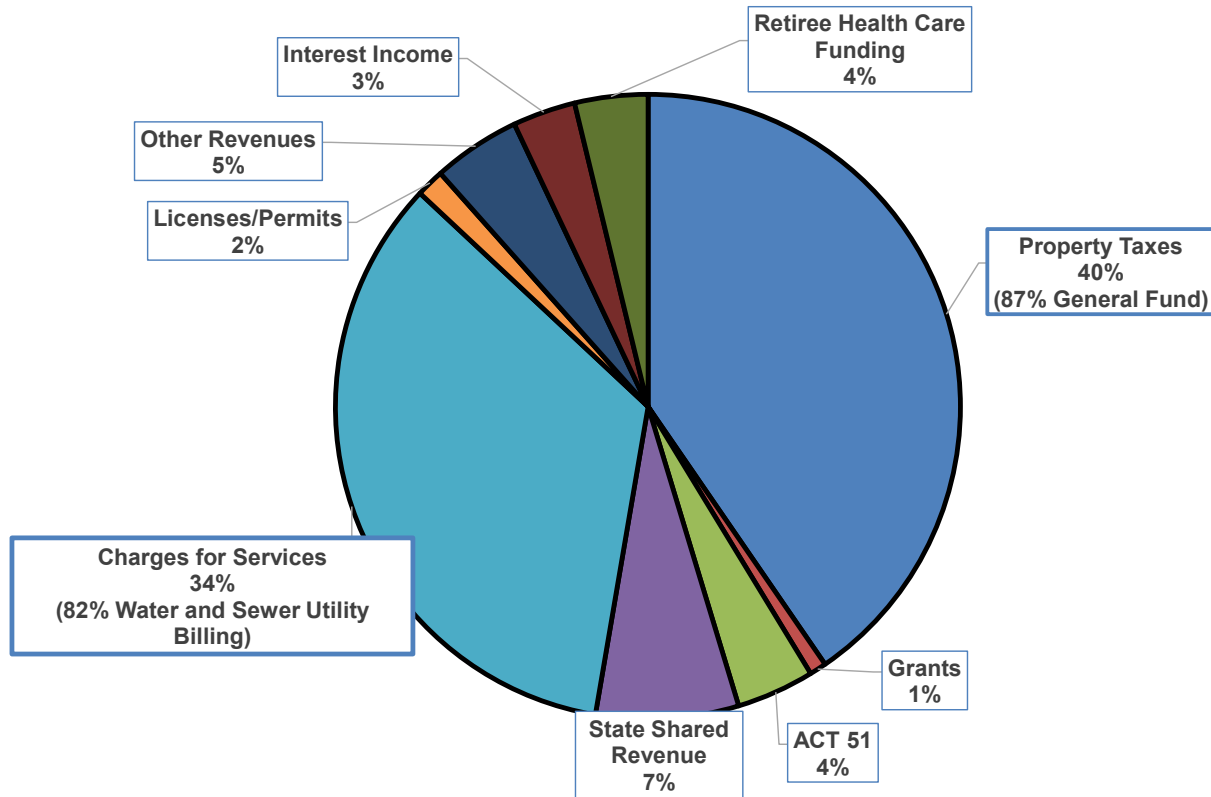
2020 AMENDED AND 2021 BUDGET
REVENUE AND EXPENSE SUMMARY AND FUND BALANCE CHANGES

FUND	REVENUES	DESCRIPTION		REVENUES		EXPENDITURES		INC / (DEC) IN FUND BALANCE		Change Inc/(Dec)
				2020	2021	2020	2021	2020	2021	
				AMENDED	BUDGET	AMENDED	BUDGET	AMENDED	BUDGET	
101	GENERAL FUND		G	\$ 31,269,345	\$ 32,836,410	\$ 40,987,478	\$ 34,300,180	\$ (9,718,133)	\$ (1,463,770)	\$ 8,254,363
202	MAJOR ROADS		G	\$ 8,158,608	3,894,623	\$ 8,125,953	3,878,318	32,655	16,305	(16,350)
203	LOCAL ROADS		G	\$ 5,304,308	1,228,932	\$ 5,307,903	1,205,874	(3,595)	23,058	26,653
204	METRO ACT		G	\$ 85,986	74,960	\$ 164,802	47,805	(78,816)	27,155	105,971
225	RETIREE HEALTH CARE			\$ 2,756,588	2,338,000	\$ 2,847,204	1,564,070	(90,616)	773,930	864,546
228	WAYNE DISPOSAL		G	\$ 234,243	203,825	\$ 227,205	188,200	7,038	15,625	8,587
242	TREE ORDINANCE		G	\$ 19,523	19,382	\$ 22,545	45,555	(3,022)	(26,173)	(23,151)
244	ECONOMIC DEVELOPMENT			\$ -	0	\$ 61	0	(61)	-	61
248	DDA			\$ 193,127	233,347	\$ 105,427	142,864	87,700	90,483	2,783
251	TIFA A			\$ 1,652,165	1,960,041	\$ 1,601,601	1,417,193	50,564	542,848	492,284
252	TIFA B			\$ 1,817,811	2,319,972	\$ 1,162,031	2,292,414	655,780	27,558	(628,222)
253	TIFA D			\$ 857,982	775,696	\$ 1,263,443	631,154	(405,461)	144,542	550,003
256	BROWNFIELD AUTHORITY			\$ 363,526	371,195	\$ 1,612,084	425,717	(1,248,558)	(54,522)	1,194,036
264	DRUG FORFEITURE FEDERAL		G	\$ 40,001	0	\$ 31,000	0	9,001	-	(9,001)
265	DRUG FORFEITURE STATE		G	\$ 4,114	41,000	\$ 40,500	3,500	(36,386)	37,500	73,886
273	CDBG		G	\$ 70,979	70,968	\$ 68,968	68,968	2,011	2,000	(11)
350	CAPITAL IMPROVE DEBT		G	\$ 821,458	305,917	\$ 560,575	563,800	260,883	(257,883)	(518,766)
401	CAPITAL PROJECTS		G	\$ 2,500	0	\$ 346,230	0	(343,730)	-	343,730
584	FIELDSTONE GOLF			\$ 1,423,068	1,605,800	\$ 1,447,546	1,630,495	(24,478)	(24,695)	(217)
592	SEWER/WATER			\$ 19,552,753	19,283,629	\$ 23,253,920	16,118,282	(3,701,167)	3,165,347	6,866,514
661	FLEET			\$ 2,858,858	3,045,528	\$ 3,188,182	3,131,634	(329,324)	(86,106)	243,218
852	SPECIAL ASSESSMENT DEBT		G	\$ 193,577	185,570	\$ 201,375	197,874	(7,798)	(12,304)	(4,506)
TOTALS				\$ 77,680,520	\$ 70,794,795	\$ 92,566,033	\$ 67,853,897	\$ (14,885,513)	\$ 2,940,898	\$ 17,826,411
CONSOLIDATED FUND BALANCE CHANGE IN PROPRIETARY, TIFA FUNDS & INTERNAL SERVICES FUNDS								\$ (5,005,560)	\$ 4,579,385	
CHANGE IN FUND BALANCES OF GOVERNMENTAL FUNDS								\$ (9,879,892)	\$ (1,638,487)	
G	GOVERNMENTAL FUNDS									

2021 TOTAL CITY REVENUES BY FUND AND REVENUE CLASSIFICATION

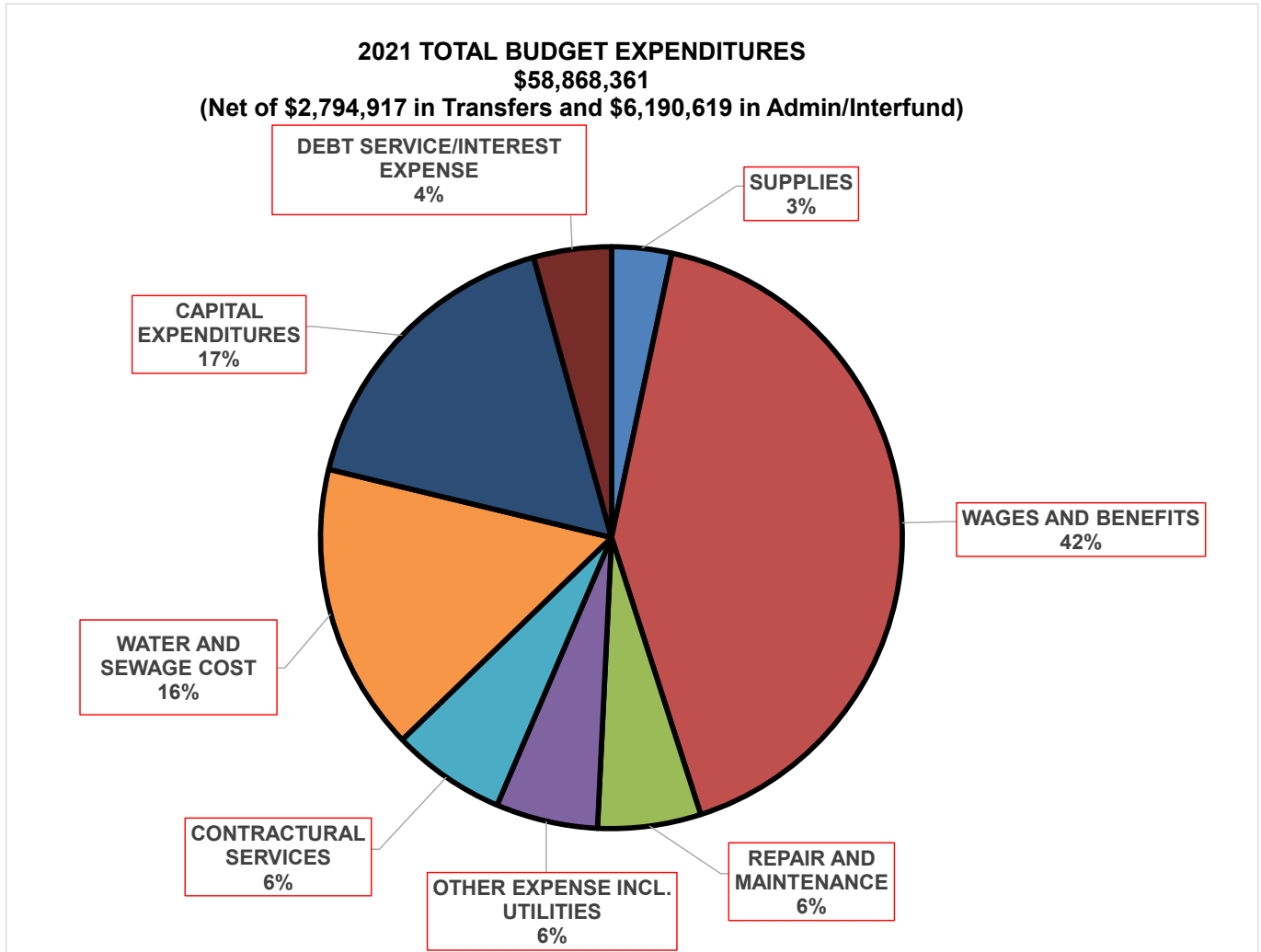
FUND	DESCRIPTION	Property Taxes	Licenses & Permits	State & Fed Grants	State Shared & Highway	Special Assess.	Charges for Services	Other Revenue	Investment Income	Admin Interfund	Transfers from Funds	Total by Fund
101	GENERAL FUND	\$ 20,986,932	\$ 904,700	\$ 243,672	\$ 3,603,726	\$ 219,043	\$ 2,124,838	\$ 833,032	\$ 785,720	\$ 3,134,747	\$ -	\$ 32,836,410
202	MAJOR ROADS			-	1,933,501			51,122			1,910,000	3,894,623
203	LOCAL ROADS			-	558,933			88,994	5		581,000	1,228,932
204	METRO ACT				72,000				2,960			74,960
225	RETIREE HEALTH CARE							2,338,000				2,338,000
228	WAYNE DISPOSAL						197,500		6,325			203,825
242	TREE ORDINANCE								19,382			19,382
248	DDA	233,347										233,347
251	TIFA A	1,656,222		219,921			56,330		27,568			1,960,041
252	TIFA B	1,928,907			144,000			39,392	207,673		-	2,319,972
253	TIFA D	(5,000)			727,580		1,000		52,116			775,696
256	BROWNFIELD AUTHORITY	184,522			13,766				172,907			371,195
264	DRUG FORFEITURE-FEDERAL							-				-
265	DRUG FORFEITURE -STATE							41,000				41,000
273	CDBG			70,968								70,968
350	CAPITAL IMPROVEMENT DEBT								2,000		303,917	305,917
401	CAPITAL PROJECTS								-			-
584	FIELDSTONE GOLF						1,552,800	53,000				1,605,800
592	SEWER/WATER						17,247,284	1,299,000	621,830	115,515		19,283,629
661	FLEET								105,171	2,940,357		3,045,528
852	SPECIAL ASSESSMENT DEBT					183,108			2,462			185,570
TOTALS		\$ 24,984,930	\$ 904,700	\$ 534,561	\$ 7,053,506	\$ 402,151	\$ 21,179,752	\$ 4,743,540	\$ 2,006,119	\$ 6,190,619	\$ 2,794,917	\$ 70,794,795
TOTAL REVENUES LESS INTERNAL ADMIN/INTERFUND CHARGES AND TRANSFERS												\$ 61,809,259
Interfund and transfers												\$ 8,985,536

2021 TOTAL BUDGET REVENUES
\$61,809,259
 (Net of \$2,794,917 in Transfers and \$6,190,619 in Admin/Interfund)



2021 TOTAL CITY APPROPRIATIONS
BY FUND AND EXPENDITURE CLASSIFICATION

FUND	DESCRIPTION	Salaries & Wages	Fringe Benefits	Supplies	Contractual Services	Utilities	Repair & Maintenance	Other Expenses	Interfund Chg. Expense	Insurance	Capital Expenditures	DPW & Admin Charges	Cost of Goods Sold	Computer Services	Debt Service	Water & Sewage Costs	Transfers to Other Funds	Total by Fund
101	GENERAL FUND	\$ 12,796,749	\$ 7,613,511	\$ 900,727	\$ 1,713,667	\$ 792,842	\$ 1,862,870	\$ 1,090,482	\$ 1,647,869	\$ 196,963	\$ 2,520,700			\$ 435,441	\$ 64,442		\$ 2,663,917	\$ 34,300,180
202	MAJOR ROADS	298,879	216,624	150,050	20,000		588,500	4,165	551,718	13,874	1,974,500	60,008						3,878,318
203	LOCAL ROADS	191,747	161,965	46,550	5,000		143,000	2,915	551,718	12,971	30,000	60,008						1,205,874
204	METRO ACT					45,000	2,500	305										47,805
225	RETIREE HEALTH CARE		1,527,631		32,000					4,439								1,564,070
228	WAYNE DISPOSAL				15,000			42,200									131,000	188,200
242	TREE ORDINANCE						45,000	555										45,555
244	ECONOMIC DEVELOPMENT																	-
248	DDA			2,000	2,750		7,000	69,060	9,809			9,200			43,045			142,864
251	TIFA A	58,000	4,613	8,000	345,000	164,769	278,203	62,864	47,408	5,400	375,000	67,936						1,417,193
252	TIFA B				100,000	15,700	139,000	22,802	46,688		1,935,000	33,224						2,292,414
253	TIFA D		1,148			100,500	145,500	2,950	9,588		350,000	21,468						631,154
256	BROWNFIELD AUTHORITY				338,534			4,781	4,762			22,825			54,815			425,717
264	DRUG FORFEITURE-FEDERAL																	-
265	DRUG FORFEITURE -STATE			500				3,000										3,500
273	CDBG							68,968										68,968
350	CAPITAL IMPROVEMENT DEBT														563,800			563,800
401	CAPITAL PROJECTS																	-
584	FIELDSTONE GOLF	252,246	57,850	18,860	584,278	77,816	98,200	51,778	124,497	13,695	195,100	76,615	79,560					1,630,495
592	SEWER/WATER	666,236	417,784	311,540	118,500	34,400	17,000	44,125	1,528,768	26,338	795,000	941,264		184,400	1,610,653	9,422,274		16,118,282
661	FLEET	188,344	99,452	443,900	128,500		45,500	7,231	184,885	60,461	1,783,000	190,361						3,131,634
852	SPECIAL ASSESSMENT DEBT														197,874			197,874
TOTALS		\$ 14,452,201	\$ 10,100,578	\$ 1,882,127	\$ 3,403,229	\$ 1,231,027	\$ 3,372,273	\$ 1,478,181	\$ 4,707,710	\$ 334,141	\$ 9,958,300	\$ 1,482,909	\$ 79,560	\$ 619,841	\$ 2,534,629	\$ 9,422,274	\$ 2,794,917	\$ 67,853,897
TOTAL EXPENDITURES LESS INTERFUND CHARGES AND TRANSFERS																		\$ 58,868,361
Interfund and transfers																		\$ 8,985,536



All City Funds Summary

REVENUES and EXPENDITURES

FUND DESCRIPTION	2019 ACTUAL	2020 ORIGINAL	2020 AMENDED	2021 BUDGET	2022 PROJECTED	2023 PROJECTED	2024 PROJECTED	2025 PROJECTED
REVENUES								
101 GENERAL FUND	\$ 30,346,275	\$ 30,281,797	\$ 31,269,345	\$ 32,836,410	\$ 33,261,693	\$ 33,683,425	\$ 34,113,027	\$ 34,541,130
202 MAJOR ROADS	\$ 3,119,176	\$ 6,472,862	\$ 8,158,608	\$ 3,894,623	\$ 5,397,609	\$ 3,957,474	\$ 2,977,538	\$ 2,097,802
203 LOCAL ROADS	\$ 1,158,368	\$ 7,756,162	\$ 5,304,308	\$ 1,228,932	\$ 1,841,255	\$ 5,426,998	\$ 1,261,797	\$ 2,642,655
204 METRO ACT	\$ 78,572	\$ 78,122	\$ 85,986	\$ 74,960	\$ 74,990	\$ 75,020	\$ 75,080	\$ 75,142
225 RETIREE HEALTH CARE	\$ 2,877,392	\$ 2,935,923	\$ 2,756,588	\$ 2,338,000	\$ 2,293,000	\$ 2,233,000	\$ 2,159,000	\$ 2,114,000
228 WAYNE DISPOSAL	\$ 317,190	\$ 233,762	\$ 234,243	\$ 203,825	\$ 183,888	\$ 173,952	\$ 174,017	\$ 154,081
242 TREE ORDINANCE	\$ 211,661	\$ 19,190	\$ 19,523	\$ 19,382	\$ 19,576	\$ 19,771	\$ 19,969	\$ 20,169
248 DDA	\$ 164,961	\$ 178,971	\$ 193,127	\$ 233,347	\$ 239,524	\$ 247,362	\$ 254,855	\$ 263,164
251 TIFA A	\$ 1,201,271	\$ 1,222,745	\$ 1,652,165	\$ 1,960,041	\$ 1,968,520	\$ 1,990,623	\$ 2,012,706	\$ 2,041,019
252 TIFA B	\$ 1,604,427	\$ 1,792,772	\$ 1,817,811	\$ 2,319,972	\$ 2,336,777	\$ 2,366,951	\$ 2,352,982	\$ 2,389,567
253 TIFA D	\$ 776,685	\$ 881,333	\$ 857,982	\$ 775,696	\$ 703,459	\$ 638,503	\$ 580,101	\$ 527,597
256 BROWNFIELD AUTHORITY	\$ 310,498	\$ 349,685	\$ 363,526	\$ 371,195	\$ 376,097	\$ 382,484	\$ 388,720	\$ 395,728
264 DRUG FORFEITURE FEDERAL	\$ 30	\$ 40,000	\$ 40,001	\$ -	\$ -	\$ -	\$ -	\$ -
265 DRUG FORFEITURE STATE	\$ 42,828	\$ 4,000	\$ 4,114	\$ 41,000	\$ 41,000	\$ 41,000	\$ 41,000	\$ 41,000
273 CDBG	\$ 50,975	\$ 70,968	\$ 70,979	\$ 70,968	\$ 70,968	\$ 70,968	\$ 70,968	\$ 70,968
350 CAPITAL IMPROVEMENT DEBT	\$ 561,975	\$ 560,575	\$ 821,458	\$ 305,917	\$ 561,650	\$ 564,125	\$ 561,225	\$ 562,950
401 CAPITAL PROJECTS FUND	\$ 11,681	\$ 7,375	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ -
584 FIELDSTONE GOLF	\$ 1,414,347	\$ 1,465,040	\$ 1,423,068	\$ 1,605,800	\$ 1,652,050	\$ 1,696,450	\$ 1,743,700	\$ 1,792,400
592 WATER/SEWER	\$ 19,914,375	\$ 19,907,921	\$ 19,552,753	\$ 19,283,629	\$ 19,171,579	\$ 19,053,532	\$ 18,998,177	\$ 19,000,411
661 FLEET	\$ 3,067,442	\$ 2,945,689	\$ 2,858,858	\$ 3,045,528	\$ 3,078,471	\$ 3,111,769	\$ 3,145,461	\$ 3,179,518
852 SPECIAL ASSESSMENT DEBT	\$ 218,303	\$ 194,159	\$ 193,577	\$ 185,570	\$ 174,227	\$ 169,438	\$ 164,674	\$ 159,911
TOTAL REVENUES	\$ 67,448,432	\$ 77,399,051	\$ 77,680,520	\$ 70,794,795	\$ 73,446,333	\$ 75,902,845	\$ 71,094,997	\$ 72,069,212
EXPENDITURES								
101 GENERAL FUND	\$ 28,807,196	\$ 39,931,450	\$ 40,987,478	\$ 34,300,180	\$ 34,066,898	\$ 35,806,611	\$ 31,127,955	\$ 31,660,929
202 MAJOR ROADS	\$ 3,273,238	\$ 6,464,683	\$ 8,125,953	\$ 3,878,318	\$ 5,375,623	\$ 3,951,005	\$ 2,940,011	\$ 1,821,806
203 LOCAL ROADS	\$ 948,565	\$ 7,754,977	\$ 5,307,903	\$ 1,205,874	\$ 1,689,072	\$ 5,412,485	\$ 1,240,429	\$ 2,615,627
204 METRO ACT	\$ 199,002	\$ 72,802	\$ 164,802	\$ 47,805	\$ 57,808	\$ 57,811	\$ 57,814	\$ 47,817
225 RETIREE HEALTH CARE	\$ 2,884,007	\$ 2,847,204	\$ 2,847,204	\$ 1,564,070	\$ 2,170,653	\$ 2,277,161	\$ 2,390,373	\$ 2,005,216
228 WAYNE DISPOSAL	\$ 244,208	\$ 227,205	\$ 227,205	\$ 188,200	\$ 163,205	\$ 153,210	\$ 72,215	\$ 47,220
242 TREE ORDINANCE	\$ 119,728	\$ 10,545	\$ 22,545	\$ 45,555	\$ 10,565	\$ 10,575	\$ 10,585	\$ 10,595
244 ECONOMIC DEVELOPMENT	\$ 324	\$ 300	\$ 61	\$ -	\$ -	\$ -	\$ -	\$ -
248 DDA	\$ 205,887	\$ 97,237	\$ 105,427	\$ 142,864	\$ 127,648	\$ 129,188	\$ 87,687	\$ 89,485
251 TIFA A	\$ 1,388,303	\$ 1,317,112	\$ 1,601,601	\$ 1,417,193	\$ 972,876	\$ 973,595	\$ 1,100,401	\$ 982,399
252 TIFA B	\$ 685,969	\$ 1,256,526	\$ 1,162,031	\$ 2,292,414	\$ 368,816	\$ 370,239	\$ 371,681	\$ 373,145
253 TIFA D	\$ 1,184,725	\$ 454,441	\$ 1,263,443	\$ 631,154	\$ 328,520	\$ 384,293	\$ 314,123	\$ 291,960
256 BROWNFIELD AUTHORITY	\$ 423,661	\$ 298,309	\$ 1,612,084	\$ 425,717	\$ 290,426	\$ 291,144	\$ 291,872	\$ 292,612
264 DRUG FORFEITURE FEDERAL	\$ 39,895	\$ 31,000	\$ 31,000	\$ -	\$ -	\$ -	\$ -	\$ -
265 DRUG FORFEITURE STATE	\$ 10,006	\$ 3,500	\$ 40,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
273 CDBG	\$ 47,423	\$ 68,968	\$ 68,968	\$ 68,968	\$ 68,968	\$ 68,968	\$ 68,968	\$ 68,935
350 CAPITAL IMPROVEMENT DEBT	\$ 561,975	\$ 560,575	\$ 560,575	\$ 563,800	\$ 561,650	\$ 564,125	\$ 561,225	\$ 562,950
401 CAPITAL PROJECTS FUND	\$ 232,962	\$ -	\$ 346,230	\$ -	\$ -	\$ -	\$ -	\$ -
584 FIELDSTONE GOLF (a)	\$ 1,754,249	\$ 1,502,072	\$ 1,447,546	\$ 1,630,495	\$ 1,565,936	\$ 1,573,775	\$ 1,615,662	\$ 1,618,393
592 WATER/SEWER	\$ 15,909,572	\$ 18,672,404	\$ 23,253,920	\$ 16,118,282	\$ 15,650,472	\$ 16,913,470	\$ 18,191,291	\$ 16,978,507
661 FLEET	\$ 2,076,726	\$ 3,525,301	\$ 3,188,182	\$ 3,131,634	\$ 2,562,207	\$ 2,129,824	\$ 2,488,723	\$ 1,922,056
852 SPECIAL ASSESSMENT DEBT	\$ 204,875	\$ 201,375	\$ 201,375	\$ 197,874	\$ 194,375	\$ 185,925	\$ 182,525	\$ 179,124
TOTAL EXPENSES	\$ 61,202,496	\$ 85,297,986	\$ 92,566,033	\$ 67,853,897	\$ 66,229,218	\$ 71,256,904	\$ 63,117,040	\$ 61,572,276
NET REVENUES/EXPENDITURES	\$ 6,245,936	\$ (7,898,935)	\$ (14,885,513)	\$ 2,940,898	\$ 7,217,115	\$ 4,645,941	\$ 7,977,957	\$ 10,496,936

2019 Audited Financials may reflect total revenues and expenses differently due to combining some accounts for audit purposes.



BUDGET ASSUMPTIONS

e Estimate

Assessment Year	2018	2019	2020	2021	2022	2023
CPI	2.44%	1.81%	0.62% e	2.24% e	2.23% e	2.23% e
Growth (used to estimate revenue only)			2.00% e	1.00% e	1.00% e	1.00% e
Taxable Value Levied	2019	2020	2021	2022	2023	2024
Taxable Value (000) - adjusted for lost PPT	1,706,619	1,748,676	1,774,491 e	1,811,985 e	1,850,512 e	1,890,283 e
% Change in Real and Personal Taxable Values	10.31%	2.46%	1.48%	2.11%	2.13%	2.15%
Budget Year	2020	2021	2022	2023	2024	2025
General Fund Tax Disbursements	\$ 17,289	\$ 20,141 e	\$ 20,399 e	\$ 20,791 e	\$ 21,145 e	\$ 21,559 e
City Tax Mills for Government Funds	10.5957	12.0702	12.0702 e	12.0702 e	12.0702 e	12.0702 e

Actual Taxable Values and % Change is based on ad valorem real and personal property reported in the annual Oakland County Equalization Report.
Fiscal years 2021-2025 are increased by the prior years estimated CPI and anticipated tax base growth adjusted for estimated personal property value loss.

Ad Valorem taxable values do not include additional taxable value of the City parcels eligible for application of the Industrial Facility Tax Act (IFT), Commercial Rehabilitation Act (CRA), or the reduction in taxable value captured by the districts assigned to the City's Tax Increment Finance Authority (TIFA), Brownfield Remediation Authority (BRA), or Downtown Development Authority (DDA).

General Fund Tax Disbursements represent actual collections based on fiscal year tax bills. 2021 estimate is based on tax rolls after the 2020 March Board of Review. The 2022-2025 estimates include increases for the CPI cap and growth of the year assessed. For example, 2022 uses budget year

2020 CPI and Growth. Tax Disbursements do not reflect other revenue associated with City tax collections (penalties, delinquencies, administrative fees, chargebacks, and Michigan Tax Tribunal Appeals). Refer to the City's Annual Budget for total tax collection revenues.

Personnel - Full-Time Budget Summary	2019	2020	2021	2022	2023	2024	2025
	170	176	176 e	176 e	176 e	176 e	176 e

2020: Changes in full time positions: +2 DPW, +4 Fire

Payroll Compensation-COLA	2019	2020	2021	2022	2023	2024	2025
AFSCME Agreement Exp 12/31/2023	1.00%	2.00%	2.00%	2.00%	2.00%	2.00% e	2.00% e
Admin	N/A	N/A	2.00% e	2.00% e	2.00% e	2.00% e	2.00% e
Detective Agreement Exp 12/31/2024	2.50%	2.50%	2.25%	2.25%	1.25%	1.25%	2.00% e
Command Agreement Exp 12/31/2022	2.50%	2.50%	2.25%	2.25%	2.25% e	2.25% e	2.25% e
Patrol Agreement Exp 12/31/2023	1.25%	2.50%	2.00%	2.00%	2.00%	2.00% e	2.00% e
IAFF Agreement Exp 12/31/2022	2.00%	2.00%	2.00%	2.00%	2.00% e	2.00% e	2.00% e

Applicable step increases and additional performance increases are not reflected above, but are reserved in the overall budget expenditures.

Medical Benefits (Actives)	2019	2020	2021	2022	2023	2024	2025
Medical - Alliance Health - PPO	0.60%	2.00%	0.00% e	6.60% e	6.60% e	6.60% e	6.60% e
Medical - Alliance Health - EPO	0.70%	2.00%	0.00% e	6.60% e	6.60% e	6.60% e	6.60% e
Rx Pharmacy	1.40%	-4.00%	6.60% e	6.60% e	6.60% e	6.60% e	6.60% e
Dental - Delta	-0.80%	0.00%	0.00% e	4.00% e	4.00% e	4.00% e	4.00% e
Vision	0.00%	0.00%	0.00% e	0.00% e	0.00% e	0.00% e	0.00% e

Social Security & Medicare	2019	2020	2021	2022	2023	2024	2025
Annual SS Wage Base Limit	\$ 132,900	\$ 137,700	\$ 141,900 e	\$ 146,157 e	\$ 150,542 e	\$ 155,058 e	\$ 159,710 e
Change Percent in SS Base Limit	3.50%	3.61%	3.05% e	3.00% e	3.00% e	3.00% e	3.00% e
Contribution Rate - Social Security (ER)	6.20%	6.20%	6.20% e	6.20% e	6.20% e	6.20% e	6.20% e
Contribution Rate - Social Security (EE)	6.20%	6.20%	6.20% e	6.20% e	6.20% e	6.20% e	6.20% e
Contribution Rate - Medicare (ER & EE)	1.45%	1.45%	1.45% e	1.45% e	1.45% e	1.45% e	1.45% e

Retirement Plans	2019	2020	2021	2022	2023	2024	2025
DB Pension Employer Contribution	\$ 1,727,866	\$ 1,515,772 e	\$ 1,462,000 e	\$ 1,416,000 e	\$ 1,360,000 e	\$ 1,203,000 e	\$ 1,166,000 e
Planned additional Trust Funding		\$ 500,000	\$ 250,000	\$ 250,000			

City's funded ratio for its actuarial pension liability decreased from 83.2% to 80.3% per the actuary valuation for the year ending 12/31/2019.

Retiree Health Care							
Employer Contribution	\$ 2,873,232	\$ 1,754,928 e	\$ 1,838,000 e	\$ 1,793,000 e	\$ 1,733,000 e	\$ 1,659,000 e	\$ 1,614,000 e
Planned additional Trust Funding		\$ 1,000,000 e	\$ 250,000 e	\$ 250,000 e	\$ 250,000 e	\$ 250,000 e	

Employer contribution based upon the prior year's ending actuary valuation.

City's funded ratio for its actuarial retiree health care liability increased from 54.8% to 59.3% per the actuary valuation for the year ending 12/31/19.

GENERAL FUND

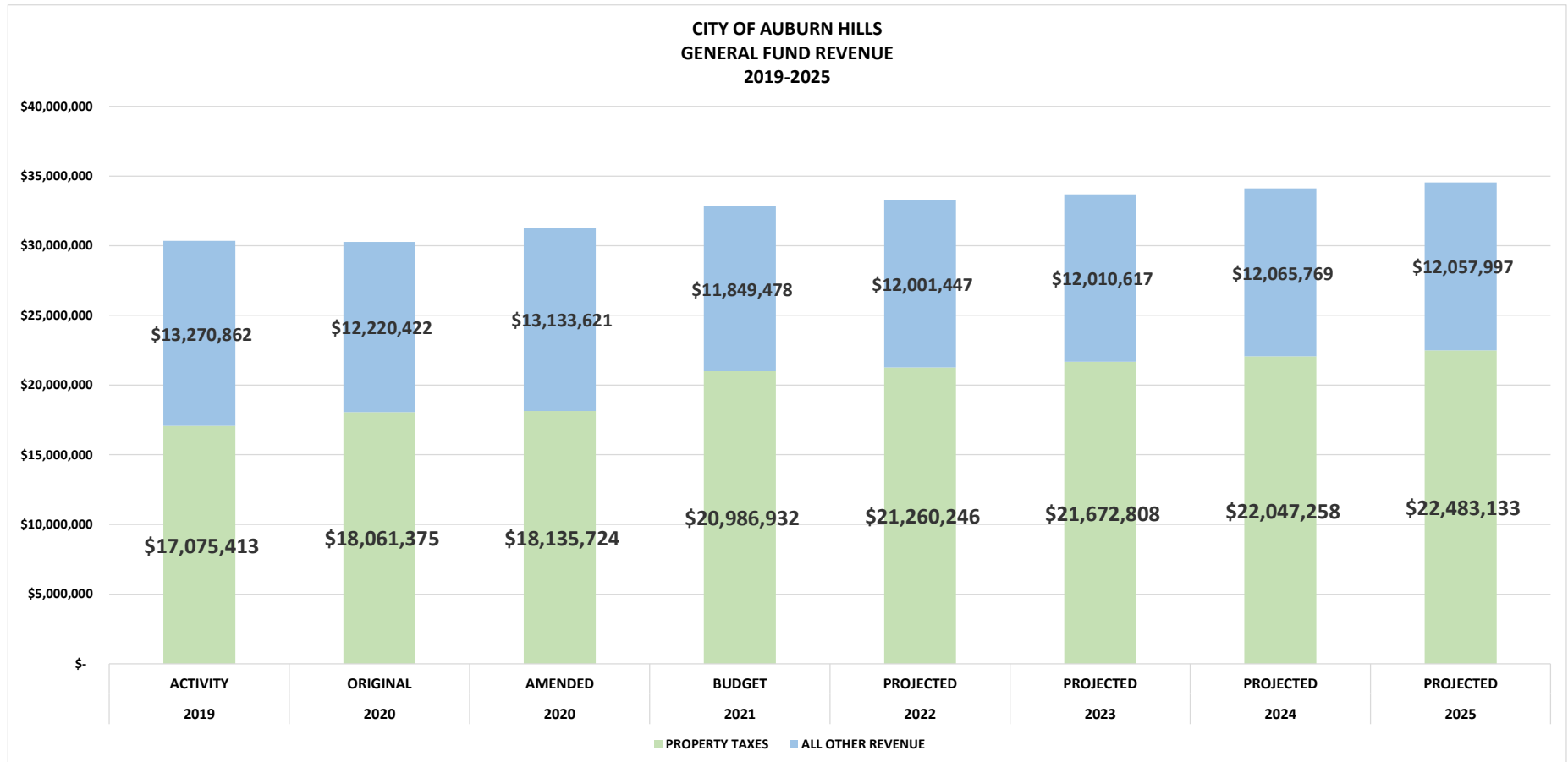
<u>Description</u>	<u>2019 ACTUAL</u>	<u>2020 ORIGINAL BUDGET</u>	<u>2020 PROJECTED</u>	<u>2021 BUDGET</u>	<u>2022 PROJECTED</u>	<u>2023 PROJECTED</u>	<u>2024 PROJECTED</u>	<u>2025 PROJECTED</u>
Total General Fund Revenues	\$ 30,346,275	\$ 30,281,797	\$ 31,269,345	\$ 32,836,410	\$ 33,261,693	\$ 33,683,425	\$ 34,113,027	\$ 34,541,130
Total General Fund Expenditures	28,807,196	39,931,450	40,987,478	34,300,180	34,066,898	35,806,611	31,127,955	31,660,929
Revenue Over (Under) Expenditures	\$ 1,539,079	\$ (9,649,653)	\$ (9,718,133)	\$ (1,463,770)	\$ (805,205)	\$ (2,123,186)	\$ 2,985,072	\$ 2,880,201
Fund Balance ¹	\$ 32,793,016	\$ 23,143,363	\$ 23,074,883	\$ 21,611,113	\$ 20,805,908	\$ 18,682,722	\$ 21,667,794	\$ 24,547,995
as % of Expense	113.8%	58.0%	56.3%	63.0%	61.1%	52.2%	69.6%	77.5%
Unrestricted Fund Balance	\$ 31,512,216	\$ 42,607,887	\$ 42,470,927	\$ 20,331,582	\$ 19,522,690	\$ 17,400,879	\$ 20,387,326	\$ 23,266,277 ²
as % of Expense	109.39%	106.70%	103.62%	59.28%	57.31%	48.60%	65.50%	73.49%

¹Fund Balance includes *Nonspendable, Committed, Assigned, and Unassigned* balances. Unrestricted Fund Balance combines Unassigned and Assigned Fund Balance.

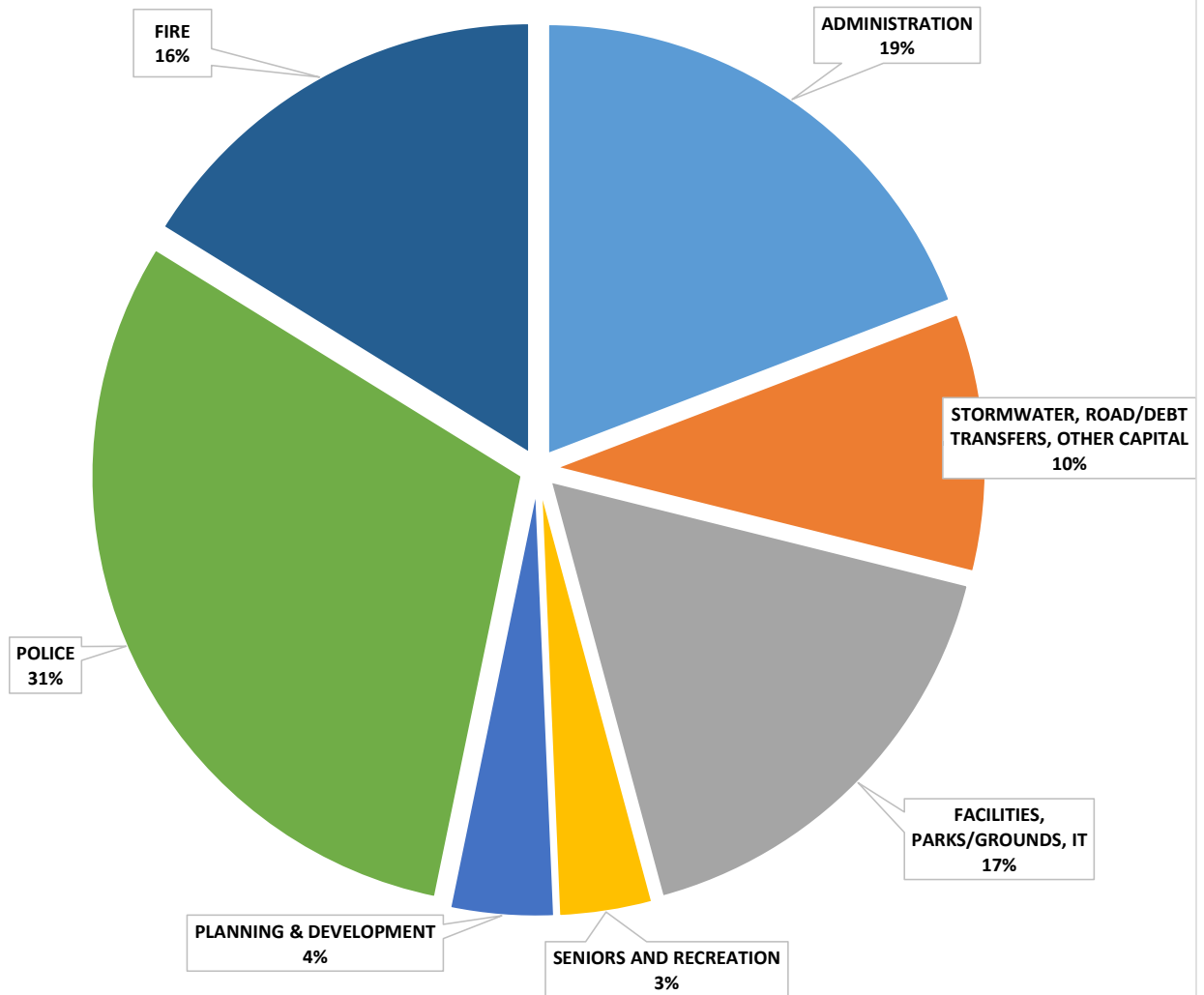
General Fund Summary

	2019 ACTIVITY	2020 BUDGET	2020 AMENDED	2021 REQUESTED	2022 PROJECTED	2023 PROJECTED	2024 PROJECTED	2025 PROJECTED
REVENUES								
PROPERTY TAXES	\$ 17,075,413	\$ 18,061,375	\$ 18,135,724	\$ 20,986,932	\$ 21,260,246	\$ 21,672,808	\$ 22,047,258	\$ 22,483,133
LICENSES AND PERMITS	1,659,004	1,317,250	982,450	904,700	904,700	904,700	904,700	904,700
CHARGES FOR SERVICES	2,585,290	2,469,116	1,965,780	2,124,838	2,227,317	2,237,043	2,252,850	2,267,911
GRANTS	161,336	28,680	1,316,219	184,961	102,108	31,000	37,800	26,600
STATE GRANTS/OTHER	74,824	59,328	59,328	58,711	58,711	58,703	58,711	58,711
STATE SHARED REVENUE & REFUNDS	3,820,046	3,371,677	3,750,822	3,603,726	3,632,681	3,629,465	3,614,505	3,555,493
OTHER REVENUE	1,138,246	737,545	780,112	709,302	719,075	718,049	719,925	720,170
INTEREST INCOME	830,572	984,715	926,683	895,350	892,856	901,957	898,909	896,202
SPECIAL ASSESSMENTS	42,637	219,288	211,850	219,043	226,695	253,911	263,507	273,681
NON-OPERATING REVENUE	36,771	16,650	42,500	14,100	14,650	14,650	14,650	14,650
INTERFUND CHG REVENUE	1,193,663	1,207,320	1,631,612	1,651,838	1,672,366	1,693,202	1,714,353	1,735,821
ADMIN CHARGE REVENUE	1,728,473	1,758,853	1,466,265	1,482,909	1,500,288	1,517,937	1,535,859	1,554,058
TRANSFERS FROM FUNDS	0	50,000	0	0	50,000	50,000	50,000	50,000
TOTAL REVENUES	\$ 30,346,275	\$ 30,281,797	\$ 31,269,345	\$ 32,836,410	\$ 33,261,693	\$ 33,683,425	\$ 34,113,027	\$ 34,541,130
% Change from Prior Year		-0.21%	3.04%	5.01%	1.30%	1.27%	1.28%	1.25%
EXPENDITURES								
SALARIES & WAGES	\$ 11,241,127	\$ 12,093,521	\$ 11,920,979	\$ 12,796,749	\$ 13,254,472	\$ 13,642,273	\$ 14,033,307	\$ 14,337,477
FRINGE BENEFITS	7,800,770	8,386,192	8,740,971	7,613,511	7,710,046	7,529,411	7,505,482	7,360,982
SUPPLIES	881,182	889,992	1,040,036	900,727	812,489	805,653	808,472	769,917
OTHER EXPENSES	767,605	1,052,590	871,407	915,482	909,795	921,889	909,517	905,360
REPAIR & MAINT.	795,965	1,975,175	2,219,284	1,962,870	1,145,145	832,137	822,094	832,664
CONTRACTUAL SERVICES	1,787,751	1,735,046	1,532,661	1,713,667	1,596,671	1,578,087	1,636,769	1,577,873
COMPUTER SERVICES	358,562	463,536	439,246	435,441	434,629	426,799	427,120	427,220
UTILITIES	528,704	718,673	600,433	792,842	809,025	823,823	838,978	840,887
INSURANCE	180,403	184,639	199,719	196,963	198,506	200,068	201,646	203,242
CAPITAL EXPENDITURES	753,268	721,500	1,509,104	2,595,700	390,120	91,400	66,200	6,200
DEBT SERVICE	66,941	65,691	65,691	64,442	68,129	66,754	65,379	66,629
INTERFUND CHG EXPENSE	1,658,854	1,694,320	1,522,272	1,647,869	1,666,221	1,684,192	1,701,766	1,719,528
TRANS TO OTHER FUNDS	1,986,064	9,950,575	10,325,675	2,663,917	5,071,650	7,204,125	2,111,225	2,612,950
TOTAL EXPENDITURES	\$ 28,807,196	\$ 39,931,450	\$ 40,987,478	\$ 34,300,180	\$ 34,066,898	\$ 35,806,611	\$ 31,127,955	\$ 31,660,929
% Change from Prior Year		38.62%	42.28%	19.07%	18.26%	24.30%	8.06%	9.91%
NET OF REVENUES/EXPENDITURES	\$ 1,539,079	\$ (9,649,653)	\$ (9,718,133)	\$ (1,463,770)	\$ (805,205)	\$ (2,123,186)	\$ 2,985,072	\$ 2,880,201
PROJECTED FUND BLANCE:								
NONSPENDABLE	1,215,109	1,215,109	1,215,109	1,215,109	1,215,109	1,215,109	1,215,109	1,215,109
COMMITTED	65,691	65,691	65,691	64,442	68,129	66,754	65,379	66,629
ASSIGNED	17,092,264	2,398,079	2,398,079	1,240,763	2,305,057	0	0	819,826 (a)
UNASSIGNED	14,419,972	19,464,504	19,396,024	19,090,819	17,217,633	17,400,879	20,387,326	22,446,451
TOTAL FUND BALANCE	\$ 32,793,036	\$ 23,143,383	\$ 23,074,903	\$ 21,611,133	\$ 20,805,928	\$ 18,682,742	\$ 21,667,814	\$ 24,548,015

(a) includes an average of the 2021-2025 assigned budgets



2021 General Fund Expenditures by Function
Total Expenditures: \$34,300,180
(includes transfers between funds)



Fund 101 - General Operating Fund

(Supported by 2.1049 Operating Millage and 1.5 Road Millage 2021-2025)

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
PROPERTY TAXES	\$ 4,089,464	\$ 4,231,636	\$ 4,291,202	\$ 6,860,804	\$ 6,961,473	\$ 7,108,193	\$ 7,243,151	\$ 7,398,291
STATE SHARED REVENUE & REFUNDS	2,561,624	2,221,248	2,377,410	2,315,670	2,336,490	2,347,635	2,373,684	2,387,085
LICENSES AND PERMITS	1,475,145	1,187,250	852,450	772,700	772,700	772,700	772,700	772,700
GRANTS	-	-	496,628	-	-	-	-	-
STATE GRANTS/OTHER	66,563	51,528	51,528	51,528	51,528	51,520	51,528	51,528
OTHER REVENUE	1,111,208	672,545	760,612	691,802	701,575	700,549	702,425	702,670
CHARGES FOR SERVICES	1,348,318	1,258,356	757,520	914,065	988,037	997,763	1,013,570	1,028,631
INTEREST INCOME	827,522	984,715	807,561	785,720	793,578	813,514	821,908	830,373
SPECIAL ASSESSMENTS	45,687	219,288	330,972	328,673	325,973	342,354	340,508	339,510
NONOPERATING REVENUE	15,451	11,650	41,500	9,100	9,650	9,650	9,650	9,650
INTERFUND CHG REVENUE	1,193,663	1,207,320	1,631,612	1,651,838	1,672,366	1,693,202	1,714,353	1,735,821
ADMIN CHARGE REVENUES	1,728,473	1,758,853	1,466,265	1,482,909	1,500,288	1,517,937	1,535,859	1,554,058
TRANSFERS FROM FUNDS	0	50,000	0	0	50,000	50,000	50,000	50,000
TOTAL REVENUES	\$ 14,463,118	\$ 13,854,389	\$ 13,865,260	\$ 15,864,809	\$ 16,163,658	\$ 16,405,017	\$ 16,629,336	\$ 16,860,317
SALARIES & WAGES	\$ 4,195,957	\$ 4,566,806	\$ 4,378,850	\$ 4,775,764	\$ 4,893,326	\$ 5,016,609	\$ 5,192,483	\$ 5,312,804
FRINGE BENEFITS	4,489,216	4,679,775	4,924,201	3,779,960	3,818,225	3,591,007	3,604,019	3,398,640
SUPPLIES	384,522	374,862	487,211	366,085	364,589	366,491	361,017	357,236
OTHER EXPENSES	562,000	820,290	662,107	(382,677)	110,563	497,434	505,638	488,476
REPAIR & MAINT.	620,197	1,778,060	2,022,169	1,645,374	960,170	646,519	632,019	648,419
CONTRACTUAL SERVICES	1,182,228	1,138,973	949,373	1,037,778	1,024,304	964,320	991,439	965,850
COMPUTER SERVICES	343,867	425,756	401,466	393,995	394,115	394,215	394,464	394,489
UTILITIES	496,179	680,703	562,463	858,737	774,616	789,105	803,879	805,394
INSURANCE	99,157	100,940	116,020	107,682	108,602	109,535	110,480	111,439
CAPITAL EXPENDITURES	652,129	579,000	1,239,104	2,181,000	250,000	26,200	60,000	0
DEBT SERVICE	66,941	65,691	65,691	64,442	68,129	66,754	65,379	66,629
INTERFUND CHG EXPENSES	771,646	819,650	758,136	766,357	774,669	783,071	791,564	800,150
TRANS TO OTHER FUNDS	1,986,064	9,950,575	10,325,675	2,663,917	5,071,650	7,204,125	2,111,225	2,612,950
TOTAL EXPENSES	\$ 15,850,103	\$ 25,981,081	\$ 26,892,466	\$ 18,258,414	\$ 18,612,958	\$ 20,455,385	\$ 15,623,606	\$ 15,962,476
NET REVENUES/EXPENSES	\$ (1,386,985)	\$ (12,126,692)	\$ (13,027,206)	\$ (2,393,605)	\$ (2,449,300)	\$ (4,050,368)	\$ 1,005,730	\$ 897,841

General Operating fund consists of Administrative, Infrastructure, General Support, Community Program and Planning Departments

Fund 101 - General Fund

ADMINISTRATIVE DEPARTMENT EXPENDITURES

City Council - 101

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
SALARIES & WAGES	56,745	58,900	58,900	58,900	58,900	58,900	58,900	58,900
FRINGE BENEFITS	42,246	42,808	41,831	45,293	46,591	47,907	49,255	50,877
SUPPLIES	0	50	50	50	50	50	50	50
CONTRACTUAL SERVICES	500	2,000	2,000	2,000	29,000	2,000	2,000	2,000
OTHER EXPENSES	27,924	33,110	33,110	29,610	29,610	30,610	29,610	29,610
TOTAL EXPENSES	\$ 127,415	\$ 136,868	\$ 135,891	\$ 135,853	\$ 164,151	\$ 139,467	\$ 139,815	\$ 141,437

City Manager - 172

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
SALARIES & WAGES	560,568	617,882	638,304	632,649	640,897	645,380	648,380	652,380
FRINGE BENEFITS	290,173	374,787	344,986	372,706	374,028	374,265	365,315	368,281
SUPPLIES	12,067	2,624	5,424	670	3,730	4,730	3,230	730
CONTRACTUAL SERVICES	512	600	600	600	600	600	600	600
OTHER EXPENSES	26,031	30,225	18,725	20,445	19,535	19,535	19,535	19,535
UTILITIES	1,390	1,555	1,740	1,586	1,618	1,650	1,683	1,718
REPAIR & MAINTENANCE	160	0	6,386	0	0	0	0	0
FLEET VEHICLE CHARGES	18,582	20,326	16,473	16,652	16,833	17,016	17,201	17,388
TOTAL EXPENSES	\$ 909,483	\$ 1,047,999	\$ 1,032,638	\$ 1,045,308	\$ 1,057,241	\$ 1,063,176	\$ 1,055,944	\$ 1,060,632

City Clerk - 215

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
SALARIES & WAGES	148,923	200,705	202,105	170,534	190,476	177,994	206,394	174,994
FRINGE BENEFITS	43,047	48,839	48,575	46,478	48,104	47,250	49,526	47,231
SUPPLIES	20,283	25,100	25,300	13,200	20,100	11,500	22,500	19,500
CONTRACTUAL SERVICES	3,213	5,400	5,400	4,800	5,200	5,600	5,600	5,600
OTHER EXPENSES	17,270	17,490	24,490	15,915	17,915	15,915	19,990	15,915
UTILITIES	0	0	692	0	0	0	0	0
REPAIR & MAINTENANCE	103,403	14,000	19,600	21,200	21,400	21,400	21,400	21,400
CAPITAL EXPENDITURES	0	11,000	11,000	0	0	0	0	0
TOTAL EXPENSES	\$ 336,139	\$ 322,534	\$ 337,162	\$ 272,127	\$ 303,195	\$ 279,659	\$ 325,410	\$ 284,640

Fund 101 - General Fund

ADMINISTRATIVE DEPARTMENT EXPENDITURES

Finance/Treasurer - 253

	2019 <u>ACTUAL</u>	2020 ORIGINAL <u>BUDGET</u>	2020 AMENDED <u>BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
SALARIES & WAGES	425,448	454,483	458,120	473,570	485,441	490,370	490,370	490,370
FRINGE BENEFITS	173,680	185,085	181,533	190,342	195,431	199,785	203,252	207,115
SUPPLIES	24,246	15,568	20,468	19,785	14,379	13,620	15,037	11,357
COMPUTER SERVICES	1,651	1,780	1,780	1,780	1,800	1,800	1,800	1,800
CONTRACTUAL SERVICES	623	700	700	700	700	700	700	0
OTHER EXPENSES	6,442	18,085	16,085	12,500	12,500	12,525	12,525	12,525
UTILITIES	1,108	1,450	1,450	1,450	1,450	1,450	1,450	1,450
TOTAL EXPENSES	\$ 633,198	\$ 677,151	\$ 680,136	\$ 700,127	\$ 711,701	\$ 720,250	\$ 725,134	\$ 724,617

Assessing - 257

	2019 <u>ACTUAL</u>	2020 ORIGINAL <u>BUDGET</u>	2020 AMENDED <u>BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
SALARIES & WAGES	341,297	356,865	355,504	367,525	376,121	379,876	379,876	379,876
FRINGE BENEFITS	166,245	176,801	177,802	183,784	189,188	194,124	198,459	203,440
SUPPLIES	11,810	8,000	8,000	6,500	8,000	8,000	8,300	8,300
COMPUTER SERVICES	2,131	2,564	2,564	2,564	2,564	2,564	2,710	2,710
CONTRACTUAL SERVICES	26,497	10,200	10,200	10,200	10,200	10,200	10,200	10,200
OTHER EXPENSES	8,038	9,705	9,705	5,855	9,705	9,355	9,725	9,375
CAPITAL EXPENDITURES	0	0	0	0	0	6,200	0	0
FLEET VEHICLE CHARGES	7,039	6,905	2,937	2,969	3,001	3,034	3,067	3,100
TOTAL EXPENSES	\$ 563,057	\$ 571,040	\$ 566,712	\$ 579,397	\$ 598,779	\$ 613,353	\$ 612,337	\$ 617,001

General Administration - 261

	2019 <u>ACTUAL</u>	2020 ORIGINAL <u>BUDGET</u>	2020 AMENDED <u>BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
SALARIES & WAGES	0	0	0	170,097	170,423	244,005	380,685	520,476
FRINGE BENEFITS	2,538,831	2,620,385	2,890,944	1,647,419	1,634,202	1,362,135	1,344,754	1,095,789
SUPPLIES	76,033	84,330	104,230	67,630	79,630	79,630	79,630	79,630
OTHER EXPENSES	145,958	283,344	267,007	164,913	173,617	173,824	174,033	174,243
CONTRACTUAL SERVICES	327,896	367,100	362,500	356,200	351,200	351,200	351,200	351,200
COMPUTER SERVICES	4,860	5,000	7,000	7,000	7,000	7,000	7,000	7,000
UTILITIES	41,744	52,135	62,175	155,020	55,120	55,120	55,120	55,120
REPAIR & MAINTENANCE	0	0	0	0	0	0	0	0
INSURANCE	91,190	93,386	108,054	99,533	100,299	101,075	101,860	102,655
FLEET VEHICLE CHARGES	22,416	26,669	12,321	12,455	12,590	12,727	12,865	13,005
TOTAL EXPENSES	\$ 3,248,928	\$ 3,532,349	\$ 3,814,231	\$ 2,680,267	\$ 2,584,081	\$ 2,386,716	\$ 2,507,147	\$ 2,399,118

Fund 101 - General Fund

ADMINISTRATIVE DEPARTMENT EXPENDITURES

Human Resources -270

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
SALARIES & WAGES	100,068	133,518	133,886	136,295	136,427	136,427	136,427	136,427
FRINGE BENEFITS	67,992	76,124	76,601	78,369	80,540	82,772	85,090	87,740
SUPPLIES	5,172	650	750	750	750	750	750	750
CONTRACTUAL SERVICES	27,632	36,000	36,000	31,000	31,000	31,000	31,000	31,000
OTHER EXPENSES	35,828	57,600	58,200	61,200	61,200	61,200	61,200	61,200
TOTAL EXPENSES	\$ 236,692	\$ 303,892	\$ 305,437	\$ 307,614	\$ 309,917	\$ 312,149	\$ 314,467	\$ 317,117

DPW Management Services - 441

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
SALARIES & WAGES	586,567	590,796	599,680	603,282	610,178	612,319	612,319	612,319
FRINGE BENEFITS	232,918	245,500	245,072	243,358	247,635	251,625	255,249	259,465
SUPPLIES	15,628	10,700	21,200	11,250	11,250	11,560	11,250	17,857
CONTRACTUAL SERVICES	1,548	1,000	1,000	10,000	0	0	0	0
OTHER EXPENSES	(201,521)	(212,086)	(143,543)	(138,712)	(147,624)	(148,045)	(148,474)	(148,911)
FLEET VEHICLE CHARGES	40,895	50,296	34,525	34,899	35,278	35,661	36,048	36,439
TOTAL EXPENSES	\$ 676,035	\$ 686,206	\$ 757,934	\$ 764,077	\$ 756,717	\$ 763,120	\$ 766,392	\$ 777,169

Pension Board - 892

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
CONTRACTUAL SERVICES	73,544	75,955	75,955	82,275	84,025	86,120	88,011	90,050
INSURANCE	5,312	5,410	5,410	5,550	5,661	5,774	5,889	6,007
OTHER EXPENSES	1,298	4,750	4,750	4,750	4,750	4,750	4,750	4,750
TOTAL EXPENSES	\$ 80,154	\$ 86,115	\$ 86,115	\$ 92,575	\$ 94,436	\$ 96,644	\$ 98,650	\$ 100,807

TOTAL ADMIN EXPENSES	\$ 6,811,101	\$ 7,364,154	\$ 7,716,256	\$ 6,577,345	\$ 6,580,218	\$ 6,374,534	\$ 6,545,296	\$ 6,422,538
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Fund 101 - General Fund

ADMINISTRATIVE PERSONNEL

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
<u>City Council</u>								
Mayor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
City Council	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
Total City Council	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
<u>City Manager</u>								
City Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Assistant City Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Director of Authorities (TIFA allocated)	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Business Development - Community Relations	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Coordinator of Media Communications	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Part-time Downtown Engagement Specialist (TIFA allocated)		1.00	1.00	1.00	1.00	1.00	1.00	1.00
Part-time Receptionist	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Part-time Graphic Designer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Interns	1.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Total City Manager	10.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00
<u>City Clerk & Elections</u>								
City Clerk	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Clerk	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Part-time Voter Registration Clerk	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total City Clerk & Elections	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
<u>Finance/Treasurer</u>								
Finance Director - Treasurer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Finance Director - Deputy Treasurer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Accounts Receivable Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Accountant	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Cashier - Clerk III	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Intern	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Finance	7.00	8.00	8.00	8.00	8.00	8.00	8.00	8.00
<u>Assessor</u>								
Assessor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Assessor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Appraiser I	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Appraiser II	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Clerk III	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Assessor	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
<u>Human Resources</u>								
Human Resources Generalist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Human Resources Development	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Intern	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Human Resources	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
<u>Public Works Administration</u>								
Director of Public Services	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
GIS Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Manager	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Clerk III	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Intern	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Public Works	9.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00
Total Administration	44.00	48.00	48.00	48.00	48.00	48.00	48.00	48.00

Fund 101 - General Fund

INFRASTRUCTURE - CAPITAL EXPENDITURES

Storm Water Management - 445

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
SALARIES & WAGES	65,204	66,341	66,523	66,523	66,523	66,523	66,523	66,523
FRINGE BENEFITS	31,130	32,402	31,696	32,343	32,560	32,726	32,843	33,155
SUPPLIES	44	850	110	850	850	850	850	850
OTHER EXPENSES	7,740	10,046	9,677	10,181	10,320	10,463	10,611	10,763
CONTRACTUAL SERVICES	39,469	43,000	42,500	94,203	64,079	27,700	53,828	26,000
CAPITAL EXPENDITURES	233,795	0	281,322	0	0	0	0	0
DEBT SERVICE	66,941	65,691	65,691	64,442	68,129	66,754	65,379	66,629
TOTAL EXPENSES	\$ 444,323	\$ 218,330	\$ 497,519	\$ 268,542	\$ 242,461	\$ 205,016	\$ 230,034	\$ 203,920

Street Improvement - 446

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
PROPERTY TAXES	0	0	0	2,719,643	2,768,668	2,830,463	2,883,045	2,937,638
TOTAL REVENUE	\$ -	\$ -	\$ -	\$ 2,719,643	\$ 2,768,668	\$ 2,830,463	\$ 2,883,045	\$ 2,937,638
TRANS TO OTHER FUNDS	0	0	0	2,360,000	4,510,000	6,640,000	1,550,000	2,050,000
TOTAL EXPENSES	\$ -	\$ -	\$ -	\$ 2,360,000	\$ 4,510,000	\$ 6,640,000	\$ 1,550,000	\$ 2,050,000

Capital Improvements - 901

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
OTHER EXPENSES	90	300	300	300	300	300	300	0
CAPITAL EXPENDITURES	404,813	500,000	795,307	400,000	0	0	0	0
TRANS TO OTHER FUNDS	1,986,064	9,950,575	10,325,675	303,917	561,650	564,125	561,225	562,950
TOTAL EXPENSES	\$ 2,390,967	\$ 10,450,875	\$ 11,121,282	\$ 704,217	\$ 561,950	\$ 564,425	\$ 561,525	\$ 562,950
TOTAL INFRASTRUCTURE								
TOTAL EXPENSES	\$ 2,835,290	\$ 10,669,205	\$ 11,618,801	\$ 3,332,759	\$ 5,314,411	\$ 7,409,441	\$ 2,341,559	\$ 2,816,870

INFRASTRUCTURE PERSONNEL

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
<u>Storm Water Management</u>								
City Planner	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Storm Water Management	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Infrastructure	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00

Fund 101 - General Fund

GENERAL SUPPORT DEPARTMENT EXPENDITURES

Facilities - 265

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
SALARIES & WAGES	348,339	398,608	455,899	459,427	470,517	484,007	484,007	484,007
FRINGE BENEFITS	179,085	212,609	260,481	272,482	279,953	287,652	292,885	299,383
SUPPLIES	31,109	38,600	61,100	39,100	40,100	46,706	41,100	41,100
CONTRACTUAL SERVICES	4,582	6,500	63,500	10,500	10,500	10,500	10,500	10,500
COMPUTER SERVICES	0	2,400	2,400	3,900	3,900	3,900	3,900	3,900
OTHER EXPENSES	109,090	114,713	79,791	(943,950)	(477,172)	(88,685)	(83,094)	(95,575)
UTILITIES	439,407	615,113	485,956	689,624	705,172	719,528	734,226	735,606
REPAIR & MAINTENANCE	387,094	1,380,450	1,616,523	1,070,724	549,970	413,569	397,069	417,469
CAPITAL EXPENDITURES	10,021	0	0	1,675,000	250,000	0	0	0
FLEET VEHICLE CHARGES	71,750	73,400	73,038	73,830	74,631	75,440	76,258	77,085
TOTAL EXPENSES	\$ 1,580,477	\$ 2,842,393	\$ 3,098,688	\$ 3,350,637	\$ 1,907,571	\$ 1,952,617	\$ 1,956,851	\$ 1,973,475

Parks & Grounds - 266

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
SALARIES & WAGES	469,500	538,285	372,272	395,977	412,497	424,860	424,860	424,860
FRINGE BENEFITS	198,336	223,717	165,551	179,816	187,521	194,888	199,876	205,369
SUPPLIES	83,074	83,650	79,773	81,450	67,950	68,260	67,950	74,557
REPAIR & MAINTENANCE	93,293	284,910	292,060	475,150	310,500	133,100	135,100	131,100
CONTRACTUAL SERVICES	91,957	79,568	79,568	92,000	92,000	92,000	92,000	92,000
OTHER EXPENSES	135,577	144,953	111,361	106,086	106,472	103,682	103,897	104,116
CAPITAL EXPENDITURES	0	0	40,000	75,000	0	0	0	0
EQUIPMENT RENTAL EXPENSES	543,753	556,259	553,337	559,338	565,404	571,536	577,735	584,001
TOTAL EXPENSES	\$ 1,615,490	\$ 1,911,342	\$ 1,693,922	\$ 1,964,817	\$ 1,742,344	\$ 1,588,326	\$ 1,601,418	\$ 1,616,003

MIS - 883

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
SUPPLIES	12,792	13,300	62,400	53,500	56,500	55,500	56,500	46,500
COMPUTER SERVICES	331,894	408,312	384,522	372,872	372,872	372,872	372,872	372,872
CONTRACTUAL SERVICES	1,186	1,500	1,500	0	0	0	0	0
REPAIR & MAINTENANCE	19,722	72,200	70,000	60,700	60,700	60,700	60,700	60,700
CAPITAL EXPENDITURES	0	68,000	105,000	0	0	20,000	60,000	0
TOTAL EXPENSES	\$ 365,594	\$ 563,312	\$ 623,422	\$ 487,072	\$ 490,072	\$ 509,072	\$ 550,072	\$ 480,072
TOTAL GENERAL SUPPORT	\$ 3,561,561	\$ 5,317,047	\$ 5,416,032	\$ 5,802,526	\$ 4,139,987	\$ 4,050,015	\$ 4,108,341	\$ 4,069,550

Fund 101 - General Fund

GENERAL SUPPORT PERSONNEL

	2019 <u>ACTUAL</u>	2020 ORIGINAL <u>BUDGET</u>	2020 AMENDED <u>BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
<u>Facilities</u>								
Crew Leader	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
General Maintenance	4.00	5.00	7.00	7.00	7.00	7.00	7.00	7.00
Part-time	7.00	5.00	5.00	1.00	1.00	1.00	1.00	1.00
Seasonal	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Facilities	12.00	11.00	13.00	9.00	9.00	9.00	9.00	9.00
<u>Parks and Grounds</u>								
Crew Leader	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
General Maintenance	7.00	7.00	5.00	5.00	5.00	5.00	5.00	5.00
Seasonal	4.00	4.00	4.00	8.00	8.00	8.00	8.00	8.00
Total Parks and Grounds	12.00	12.00	10.00	14.00	14.00	14.00	14.00	14.00
Total General Support	24.00	23.00	23.00	23.00	23.00	23.00	23.00	23.00

Fund 101 - General Fund

COMMUNITY PROGRAM EXPENDITURES

Senior Citizens - 685

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
SALARIES & WAGES	205,195	171,950	162,998	173,128	174,383	175,556	175,556	175,556
FRINGE BENEFITS	73,161	61,528	77,713	80,810	82,706	84,641	86,547	88,766
SUPPLIES	29,441	29,300	43,674	14,950	15,050	15,150	14,250	13,050
OTHER EXPENSES	102,557	206,723	158,073	204,093	223,143	226,243	226,390	228,138
CONTRACTUAL SERVICES	6,475	13,600	5,500	6,200	6,200	6,200	6,200	6,200
UTILITIES	731	500	500	1,138	1,151	1,164	1,200	1,200
REPAIR & MAINTENANCE	2,270	3,000	3,000	3,000	3,000	3,000	3,000	3,000
CAPITAL EXPENDITURES	3,500	0	6,475	20,000	0	0	0	0
TOTAL EXPENSES	\$ 423,330	\$ 486,601	\$ 457,933	\$ 503,319	\$ 505,633	\$ 511,954	\$ 513,143	\$ 515,910

SMART Grant - 686

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
SALARIES & WAGES	35,273	28,000	38,000	41,000	41,000	41,000	41,000	41,000
FRINGE BENEFITS	3,581	3,082	4,077	4,223	4,223	4,223	4,223	4,223
OTHER EXPENSES	670	0	600	600	600	600	600	600
UTILITIES	1,654	1,850	1,850	1,800	1,800	1,800	1,800	1,800
INSURANCE	2,655	2,144	2,556	2,599	2,642	2,686	2,731	2,777
FLEET VEHICLE CHARGES	17,105	26,913	19,090	19,296	19,505	19,716	19,930	20,146
TOTAL EXPENSES	\$ 60,938	\$ 61,989	\$ 66,173	\$ 69,518	\$ 69,770	\$ 70,025	\$ 70,284	\$ 70,546

Recreation - 751

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
SALARIES & WAGES	282,388	365,789	243,748	419,351	432,446	442,541	450,335	458,265
FRINGE BENEFITS	134,693	86,435	82,027	97,119	100,531	103,866	107,189	110,696
SUPPLIES	40,202	48,335	34,732	43,025	31,825	36,275	25,600	29,375
OTHER EXPENSES	97,755	58,997	(6,459)	25,902	28,057	27,527	26,405	24,557
CONTRACTUAL SERVICES	7,387	39,850	30,350	24,600	27,100	28,000	27,100	28,000
UTILITIES	1,055	1,100	1,100	1,100	1,200	1,200	1,200	1,200
REPAIR & MAINTENANCE	1,408	1,600	1,600	1,600	1,600	1,750	1,750	1,750
CAPITAL EXPENDITURES	0	0	0	11,000	0	0	0	0
FLEET VEHICLE CHARGES	7,615	8,397	9,414	9,516	9,619	9,723	9,828	9,935
TOTAL EXPENSES	\$ 572,503	\$ 610,503	\$ 396,512	\$ 633,213	\$ 632,378	\$ 650,882	\$ 649,407	\$ 663,778

TOTAL COMMUNITY PROGRAMS	\$ 1,056,771	\$ 1,159,093	\$ 920,618	\$ 1,206,050	\$ 1,207,781	\$ 1,232,861	\$ 1,232,834	\$ 1,250,234
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Fund 101 - General Fund

COMMUNITY PROGRAM PERSONNEL

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
<u>Senior Services</u>								
Senior Services Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Senior Administrative Assistant	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Program Coordinator	1.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Part-Time Seniors Health - Wellness Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Smart Bus Drivers	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Total Senior Citizens	8.00	8.00	8.00	8.00	8.00	8.00	8.00	8.00
<u>Recreation</u>								
Recreation Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Part-Time Employees (partially split with Seniors)	21.00	21.00	21.00	25.00	25.00	25.00	25.00	25.00
Seasonal Employees	16.00	16.00	7.00	16.00	16.00	16.00	16.00	16.00
Total Recreation	39.00	39.00	30.00	43.00	43.00	43.00	43.00	43.00
Total Community Programs	47.00	47.00	38.00	51.00	51.00	51.00	51.00	51.00

Fund 101 - General Fund

PLANNING/DEVELOPMENT EXPENDITURES

Building Services - 720

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
SALARIES & WAGES	414,386	427,814	434,227	450,636	470,227	479,981	479,981	479,981
FRINGE BENEFITS	246,012	218,788	224,609	233,953	242,478	249,547	254,883	261,115
SUPPLIES	22,622	13,805	20,000	13,375	14,425	13,910	14,020	13,630
CONTRACTUAL SERVICES	558,116	445,400	225,500	301,900	301,900	301,900	301,900	301,900
COMPUTER SERVICES	3,331	5,700	3,200	5,879	5,979	6,079	6,182	6,207
OTHER EXPENSES	32,302	26,850	15,300	22,150	22,150	22,150	22,150	22,150
UTILITIES	5,695	4,300	4,300	4,319	4,405	4,493	4,500	4,600
REPAIR & MAINTENANCE	12,846	21,900	13,000	13,000	13,000	13,000	13,000	13,000
FLEET VEHICLE CHARGES	42,491	50,485	37,001	37,402	37,808	38,218	38,632	39,051
TOTAL EXPENSES	\$ 1,337,801	\$ 1,215,042	\$ 977,137	\$ 1,082,614	\$ 1,112,372	\$ 1,129,278	\$ 1,135,248	\$ 1,141,634

Community Development Administration - 721

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
SALARIES & WAGES	156,055	156,870	158,684	156,870	156,870	156,870	156,870	156,870
FRINGE BENEFITS	68,086	70,885	70,703	71,465	72,534	73,601	74,673	75,995
SUPPLIES	0	0	0	0	0	0	0	0
CONTRACTUAL SERVICES	11,091	10,600	6,600	10,600	10,600	10,600	10,600	10,600
OTHER EXPENSES	8,607	15,485	4,935	15,485	15,485	15,485	15,485	15,485
UTILITIES	3,394	2,700	2,700	2,700	2,700	2,700	2,700	2,700
TOTAL EXPENSES	\$ 247,233	\$ 256,540	\$ 243,622	\$ 257,120	\$ 258,189	\$ 259,256	\$ 260,328	\$ 261,650

TOTAL PLANNING	\$ 1,585,034	\$ 1,471,582	\$ 1,220,759	\$ 1,339,734	\$ 1,370,561	\$ 1,388,534	\$ 1,395,576	\$ 1,403,284
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PLANNING/DEVELOPMENT PERSONNEL

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
<u>Building Services</u>								
Building Official	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Building Inspector	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Ordinance Enforcement Officer	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Clerk III	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Part-time	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Building	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
<u>Comm. Development-Administration</u>								
Comm. Dev. Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Economic Dev. Coordinator	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Comm. Dev.-Admin.	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Total Planning/Development	9.00	9.00	9.00	9.00	9.00	9.00	9.00	9.00

Fund 101 - General Fund

POLICE DEPARTMENT SUMMARY

(Supported by 5.9713 Mills)

	2019 <u>ACTUAL</u>	2020 ORIGINAL <u>BUDGET</u>	2020 AMENDED <u>BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
GRANTS	47,643	28,680	391,947	28,300	29,000	31,000	37,800	26,600
STATE GRANTS/OTHER	8,261	7,800	7,800	7,183	7,183	7,183	7,183	7,183
CHARGES FOR SERVICES	474,338	466,200	466,200	466,213	494,720	494,720	494,720	494,720
OTHER REVENUE	21,298	61,500	16,000	14,000	14,000	14,000	14,000	14,000
PROPERTY TAXES	9,187,692	9,757,451	9,768,789	9,966,521	10,075,015	10,248,822	10,403,662	10,587,078
STATE SHARED REVENUE & REFUNDS	759,379	760,424	917,751	857,572	863,310	853,180	824,253	773,174
LICENSES AND PERMITS	1,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
REIMBURSED EXPENSES	-	-	-	-	-	-	-	-
NONOPERATING REVENUE	21,320	5,000	1,000	5,000	5,000	5,000	5,000	5,000
TOTAL POLICE REVENUES	\$ 10,520,931	\$ 11,099,055	\$ 11,581,487	\$ 11,356,789	\$ 11,500,228	\$ 11,665,905	\$ 11,798,618	\$ 11,919,755
	2019 <u>ACTUAL</u>	2020 ORIGINAL <u>BUDGET</u>	2020 AMENDED <u>BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
SALARIES & WAGES	4,839,837	5,025,022	4,965,857	5,316,544	5,513,911	5,673,401	5,770,037	5,872,125
FRINGE BENEFITS	2,500,818	2,714,334	2,870,419	2,848,166	2,869,151	2,880,250	2,807,975	2,831,129
SUPPLIES	273,174	252,800	262,295	278,150	202,050	202,250	207,350	191,250
CONTRACTUAL SERVICES	387,481	343,310	343,275	347,225	349,460	349,460	336,460	336,425
OTHER EXPENSES	184,288	152,200	132,200	843,871	493,197	260,831	242,866	245,946
COMPUTER SERVICES	0	0	0	0	0	0	0	0
UTILITIES	20,152	26,139	26,139	21,380	21,380	21,380	21,380	21,380
REPAIR & MAINTENANCE	136,984	161,265	161,265	182,620	149,270	149,270	153,270	146,970
INSURANCE	40,919	41,478	41,478	50,395	50,746	51,100	51,456	51,815
CAPITAL EXPENDITURES	54,124	45,000	49,500	278,200	6,200	11,200	6,200	6,200
EQUIPMENT RENTAL	0	0	0	0	0	0	0	0
FLEET VEHICLE CHARGES	351,876	344,026	321,052	324,534	328,053	331,611	335,208	338,844
TOTAL POLICE EXPENSES	\$ 8,789,653	\$ 9,105,574	\$ 9,173,480	\$ 10,491,085	\$ 9,983,418	\$ 9,930,753	\$ 9,932,202	\$ 10,042,084
NET REVENUES/EXPENSES	\$ 1,731,278	\$ 1,993,481	\$ 2,408,007	\$ 865,704	\$ 1,516,810	\$ 1,735,152	\$ 1,866,416	\$ 1,877,671

Fund 101 - General Fund

Patrol - 301

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
GRANTS	47,643	28,680	391,947	28,300	29,000	31,000	37,800	26,600
STATE GRANTS/OTHER	8,261	7,800	7,800	7,183	7,183	7,183	7,183	7,183
CHARGES FOR SERVICES	159,844	135,000	135,000	142,813	171,320	171,320	171,320	171,320
OTHER REVENUE	1,528	47,500	2,000	0	0	0	0	0
TOTAL REVENUES	\$ 217,276	\$ 218,980	\$ 536,747	\$ 178,296	\$ 207,503	\$ 209,503	\$ 216,303	\$ 205,103
SALARIES & WAGES	4,240,523	4,444,395	4,362,293	4,670,442	4,857,470	5,012,535	5,108,292	5,209,497
FRINGE BENEFITS	2,195,536	2,472,743	2,483,062	2,500,272	2,522,129	2,535,727	2,476,423	2,500,202
SUPPLIES	205,420	200,950	207,445	225,300	154,150	144,350	158,100	145,750
OTHER EXPENSES	145,996	133,675	113,675	814,821	467,647	235,281	217,316	220,396
CONTRACTUAL SERVICES	5,177	4,370	4,370	4,020	4,020	4,020	4,020	4,020
UTILITIES	1,378	1,380	1,380	1,380	1,380	1,380	1,380	1,380
REPAIR & MAINTENANCE	47,402	49,700	49,700	55,350	47,100	47,100	51,100	47,100
CAPITAL EXPENDITURES	54,112	39,000	43,500	148,200	6,200	6,200	6,200	6,200
FLEET VEHICLE CHARGES	336,323	330,821	303,139	306,427	309,750	313,109	316,505	319,938
TOTAL EXPENSES	\$ 7,231,867	\$ 7,677,034	\$ 7,568,564	\$ 8,726,212	\$ 8,369,846	\$ 8,299,702	\$ 8,339,336	\$ 8,454,483

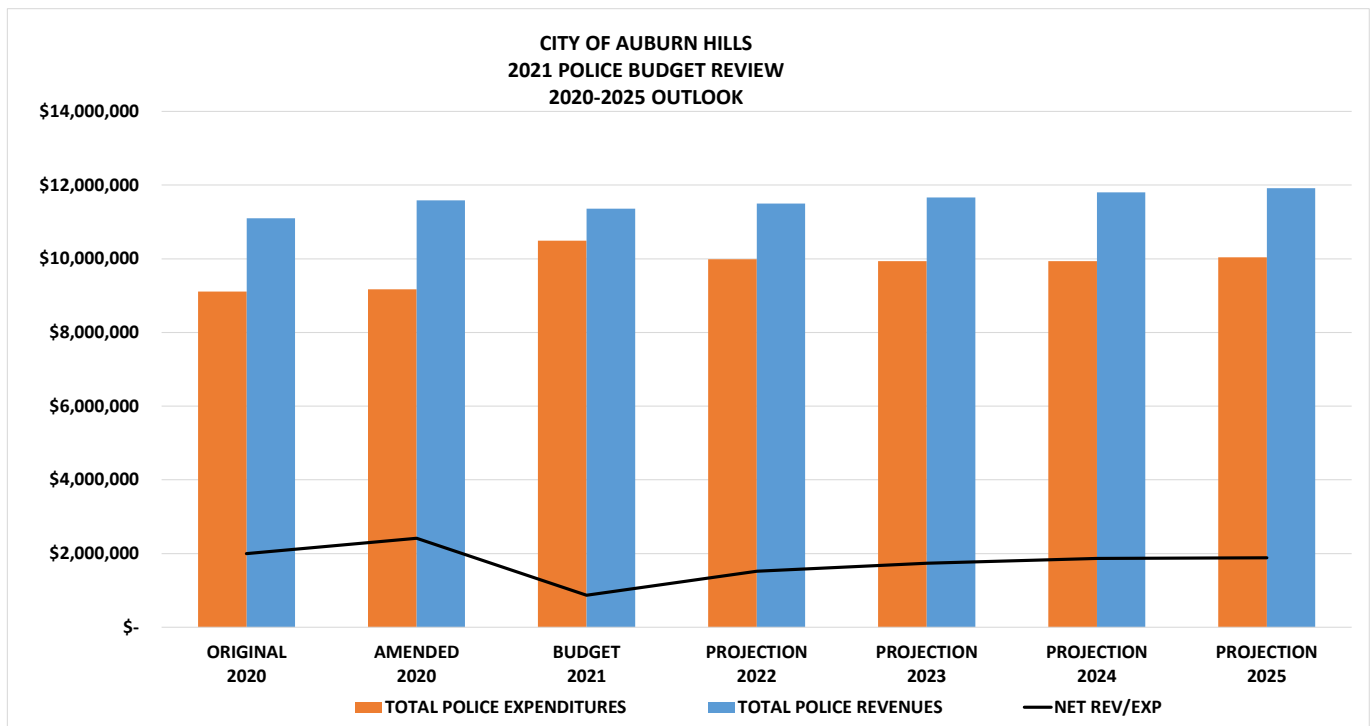
Police Administration - 305

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
PROPERTY TAXES	9,187,692	9,757,451	9,768,789	9,966,521	10,075,015	10,248,822	10,403,662	10,587,078
STATE SHARED REVENUE & REFUNDS	759,379	760,424	917,751	857,572	863,310	853,180	824,253	773,174
LICENSES AND PERMITS	1,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
CHARGES FOR SERVICES	314,494	331,200	331,200	323,400	323,400	323,400	323,400	323,400
OTHER REVENUE	19,770	14,000	14,000	14,000	14,000	14,000	14,000	14,000
NONOPERATING REVENUE	21,320	5,000	1,000	5,000	5,000	5,000	5,000	5,000
TOTAL REVENUES	\$ 10,303,655	\$ 10,880,075	\$ 11,044,740	\$ 11,178,493	\$ 11,292,725	\$ 11,456,402	\$ 11,582,315	\$ 11,714,652
SALARIES & WAGES	599,314	580,627	603,564	646,102	656,441	660,866	661,745	662,628
FRINGE BENEFITS	305,282	241,591	387,357	347,894	347,022	344,523	331,552	330,927
SUPPLIES	67,754	51,850	54,850	52,850	47,900	57,900	49,250	45,500
CONTRACTUAL SERVICES	382,304	338,940	338,905	343,205	345,440	345,440	332,440	332,405
OTHER EXPENSES	38,292	18,525	18,525	29,050	25,550	25,550	25,550	25,550
COMPUTER SERVICES	0	0	0	0	0	0	0	0
UTILITIES	18,774	24,759	24,759	20,000	20,000	20,000	20,000	20,000
REPAIR & MAINTENANCE	89,582	111,565	111,565	127,270	102,170	102,170	102,170	99,870
INSURANCE	40,919	41,478	41,478	50,395	50,746	51,100	51,456	51,815
CAPITAL EXPENDITURES	12	6,000	6,000	130,000	0	5,000	0	0
FLEET VEHICLE CHARGES	15,553	13,205	17,913	18,107	18,303	18,502	18,703	18,906
TOTAL EXPENSES	\$ 1,557,786	\$ 1,428,540	\$ 1,604,916	\$ 1,764,873	\$ 1,613,572	\$ 1,631,051	\$ 1,592,866	\$ 1,587,601

Fund 101 - General Fund

POLICE DEPARTMENT PERSONNEL

	2019	2020	2020	2021	2022	2023	2024	2025
	<u>ACTUAL</u>	<u>ORIGINAL</u>	<u>AMENDED</u>	<u>BUDGET</u>	<u>PROJECTION</u>	<u>PROJECTION</u>	<u>PROJECTION</u>	<u>PROJECTION</u>
<u>Patrol</u>								
Lieutenant	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Sergeant	6.00	6.00	5.00	5.00	4.00	4.00	4.00	4.00
Detective	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Police Officer	37.00	37.00	38.00	38.00	38.00	38.00	38.00	38.00
Part-time	0.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Total Police - Patrol	51.00	53.00	53.00	53.00	52.00	52.00	52.00	52.00
<u>Police-Administration</u>								
Police Chief	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Police Chief	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Technical Services Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Clerk III	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Part-time/Intern	11.00	9.00	9.00	9.00	9.00	9.00	9.00	9.00
Total Police - Administration	17.00	15.00	16.00	16.00	16.00	16.00	16.00	16.00
Total Police Personnel	68.00	68.00	69.00	69.00	68.00	68.00	68.00	68.00



Fund 101 - General Fund

FIRE DEPARTMENT SUMMARY

(Supported by 2.4940 Mills)

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
PROPERTY TAXES	3,798,257	4,072,288	4,075,733	4,159,607	4,223,758	4,315,793	4,400,445	4,497,764
STATE SHARED REVENUE & REFUNDS	499,043	390,005	455,661	430,484	432,881	428,650	416,568	395,234
LICENSES AND PERMITS	182,859	118,000	118,000	120,000	120,000	120,000	120,000	120,000
CHARGES FOR SERVICES	762,634	744,560	742,060	744,560	744,560	744,560	744,560	744,560
OTHER REVENUE	5,740	3,500	3,500	3,500	3,500	3,500	3,500	3,500
GRANTS	113,693	-	427,644	156,661	73,108	-	-	-
TOTAL FIRE REVENUES	\$ 5,362,226	\$ 5,328,353	\$ 5,822,598	\$ 5,614,812	\$ 5,597,807	\$ 5,612,503	\$ 5,685,073	\$ 5,761,058
CAPITAL EXPENDITURES	47,015	97,500	220,500	136,500	133,920	54,000	0	0
COMPUTER SERVICES	14,695	37,780	37,780	41,446	40,514	32,584	32,656	32,731
CONTRACTUAL SERVICES	218,042	252,763	240,013	328,664	222,907	264,307	308,870	275,598
FLEET VEHICLE CHARGES	520,950	509,780	430,989	544,752	551,140	557,017	562,366	567,769
FRINGE BENEFITS	810,736	992,083	946,351	985,385	1,022,670	1,058,154	1,093,488	1,131,213
INSURANCE	40,327	42,221	42,221	38,886	39,158	39,433	39,710	39,988
INTERFUND CHG EXPENS	14,382	20,864	12,095	12,226	12,359	12,493	12,628	12,765
OTHER EXPENSES	21,316	80,100	77,100	454,288	306,035	163,624	161,013	170,938
REPAIR & MAINTENANCE	38,785	35,850	35,850	34,876	35,705	36,348	36,805	37,275
SALARIES & WAGES	2,205,334	2,501,693	2,576,272	2,704,441	2,847,235	2,952,263	3,070,787	3,152,548
SUPPLIES	223,485	262,330	290,530	256,492	245,850	236,912	240,105	221,431
UTILITIES	12,374	11,831	11,831	12,725	13,029	13,338	13,719	14,113
TOTAL FIRE EXPENSES	\$ 4,167,441	\$ 4,844,795	\$ 4,921,532	\$ 5,550,681	\$ 5,470,522	\$ 5,420,473	\$ 5,572,147	\$ 5,656,369
NET REVENUE/EXPENSES	\$ 1,194,785	\$ 483,558	\$ 901,066	\$ 64,131	\$ 127,285	\$ 192,030	\$ 112,926	\$ 104,689

Fire Administration - 336

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
PROPERTY TAXES	3,798,257	4,072,288	4,075,733	4,159,607	4,223,758	4,315,793	4,400,445	4,497,764
STATE SHARED REVENUE & REFUNDS	499,043	390,005	455,661	430,484	432,881	428,650	416,568	395,234
LICENSES AND PERMITS	182,859	118,000	118,000	120,000	120,000	120,000	120,000	120,000
CHARGES FOR SERVICES	44,166	40,000	23,500	40,000	40,000	40,000	40,000	40,000
OTHER REVENUE	5,740	3,500	3,500	3,500	3,500	3,500	3,500	3,500
TOTAL REVENUES	\$ 4,530,065	\$ 4,623,793	\$ 4,676,394	\$ 4,753,591	\$ 4,820,139	\$ 4,907,943	\$ 4,980,513	\$ 5,056,498
SALARIES & WAGES	234,534	241,561	247,360	252,232	260,671	263,004	263,004	263,004
FRINGE BENEFITS	70,284	81,943	79,548	81,380	82,995	84,053	84,771	85,631
SUPPLIES	3,840	21,225	10,425	9,725	12,525	13,625	9,725	12,525
CONTRACTUAL SERVICES	136,467	151,417	151,417	224,635	116,975	156,415	198,959	163,608
OTHER EXPENSES	2,800	18,725	18,725	43,775	28,225	34,725	28,725	28,725
UTILITIES	6,377	5,790	5,790	5,963	6,143	6,327	6,516	6,712
INSURANCE	28,895	29,473	29,473	27,277	27,468	27,661	27,855	28,050
CAPITAL EXPENDITURES	0	0	0	0	0	7,000	0	0
FLEET VEHICLE CHARGES	24,624	15,241	20,158	20,377	20,598	20,821	21,047	21,275
TOTAL EXPENSES	\$ 507,821	\$ 565,375	\$ 562,896	\$ 665,364	\$ 555,600	\$ 613,631	\$ 640,602	\$ 609,530

Fund 101 - General Fund

Fire Suppression - 339

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
GRANTS	113,693	0	418,920	156,661	73,108	0	0	0
CHARGES FOR SERVICES	718,468	704,560	718,560	704,560	704,560	704,560	704,560	704,560
OTHER REVENUE	0	0	0	0	0	0	0	0
TOTAL REVENUES	\$ 832,161	\$ 704,560	\$ 1,137,480	\$ 861,221	\$ 777,668	\$ 704,560	\$ 704,560	\$ 704,560
SALARIES & WAGES	1,811,451	2,095,897	2,142,019	2,284,713	2,415,758	2,515,076	2,630,156	2,708,406
FRINGE BENEFITS	659,318	825,086	782,475	817,480	850,868	883,019	915,346	949,420
SUPPLIES	212,062	233,355	272,355	241,392	227,175	206,737	223,280	203,356
CONTRACTUAL SERVICES	44,563	60,746	62,996	63,429	65,332	67,292	69,311	71,390
COMPUTER SERVICES	12,416	15,380	15,380	20,446	39,514	31,584	31,656	31,731
UTILITIES	5,997	6,041	6,041	6,762	6,886	7,011	7,203	7,401
OTHER EXPENSES	17,298	54,925	51,925	406,028	271,025	124,639	125,303	137,928
REPAIR & MAINTENANCE	38,785	35,850	35,850	34,876	35,705	36,348	36,805	37,275
INSURANCE	11,432	12,748	12,748	11,609	11,690	11,772	11,855	11,938
CAPITAL EXPENDITURES	47,015	97,500	220,500	136,500	133,920	47,000	0	0
FLEET VEHICLE CHARGES	496,326	494,539	410,831	524,375	530,542	536,196	541,319	546,494
TOTAL EXPENSES	\$ 3,356,663	\$ 3,932,067	\$ 4,013,120	\$ 4,547,610	\$ 4,588,415	\$ 4,466,674	\$ 4,592,234	\$ 4,705,339

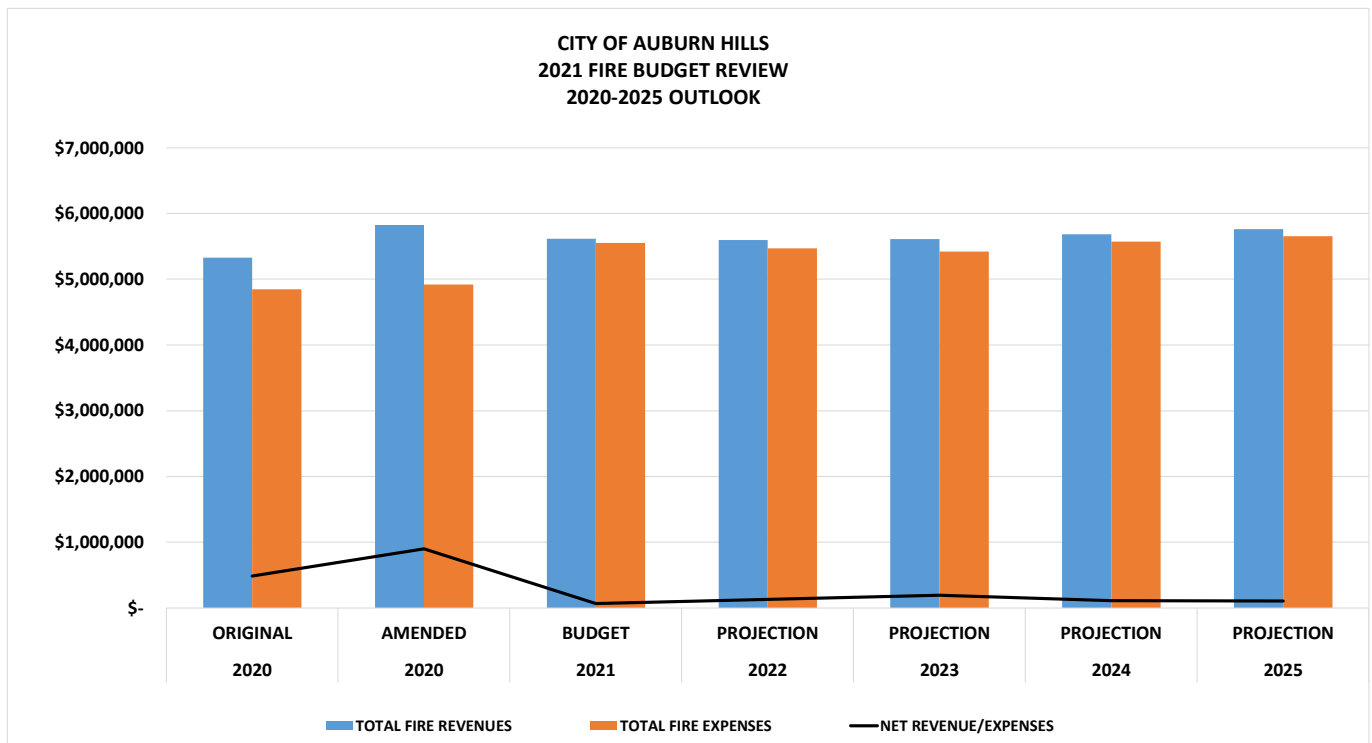
Fire - Prevention - 341

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
GRANTS	0	0	8,724	0	0	0	0	0
CHARGES FOR SERVICES	0	0	0	0	0	0	0	0
OTHER REVENUE	0	0	0	0	0	0	0	0
TOTAL REVENUES	\$ -	\$ -	\$ 8,724	\$ -	\$ -	\$ -	\$ -	\$ -
SALARIES & WAGES	159,349	164,235	186,893	167,496	170,806	174,183	177,627	181,138
FRINGE BENEFITS	81,134	85,054	84,328	86,525	88,807	91,082	93,371	96,162
SUPPLIES	7,583	7,750	7,750	5,375	6,150	16,550	7,100	5,550
COMPUTER SERVICES	2,279	22,400	22,400	21,000	1,000	1,000	1,000	1,000
CONTRACTUAL SERVICES	37,012	40,600	25,600	40,600	40,600	40,600	40,600	40,600
OTHER EXPENSES	1,218	6,450	6,450	4,485	6,785	4,260	6,985	4,285
INTERFUND CHG EXPENS	14,382	20,864	12,095	12,226	12,359	12,493	12,628	12,765
TOTAL EXPENSES	\$ 302,957	\$ 347,353	\$ 345,516	\$ 337,707	\$ 326,507	\$ 340,168	\$ 339,311	\$ 341,500
TOTAL FIRE REVENUES	\$ 5,362,226	\$ 5,328,353	\$ 5,822,598	\$ 5,614,812	\$ 5,597,807	\$ 5,612,503	\$ 5,685,073	\$ 5,761,058
TOTAL FIRE EXPENSES	\$ 4,167,441	\$ 4,844,795	\$ 4,921,532	\$ 5,550,681	\$ 5,470,522	\$ 5,420,473	\$ 5,572,147	\$ 5,656,369

Fund 101 - General Fund

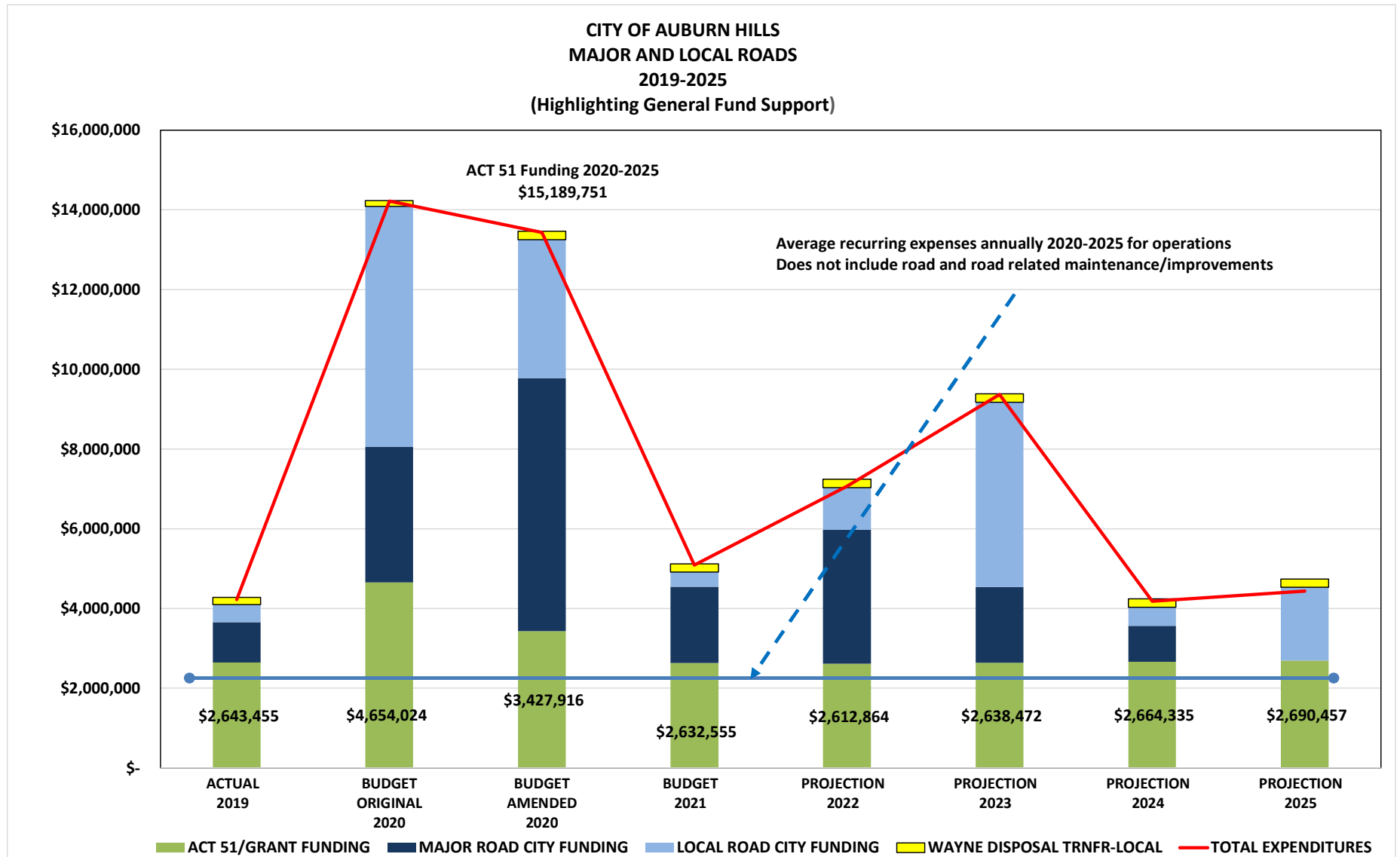
FIRE DEPARTMENT PERSONNEL

	2019 <u>ACTUAL</u>	2020 ORIGINAL <u>BUDGET</u>	2020 AMENDED <u>BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
<u>Fire-Administration</u>								
Fire Chief	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Fire Chief	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Clerk III	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Intern	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Fire-Administration	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
<u>Fire-Prevention</u>								
Fire Marshal	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Fire Inspector	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Total Fire-Prevention	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
<u>Fire-Suppression</u>								
Fire Captain	0.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Administrative Officer	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Lieutenants	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Firefighter	18.00	16.00	18.00	18.00	18.00	18.00	18.00	18.00
Part-time/Paid on Call Firefighters	12.00	16.00	12.00	16.00	16.00	16.00	16.00	16.00
Total Fire-Suppression	33.00	39.00	37.00	41.00	41.00	41.00	41.00	41.00
Total Fire Personnel	39.00	45.00	43.00	47.00	47.00	47.00	47.00	47.00



Fund 202 & 203 - MAJOR STREETS & LOCAL STREETS

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
REVENUES								
STATE HIGHWAY FUNDS	2,425,852	2,526,024	2,299,697	2,492,434	2,560,737	2,586,345	2,612,208	2,638,330
STATE GRANTS/OTHER	45,488	1,390,000	388,994	-	-	-	-	-
INTEREST INCOME	4,681	-	1,004	5	5	5	5	5
OTHER REVENUE	167,434	738,000	738,221	140,116	52,122	52,122	52,122	52,122
CAP CHGS/CONTRIBUTED	-	-	-	-	-	-	-	-
ACT 51 & GRANT FUNDING	\$ 2,643,455	\$ 4,654,024	\$ 3,427,916	\$ 2,632,555	\$ 2,612,864	\$ 2,638,472	\$ 2,664,335	\$ 2,690,457
MAJOR ROAD CITY FUNDING	1,010,000	3,400,000	6,350,000	1,910,000	3,360,000	1,900,000	900,000	-
LOCAL ROAD CITY FUNDING	444,089	6,030,000	3,474,999	370,998	1,055,997	4,635,996	464,995	1,839,994
WAYNE DISPOSAL TRNFR-LOCAL	180,000	145,000	210,001	210,002	210,003	210,004	210,005	210,006
TOTAL REVENUES	\$ 4,277,544	\$ 14,229,024	\$ 13,462,916	\$ 5,123,555	\$ 7,238,864	\$ 9,384,472	\$ 4,239,335	\$ 4,740,457
TOTAL REVENUE CHANGE (%)		232.6%	-68.2%	-61.9%	41.3%	29.6%	-54.8%	11.8%
EXPENDITURES								
SALARIES & WAGES	499,625	576,536	461,103	490,626	506,653	518,187	518,187	518,187
FRINGE BENEFITS	312,343	372,181	344,076	378,589	377,704	374,885	358,281	356,340
SUPPLIES	142,631	196,100	199,100	196,600	196,600	200,333	196,600	196,600
CONTRACTUAL SERVICES	15,589	20,000	42,500	25,000	20,000	20,000	20,000	20,000
OTHER EXPENSES	4,472	5,020	11,050	7,080	7,080	7,090	7,090	7,090
REPAIR & MAINT.	914,139	2,066,500	2,793,500	731,500	1,509,167	1,019,167	1,754,167	1,444,167
INSURANCE	24,509	24,999	27,378	26,845	27,303	27,769	28,243	28,727
ROAD & TRAFFIC IMPROVEMENTS	1,317,548	9,975,000	8,344,343	2,004,500	3,183,750	5,946,483	35,000	590,000
EQUIPMENT FLEET RENTAL	792,034	810,250	1,091,006	1,103,436	1,116,010	1,128,728	1,141,594	1,154,608
DPW ADMIN CHARGES	198,912	173,074	119,800	120,016	120,428	120,848	121,278	121,714
TOTAL EXPENDITURES	\$ 4,221,802	\$ 14,219,660	\$ 13,433,856	\$ 5,084,192	\$ 7,064,695	\$ 9,363,490	\$ 4,180,440	\$ 4,437,433
TOTAL EXPENDITURES CHANGE (%)		236.8%	-68.6%	-62.2%	39.0%	32.5%	-55.4%	6.1%
NET OF REVENUES/EXPENDITURES	55,742	9,364	29,060	39,363	174,169	20,982	58,895	303,024
BEGINNING FUND BALANCE	754,627	810,369	810,369	1,189,346	1,228,709	1,402,878	1,423,860	1,482,755
ENDING FUND BALANCE	\$ 810,369	\$ 819,733	\$ 839,429	\$ 1,228,709	\$ 1,402,878	\$ 1,423,860	\$ 1,482,755	\$ 1,785,779
TOTAL STREETS FUND BALANCE	\$ 810,369	\$ 819,733	\$ 839,429	\$ 1,228,709	\$ 1,114,479	\$ 1,401,874	\$ 1,187,887	\$ 1,726,266



Fund 202 MAJOR STREETS

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
REVENUES								
GRANTS	45,488	-	-	-	-	-	-	-
STATE HIGHWAY FUNDS	1,892,905	1,958,862	1,783,986	1,933,501	1,986,487	2,006,352	2,026,416	2,046,680
STATE GRANTS/OTHER	-	1,090,000	-	-	-	-	-	-
INTEREST INCOME	4,024	-	622	-	-	-	-	-
OTHER REVENUE	166,759	24,000	24,000	51,122	51,122	51,122	51,122	51,122
CAP CHGS/CONTRIBUTED	-	-	-	-	-	-	-	-
	2,109,176	3,072,862	1,808,608	1,984,623	2,037,609	2,057,474	2,077,538	2,097,802
TRANSFERS FROM FUNDS	1,010,000	3,400,000	6,350,000	1,910,000	3,360,000	1,900,000	900,000	-
TOTAL REVENUES	3,119,176	6,472,862	8,158,608	3,894,623	5,397,609	3,957,474	2,977,538	2,097,802
TOTAL REVENUE CHANGE (%)		107.5%	-61.8%	-52.3%	38.6%	-26.7%	-24.8%	-29.5%
EXPENDITURES								
SALARIES & WAGES	304,944	384,976	263,736	298,879	307,292	315,096	315,096	315,096
FRINGE BENEFITS	183,248	234,781	189,321	216,624	216,874	216,481	208,505	208,330
SUPPLIES	127,243	150,050	153,050	150,050	150,050	153,473	150,050	150,050
CONTRACTUAL SERVICES	14,182	15,000	37,500	20,000	15,000	15,000	15,000	15,000
OTHER EXPENSES	3,670	3,135	5,465	4,165	4,165	4,175	4,175	4,175
REPAIR & MAINT.	842,498	721,500	1,273,500	588,500	1,376,167	401,167	1,601,167	476,167
INSURANCE	13,313	13,579	14,535	13,874	14,106	14,342	14,582	14,827
ROAD & TRAFFIC IMPROVEMENTS	1,288,667	4,450,000	5,583,443	1,974,500	2,673,750	2,206,483	-	-
EQUIPMENT FLEET RENTAL	396,017	405,125	545,503	551,718	558,005	564,364	570,797	577,304
DPW ADMIN CHARGES	99,456	86,537	59,900	60,008	60,214	60,424	60,639	60,857
TOTAL EXPENDITURES	3,273,238	6,464,683	8,125,953	3,878,318	5,375,623	3,951,005	2,940,011	1,821,806
TOTAL EXPENDITURES CHANGE (%)		97.5%	-59.7%	-52.3%	38.6%	-26.5%	-25.6%	-38.0%
NET OF REVENUES/EXPENDITURES	(154,062)	8,179	32,655	16,305	21,986	6,469	37,527	275,996
BEGINNING FUND BALANCE	545,205	391,143	391,143	695,892	423,798	712,197	445,784	718,666
ENDING FUND BALANCE	\$ 391,143	\$ 399,322	\$ 423,798	\$ 712,197	\$ 445,784	\$ 718,666	\$ 483,311	\$ 994,662

MAJOR STREETS PERSONNEL

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
<u>Major Streets</u>								
Crew Leader	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
General Maintenance	4.00	4.00	3.00	3.00	3.00	3.00	3.00	3.00
Seasonal	4.00	4.00	1.00	2.00	2.00	2.00	2.00	2.00
Total Major Streets-DPS	9.00	9.00	5.00	6.00	6.00	6.00	6.00	6.00

Fund 203 LOCAL STREETS

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
<u>REVENUES</u>								
STATE GRANTS/OTHER GRANTS	-	300,000	300,000	-	-	-	-	-
STATE HIGHWAY FUNDS	532,947	567,162	515,711	558,933	574,250	579,993	585,792	591,650
INTEREST INCOME	657	-	382	5	5	5	5	5
OTHER REVENUE	675	714,000	714,221	88,994	1,000	1,000	1,000	1,000
	534,279	1,581,162	1,619,308	647,932	575,255	580,998	586,797	592,655
TRANSFERS FROM FUNDS	624,089	6,175,000	3,685,000	581,000	1,266,000	4,846,000	675,000	2,050,000
TOTAL REVENUES	\$ 1,158,368	\$ 7,756,162	\$ 5,304,308	\$ 1,228,932	\$ 1,841,255	\$ 5,426,998	\$ 1,261,797	\$ 2,642,655
TOTAL REVENUE CHANGE (%)		569.6%	-78.2%	-76.8%	49.8%	194.7%	-76.7%	109.4%
<u>EXPENDITURES</u>								
SALARIES & WAGES	194,681	191,560	197,367	191,747	199,361	203,091	203,091	203,091
FRINGE BENEFITS	129,095	137,400	154,755	161,965	160,830	158,404	149,776	148,010
SUPPLIES	15,388	46,050	46,050	46,550	46,550	46,860	46,550	46,550
OTHER EXPENSES	802	1,885	5,585	2,915	2,915	2,915	2,915	2,915
CONTRACTUAL SERVICES	1,407	5,000	5,000	5,000	5,000	5,000	5,000	5,000
REPAIR & MAINTENANCE	71,641	1,345,000	1,520,000	143,000	133,000	618,000	153,000	968,000
INSURANCE	11,196	11,420	12,843	12,971	13,197	13,427	13,661	13,900
ROAD & TRAFFIC IMPROVEMENTS	28,881	5,525,000	2,760,900	30,000	510,000	3,740,000	35,000	590,000
EQUIPMENT FLEET RENTAL	396,017	405,125	545,503	551,718	558,005	564,364	570,797	577,304
DPW ADMIN CHARGES	99,456	86,537	59,900	60,008	60,214	60,424	60,639	60,857
TOTAL EXPENDITURES	\$ 948,564	\$ 7,754,977	\$ 5,307,903	\$ 1,205,874	\$ 1,689,072	\$ 5,412,485	\$ 1,240,429	\$ 2,615,627
TOTAL EXPENDITURES CHANGE (%)		717.5%	-82.1%	-77.3%	40.1%	220.4%	-77.1%	110.9%
NET OF REVENUES/EXPENDITURES	209,804	1,185	(3,595)	23,058	152,183	14,513	21,368	27,028
BEGINNING FUND BALANCE	209,422	419,226	419,226	493,454	516,512	668,695	683,208	704,576
ENDING FUND BALANCE	\$ 419,226	\$ 420,411	\$ 415,631	\$ 516,512	\$ 668,695	\$ 683,208	\$ 704,576	\$ 731,604

LOCAL STREETS PERSONNEL

	2019 <u>ACTUAL</u>	2020 <u>ORIGINAL BUDGET</u>	2020 <u>AMENDED BUDGET</u>	2021 <u>BUDGET</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>	2024 <u>PROJECTION</u>	2025 <u>PROJECTION</u>
<u>Local Streets</u>								
Crew Leader	0	0	0	0	0	0	0	0
General Maintenance	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Seasonal	2.00	2.00	0.00	2.00	2.00	2.00	2.00	2.00
Total Major Streets-DPS	5.00	5.00	3.00	5.00	5.00	5.00	5.00	5.00

Fund 204 - METRO - BAL ACCTS

<u>DESCRIPTION</u>	<u>2019 ACTUAL</u>	<u>2020 ORIGINAL BUDGET</u>	<u>2020 AMENDED BUDGET</u>	<u>2021 BUDGET</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>	<u>2024 PROJECTION</u>	<u>2025 PROJECTION</u>
REVENUES								
STATE SHARED REVENUE & REFUNDS	72,847	72,600	80,464	72,000	72,000	72,000	72,000	72,000
INTEREST INCOME	5,725	5,522	5,522	2,960	2,990	3,020	3,080	3,142
TOTAL REVENUES	\$ 78,572	\$ 78,122	\$ 85,986	\$ 74,960	\$ 74,990	\$ 75,020	\$ 75,080	\$ 75,142
TOTAL REVENUE CHANGE PERCENT		-0.6%	-8.6%	-12.8%	0.0%	0.0%	0.1%	0.1%
EXPENDITURES								
CONTRACTUAL SERVICES	59,939	25,000	25,000	-	10,000	10,000	10,000	-
OTHER EXPENSES	105	302	302	305	308	311	314	317
UTILITIES	138,028	45,000	137,000	45,000	45,000	45,000	45,000	45,000
REPAIR & MAINT.	-	2,500	2,500	2,500	2,500	2,500	2,500	2,500
CAPITAL EXPENDITURES	929	-	-	-	-	-	-	-
TOTAL EXPENDITURES	\$ 199,001	\$ 72,802	\$ 164,802	\$ 47,805	\$ 57,808	\$ 57,811	\$ 57,814	\$ 47,817
TOTAL EXPENSES CHANGE PERCENT		-63.4%	20.8%	-71.0%	20.9%	0.0%	0.0%	-17.3%
NET OF REVENUES/EXPENSES	(120,429)	5,320	(78,816)	27,155	17,182	17,209	17,266	27,325
BEGINNING FUND BALANCE	324,953	204,524	204,524	209,844	236,999	254,181	271,390	288,656
ENDING FUND BALANCE	\$ 204,524	\$ 209,844	\$ 125,708	\$ 236,999	\$ 254,181	\$ 271,390	\$ 288,656	\$ 315,981

Fund 228 - WAYNE DISPOSAL-OAK. HOST

<u>DESCRIPTION</u>	<u>2019 ACTUAL</u>	<u>2020 ORIGINAL BUDGET</u>	<u>2020 AMENDED BUDGET</u>	<u>2021 BUDGET</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>	<u>2024 PROJECTION</u>	<u>2025 PROJECTION</u>
REVENUES								
CHARGES FOR SERVICES	310,389	227,500	227,500	197,500	177,500	167,500	167,500	147,500
INTEREST INCOME	6,801	6,262	6,743	6,325	6,388	6,452	6,517	6,581
TOTAL REVENUES	\$ 317,190	\$ 233,762	\$ 234,243	\$ 203,825	\$ 183,888	\$ 173,952	\$ 174,017	\$ 154,081
TOTAL REVENUE CHANGE PERCENT		-26.3%	35.4%	-13.0%	-9.8%	-5.4%	0.0%	-11.5%
EXPENDITURES								
OTHER EXPENSES	20,877	27,205	27,205	42,200	32,205	32,210	32,215	32,220
CONTRACTUAL SERVICES	13,331	15,000	15,000	15,000	15,000	15,000	15,000	15,000
TRANS TO OTHER FUNDS	210,000	185,000	185,000	131,000	116,000	106,000	25,000	-
TOTAL EXPENDITURES	\$ 244,208	\$ 227,205	\$ 227,205	\$ 188,200	\$ 163,205	\$ 153,210	\$ 72,215	\$ 47,220
TOTAL EXPENSES CHANGE PERCENT		-7.0%	7.5%	-17.2%	-13.3%	-6.1%	-52.9%	-34.6%
NET OF REVENUES/EXPENSES	72,982	6,557	7,038	15,625	20,683	20,742	101,802	106,861
BEGINNING FUND BALANCE	471,602	544,584	544,584	551,141	566,766	587,449	608,191	709,993
ENDING FUND BALANCE	\$ 544,584	\$ 551,141	\$ 551,622	\$ 566,766	\$ 587,449	\$ 608,191	\$ 709,993	\$ 816,854

Fund 242 - TREE ORDINANCE FUND

DESCRIPTION	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 BUDGET	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION	2025 PROJECTION
ESTIMATED REVENUES								
CHARGES FOR SERVICES	194,600	-	-	-	-	-	-	-
INTEREST INCOME	17,061	19,190	19,523	19,382	19,576	19,771	19,969	20,169
TOTAL REVENUES	\$ 211,661	\$ 19,190	\$ 19,523	\$ 19,382	\$ 19,576	\$ 19,771	\$ 19,969	\$ 20,169
TOTAL REVENUE CHANGE PERCENT		-90.9%	984.2%	-0.7%	1.0%	1.0%	1.0%	1.0%
EXPENDITURES								
OTHER EXPENSES	505	545	545	555	565	575	585	595
REPAIR & MAINT.	119,224	10,000	22,000	45,000	10,000	10,000	10,000	10,000
TOTAL EXPENDITURES	\$ 119,729	\$ 10,545	\$ 22,545	\$ 45,555	\$ 10,565	\$ 10,575	\$ 10,585	\$ 10,595
TOTAL EXPENSES CHANGE PERCENT		-91.2%	431.1%	102.1%	-76.8%	0.1%	0.1%	0.1%
NET OF REVENUES/EXPENSES	91,932	8,645	(3,022)	(26,173)	9,011	9,196	9,384	9,574
BEGINNING FUND BALANCE	609,631	701,563	701,563	710,208	698,541	684,035	707,552	693,231
ENDING FUND BALANCE	\$ 701,563	\$ 710,208	\$ 698,541	\$ 684,035	\$ 707,552	\$ 693,231	\$ 716,936	\$ 702,805

Fund 273 - CDBG

DESCRIPTION	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 BUDGET	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION	2025 PROJECTION
REVENUES								
GRANTS	50,939	70,968	70,968	70,968	70,968	70,968	70,968	70,968
INTEREST REVENUE	36	-	11	-	-	-	-	-
TOTAL REVENUES	\$ 50,975	\$ 70,968	\$ 70,979	\$ 70,968	\$ 70,968	\$ 70,968	\$ 70,968	\$ 70,968
TOTAL REVENUE CHANGE PERCENT		39.2%	-28.2%	0.0%	0.0%	0.0%	0.0%	0.0%
EXPENDITURES								
OTHER EXPENSES	47,423	68,968	68,968	68,968	68,968	68,968	68,968	68,935
TOTAL EXPENDITURES	\$ 47,423	\$ 68,968	\$ 68,968	\$ 68,968	\$ 68,968	\$ 68,968	\$ 68,968	\$ 68,935
TOTAL EXPENSES CHANGE PERCENT		45.4%	-31.2%	0.0%	0.0%	0.0%	0.0%	0.0%
NET OF REVENUES/EXPENSES	3,552	2,000	2,011	2,000	2,000	2,000	2,000	2,033
BEGINNING FUND BALANCE	18,840	22,392	26,392	28,403	30,403	32,403	34,403	36,403
ENDING FUND BALANCE	\$ 22,392	\$ 24,392	\$ 28,403	\$ 30,403	\$ 32,403	\$ 34,403	\$ 36,403	\$ 38,436

Fund 264 - DRUG FORFEITURES FEDERAL

<u>DESCRIPTION</u>	<u>2019 ACTUAL</u>	<u>2020 ORIGINAL BUDGET</u>	<u>2020 AMENDED BUDGET</u>	<u>2021 BUDGET</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>	<u>2024 PROJECTION</u>	<u>2025 PROJECTION</u>
REVENUES								
DRUG ENFORCEMENT REVENUE	-	40,000	40,000	-	-	-	-	-
INTEREST REVENUE	30	-	-	-	-	-	-	-
TOTAL REVENUES	\$ 30	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUE CHANGE PERCENT		133233.3%	-99.9%	-100.0%				
EXPENDITURES								
SUPPLIES	39,895	31,000	31,000	-	-	-	-	-
TOTAL EXPENDITURES	39,895	31,000	31,000	-	-	-	-	-
TOTAL EXPENSES CHANGE PERCENT		-22.3%	28.7%	-100.0%				
NET OF REVENUES/EXPENSES	(39,865)	9,000	9,000	-	-	-	-	-
BEGINNING FUND BALANCE	41,197	1,332	19,332	28,332	28,332	28,332	28,332	28,332
ENDING FUND BALANCE	\$ 1,332	\$ 10,332	\$ 28,332	\$ 28,332	\$ 28,332	\$ 28,332	\$ 28,332	\$ 28,332

Fund 265 - DRUG FORFEITURES STATE

<u>DESCRIPTION</u>	<u>2019 ACTUAL</u>	<u>2020 ORIGINAL BUDGET</u>	<u>2020 AMENDED BUDGET</u>	<u>2021 BUDGET</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>	<u>2024 PROJECTION</u>	<u>2025 PROJECTION</u>
REVENUES								
OTHER REVENUE	2,360	2,000	2,000	1,000	1,000	1,000	1,000	1,000
INTEREST REVENUE	259	-	114	-	-	-	-	-
DRUG ENFORCEMENT REV	40,209	2,000	2,000	40,000	40,000	40,000	40,000	40,000
TOTAL REVENUES	\$ 42,828	\$ 4,000	\$ 4,114	\$ 41,000	\$ 41,000	\$ 41,000	\$ 41,000	\$ 41,000
TOTAL REVENUE CHANGE PERCENT		-90.7%	941.0%	896.6%	0.0%	0.0%	0.0%	0.0%
EXPENDITURES								
SUPPLIES	-	-	37,000	-	-	-	-	-
OTHER EXPENSES	2,737	3,000	3,000	3,000	3,000	3,000	3,000	3,000
DRUG ENFORCEMENT/DAR	-	500	500	500	500	500	500	500
CAPITAL EXPENDITURES	7,268	-	-	-	-	-	-	-
TOTAL EXPENDITURES	\$ 10,005	\$ 3,500	\$ 40,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
TOTAL EXPENSES CHANGE PERCENT		-65.0%	-75.3%	-91.4%	0.0%	0.0%	0.0%	0.0%
NET OF REVENUES/EXPENSES	32,823	500	(36,386)	37,500	37,500	37,500	37,500	37,500
BEGINNING FUND BALANCE	73,239	106,062	107,062	70,676	108,176	145,676	183,176	220,676
ENDING FUND BALANCE	\$ 106,062	\$ 106,562	\$ 70,676	\$ 108,176	\$ 145,676	\$ 183,176	\$ 220,676	\$ 258,176

Fund 350 - Capital Improvement Debt Service Fund

DESCRIPTION	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 BUDGET	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION	2025 PROJECTION
REVENUES								
INTEREST INCOME	-	-	1,000	2,000	-	-	-	-
TRANSFERS FROM FUNDS	561,975	560,575	820,458	303,917	561,650	564,125	561,225	562,950
TOTAL REVENUES	\$ 561,975	\$ 560,575	\$ 821,458	\$ 305,917	\$ 561,650	\$ 564,125	\$ 561,225	\$ 562,950
TOTAL REVENUE CHANGE PERCENT		-0.2%	-31.6%	-62.8%	83.6%	0.4%	-0.5%	0.3%
EXPENDITURES								
DEBT SERVICE	561,975	560,575	560,575	563,800	561,650	564,125	561,225	562,950
TOTAL EXPENDITURES	\$ 561,975	\$ 560,575	\$ 560,575	\$ 563,800	\$ 561,650	\$ 564,125	\$ 561,225	\$ 562,950
TOTAL EXPENSES CHANGE PERCENT		-0.2%	0.2%	0.6%	-0.4%	0.4%	-0.5%	0.3%
NET OF REVENUES/EXPENSES	-	-	260,883	(257,883)	-	-	-	-
BEGINNING FUND BALANCE	-	-	-	260,883	3,000	3,000	3,000	3,000
ENDING FUND BALANCE	\$ -	\$ -	\$ 260,883	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000

Fund 401 - Capital Projects Fund

DESCRIPTION	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 BUDGET	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION	2025 PROJECTION
REVENUES								
INTEREST INCOME	11,681	7,375	2,500	-	-	-	-	-
TOTAL REVENUES	\$ 11,681	\$ 7,375	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUE CHANGE PERCENT		-36.9%	367.2%	-100.0%				
EXPENDITURES								
OTHER EXPENSES	1,000	-	-	-	-	-	-	-
TRANS TO OTHER FUNDS	-	-	344,830	-	-	-	-	-
CAPITAL EXPENDITURES	231,961	-	1,400	-	-	-	-	-
TOTAL EXPENDITURES	\$ 232,961	\$ -	\$ 346,230	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENSES CHANGE PERCENT		-100.0%	-32.7%	-100.0%				
NET OF REVENUES/EXPENSES	(221,280)	7,375	(343,730)	-	-	-	-	-
BEGINNING FUND BALANCE	525,188	303,908	318,658	(25,072)	(25,072)	(25,072)	(25,072)	(25,072)
ENDING FUND BALANCE	\$ 303,908	\$ 311,283	\$ (25,072)	\$ (25,072)	\$ (25,072)	\$ (25,072)	\$ (25,072)	\$ (25,072)

Fund 852 - Special Assessment Debt Fund

DESCRIPTION	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 BUDGET	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION	2025 PROJECTION
REVENUES								
INTEREST INCOME	3,753	4,000	4,000	2,462	2,487	2,512	2,562	2,613
SPECIAL ASSESSMENTS	214,549	190,159	189,577	183,108	171,740	166,926	162,112	157,298
TOTAL REVENUES	\$ 218,302	\$ 194,159	\$ 193,577	\$ 185,570	\$ 174,227	\$ 169,438	\$ 164,674	\$ 159,911
TOTAL REVENUE CHANGE PERCENT		-11.1%	12.8%	-4.1%	-6.1%	-2.7%	-2.8%	-2.9%
EXPENDITURES								
DEBT SERVICE	204,875	201,375	201,375	197,874	194,375	185,925	182,525	179,124
TOTAL EXPENDITURES	\$ 204,875	\$ 201,375	\$ 201,375	\$ 197,874	\$ 194,375	\$ 185,925	\$ 182,525	\$ 179,124
TOTAL EXPENSES CHANGE PERCENT		-1.7%	1.7%	-1.7%	-1.8%	-4.3%	-1.8%	-1.9%
NET OF REVENUES/EXPENSES	13,427	(7,216)	(7,798)	(12,304)	(20,148)	(16,487)	(17,851)	(19,213)
BEGINNING FUND BALANCE	252,801	266,228	251,796	243,998	231,694	211,546	195,059	177,208
ENDING FUND BALANCE	\$ 266,228	\$ 259,012	\$ 243,998	\$ 231,694	\$ 211,546	\$ 195,059	\$ 177,208	\$ 157,995

Fund 225 - Retiree Health

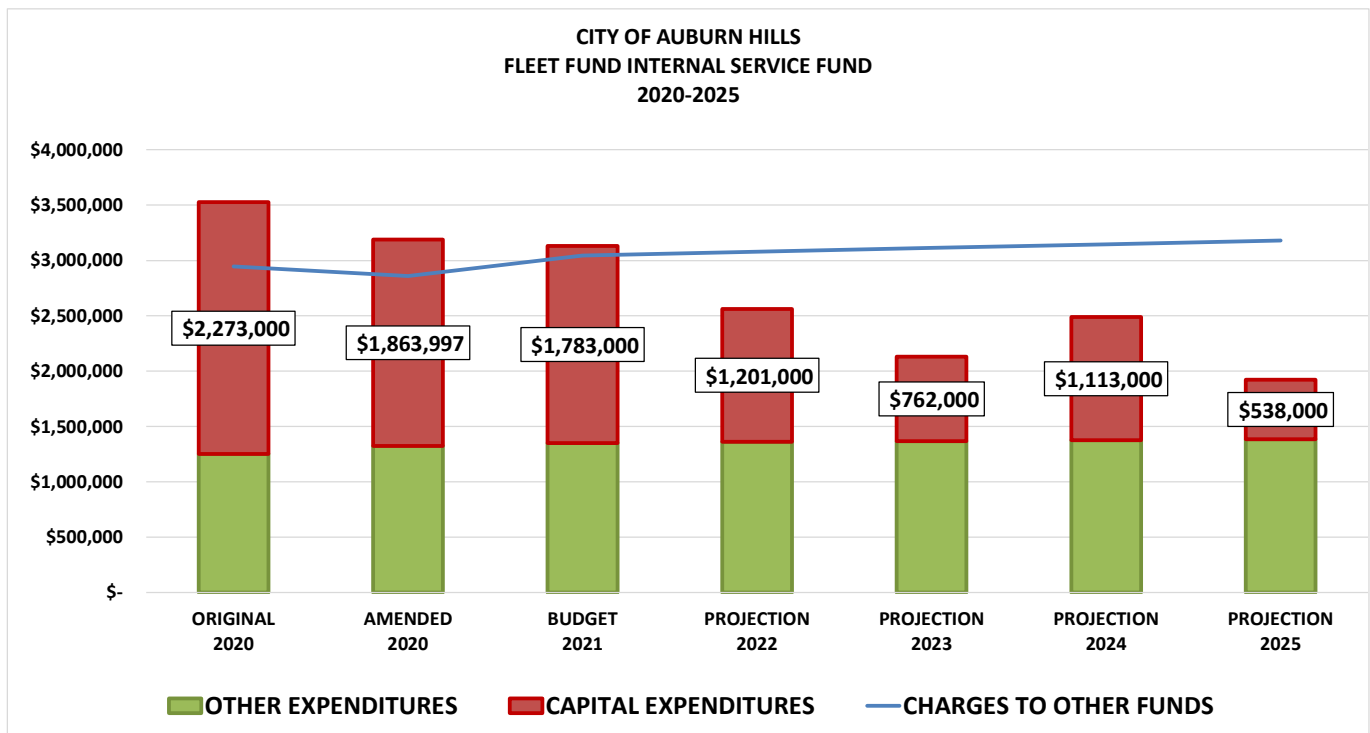
DESCRIPTION	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 BUDGET	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION	2025 PROJECTION
REVENUES								
OTHER REVENUE	2,873,529	2,935,923	2,754,928	2,338,000	2,293,000	2,233,000	2,159,000	2,114,000
INTEREST INCOME	3,863	-	1,660	-	-	-	-	-
TOTAL REVENUES	\$ 2,877,392	\$ 2,935,923	\$ 2,756,588	\$ 2,338,000	\$ 2,293,000	\$ 2,233,000	\$ 2,159,000	\$ 2,114,000
TOTAL REVENUE CHANGE PERCENT		2.0%	-6.1%	-15.2%	-1.9%	-2.6%	-3.3%	-2.1%
EXPENDITURES								
FRINGE BENEFITS	1,337,828	1,506,376	1,506,376	1,527,631	1,625,135	1,731,292	1,844,412	1,967,411
CONTRACTUAL SERVICES	41,930	36,500	36,500	32,000	40,990	41,250	41,250	33,000
INSURANCE	4,249	4,328	4,328	4,439	4,528	4,619	4,711	4,805
TRANS TO OTHER FUNDS	1,500,000	1,300,000	1,300,000	-	500,000	500,000	500,000	-
TOTAL EXPENSES	\$ 2,884,007	\$ 2,847,204	\$ 2,847,204	\$ 1,564,070	\$ 2,170,653	\$ 2,277,161	\$ 2,390,373	\$ 2,005,216
TOTAL EXPENSES CHANGE PERCENT		-1%	0%	-45%	39%	5%	5%	-16%
NET OF REVENUES/EXPENSES	(6,615)	88,719	(90,616)	773,930	122,347	(44,161)	(231,373)	108,784
BEGINNING NET POSITION	1,246,720	1,240,105	1,240,105	1,328,824	2,102,754	2,225,101	2,180,940	1,949,567
ENDING NET POSITION	\$ 1,240,105	\$ 1,328,824	\$ 1,149,489	\$ 2,102,754	\$ 2,225,101	\$ 2,180,940	\$ 1,949,567	\$ 2,058,351

Fund 661 - FLEET MANAGEMENT

DESCRIPTION	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 BUDGET	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION	2025 PROJECTION
REVENUES								
INTERFUND REVENUE - VEHICLE	929,816	950,001	731,243	899,186	908,939	918,797	928,762	938,836
INTERFUND REVENUE - EQUIPMENT	1,844,911	1,887,344	2,019,271	2,041,171	2,063,309	2,085,687	2,108,308	2,131,174
OTHER REVENUE	147,801	-	-	-	-	-	-	-
INTEREST INCOME	95,179	108,344	108,344	105,171	106,223	107,285	108,391	109,508
CONTRIBUTIONS/DONATIONS	49,735	-	-	-	-	-	-	-
TOTAL REVENUES	\$ 3,067,442	\$ 2,945,689	\$ 2,858,858	\$ 3,045,528	\$ 3,078,471	\$ 3,111,769	\$ 3,145,461	\$ 3,179,518
TOTAL REVENUES CHANGE PERCENT		-4.0%	-3.8%	6.5%	1.1%	1.1%	1.1%	1.1%
EXPENDITURES								
SALARIES & WAGES	118,210	136,494	176,247	188,344	191,998	195,723	195,723	195,723
FRINGE BENEFITS	(14,621)	54,557	93,491	99,452	102,640	105,932	108,543	111,506
SUPPLIES	423,584	441,200	448,805	443,900	447,506	441,900	441,900	441,900
OTHER EXPENSES	3,267	7,511	4,180	7,231	4,283	4,336	4,390	4,445
CONTRACTUAL SERVICES	115,754	128,500	128,500	128,500	128,500	128,500	128,500	128,500
REPAIRS AND MAINTENANCE	39,839	45,500	45,500	45,500	45,500	45,500	45,500	45,500
INSURANCE	55,551	56,662	56,662	60,461	60,925	61,398	61,880	62,371
DEPRECIATION	930,306	-	-	-	-	-	-	-
CAPITAL EXPENDITURES	(180)	2,273,000	1,863,997	1,783,000	1,201,000	762,000	1,113,000	538,000
ADMIN/INTERFUND CHARGE EXPENSE	405,016	381,877	370,800	375,246	379,855	384,535	389,287	394,111
TOTAL EXPENSES	\$ 2,076,726	\$ 3,525,301	\$ 3,188,182	\$ 3,131,634	\$ 2,562,207	\$ 2,129,824	\$ 2,488,723	\$ 1,922,056
TOTAL EXPENSES CHANGE PERCENT		69.8%	-11.9%	-1.8%	-18.2%	-16.9%	16.9%	-22.8%
NET OF REVENUES/EXPENSES	\$ 990,716	\$ (579,612)	\$ (329,324)	\$ (86,106)	\$ 516,264	\$ 981,945	\$ 656,738	\$ 1,257,462
Projected Unrestricted Net Position:								
Beginning	5,880,502	6,871,220	6,871,220	6,221,981	6,135,875	6,652,139	7,634,084	8,290,822
Ending	\$ 6,871,220	\$ 6,291,608	\$ 6,541,896	\$ 6,135,875	\$ 6,652,139	\$ 7,634,084	\$ 8,290,822	\$ 9,548,284

FLEET DEPARTMENT PERSONNEL

FLEET MANAGEMENT	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 BUDGET	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION	2025 PROJECTION
Manager	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Garage Helper-Grade 1	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Mechanics	2.00	2.00	3.00	3.00	3.00	3.00	3.00	3.00
Total Fleet Management	2.00	2.00	2.00	3.00	3.00	3.00	3.00	3.00



Fund 251 - TIFA A

DESCRIPTION	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 BUDGET	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION	2025 PROJECTION
REVENUES								
PROPERTY TAXES	880,818	902,506	1,327,450	1,656,222	1,685,669	1,726,509	1,764,366	1,807,425
STATE SHARED REVENUE & REFUNDS	232,588	232,588	244,357	219,921	197,929	178,136	160,323	144,290
INTEREST INCOME	33,533	33,540	33,540	27,568	27,844	28,122	28,560	29,005
CHARGES FOR SERVICES	54,025	54,111	46,618	56,330	57,078	57,856	59,457	60,299
OTHER REVENUE	307	-	200	-	-	-	-	-
TOTAL REVENUES	\$ 1,201,271	\$ 1,222,745	\$ 1,652,165	\$ 1,960,041	\$ 1,968,520	\$ 1,990,623	\$ 2,012,706	\$ 2,041,019
TOTAL REVENUE CHANGE PERCENT		1.8%	35.1%	18.6%	0.4%	1.1%	1.1%	1.4%
EXPENDITURES								
SALARIES & WAGES	50,095	67,069	45,000	58,000	58,000	58,000	58,000	58,000
FRINGE BENEFITS	4,055	5,322	3,595	4,613	4,613	4,613	4,613	4,613
SUPPLIES	388	4,000	4,000	8,000	2,250	2,250	2,500	2,500
UTILITIES	169,217	159,775	159,775	164,769	166,924	169,089	171,264	173,453
REPAIR & MAINTENANCE	178,417	228,953	467,674	278,203	227,453	223,953	346,253	223,953
INSURANCE	6,832	6,969	6,969	5,400	5,438	5,476	5,514	5,553
CAPITAL EXPENDITURES	12,587	365,000	403,000	375,000	-	-	-	-
DEPRECIATION & AMORTIZATION	839,804	-	-	-	-	-	-	-
ADMIN & DPW ADMIN CHARGES	42,918	52,304	66,932	67,936	68,955	69,989	71,039	72,105
CONTRACTUAL SERVICES	3,750	335,000	345,000	345,000	345,000	345,000	345,000	345,000
OTHER EXPENSES	33,668	45,449	52,949	62,864	46,124	46,384	46,644	46,904
INTERFUND CHARGE EXPENSE	46,572	47,271	46,707	47,408	48,119	48,841	49,574	50,318
TOTAL EXPENSES	\$ 1,388,303	\$ 1,317,112	\$ 1,601,601	\$ 1,417,193	\$ 972,876	\$ 973,595	\$ 1,100,401	\$ 982,399
TOTAL EXPENSES CHANGE PERCENT		-5.1%	10.2%	-11.5%	-31.4%	0.1%	13.0%	-10.7%
NET OF REVENUES/EXPENSES	\$ (187,032)	\$ (94,367)	\$ 50,564	\$ 542,848	\$ 995,644	\$ 1,017,028	\$ 912,305	\$ 1,058,620
ESTIMATED UNRESTRICTED NET POSITION	\$ 2,075,197	\$ 1,980,830	\$ 2,125,761	\$ 2,387,457	\$ 3,383,101	\$ 4,400,129	\$ 5,312,434	\$ 6,371,054

Fund 252 - TIFA B

DESCRIPTION	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 BUDGET	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION	2025 PROJECTION
REVENUES								
PROPERTY TAXES	1,249,161	1,385,054	1,367,800	1,928,907	1,958,073	1,999,145	2,037,780	2,082,263
STATE SHARED REVENUE & REFUNDS	162,674	162,674	157,791	144,000	129,600	116,640	105,000	95,000
INTEREST INCOME	193,093	202,000	210,932	207,673	208,531	209,375	210,202	212,304
OTHER REVENUE	(501)	-	38,244	39,392	40,573	41,791	-	-
TRANSFERS FROM DDA	-	43,044	43,044	-	-	-	-	-
TOTAL REVENUES	\$ 1,604,427	\$ 1,792,772	\$ 1,817,811	\$ 2,319,972	\$ 2,336,777	\$ 2,366,951	\$ 2,352,982	\$ 2,389,567
TOTAL REVENUE CHANGE PERCENT		11.7%		29.4%	0.7%	1.3%	-0.6%	1.6%
EXPENDITURES								
REPAIR & MAINTENANCE	153,199	135,000	135,000	139,000	139,000	139,000	139,000	139,000
OTHER EXPENSES	5,866	22,700	22,700	22,802	22,906	23,012	23,120	23,231
CONTRACTUAL SERVICES	-	100,000	100,000	100,000	100,000	100,000	100,000	100,000
UTILITIES	17,355	15,600	15,600	15,700	15,800	15,900	16,000	16,100
DEPRECIATION	347,495	-	-	-	-	-	-	-
CAPITAL EXPENDITURES	-	810,000	810,000	1,935,000	10,000	10,000	10,000	10,000
ADMIN & DPW ADMIN CHARGES	89,756	99,844	32,733	33,224	33,722	34,228	34,741	35,262
INTERFUND CHARGE EXPENSE	72,298	73,382	45,998	46,688	47,388	48,099	48,820	49,552
TRANSFER TO OTHER FUNDS	-	-	-	-	-	-	-	-
TOTAL EXPENSES	\$ 685,969	\$ 1,256,526	\$ 1,162,031	\$ 2,292,414	\$ 368,816	\$ 370,239	\$ 371,681	\$ 373,145
TOTAL EXPENSES CHANGE PERCENT		83.2%	-7.5%	97.3%	-83.9%	0.4%	0.4%	0.4%
NET OF REVENUES/EXPENSES	\$ 918,458	\$ 536,246	\$ 655,780	\$ 27,558	\$ 1,967,961	\$ 1,996,712	\$ 1,981,301	\$ 2,016,422
ESTIMATED UNRESTRICTED NET POSITION	\$ 8,861,718	\$ 9,397,964	\$ 9,517,498	\$ 9,425,522	\$ 11,393,483	\$ 11,422,234	\$ 13,374,784	\$ 13,438,656

Fund 253 - TIFA D

DESCRIPTION	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 BUDGET	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION	2025 PROJECTION
REVENUES								
PROPERTY TAXES	(4,962)	97,142	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
STATE SHARED REVENUE & REFUNDS	731,592	731,591	808,422	727,580	654,822	589,340	530,406	477,365
OTHER REVENUE	1,124	1,000	1,000	1,000	1,000	1,000	1,000	1,000
NONOPERATING REVENUE	1,680	-	-	-	-	-	-	-
INVESTMENT INCOME	47,251	51,600	53,560	52,116	52,637	53,163	53,695	54,232
TOTAL REVENUES	\$ 776,685	\$ 881,333	\$ 857,982	\$ 775,696	\$ 703,459	\$ 638,503	\$ 580,101	\$ 527,597
TOTAL REVENUE CHANGE PERCENT		13.5%	-2.6%	-9.6%	-9.3%	-9.2%	-9.1%	-9.1%
EXPENDITURES								
SALARIES & WAGES	15,069	15,000	15,000	-	-	-	-	-
FRINGE BENEFITS	1,153	1,148	1,148	1,148	1,148	1,148	1,148	1,148
UTILITIES	139,501	126,300	135,800	100,500	101,500	102,500	103,500	104,500
REPAIR & MAINTENANCE	106,793	165,500	436,298	145,500	191,300	245,250	173,500	149,500
INSURANCE								
CAPITAL EXPENDITURES	74,500	115,000	642,000	350,000	-	-	-	-
DEPRECIATION	822,129	-	-	-	-	-	-	-
ADMIN & DPW ADMIN CHARGES	20,112	24,785	21,151	21,468	21,790	22,117	22,449	22,786
OTHER EXPENSES	1,421	2,600	2,600	2,950	3,050	3,400	3,500	3,850
INTERFUND CHARGE EXPENSE	4,047	4,108	9,446	9,588	9,732	9,878	10,026	10,176
TOTAL EXPENSES	\$ 1,184,725	\$ 454,441	\$ 1,263,443	\$ 631,154	\$ 328,520	\$ 384,293	\$ 314,123	\$ 291,960
TOTAL EXPENSES CHANGE PERCENT		-61.6%	-11.5%	-55.8%	-47.9%	17.0%	-18.3%	-7.1%
NET OF REVENUES/EXPENSES	\$ (408,040)	\$ 426,892	\$ (405,461)	\$ 144,542	\$ 374,939	\$ 254,210	\$ 265,978	\$ 235,637
UNRESTRICTED NET POSITION	2,631,049	3,057,941	2,225,588	2,229,685	2,604,624	2,858,834	3,124,812	3,360,449

Fund 248 - DOWNTOWN DEVELOPMENT AUTHORITY

DESCRIPTION	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 BUDGET	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION	2025 PROJECTION
REVENUES								
PROPERTY TAXES	146,449	178,971	192,733	233,347	239,524	247,362	254,855	263,164
CHARGES FOR SERVICES	(56)	-	-	-	-	-	-	-
INTEREST INCOME	1,201	-	394	-	-	-	-	-
NONOPERATING REVENUE	17,367	-	-	-	-	-	-	-
TOTAL REVENUES	\$ 164,961	\$ 178,971	\$ 193,127	\$ 233,347	\$ 239,524	\$ 247,362	\$ 254,855	\$ 263,164
TOTAL REVENUE CHANGE PERCENT		8.5%	7.9%	20.8%	2.6%	3.3%	3.0%	3.3%
EXPENDITURES								
SUPPLIES	-	2,000	2,000	2,000	2,000	2,500	2,500	3,000
OTHER EXPENSES	31,826	32,155	32,155	69,060	53,560	54,060	55,060	56,060
REPAIR & MAINTENANCE	5,115	7,000	7,000	7,000	7,000	7,000	7,000	7,000
CONTRACTUAL SERVICES	160,000	2,500	2,500	2,750	2,750	3,000	3,250	3,250
UTILITIES	-	-	-	-	-	-	-	-
DEBT SERVICE	-	43,044	43,044	43,045	43,044	43,045	-	-
ADMIN & DPW ADMIN CHARGES	4,704	6,232	9,064	9,200	9,338	9,478	9,620	9,764
INTERFUND CHG EXPENSE	4,242	4,306	9,664	9,809	9,956	10,105	10,257	10,411
TOTAL EXPENSES	\$ 205,887	\$ 97,237	\$ 105,427	\$ 142,864	\$ 127,648	\$ 129,188	\$ 87,687	\$ 89,485
TOTAL EXPENSES CHANGE PERCENT		-52.8%	8.4%	35.5%	-10.7%	1.2%	-32.1%	2.1%
NET OF REVENUES/EXPENSES	\$ (40,926)	\$ 81,734	\$ 87,700	\$ 90,483	\$ 111,876	\$ 118,174	\$ 167,168	\$ 173,679
ESTIMATED UNRESTRICTED NET POSITION	\$ 173,999	\$ 255,733	\$ 261,699	\$ 346,216	\$ 458,092	\$ 576,266	\$ 743,434	\$ 917,113

Fund 256 - BROWNFIELD AUTHORITY

DESCRIPTION	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 BUDGET	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION	2025 PROJECTION
ESTIMATED REVENUES								
PROPERTY TAXES	157,197	166,193	176,950	184,522	189,071	194,951	200,538	206,769
STATE SHARED REVENUE & REFUNDS	12,297	12,297	15,296	13,766	12,390	11,151	10,036	9,032
INVESTMENT INCOME	141,004	171,195	171,280	172,907	174,636	176,382	178,146	179,927
TOTAL REVENUES	\$ 310,498	\$ 349,685	\$ 363,526	\$ 371,195	\$ 376,097	\$ 382,484	\$ 388,720	\$ 395,728
TOTAL REVENUE CHANGE PERCENT		12.6%	4.0%	2.1%	1.3%	1.7%	1.6%	1.8%
EXPENDITURES								
CONTRACTUAL SERVICES	390,153	202,311	1,524,162	338,534	202,760	202,987	203,217	203,452
DEBT SERVICE	-	56,030	56,030	54,815	54,816	54,816	54,816	54,815
ADMIN & DPW ADMIN CHARGES	23,857	30,043	22,488	22,825	23,167	23,515	23,868	24,226
OTHER EXPENSES	4,515	4,712	4,712	4,781	4,850	4,921	4,992	5,065
INTERFUND CHG EXPENSE	5,136	5,213	4,692	4,762	4,833	4,905	4,979	5,054
TOTAL EXPENSES	\$ 423,661	\$ 298,309	\$ 1,612,084	\$ 425,717	\$ 290,426	\$ 291,144	\$ 291,872	\$ 292,612
TOTAL EXPENSES CHANGE PERCENT		-29.6%	440.4%	-73.6%	-31.8%	0.2%	0.3%	0.3%
NET OF REVENUES/EXPENSES	\$ (113,163)	\$ 51,376	\$ (1,248,558)	\$ (54,522)	\$ 85,671	\$ 91,340	\$ 96,848	\$ 103,116
ESTIMATED UNRESTRICTED NET POSITION	\$ 3,972,130	\$ 4,023,506	\$ 2,723,572	\$ 3,968,984	\$ 4,054,655	\$ 4,145,995	\$ 4,242,843	\$ 4,345,959

Fund 244 - ECONOMIC DEVELOPMENT

DESCRIPTION	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 BUDGET	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION	2025 PROJECTION
EXPENDITURES								
OTHER EXPENSES	\$ 324	\$ 300	\$ 61	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENSES	\$ 324	\$ 300	\$ 61	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENSES CHANGE PERCENT		-7%	-80%	-100%				
NET OF REVENUES/EXPENSES	\$ (324)	\$ (300)	\$ (61)	\$ -	\$ -	\$ -	\$ -	\$ -
ESTIMATED UNRESTRICTED NET POSITION	\$ 9,127	\$ 8,827	\$ 9,066	\$ 8,827	\$ 8,827	\$ 8,827	\$ 8,827	\$ 8,827

Fund 584 - Fieldstone Golf Course

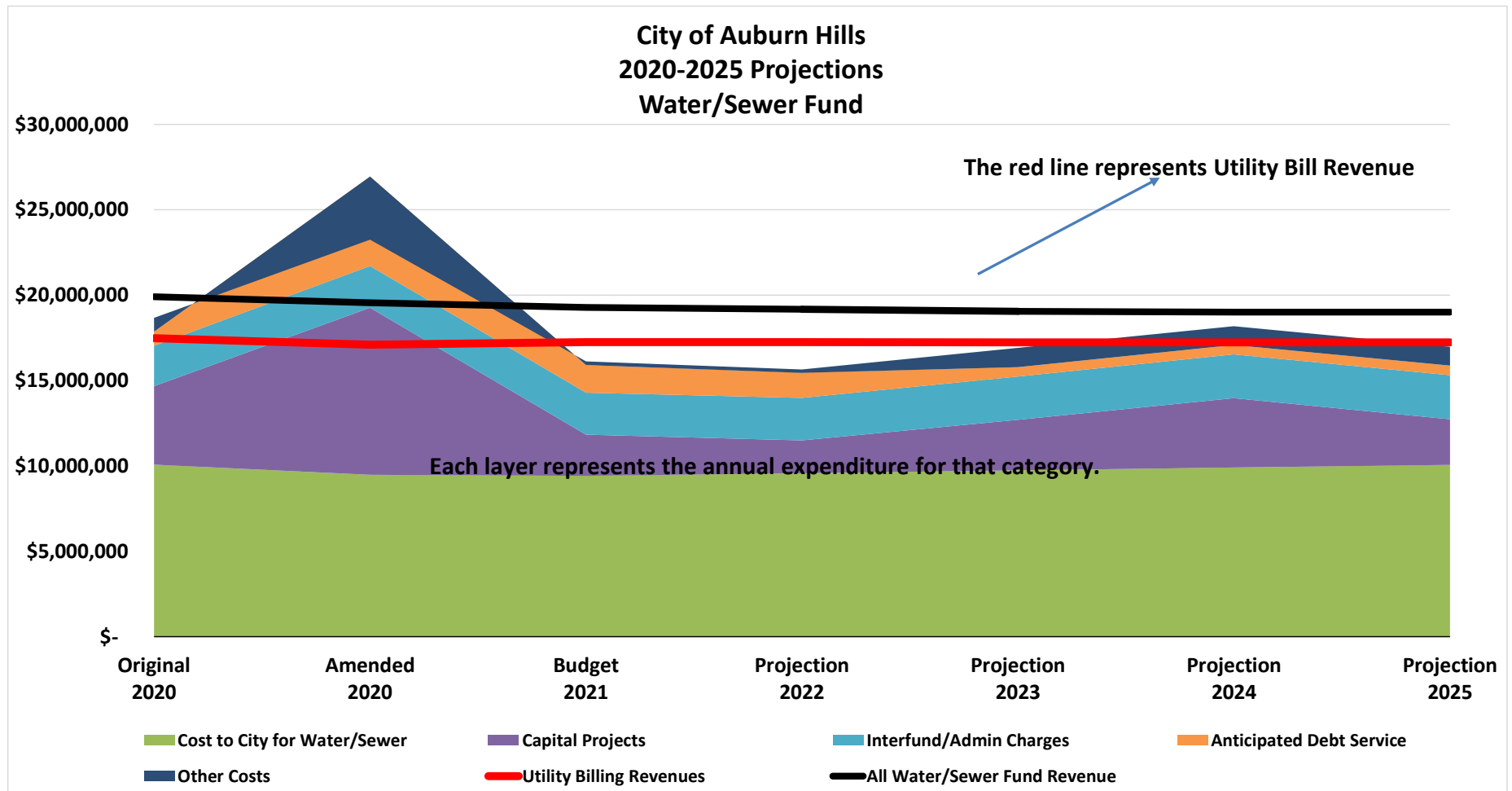
DESCRIPTION	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 BUDGET	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION	2025 PROJECTION
REVENUES								
CHARGES FOR SERVICES	1,356,311	1,412,040	1,369,340	1,552,800	1,599,050	1,643,450	1,690,700	1,739,400
INTEREST INCOME	2,787	-	728	-	-	-	-	-
OTHER REVENUE	55,249	53,000	53,000	53,000	53,000	53,000	53,000	53,000
TOTAL REVENUES	\$ 1,414,347	\$ 1,465,040	\$ 1,423,068	\$ 1,605,800	\$ 1,652,050	\$ 1,696,450	\$ 1,743,700	\$ 1,792,400
TOTAL REVENUE CHANGE PERCENT		3.6%	-2.9%	12.8%	2.9%	2.7%	2.8%	2.8%
EXPENDITURES								
SALARIES & WAGES	233,837	248,163	235,565	252,246	258,323	265,580	270,937	276,765
FRINGE BENEFITS	253,750	128,242	56,832	57,850	59,512	61,343	63,110	64,999
SUPPLIES	29,821	17,650	27,700	18,860	23,860	23,860	28,860	18,860
COST OF GOODS SOLD	93,518	84,500	50,000	79,560	81,153	82,778	84,350	86,125
OTHER EXPENSES	47,379	50,528	48,300	51,778	51,828	52,178	52,178	52,178
REPAIR & MAINTENANCE	48,210	25,000	28,500	98,200	26,000	26,000	26,000	26,000
CONTRACTUAL SERVICES	529,920	562,708	562,708	584,278	587,908	587,908	587,908	587,908
UTILITIES	80,588	76,088	76,188	77,816	77,947	78,079	78,079	78,079
ADMIN & DPW ADMIN CHARGES	72,696	73,786	75,483	76,615	77,764	78,930	80,114	81,316
INTERFUND CHG EXPENSE	61,800	62,727	122,657	124,497	126,364	128,259	130,183	132,136
INSURANCE	12,431	12,680	13,613	13,695	13,777	13,860	13,943	14,027
CAPITAL EXPENDITURES	-	110,000	150,000	195,100	131,500	125,000	150,000	150,000
DEPRECIATION & AMORT	290,299	-	-	-	-	-	-	-
TRANS TO OTHER FUNDS	-	50,000	-	-	50,000	50,000	50,000	50,000
TOTAL EXPENSES	\$ 1,754,249	\$ 1,502,072	\$ 1,447,546	\$ 1,630,495	\$ 1,565,936	\$ 1,573,775	\$ 1,615,662	\$ 1,618,393
TOTAL EXPENSES CHANGE PERCENT		-14.4%	-5.3%	12.6%	-4.0%	0.5%	2.7%	0.2%
NET OF REVENUES/EXPENSES	\$ (339,902)	\$ (37,032)	\$ (24,478)	\$ (24,695)	\$ 86,114	\$ 122,675	\$ 128,038	\$ 174,007
ESTIMATED CASH POSITION								
Beginning Cash and Investments	\$ 650,233	\$ 310,331	\$ 310,331	\$ 247,262	\$ 222,567	\$ 308,681	\$ 431,356	\$ 559,394
Projected Change in Cash	(339,902)	(37,032)	(24,478)	(24,695)	86,114	122,675	128,038	174,007
ENDING CASH AND INVESTMENTS	\$ 310,331	\$ 273,299	\$ 285,853	\$ 222,567	\$ 308,681	\$ 431,356	\$ 559,394	\$ 733,401

PERSONNEL

DESCRIPTION	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 BUDGET	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION	2025 PROJECTION
<u>Fieldstone Golf Course</u>								
Director of Golf	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Part-time	6.00	6.00	5.00	6.00	6.00	6.00	6.00	6.00
Seasonal	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
Total Fieldstone Golf Course	27.00	27.00	26.00	27.00	27.00	27.00	27.00	27.00

Fund 592 - WATER & SEWER FUND

DESCRIPTION	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 BUDGET	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION	2025 PROJECTION
REVENUES								
GRANTS	3,678	-	-	-	-	-	-	-
CHARGES FOR SERVICES	17,175,891	17,479,119	17,103,951	17,247,284	17,243,284	17,238,784	17,240,784	17,241,284
CAPITAL CHARGES/CONTRIBUTED	1,303,414	1,180,000	1,200,000	765,000	650,000	535,000	475,000	470,000
OTHER REVENUE	684,537	466,000	466,000	534,000	533,000	527,000	522,000	521,000
INTEREST INCOME	633,332	668,142	668,142	621,830	628,048	634,329	641,382	648,521
INTERFUND CHG REVENUE	113,535	114,660	114,660	115,515	117,247	118,419	119,011	119,606
TOTAL REVENUES	\$ 19,914,387	\$ 19,907,921	\$ 19,552,753	\$ 19,283,629	\$ 19,171,579	\$ 19,053,532	\$ 18,998,177	\$ 19,000,411
TOTAL REVENUE CHANGE PERCENT		0.0%	-1.8%	-1.4%	-0.6%	-0.6%	-0.3%	0.0%
EXPENDITURES								
SALARIES & WAGES	548,062	652,960	633,458	666,236	692,067	715,432	715,432	715,432
FRINGE BENEFITS	309,568	403,247	395,741	417,784	425,565	432,401	428,651	433,519
SUPPLIES	249,636	317,810	278,099	311,540	292,640	269,346	255,940	245,940
CONTRACTUAL SERVICES	26,376	44,000	44,000	118,500	48,500	48,500	48,500	48,500
OTHER EXPENSES	36,189	58,623	41,537	44,125	43,043	44,296	44,405	45,740
COMPUTER SERVICES	39,662	76,435	76,435	184,400	90,700	91,000	91,200	91,500
UTILITIES	40,839	33,680	33,680	34,400	34,700	35,600	36,300	36,400
WATER & SEWAGE COST	9,954,943	10,066,103	9,488,719	9,422,274	9,568,241	9,734,496	9,897,898	10,058,536
REPAIR & MAINTENANCE	6,923	12,000	12,000	17,000	13,000	14,000	16,000	17,000
INSURANCE	33,187	33,284	27,918	26,338	26,649	26,965	27,286	27,612
DEPRECIATION & AMORT	2,269,590	-	-	-	-	-	-	-
CAPITAL EXPENDITURES	-	3,775,000	4,546,548	795,000	447,000	2,425,000	3,525,000	2,120,000
DEBT SERVICE	87,160	824,606	5,233,633	1,610,653	1,469,860	549,040	547,980	551,900
INTERFUND CHARGE EXPENSE	1,294,190	1,312,853	1,512,185	1,528,768	1,545,581	1,562,625	1,579,905	1,597,423
ADMIN & DPW ADMIN CHARGES	1,013,255	1,061,803	929,967	941,264	952,926	964,769	976,794	989,005
TOTAL EXPENSES	\$ 15,909,580	\$ 18,672,404	\$ 23,253,920	\$ 16,118,282	\$ 15,650,472	\$ 16,913,470	\$ 18,191,291	\$ 16,978,507
TOTAL EXPENSES CHANGE PERCENT		17.4%	20.2%	-16.7%	-2.9%	8.1%	7.6%	-6.7%
NET OF REVENUES/EXPENSES	\$ 4,004,807	\$ 1,235,517	\$ (3,701,167)	\$ 3,165,347	\$ 3,521,107	\$ 2,140,062	\$ 806,886	\$ 2,021,904
ESTIMATED CASH POSITION								
Beginning Cash and Investments	\$ 29,444,341	\$ 32,227,173	\$ 32,227,173	\$ 28,026,006	\$ 30,901,353	\$ 34,187,460	\$ 36,147,522	\$ 36,829,408
Projected Change in Cash	2,782,832	735,517	(4,201,167)	2,875,347	3,286,107	1,960,062	681,886	1,896,904
ENDING CASH AND INVESTMENTS	\$ 32,227,173	\$ 32,962,690	\$ 28,026,006	\$ 30,901,353	\$ 34,187,460	\$ 36,147,522	\$ 36,829,408	\$ 38,726,312



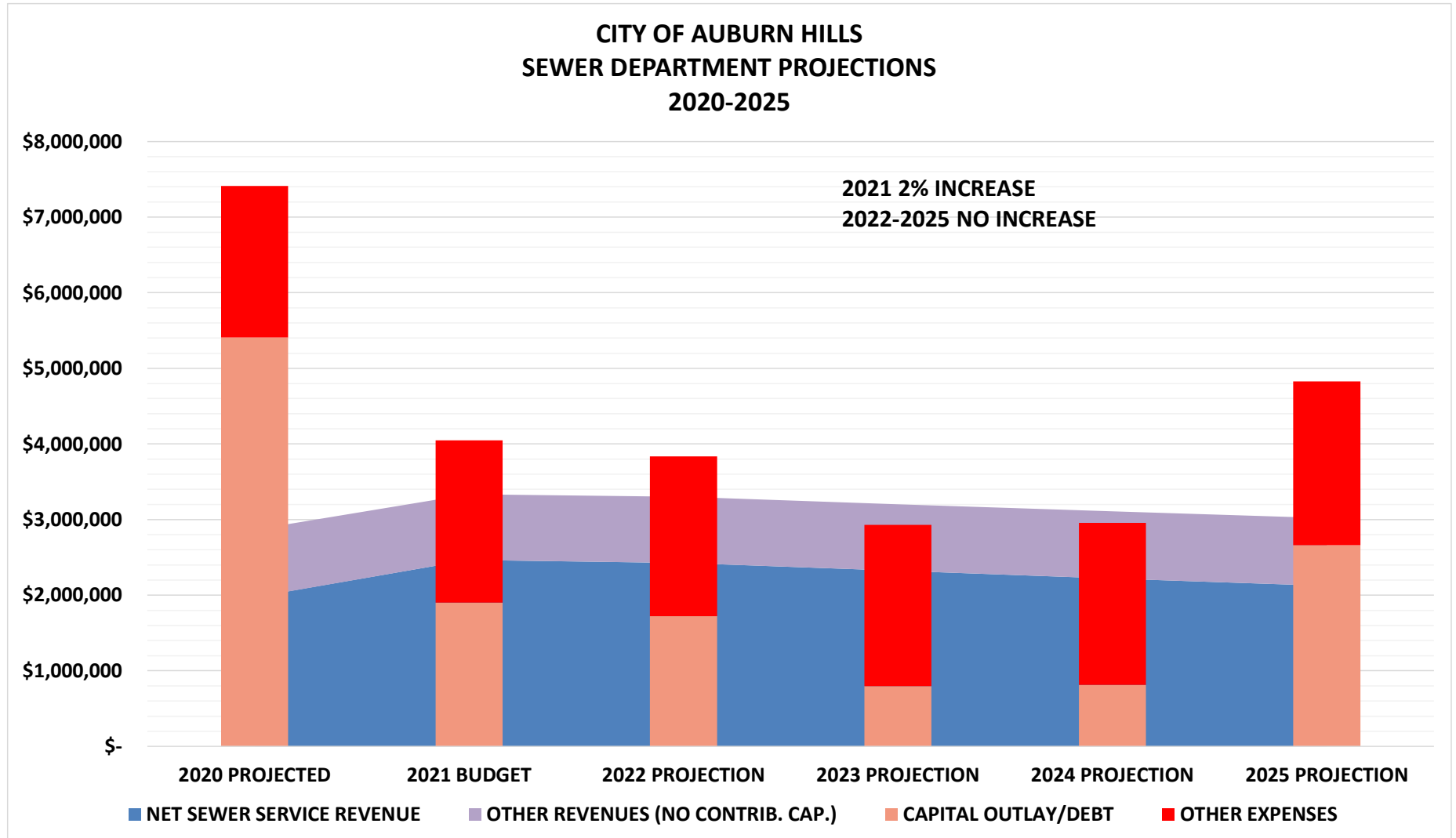
Fund 592 - WATER & SEWER FUND

SEWER DEPARTMENT - 535

DESCRIPTION	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 BUDGET	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION	2025 PROJECTION
REVENUES								
GRANTS	3,678	-	-	-	-	-	-	-
CHARGES FOR SERVICES	7,630,686	7,613,373	7,183,178	7,326,701	7,326,701	7,326,701	7,326,701	7,326,701
CAPITAL CHARGES/CONTRIBUTED	686,986	700,000	700,000	440,000	385,000	330,000	325,000	325,000
OTHER REVENUE	314,384	228,000	228,000	248,000	247,000	246,000	246,000	245,000
INTEREST INCOME	614,587	668,142	668,142	621,830	628,048	634,329	641,382	648,521
TOTAL REVENUES	\$ 9,250,321	\$ 9,209,515	\$ 8,779,320	\$ 8,636,531	\$ 8,586,749	\$ 8,537,030	\$ 8,539,083	\$ 8,545,222
TOTAL REVENUE CHANGE PERCENT		-0.4%	-4.7%	-1.6%	-0.6%	-0.6%	0.0%	0.1%
EXPENDITURES								
SALARIES & WAGES	189,680	232,267	290,121	301,222	309,430	316,190	316,190	316,190
FRINGE BENEFITS	163,087	174,722	223,847	239,014	241,223	242,585	236,633	238,607
SUPPLIES	74,322	82,750	39,203	75,000	66,000	56,000	57,000	59,000
OTHER EXPENSES	18,812	25,965	20,862	22,215	21,298	21,661	22,005	22,355
COMPUTER SERVICES	22,523	33,560	33,560	95,800	46,800	46,850	46,850	46,900
CONTRACTUAL SERVICES	5,668	15,000	15,000	15,000	15,000	15,000	15,000	15,000
UTILITIES	7,688	9,280	9,280	9,300	9,500	9,900	10,000	10,100
WATER & SEWAGE COST	5,439,640	5,431,464	5,211,436	4,862,591	4,901,909	5,006,162	5,106,179	5,202,018
REPAIR & MAINTENANCE	4,698	5,000	5,000	6,000	7,000	8,000	9,000	10,000
INSURANCE	15,019	14,753	11,714	12,403	12,578	12,756	12,938	13,122
DEPRECIATION & AMORT	1,028,387	-	-	-	-	-	-	-
CAPITAL EXPENDITURES	-	174,000	174,000	290,000	250,000	250,000	265,000	2,110,000
DEBT SERVICE	87,160	824,606	5,233,633	1,610,653	1,469,860	549,040	547,980	551,900
INTERFUND CHARGE EXPENSE	736,939	748,272	859,358	868,842	878,455	888,198	898,073	908,082
ADMIN & DPW ADMIN CHARGES	523,611	555,138	495,658	501,669	507,868	514,163	520,555	527,045
TOTAL EXPENSES	\$ 8,317,234	\$ 8,326,777	\$ 12,622,672	\$ 8,909,709	\$ 8,736,921	\$ 7,936,505	\$ 8,063,403	\$ 10,030,319
TOTAL EXPENSES CHANGE PERCENT		0.1%	50.3%	-29.4%	-1.9%	-9.2%	1.6%	24.4%
NET OF REVENUES/EXPENSES	\$ 933,087	\$ 882,738	\$ (3,843,352)	\$ (273,178)	\$ (150,172)	\$ 600,525	\$ 475,680	\$ (1,485,097)

PERSONNEL

DESCRIPTION	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 BUDGET	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION	2025 PROJECTION
<u>Sewer Department</u>								
Crew Leader	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
General Maintenance	3.00	3.00	4.00	4.00	4.00	4.00	4.00	4.00
Seasonal	2.00	2.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Sewer Department	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00



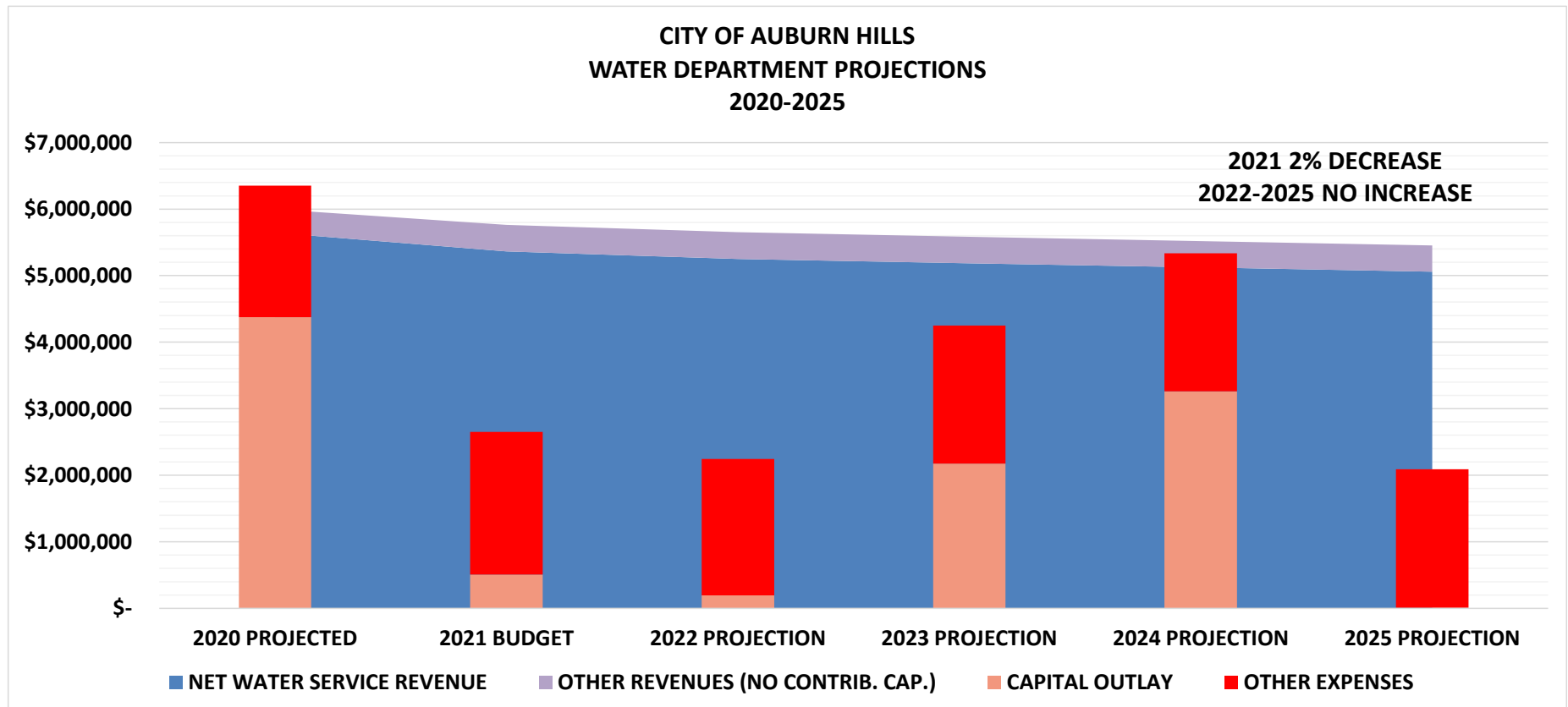
Fund 592 - WATER & SEWER FUND

WATER DEPARTMENT - 536

DESCRIPTION	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 BUDGET	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION	2025 PROJECTION
REVENUES								
OTHER REVENUE	370,141	238,000	238,000	286,000	286,000	281,000	276,000	276,000
CAPITAL CHARGES/CONTRIBUTED	616,428	480,000	500,000	325,000	265,000	205,000	150,000	145,000
CHARGES FOR SERVICES	9,545,205	9,865,746	9,920,773	9,920,583	9,916,583	9,912,083	9,914,083	9,914,583
INTEREST INCOME	18,745	-	-	-	-	-	-	-
INTERFUND CHG REVENUE	113,535	114,660	114,660	115,515	117,247	118,419	119,011	119,606
TOTAL REVENUES	\$ 10,664,054	\$ 10,698,406	\$ 10,773,433	\$ 10,647,098	\$ 10,584,830	\$ 10,516,502	\$ 10,459,094	\$ 10,455,189
TOTAL REVENUE CHANGE PERCENT		0.3%	0.7%	-1.2%	-0.6%	-0.6%	-0.5%	0.0%
EXPENDITURES								
SALARIES & WAGES	358,382	420,693	343,337	365,014	382,637	399,242	399,242	399,242
FRINGE BENEFITS	146,481	228,525	171,894	178,770	184,342	189,816	192,018	194,912
SUPPLIES	175,314	235,060	238,896	236,540	226,640	213,346	198,940	186,940
CONTRACTUAL SERVICES	20,708	29,000	29,000	103,500	33,500	33,500	33,500	33,500
COMPUTER SERVICES	17,139	42,875	42,875	88,600	43,900	44,150	44,350	44,600
OTHER EXPENSES	17,369	32,658	20,675	21,910	21,745	22,635	22,400	23,385
UTILITIES	33,151	24,400	24,400	25,100	25,200	25,700	26,300	26,300
WATER & SEWAGE COST	4,515,303	4,634,639	4,277,283	4,559,683	4,666,332	4,728,334	4,791,719	4,856,518
REPAIR & MAINTENANCE	2,225	7,000	7,000	11,000	6,000	6,000	7,000	7,000
INSURANCE	18,168	18,531	16,204	13,935	14,071	14,209	14,348	14,490
DEPRECIATION & AMORT	1,241,203	-	-	-	-	-	-	-
CAPITAL EXPENDITURES	-	3,601,000	4,372,548	505,000	197,000	2,175,000	3,260,000	10,000
INTERFUND CHARGE EXPENSE	557,251	564,581	652,827	659,926	667,126	674,427	681,832	689,341
ADMIN & DPW ADMIN CHARGES	489,644	506,665	434,309	439,595	445,058	450,606	456,239	461,960
TOTAL EXPENSES	\$ 7,592,338	\$ 10,345,627	\$ 10,631,248	\$ 7,208,573	\$ 6,913,551	\$ 8,976,965	\$ 10,127,888	\$ 6,948,188
TOTAL EXPENSES CHANGE PERCENT		36.3%	-2.8%	-32.2%	-4.1%	29.8%	12.8%	-31.4%
NET OF REVENUES/EXPENSES	\$ 3,071,716	\$ 352,779	\$ 142,185	\$ 3,438,525	\$ 3,671,279	\$ 1,539,537	\$ 331,206	\$ 3,507,001

PERSONNEL

DESCRIPTION	2019 ACTUAL	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2021 BUDGET	2022 PROJECTION	2023 PROJECTION	2024 PROJECTION	2025 PROJECTION
<u>Water Department</u>								
Crew Leader	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
General Maintenance	5.00	6.00	5.00	5.00	5.00	5.00	5.00	5.00
Seasonal	2.00	2.00	0.00	2.00	2.00	2.00	2.00	2.00
Total Water Department	8.00	9.00	6.00	8.00	8.00	8.00	8.00	8.00



Capital and Road Improvements Impact (net of expected funding)

Fund	Account	Description	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
General	Office Equipment	Clerks	11,000					
General	Office Equipment	Assessing				6,200		
General	Roof Replacement-Admin Bldg.	Facilities		600,000				
General	Roof Replacement-Comm. Ctr.	Facilities		450,000				
General	Roof Replacement-Public Safety	Facilities		625,000	250,000			
General	Riverside Pavilion	Parks & Grounds	40,000					
General	Hawkwoods Pavilion	Parks & Grounds		75,000				
General	Body Worn Cameras	Public Safety-Police		52,000				
General	Machinery & Equipment	Public Safety-Police	4,500					
General	Electronic Equipment	Public Safety-Police	39,000					
General	Machinery & Equipment	Public Safety-Police	6,000					
General	Fire Equipment	Public Safety-Fire	144,000					
General	Galloway Wetland Restoration	Storm Water Management	281,322					
General	AV Upgrade for Comm. Ctr.	Seniors	6,475	20,000				
General	Placeholder for City Hall Building	Capital Improvements	100,000					
General	Computer Equipment & Support	MIS Dept.	5,000					
General	In-Car Video Cameras	Public Safety-Police		6,200	6,200	6,200	6,200	6,200
General	Motorola Radios	Public Safety-Police		90,000				
General	Copier for Records	Public Safety-Police				5,000		
General	Interview Recording	Public Safety-Police		65,000				
General	New Chairs	Public Safety-Police		15,000				
General	Office Cubicle Update	Public Safety-Police		50,000				
General	Fire Equipment	Public Safety-Fire	76,500	136,500	133,920	47,000		
General	Copy Machine	Recreation		11,000				
General	Lodge Design and Construction	Capital Improvements	295,307					
General	Battery BU and VM Host Replacement	MIS Dept.	100,000	-	-	20,000	60,000	-
General	Copier	Public Safety-Fire				7,000		
General	Campus Sidewalk & Staircase	Capital Improvements	300,000	300,000				
General	Veteran Memorial	Capital Improvements	100,000	100,000				
General		Total	1,509,104	2,595,700	390,120	91,400	66,200	6,200
Major Roads	Five Points	Road & Traffic Improvements		100,000	1,600,000			
Major Roads	Atlantic Blvd	Road & Traffic Improvements	2,746,104					
Major Roads	N. Squirrel Rd	Road & Traffic Improvements	1,855,000					
Major Roads	Chrysler	Traffic Signal	14,757					
Major Roads	Auburn Road	Road & Traffic Improvements	-	1,109,000				
Major Roads	Auburn Road	Road & Traffic Improvements	238,686		476,325			
Major Roads	Auburn Road	Road & Traffic Improvements			164,675			
Major Roads	Sign Plotter	Machinery & Equipment			8,500			
Major Roads	Shimmons/Dexter Curve	Road & Traffic Improvements	50,000					
Major Roads	Sign Graphic Table	Machinery & Equipment		16,000				
Major Roads	Sidewalks	Sidewalks	278,896					
Major Roads	Harmon Road	Road & Traffic Improvements			200,000	2,206,483		
Major Roads	Taylor Rd. (Joslyn to Giddings)	Road & Traffic Improvements		100,000	873,750			
Major Roads	S. Squirrel Road MDOT Funding	Road & Traffic Improvements	400,000					
Major Roads		Total	5,583,443	1,974,500	2,673,750	2,206,483	-	-
Local Roads	Bald Mountain	Road & Traffic Improvements	152,500			2,200,000		
Local Roads	Canadian Subdivision	Road & Traffic Improvements			60,000	1,540,000		
Local Roads	Birchfield/Patrick Henry	Road & Traffic Improvements					75,000	
Local Roads	Shimmons Circle	Road & Traffic Improvements					35,000	515,000
Local Roads	Corporate	Road & Traffic Improvements		30,000	450,000			
Local Roads	West Entrance	Road & Traffic Improvements	2,450,000					
Local Roads	Road Rehab-Coordinate w. Parkways	Road & Traffic Improvements	120,000					
Local Roads	Loop Connection	Sidewalks	38,400					
Local Roads		Total	2,760,900	30,000	510,000	3,740,000	35,000	590,000
Component Units	Canoe/Kayak Launch	TIFA-A Land and Improvements	170,000					
Component Units	Public Square	TIFA-A Land and Improvements		300,000				
Component Units	Play Structure	TIFA-A Land and Improvements	60,000					
Component Units	Outdoor Seating Downtown	TIFA-A Land and Improvements	48,000					
Component Units	Riverside Park Gazebo	TIFA-A Land and Improvements		50,000				
Component Units	Pedestrian Alleyway	TIFA-A Land and Improvements	95,000					
Component Units	3346 Auburn Road	TIFA-A Bldg. Additions & Improvements	30,000					
Component Units	Den Renovations	TIFA-A Bldg. Additions & Improvements		25,000				
Component Units	Property Acquisitions	TIFA-B Land and Improvements	800,000	1,500,000				
Component Units	Water Main Connection	TIFA-B Water-Sewer System Imp & Ext		425,000				
Component Units	Pathway Maintenance	TIFA-B Non Motorized Pathways	10,000	10,000	10,000	10,000	10,000	10,000
Component Units	Campus Signs	TIFA-D Land and Improvements	15,000					
Component Units	Digital Sign	TIFA-D Land and Improvements	125,000					
Component Units	Municipal Campus Pavilion	TIFA-D Land and Improvements		250,000				
Component Units	Tennis Courts	TIFA-D Land and Improvements	225,000					
Component Units	Seyburn Mansion Demolition	TIFA-D Land and Improvements	100,000					
Component Units	Seniors Kitchen Renovation	TIFA-D Bldg. Additions & Improvements		100,000				
Component Units	Storage Building	TIFA-D Bldg. Additions & Improvements	177,000					
Component Units		Total	1,855,000	2,660,000	10,000	10,000	10,000	10,000
Capital Projects Fund	Pontiac Road University to Commonwe	Road & Traffic Improvements	1,400					
Capital Projects Fund		Total	1,400	-	-	-	-	-
Golf Course	Restrooms	Land and Improvements		100,000				
Golf Course	Bunker Refacing	Land and Improvements		15,000				
Golf Course	Expand #5 Tee & Remove Cart Path	Land and Improvements			25,000			
Golf Course	Clubhouse Carpeting	Land and Improvements	25,000				25,000	
Golf Course	Sod Area on East Side of #6 Green	Land and Improvements		5,000				
Golf Course	Bridge Inspection/Evaluation	Land and Improvements		10,000				
Golf Course	Pump Station	Land and Improvements	125,000					
Golf Course	Parking Lot Repairs	Land and Improvements		65,100				
Golf Course	Cart path, bunkers, & bridgework	Land and Improvements			100,000	125,000	125,000	150,000
Golf Course	Irrigation Pump Replacement	Machinery & Equipment			6,500			
Golf Course		Total	150,000	195,100	131,500	125,000	150,000	150,000
Water-Sewer Fund	Sewer Lining & Man Hole Restore	Sewer Repair & Replacement		250,000	250,000	250,000	250,000	250,000
Water-Sewer Fund	Birchfield Sewer Replacement	Sewer Repair & Replacement					5,000	1,700,000
Water-Sewer Fund	Joslyn Repair	Sewer Repair & Replacement						75,000
Water-Sewer Fund	Noah's Repair	Sewer Repair & Replacement						75,000
Water-Sewer Fund	Featherstone - Replace PRV	Water/Sewer System Improvement			30,000			
Water-Sewer Fund	Brown Road Water Main Extension	Water/Sewer System Improvement			150,000	1,950,000		
Water-Sewer Fund	SCADA RTU Upgrade	Sewer Repair & Replacement		40,000			10,000	10,000
Water-Sewer Fund	SCADA RTU Upgrade	Water/Sewer System Improvement	15,000	40,000			10,000	10,000

Capital and Road Improvements Impact (net of expected funding)

Fund	Account	Description	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Water-Sewer Fund	Walton @ Squirrel - Replace PRV	Water/Sewer System Improvement		40,000				
Water-Sewer Fund	Palace PRV	Water/Sewer System Improvement			17,000			
Water-Sewer Fund	M59 & Hillfield PRV & Crossing	Water/Sewer System Improvement	70,000	425,000				
Water-Sewer Fund	Pontiac Road Water Main Replacement	Water/Sewer System Improvement	7,961					
Water-Sewer Fund	Lift Station Pumps	Sewer Repair & Replacement	174,000					
Water-Sewer Fund	Rex Blvd Churchill Loop	Water/Sewer System Improvement	63,587					
Water-Sewer Fund	Baldwin Commons PRV 15 Year Build	Water/Sewer System Improvement	6,000					
Water-Sewer Fund	Squirrel PRV 15 Year Rebuild	Water/Sewer System Improvement	10,000					
Water-Sewer Fund	Auburn Rd.	Water/Sewer System Improvement	3,600,000					
Water-Sewer Fund	S. Squirrel Water Main	Water/Sewer System Improvement	200,000					
Water-Sewer Fund	West Entrance SAD	Water/Sewer System Improvement	400,000					
Water-Sewer Fund	South Blvd	Water/Sewer System Improvement				225,000	3,250,000	
Water-Sewer Fund		Total	4,546,548	795,000	447,000	2,425,000	3,525,000	2,120,000
Fleet Fund	Floor Drain & Grate Improvements	Land & Improvements			150,000			
Fleet Fund	Replace Forestry Chipper	Machinery & Equipment			100,000			
Fleet Fund	Tire Machine	Machinery & Equipment	16,000					
Fleet Fund	New Automated Brine System	Machinery & Equipment		135,000				
Fleet Fund	Fleet Equipment	Machinery & Equipment	16,000	243,000	39,000	136,000	130,000	13,000
Fleet Fund	Fleet Vehicles	Vehicles	1,831,997	1,405,000	912,000	626,000	983,000	525,000
Fleet Fund		Total	1,863,997	1,783,000	1,201,000	762,000	1,113,000	538,000
Grand Total All Funds			18,270,392	10,033,300	5,363,370	9,359,883	4,899,200	3,414,200



CAPITAL PROJECTS SUMMARY

GENERAL FUND

Office Equipment		Clerks	
Estimated Total Project:	\$ 11,000	Project Annual Cost:	2020 \$ 11,000
Estimated City Share:	\$ 11,000		
2 Election Tabulators			

Office Equipment		Assessing	
Estimated Total Project:	\$ 6,200	Project Annual Cost:	2023 \$ 6,200
Estimated City Share:	\$ 6,200		
Replacement copier			

Roof Replacement-Admin Bldg.		Facilities	
Estimated Total Project:	\$ 600,000	Project Annual Cost:	2021 \$ 600,000
Estimated City Share:	\$ 600,000		
Roof Replacement-Admin Bldg.			

Roof Replacement-Comm. Ctr.		Facilities	
Estimated Total Project:	\$ 450,000	Project Annual Cost:	2021 \$ 450,000
Estimated City Share:	\$ 450,000		
Roof Replacement-Comm. Ctr.			

Roof Replacement-Public Safety		Facilities	
Estimated Total Project:	\$ 875,000	Project Annual Cost:	2021 \$ 625,000
Estimated City Share:	\$ 875,000		2022 \$ 250,000
G-L Roof Replacements			



CAPITAL PROJECTS SUMMARY

GENERAL FUND

Riverside Pavilion		Parks & Grounds	
Estimated Total Project:	\$ 40,000	Project Annual Cost:	2020 \$ 40,000
Funding from Community Foundation	\$ 30,000		
Funding from TIFA A	\$ 10,000		
Estimated City Share:	\$ -		
(Cost shared with TIFA)			

Hawkwoods Pavilion		Parks & Grounds	
Estimated Total Project:	\$ 75,000	Project Annual Cost:	2021 \$ 75,000
Estimated City Share:	\$ 75,000		
Gas Masks and Canisters			

Machinery & Equipment		Public Safety-Police	
Estimated Total Project:	\$ 4,500	Project Annual Cost:	2020 \$ 4,500
Estimated City Share:	\$ 4,500		
General items.			

Body Worn Cameras		Public Safety-Police	
Estimated Total Project:	\$ 52,000	Project Annual Cost:	2021 \$ 52,000
Estimated City Share:	\$ 52,000		
Body Worn Cameras			

Motorola Radios		Public Safety-Police	
Estimated Total Project:	\$ 90,000	Project Annual Cost:	2021 \$ 90,000
Estimated City Share:	\$ 90,000		
Motorola Radios			



CAPITAL PROJECTS SUMMARY

GENERAL FUND

In-Car Video Cameras		Public Safety-Police			
Estimated Total Project:	\$	31,000	Project Annual Cost:	2021	\$ 6,200
Estimated City Share:	\$	31,000		2022	\$ 6,200
				2023	\$ 6,200
				2024	\$ 6,200
				2025	\$ 6,200
Replacement of scheduled police equipment. Copier, covert camera, interview recording mall/investigations,					

Copier for Records			Public Safety-Police		
Estimated Total Project:	\$	5,000	Project Annual Cost:	2023	\$ 5,000
Estimated City Share:	\$	5,000			

Interview Recording			Public Safety-Police		
Estimated Total Project:	\$	65,000	Project Annual Cost:	2021	\$ 65,000
Estimated City Share:	\$	65,000			

New Chairs			Public Safety-Police		
Estimated Total Project:	\$	15,000	Project Annual Cost:	2021	\$ 15,000
Estimated City Share:	\$	15,000			

Office Cubicle Update			Public Safety-Police		
Estimated Total Project:	\$	50,000	Project Annual Cost:	2021	\$ 50,000
Estimated City Share:	\$	50,000			



CAPITAL PROJECTS SUMMARY

GENERAL FUND

Copier		Public Safety-Fire	
Estimated Total Project:	\$ 7,000	Project Annual Cost:	2023 \$ 7,000
Estimated City Share:	\$ 7,000		

Fire Equipment		Public Safety-Fire	
Estimated Total Project:	\$ 393,920	Project Annual Cost:	2020 \$ 76,500
Estimated City Share:	\$ 393,920		2021 \$ 136,500
			2022 \$ 133,920
			2023 \$ 47,000
Replacement of scheduled fire equipment: EMS Equipment, Suppression Equipment, Radio System, Toning System, Vehicle Exhaust			

Galloway Wetland Restoration		Storm Water Management	
Estimated Total Project:	\$ 697,188	Project Annual Cost:	2016 \$ 23,698
Federal Grant Funding	\$ 525,000		2017 \$ 49,094
Estimated City Net Share:	\$ 34,908		2019 \$ 233,795
Brownfield Contribution	\$ 137,280		2020 \$ 281,322
Restoration of Galloway Wetland Restoration, Brownfield contributed \$100,000 in eligible remediation costs 2016-2020, Federal Grant funding of \$525,000.			

AV Upgrade for Comm. Ctr.		Seniors	
Estimated Total Project:	\$ 26,475	Project Annual Cost:	2020 \$ 6,475
Estimated City Share:	\$ 26,475		2021 \$ 20,000

Copy Machine		Recreation	
Estimated Total Project:	\$ 11,000	Project Annual Cost:	2021 \$ 11,000
Estimated City Share:	\$ 11,000		



CAPITAL PROJECTS SUMMARY

GENERAL FUND

Battery BU and VM Host Replacements		MIS Dept.		
Estimated Total Project:	\$ 180,000	Project Annual Cost:	2020 \$	100,000
Estimated City Share:	\$ 180,000		2021 \$	-
			2022 \$	-
			2023 \$	20,000
			2024 \$	60,000
			2025 \$	-
UPS battery backup project and VM host replacements				

Computer Equipment & Support		MIS Dept.		
Estimated Total Project:	\$ 5,000	Project Annual Cost:	2020 \$	5,000
Estimated City Share:	\$ 5,000			
General items.				

Campus Sidewalk & Staircase Replacement		Capital Improvements		
Estimated Total Project:	\$ 600,000	Project Annual Cost:	2020 \$	300,000
Estimated City Share:	\$ 600,000		2021 \$	300,000

Veteran Memorial		Capital Improvements		
Estimated Total Project:	\$ 200,000	Project Annual Cost:	2020 \$	100,000
Estimated City Share:	\$ 200,000		2021 \$	100,000

Placeholder for City Hall Building		Capital Improvements		
Estimated Total Project:	\$ 100,000	Project Annual Cost:	2020 \$	100,000
Estimated City Share:	\$ 100,000			
City Hall security.				



CAPITAL PROJECTS SUMMARY

GENERAL FUND

Lodge Design and Construction		Capital Improvements	
Estimated Total Project:	\$ 734,981	Project Annual Cost:	2018 \$ 34,980
Estimated City Share:	\$ 295,307		2019 \$ 404,693
			2020 \$ 295,307
Electronic Equipment		Public Safety-Police	
Estimated Total Project:	\$ 39,000	Project Annual Cost:	2020 \$ 39,000
Estimated City Share:	\$ 39,000		
General items.			
Machinery & Equipment		Public Safety-Police	
Estimated Total Project:	\$ 6,000	Project Annual Cost:	2020 \$ 6,000
Estimated City Share:	\$ 6,000		
General items.			
Fire Equipment		Public Safety-Fire	
Estimated Total Project:	\$ 144,000	Project Annual Cost:	2020 \$ 144,000
Estimated City Share:	\$ 144,000		
General items.			
General Fund Total 2020-2025		\$ 4,768,003	



CAPITAL PROJECTS SUMMARY

MAJOR ROADS FUND

Five Points	Road & Traffic Improvements
Estimated Total Project: \$ 1,700,000	Project Annual Cost: 2021 \$ 100,000
Estimated City Share: \$ 1,700,000	2022 \$ 1,600,000
Five Points - Move to asphalt reconstruction with complete removal of existing concrete and replacement of a 9" cross section of asphalt - Capital Project	

Atlantic Blvd	Road & Traffic Improvements
Estimated Total Project: \$ 2,780,132	Project Annual Cost: 2019 \$ 34,028
Estimated City Share: \$ 2,746,104	2020 \$ 2,746,104
Atlantic Blvd asphalt reconstruction with new 9 " cross section of asphalt - Capital Project (Special Assessment District). 2019 cost is engineering design.	

N. Squirrel Rd	Road & Traffic Improvements
Estimated Total Project: \$ 2,011,150	Project Annual Cost: 2019 \$ 156,150
Estimated City Share: \$ 1,855,000	2020 \$ 1,855,000
Featherstone to Clinton River	

Chrysler	Traffic Signal
Estimated Total Project: \$ 28,027	Project Annual Cost: 2019 \$ 13,270
Estimated City Share: \$ 14,757	2020 \$ 14,757
Chrysler Traffic Signal.	

Auburn Road	Road & Traffic Improvements
Estimated Total Project: \$ 1,109,000	Project Annual Cost: 2020
Estimated City Share: \$ 1,109,000	2021 \$ 1,109,000
Auburn Road (Opdyke to Churchill)	



CAPITAL PROJECTS SUMMARY

MAJOR ROADS FUND

Auburn Road	Road & Traffic Improvements
Estimated Total Project: \$ 715,011	Project Annual Cost: 2020 \$ 238,686
Estimated City Share: \$ 715,011	2021 \$ 476,325
Design and reserves per Council	

Sign Plotter	Machinery & Equipment
Estimated Total Project: \$ 8,500	Project Annual Cost: 2020
Estimated City Share: \$ 8,500	2021 \$ 8,500
Design and reserves per Council	

Sign Graphic Table	Machinery & Equipment
Estimated Total Project: \$ 16,000	Project Annual Cost: 2020
Estimated City Share: \$ 16,000	2021 \$ 16,000
Design and reserves per Council	

Sidewalks	Sidewalks
Estimated Total Project: \$ 278,896	Project Annual Cost: 2020 \$ 278,896
Estimated City Share: \$ 278,896	

Auburn Road	Road & Traffic Improvements
Estimated Total Project: \$ 164,675	Project Annual Cost: 2021 \$ 164,675
Estimated City Share: \$ 164,675	
Auburn Road (Cherryland to Adams)	

Shimmons/Dexter Curve	Road & Traffic Improvements
Estimated Total Project: \$ 50,000	Project Annual Cost: 2020 \$ 50,000
Estimated City Share: \$ 50,000	
Shimmons/Dexter curve realignment	



CAPITAL PROJECTS SUMMARY

MAJOR ROADS FUND

Taylor Rd. (Joslyn to Giddings)	Road & Traffic Improvements
Estimated Total Project: \$ 973,750	Project Annual Cost: 2021 \$ 100,000
Estimated City Share: \$ 973,750	2022 \$ 873,750
Taylor Rd. (Joslyn to Giddings)	

Harmon Road	Road & Traffic Improvements
Estimated Total Project: \$ 2,406,483	Project Annual Cost: 2022 \$ 200,000
Estimated City Share: \$ 2,406,483	2023 \$ 2,206,483
Rehabilitation asphalt mill and resurface	

S. Squirrel Road MDOT Funding	Road & Traffic Improvements
Estimated Total Project: \$ 400,000.00	Project Annual Cost: 2020 \$ 400,000
Estimated City Share: \$ 400,000.00	

Major Fund Grand Total 2020-2025	\$ 12,438,176
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Pulverize/Overlay - a complete full depth milling of existing asphalt left in place as additional base with
Asphalt Reconstruction - a complete removal of existing asphalt cross section with base and concrete
Asphalt Mill & Resurface - A partial milling of the existing surface 1" - 3" with minimal base and



CAPITAL PROJECTS SUMMARY

LOCAL ROADS FUND

Bald Mountain	Road & Traffic Improvements			
Estimated Total Project:	\$	2,352,500	Project Annual Cost:	2020 \$ 152,500
Estimated City Share:	\$	2,352,500		2023 \$ 2,200,000
Bald Mountain asphalt pulverize/overlay - Capital Project				

Canadian Subdivision	Road & Traffic Improvements			
Estimated Total Project:	\$	1,600,000	Project Annual Cost:	2022 \$ 60,000
Estimated City Share:	\$	1,600,000		2023 \$ 1,540,000
Canadian Subdivision pulverize/overlay - Capital Project				

Birchfield/Patrick Henry	Road & Traffic Improvements			
Estimated Total Project:	\$	75,000	Project Annual Cost:	2025 \$ 75,000
Estimated City Share:	\$	75,000		
Birchfield/Patrick Henry asphalt reconstruction with new 4 " cross section of asphalt - Capital Project				

Shimmons Circle	Road & Traffic Improvements			
Estimated Total Project:	\$	550,000	Project Annual Cost:	2024 \$ 35,000
Estimated City Share:	\$	550,000		2025 \$ 515,000
Shimmons Circle pulverize/overlay - Capital Project				

Corporate	Road & Traffic Improvements			
Estimated Total Project:	\$	480,000	Project Annual Cost:	2021 \$ 30,000
Estimated City Share:	\$	480,000		2022 \$ 450,000
Corporate asphalt reconstruction with new 9" cross section of asphalt - Capital Project (Special Assessment District)				



CAPITAL PROJECTS SUMMARY

LOCAL ROADS FUND

West Entrance	Road & Traffic Improvements
Estimated Total Project: \$ 2,472,696	Project Annual Cost: 2019 \$ 22,696
Estimated City Share: \$ 2,450,000	2020 \$ 2,450,000
West Entrance asphalt reconstruction with new 9 " cross section of asphalt - Capital Project (Special Assessment District). 2019 cost is engineering design.	

Road Rehab-Coordinate w. Parkways	Road & Traffic Improvements
Estimated Total Project: \$ 120,000	Project Annual Cost: 2020 \$ 120,000
Estimated City Share: \$ 120,000	
Road Rehab to coordinate with w/m loop and Parkways Extension	

Loop Connection	Sidewalks
Estimated Total Project: \$ 44,585	Project Annual Cost: 2019 \$ 6,185
Estimated City Share: \$ 38,400	2020 \$ 38,400
Per OHM - Loop connection. 2019 cost is road portion Parkway Blvd.	

Local Roads Grand Total 2020-2025	\$ 7,665,900
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Pulverize/Overlay - a complete full depth milling of existing asphalt left in place as additional base with a 3"-4" overlay of new asphalt. Capital Project
Asphalt Reconstruction - a complete removal of existing asphalt cross section with base and concrete curb & gutter reairs and new full depth asphalt paving. Capital Project
Asphalt Mill & Resurface - A partial milling of the existing surface 1" - 3" with minimal base and



CAPITAL PROJECTS SUMMARY

TIFA, BROWNFIELD, DDA FUNDS

Canoe/Kayak Launch	TIFA-A Land and Improvements
Estimated Total Project: \$ 170,000	Project Annual Cost: 2020 \$ 170,000
Estimated TIFA Share: \$ 170,000	
Canoe/Kayak Launch	

Public Square	TIFA-A Land and Improvements
Estimated Total Project: \$ 300,000	Project Annual Cost: 2021 \$ 300,000
Estimated TIFA Share: \$ 300,000	
Public Square	

Play Structure	TIFA-A Land and Improvements
Estimated Total Project: \$ 130,356	Project Annual Cost: 2019 \$ 70,356
Estimated TIFA Share: \$ 60,000	2020 \$ 60,000
Play Structure Riverside/Amphitheatre	

Outdoor Seating Downtown	TIFA-A Land and Improvements
Estimated Total Project: \$ 48,000	Project Annual Cost: 2020 \$ 48,000
Estimated TIFA Share: \$ 48,000	
Outdoor Seating Downtown	

Riverside Park Gazebo	TIFA-A Land and Improvements
Estimated Total Project: \$ 50,000	Project Annual Cost: 2021 \$ 50,000
Estimated TIFA Share: \$ 50,000	
Riverside Park Gazebo (Cost shared with Parks & Grounds)	



CAPITAL PROJECTS SUMMARY

TIFA, BROWNFIELD, DDA FUNDS

Pedestrian Alleyway	TIFA-A Land and Improvements
Estimated Total Project: \$ 150,063	Project Annual Cost: 2018 \$ 17,526
Estimated TIFA Share: \$ 95,000	2019 \$ 37,537
	2020 \$ 95,000
Walkway	

3346 Auburn Road	TIFA-A Bldg. Additions & Improvements
Estimated Total Project: \$ 849,716	Project Annual Cost: 2019 \$ 819,716
Estimated TIFA Share: \$ 30,000	2020 \$ 30,000
3346 Auburn Road demo. 2019 cost is property acquisition.	

Den Renovations	TIFA-A Bldg. Additions & Improvements
Estimated Total Project: \$ 25,000	Project Annual Cost: 2021 \$ 25,000
Estimated TIFA Share: \$ 25,000	

Property Acquisitions	TIFA-B Land and Improvements
Estimated Total Project: \$ 2,300,000	Project Annual Cost: 2020 \$ 800,000
Estimated TIFA Share: \$ 2,300,000	2021 \$ 1,500,000
Strategic Property Purchases	

Water Main Connection	TIFA-B Water-Sewer System Imp & Ext
Estimated Total Project: \$ 425,000	Project Annual Cost: 2021 \$ 425,000
Estimated TIFA Share: \$ 425,000	
Connection under M59 to Executive Hills	



CAPITAL PROJECTS SUMMARY

TIFA, BROWNFIELD, DDA FUNDS

Campus Signs	TIFA-D Land and Improvements
Estimated Total Project: \$ 15,000	Project Annual Cost: 2020 \$ 15,000
Estimated TIFA Share: \$ 15,000	

Tennis Courts	TIFA-D Land and Improvements
Estimated Total Project: \$ 225,000	Project Annual Cost: 2020 \$ 225,000
Estimated TIFA Share: \$ 225,000	

Pathway Maintenance	TIFA-B Non Motorized Pathways
Estimated Total Project: \$ 60,000	Project Annual Cost: 2020 \$ 10,000
Estimated TIFA Share: \$ 60,000	2021 \$ 10,000
	2022 \$ 10,000
	2023 \$ 10,000
	2024 \$ 10,000
	2025 \$ 10,000
Pathway Maintenance	

Digital Sign	TIFA-D Land and Improvements
Estimated Total Project: \$ 125,000	Project Annual Cost: 2020 \$ 125,000
Estimated TIFA Share: \$ 125,000	
Digital sign	

Municipal Campus Pavilion	TIFA-D Land and Improvements
Estimated Total Project: \$ 250,000	Project Annual Cost: 2021 \$ 250,000
Estimated TIFA Share: \$ 250,000	
Municipal Campus Pavilion	



CAPITAL PROJECTS SUMMARY

TIFA, BROWNFIELD, DDA FUNDS

Seyburn Mansion Demolition	TIFA-D Land and Improvements
Estimated Total Project: \$ 100,000	Project Annual Cost: 2020 \$ 100,000
Estimated TIFA Share: \$ 100,000	
Seyburn Mansion Demolition	

Seniors Kitchen Renovation	TIFA-D Bldg. Additions & Improvements
Estimated Total Project: \$ 103,500	Project Annual Cost: 2019 \$ 3,500
Estimated TIFA Share: \$ 100,000	2021 \$ 100,000
Seniors kitchen renovation - drawings in 2019	

Storage Building	TIFA-D Bldg. Additions & Improvements
Estimated Total Project: \$ 177,000	Project Annual Cost: 2020 \$ 177,000
Estimated TIFA Share: \$ 177,000	
Storage Building	

Component Units Grand Total 2020-2025	\$ 4,555,000
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CAPITAL PROJECTS SUMMARY

CAPITAL IMPROVEMENT FUND

Pontiac Road University to Commonwealth		Road & Traffic Improvements	
Estimated Total Project:	\$ 1,010,195	Project Annual Cost:	2018 \$ 1,001,460
Estimated City Share:	\$ 1,400		2019 \$ 7,334
			2020 \$ 1,400
Pontiac Road University to Commonwealth. 2018 cost reflects 2015-2018 expenses.			

Capital Projects Grand Total 2020	\$ 1,400
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CAPITAL PROJECTS SUMMARY

FIELDSTONE GOLF COURSE FUND

Restrooms	Land and Improvements
Estimated Total Project: \$ 100,000	Project Annual Cost: 2021 \$ 100,000
Estimated City Share: \$ 100,000	
Restrooms (Front 9-2020)	

Bunker Refacing	Land and Improvements
Estimated Total Project: \$ 15,000	Project Annual Cost: 2021 \$ 15,000
Estimated City Share: \$ 15,000	
Bunker refacing	

Expand #5 Tee & Remove Cart Path	Land and Improvements
Estimated Total Project: \$ 25,000	Project Annual Cost: 2022 \$ 25,000
Estimated City Share: \$ 25,000	
Expand #5 Tee & Remove Cart Path	

Clubhouse Carpeting	Land and Improvements
Estimated Total Project: \$ 50,000	Project Annual Cost: 2020 \$ 25,000
Estimated City Share: \$ 50,000	2024 \$ 25,000
Replacement carpeting in the clubhouse	

Sod Area on East Side of #6 Green	Land and Improvements
Estimated Total Project: \$ 5,000	Project Annual Cost: 2021 \$ 5,000
Estimated City Share: \$ 5,000	
Sod Area on East Side of #6 Green	



CAPITAL PROJECTS SUMMARY

FIELDSTONE GOLF COURSE FUND

Bridge Inspection/Evaluation	Land and Improvements
Estimated Total Project: \$ 10,000	Project Annual Cost: 2021 \$ 10,000
Estimated City Share: \$ 10,000	
Bridge Inspection/Evaluation	

Pump Station	Land and Improvements
Estimated Total Project: \$ 125,000	Project Annual Cost: 2020 \$ 125,000
Estimated City Share: \$ 125,000	
Pump Station	

Parking Lot Repairs	Land and Improvements
Estimated Total Project: \$ 65,100	Project Annual Cost: 2021 \$ 65,100
Estimated City Share: \$ 65,100	
Parking Lot Repairs - DPW quote	

Irrigation Pump Replacement	Machinery & Equipment
Estimated Total Project: \$ 6,500	Project Annual Cost: 2022 \$ 6,500
Estimated City Share: \$ 6,500	
Irrigation Pump Replacement (Jockey 5 HP)	

Cart path, bunkers, & bridgework	Land and Improvements
Estimated Total Project: \$ 500,000	Project Annual Cost: 2022 \$ 100,000
Estimated City Share: \$ 500,000	2023 \$ 125,000
	2024 \$ 125,000
	2025 \$ 150,000
Cart path, bunkers, bridgework TBD on necessity	

Golf Grand Total 2020-2025	\$ 901,600
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CAPITAL PROJECTS SUMMARY

WATER-SEWER FUND

Sewer Lining & Man Hole Restore	Sewer Repair & Replacement
Estimated Total Project: \$ 1,250,000	Project Annual Cost: 2020 \$ -
Estimated City Share: \$ 1,250,000	2021 \$ 250,000
	2022 \$ 250,000
	2023 \$ 250,000
	2024 \$ 250,000
	2025 \$ 250,000
Rehabilitation of sanitary sewer system in various areas of the City as determined through annual	

Birchfield Sewer Replacement	Sewer Repair & Replacement
Estimated Total Project: \$ 1,705,000	Project Annual Cost: 2024 \$ 5,000
Estimated City Share: \$ 1,705,000	2025 \$ 1,700,000
Birchfield Sewer Replacement	

Lift Station Pumps	Sewer Repair & Replacement
Estimated Total Project: \$ 174,000	Project Annual Cost: 2020 \$ 174,000
Estimated City Share: \$ 174,000	

Joslyn Repair	Sewer Repair & Replacement
Estimated Total Project: \$ 75,000	Project Annual Cost: 2025 \$ 75,000
Estimated City Share: \$ 75,000	
Replace deficiencies in sanitary sewer line on Joslyn Rd. at Taylor Rd. discovered in annual sanitary	

Noah's Repair	Sewer Repair & Replacement
Estimated Total Project: \$ 75,000	Project Annual Cost: 2025 \$ 75,000
Estimated City Share: \$ 75,000	



CAPITAL PROJECTS SUMMARY

WATER-SEWER FUND

Featherstone - Replace PRV	Water/Sewer System Improvement
Estimated Total Project: \$ 30,000	Project Annual Cost: 2022 \$ 30,000
Estimated City Share: \$ 30,000	
Featherstone - Replace PRV	

Auburn Rd.	Water/Sewer System Improvement
Estimated Total Project: \$ 3,600,000	Project Annual Cost: 2020 \$ 3,600,000
Estimated City Share: \$ 3,600,000	
Auburn Rd. (Cherryland to Adams/Churchill to Hillfield)	

S. Squirrel Water Main	Water/Sewer System Improvement
Estimated Total Project: \$ 1,849,834	Project Annual Cost: 2018 \$ 69,018
Estimated City Share: \$ 200,000	2019 \$ 1,580,816
	2020 \$ 200,000

West Entrance SAD	Water/Sewer System Improvement
Estimated Total Project: \$ 400,000	Project Annual Cost: 2020 \$ 400,000
Estimated City Share: \$ 400,000	

Brown Road Water Main Extension	Water/Sewer System Improvement
Estimated Total Project: \$ 2,100,000	Project Annual Cost: 2022 \$ 150,000
Estimated City Share: \$ 2,100,000	2023 \$ 1,950,000
Replace existing concrete water main with new 16" ductile iron pipe on S. Squirrel from Auburn to	



CAPITAL PROJECTS SUMMARY

WATER-SEWER FUND

SCADA RTU Upgrade			Sewer Repair & Replacement			
Estimated Total Project:	\$	60,000	Project Annual Cost:	2020	\$	-
Estimated City Share:	\$	60,000		2021	\$	40,000
				2022	\$	-
				2023	\$	-
				2024	\$	10,000
				2025	\$	10,000
			SCADA RTU upgrade and improvement (Non-TIFA)			

SCADA RTU Upgrade			Water/Sewer System Improvement		
Estimated Total Project:	\$	75,000	Project Annual Cost:	2020	\$ 15,000
Estimated City Share:	\$	75,000		2021	\$ 40,000
				2022	\$ -
				2023	\$ -
				2024	\$ 10,000
				2025	\$ 10,000
SCADA RTU upgrade and improvement (Non-TIFA)					

Walton @ Squirrel - Replace PRV			Water/Sewer System Improvement		
Estimated Total Project:	\$	40,000	Project Annual Cost:	2021	\$ 40,000
Estimated City Share:	\$	40,000			
Squirrel Pressure Reducing Valve PRV fifteen year complete rebuild.					

Palace PRV			Water/Sewer System Improvement		
Estimated Total Project:	\$	17,000	Project Annual Cost:	2022	\$ 17,000
Estimated City Share:	\$	17,000			
Palace PRV 15 year rebuild.					



CAPITAL PROJECTS SUMMARY

WATER-SEWER FUND

Squirrel PRV 15 Year Rebuild	Water/Sewer System Improvement
Estimated Total Project: \$ 10,000	Project Annual Cost: 2020 \$ 10,000
Estimated City Share: \$ 10,000	

M59 & Hillfield PRV & Crossing	Water/Sewer System Improvement
Estimated Total Project: \$ 495,000	Project Annual Cost: 2020 \$ 70,000
Estimated City Share: \$ 495,000	2021 \$ 425,000
M59 & Hillfield PRV & Crossing.	

Baldwin Commons PRV 15 Year Build	Water/Sewer System Improvement
Estimated Total Project: \$ 6,000	Project Annual Cost: 2020 \$ 6,000
Estimated City Share: \$ 6,000	

Rex Blvd Churchill Loop	Water/Sewer System Improvement
Estimated Total Project: \$ 63,587	Project Annual Cost: 2020 \$ 63,587
Estimated City Share: \$ 63,587	

Pontiac Road Water Main Replacement	Water/Sewer System Improvement
Estimated Total Project: \$ 2,511,891	Project Annual Cost: 2018 \$ 2,427,988
Estimated City Share: \$ 7,961	2019 \$ 75,942
	2020 \$ 7,961
Pontiac Road Water Main Replacement. 2018 cost reflects 2015-2018 expenses.	



CAPITAL PROJECTS SUMMARY

WATER-SEWER FUND

South Blvd		Water/Sewer System Improvement	
Estimated Total Project:	\$ 3,475,000	Project Annual Cost:	2023 \$ 225,000
Estimated City Share:	\$ 3,475,000		2024 \$ 3,250,000
South Blvd Water Main.			

Water/Sewer Grand Total 2020-2025	\$ 13,858,548
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CAPITAL PROJECTS SUMMARY

FLEET FUND

Floor Drain & Grate Improvements	Land & Improvements
Estimated Total Project: \$ 150,000	Project Annual Cost: 2022 \$ 150,000
Estimated City Share: \$ 150,000	

New Automated Brine System	Machinery & Equipment
Estimated Total Project: \$ 135,000	Project Annual Cost: 2021 \$ 135,000
Estimated City Share: \$ 135,000	
See below for detail.	

Replace Forestry Chipper	Machinery & Equipment
Estimated Total Project: \$ 100,000	Project Annual Cost: 2022 \$ 100,000
Estimated City Share: \$ 100,000	
See below for detail.	

Tire Machine	Machinery & Equipment
Estimated Total Project: \$ 16,000	Project Annual Cost: 2020 \$ 16,000
Estimated City Share: \$ 16,000	
See below for detail.	

Fleet Equipment	Machinery & Equipment
Estimated Total Project: \$ 577,000	Project Annual Cost: 2020 \$ 16,000
Estimated City Share: \$ 577,000	2021 \$ 243,000
	2022 \$ 39,000
	2023 \$ 136,000
	2024 \$ 130,000
	2025 \$ 13,000
Scheduled replacement of Fleet Department owned machinery and equipment. See below for detail.	



CAPITAL PROJECTS SUMMARY

FLEET FUND

Fleet Vehicles		Vehicles			
Estimated Total Project:	\$ 6,282,997	Project Annual Cost:	2020	\$ 1,831,997	
Estimated City Share:	\$ 6,282,997		2021	\$ 1,405,000	
			2022	\$ 912,000	
			2023	\$ 626,000	
			2024	\$ 983,000	
			2025	\$ 525,000	
Scheduled replacement of Fleet Department owned vehicles. See below for detail.					
Fleet Grand Total 2020-2025				\$ 7,260,997	



Full Time Personnel Summary

GENERAL FUND

	2019 <u>Actual</u>	2020 <u>Amended</u>	2021 <u>Budget</u>
<u>ADMINISTRATION</u>			
<u>City Council</u>			
Mayor	1.00	1.00	1.00
City Council	6.00	6.00	6.00
Total City Council	7.00	7.00	7.00
<u>City Manager</u>			
City Manager	1.00	1.00	1.00
Assistant City Manager	1.00	1.00	1.00
Director of Authorities	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00
Business Development/Community Relations	1.00	1.00	1.00
Media Communications Specialist	1.00	1.00	1.00
Total City Manager	6.00	6.00	6.00
<u>City Clerk & Elections</u>			
City Clerk	1.00	1.00	1.00
Deputy Clerk	1.00	1.00	1.00
Clerk II	0.00	0.00	0.00
Total City Clerk & Elections	2.00	2.00	2.00
<u>Finance/Treasurer</u>			
Finance Director/Treasurer	1.00	1.00	1.00
Deputy Finance Director/Deputy Treasurer	1.00	1.00	1.00
Accounts Receivable Manager	1.00	1.00	1.00
Accountant	2.00	2.00	2.00
Cashier/Clerk III	2.00	2.00	2.00
Total Finance	7.00	7.00	7.00
<u>Assessor</u>			
Assessor	1.00	1.00	1.00
Deputy Assessor	1.00	1.00	1.00
Appraiser I	1.00	1.00	1.00
Appraiser II	1.00	1.00	1.00
Clerk III	1.00	1.00	1.00
Total Assessor	5.00	5.00	5.00



Full Time Personnel Summary

	<u>2019 Actual</u>	<u>2020 Amended</u>	<u>2021 Budget</u>
<u>Human Resources</u>			
Human Resources Generalist	1.00	1.00	1.00
Human Resources Development	1.00	1.00	1.00
Total Human Resources	2.00	2.00	2.00
 <u>Public Works Administration</u>			
Director of Public Works	1.00	1.00	1.00
Deputy Director	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
GIS Technician	1.00	1.00	1.00
Manager	3.00	3.00	3.00
Clerk III	2.00	2.00	2.00
Total Public Service	9.00	9.00	9.00
 Total Administration	38.00	38.00	38.00

PLANNING/DEVELOPMENT

<u>Building Services</u>			
Building Official	1.00	1.00	1.00
Building Inspector II	2.00	2.00	2.00
Ordinance Enforcement Officer	2.00	2.00	2.00
Clerk III	2.00	2.00	2.00
Total Building	7.00	7.00	7.00
 <u>Comm. Development-Administration</u>			
Comm. Dev. Director	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
Economic Dev. Coordinator	0.00	0.00	0.00
Total Comm. Dev.-Admin.	2.00	2.00	2.00
 Total Planning/Development	9.00	9.00	9.00

GENERAL SUPPORT

<u>Facilities</u>			
Crew Leader	1.00	1.00	1.00
General Maintenance	4.00	7.00	7.00
Total Facilities	5.00	8.00	8.00



Full Time Personnel Summary

	2019 <u>Actual</u>	2020 <u>Amended</u>	2021 <u>Budget</u>
<u>Parks and Grounds</u>			
Crew Leader	1.00	1.00	1.00
General Maintenance	7.00	5.00	5.00
Total Parks and Grounds	8.00	6.00	6.00
Total General Support	13.00	14.00	14.00

COMMUNITY PROGRAMS

<u>Recreation</u>			
Recreation Director	1.00	1.00	1.00
Recreation Coordinator	1.00	1.00	1.00
Total Recreation	2.00	2.00	2.00
<u>Senior Services</u>			
Senior Services Director	1.00	1.00	1.00
Senior Admin Assistant	1.00	0.00	0.00
Program Coordinator	1.00	2.00	2.00
Total Senior Citizens	3.00	3.00	3.00
Total Community Programs	5.00	5.00	5.00

FIRE AND POLICE DEPARTMENTS

<u>Fire-Administration</u>			
Fire Chief	1.00	1.00	1.00
Deputy Fire Chief	1.00	1.00	1.00
Clerk III	1.00	1.00	1.00
Total Fire-Administration	3.00	3.00	3.00
<u>Fire-Prevention</u>			
Fire Marshal	0.00	0.00	0.00
Fire Inspector	2.00	2.00	2.00
Total Fire-Prevention	2.00	2.00	2.00
<u>Fire-Suppression</u>			
Captain	0.00	3.00	3.00
Administrative Officer	0.00	1.00	1.00
Lieutenants	3.00	3.00	3.00
Firefighter	18.00	18.00	18.00
Total Fire-Suppression	21.00	25.00	25.00
Total Fire Personnel	26.00	30.00	30.00



Full Time Personnel Summary

	<u>2019</u> <u>Actual</u>	<u>2020</u> <u>Amended</u>	<u>2021</u> <u>Budget</u>
<u>Police-Administration</u>			
Police Chief	1.00	1.00	1.00
Deputy Police Chief		1.00	1.00
Administrative Assistant	1.00	1.00	1.00
Technical Services Coordinator	1.00	1.00	1.00
Clerk III	3.00	3.00	3.00
Total Police - Administration	6.00	7.00	7.00
<u>Police-Patrol</u>			
Lieutenant	3.00	3.00	3.00
Sergeant	6.00	5.00	5.00
Detective	5.00	5.00	5.00
Police Officer	37.00	38.00	38.00
Total Police - Patrol	51.00	51.00	51.00
 Total Police Personnel	 57.00	 58.00	 58.00

INFRASTRUCTURE

<u>Storm Water Management</u>			
Assistant City Planner	1.00	1.00	1.00
Total Storm Water Management	1.00	1.00	1.00
 TOTAL GENERAL FUND	 149.00	 155.00	 155.00

ENTERPRISE FUNDS

<u>Fieldstone Golf Course</u>			
Director of Golf	1.00	1.00	1.00
Total Fieldstone Golf Course	1.00	1.00	1.00
<u>Sewer Fund</u>			
Crew Leader	1.00	1.00	1.00
General Maintenance	3.00	4.00	4.00
Total Sewer Fund	4.00	5.00	5.00
<u>Water Fund</u>			
Crew Leader	1.00	1.00	1.00
General Maintenance	5.00	5.00	5.00
Total Water Fund	6.00	6.00	6.00
 TOTAL PROPRIETARY FUNDS	 11.00	 12.00	 12.00



Full Time Personnel Summary

	2019 <u>Actual</u>	2020 <u>Amended</u>	2021 <u>Budget</u>
<u>STREETS, HIGHWAYS, PUBLIC IMPROVEMENTS & FLEET</u>			
<u>Local Streets-DPW</u>			
Crew Leader	0.00	0.00	0.00
General Maintenance	3.00	3.00	3.00
Total Local Streets-DPW	3.00	3.00	3.00
<u>Major Streets-DPW</u>			
Crew Leader	1.00	1.00	1.00
General Maintenance	4.00	3.00	3.00
Total Major Streets-DPW	5.00	4.00	4.00
<u>Fleet Management</u>			
Manager (see DPW Administration)	0.00	0.00	0.00
Mechanics	2.00	3.00	3.00
Total Fleet Management	2.00	3.00	3.00
TOTAL STREETS, PUBLIC IMPROVEMENTS & FLEET	10.00	10.00	10.00
TOTAL CITY OF AUBURN HILLS (1)	170.00	177.00	177.00

(1) Totals include elected officials

Part Time Personnel Summary

GENERAL FUND

	2019 <u>Actual</u>	2020 <u>Amended</u>	2021 <u>Budget</u>
<u>ADMINISTRATION</u>			
<u>City Manager</u>			
Downtown Engagement Specialist (TIFA allocated)	0	1	1
Receptionist	2	2	2
Graphic Designer	1	1	1
Interns	1	2	2
Total City Manager	4	6	6
 <u>City Clerk & Elections</u>			
Voter Registration Clerk	1	1	1
 <u>Finance/Treasurer</u>			
Intern	0	1	1
 <u>Human Resources</u>			
Intern	1	1	1
 <u>Public Works Administration</u>			
Intern	0	1	1
Total Administration	6	10	10

GENERAL SUPPORT

<u>Facilities</u>			
Custodian	3	1	1
Recreation Custodians (moved to Rec 2021)	4	4	0
Total Facilities	7	5	1
 <u>Parks and Grounds</u>			
Seasonal	4	4	8
Total General Support	11	9	9

COMMUNITY PROGRAMS

<u>Recreation</u>			
Recreation Custodian (from Facilities 2021)	0	0	4
Front Desk Clerk (split with seniors)	7	7	7
Park Monitor	2	2	2
Program Leader	4	4	4
Building Supervisor	4	4	4
Rec event/Bldg Supervisor	2	2	2
Youth Coordinator	1	1	1
Outdoor Education Instructor	1	1	1
Seasonal- camp and parks	16	7	16
Total Recreation	37	28	41

Part Time Personnel Summary

GENERAL FUND

Senior Services

Bus Drivers

Seniors Health - Wellness Coordinator

Total Senior Citizens

Total Community Programs

FIRE AND POLICE DEPARTMENTS

Fire-Administration

Intern

Fire-Suppression

Part-time/Paid on Call Firefighters

Total Fire Personnel

Police-Administration

Police Cadet/Front Desk Officer

Police-Patrol

Police Officer Trainee/Intern

Total Police Personnel

ENTERPRISE FUNDS

Fieldstone Golf Course

Assistant Golf Professional

Senior Assitant Golf Course Manager

Outside Golf Services

Seasonal

Total Fieldstone Golf Course

Sewer Fund

Seasonal

Water Fund

Seasonal

TOTAL PROPRIETARY FUNDS

**2019
Actual**

**2020
Amended**

**2021
Budget**

4

4

4

1

1

1

5

5

5

42

33

46

1

1

1

12

12

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13

13

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20

26

25

26

2

1

1

2

0

2

30

26

29

Part Time Personnel Summary

<u>GENERAL FUND</u>	<u>2019 Actual</u>	<u>2020 Amended</u>	<u>2021 Budget</u>
<u>STREETS, HIGHWAYS, PUBLIC IMPROVEMENTS & FLEET</u>			
<u>Local Streets-DPW</u>			
Seasonal	2	0	2
<u>Major Streets-DPW</u>			
Seasonal	4	1	2
TOTAL STREETS, PUBLIC IMPROVEMENTS & FLEET	6	1	4
TOTAL CITY OF AUBURN HILLS- Part Time	119	103	126

2021 - Long-Term Debt Summary

Fund	Debt Description	2021		Total Debt Due as of 1/1/2021		Maturity Year
		Principal	Interest	Principal	Interest	
Government Funds						
Storm Water	SRF - Galloway Drain	45,000	12,563	525,000	68,313	2030
Storm Water	SRF - Storm Water Retrofit	5,000	1,879	77,658	11,237	2030
SA Debt	Roads Special Assessment	175,000	22,874	1,190,000	87,244	2027
Cap Imp Debt	Capital Improvement Debt	400,000	163,800	5,660,000	1,077,600	2032
		625,000	201,115	7,452,658	1,244,393	
Proprietary Funds						
Sewer/Water	SRF - Sanitary Sewer Rehabilitation	60,000	15,625	655,000	84,938	2030
Sewer/Water	OMID Interceptor Drain 2010A	42,150	12,643	526,795	75,711	2031
Sewer/Water	OMID Interceptor Drain 2011A	48,300	18,250	729,985	134,023	2033
Sewer/Water	OMID Interceptor Drain 2013A	104,833	33,484	1,674,196	222,266	2034
Sewer/Water	OMID Interceptor Drain 2019A	11,736	2,482	140,005	13,775	2030
Sewer/Water	OMID Interceptor Drain 2019B	118,298	5,341	344,556	14,179	2025
Sewer/Water	Clinton River SRF	94,909	48,502	2,130,756	455,965	2038
		480,226	136,325	6,201,293	1,000,857	
TOTAL LONG-TERM DEBT		1,105,226	337,441	13,653,951	2,245,250	



**State Revolving Fund-Galloway Bond 5296-01
Storm Water Management Fund 101-445
2021 - Debt Service Requirements***

		Issue Date	09/16/09		
		Principal	\$936,000		
		Interest Rate	2.50%		
Payment Date	101-445-994.000 Principal Due	101-445-995.100 Interest Due	Total Payment	Total Fiscal Year	Interest by Fiscal Year
2011	35,000.00	18,549.42	53,549.42	53,549.42	18,549.42
04/01/12	36,000.00	11,938.64	47,938.64		
10/01/12		10,812.50	10,812.50	58,751.14	22,751.14
04/01/13	40,000.00	10,812.50	50,812.50		
10/01/13		10,312.50	10,312.50	61,125.00	21,125.00
04/01/14	40,000.00	10,312.50	50,312.50		
10/1/214		9,812.50	9,812.50	60,125.00	20,125.00
04/01/15	40,000.00	9,812.50	49,812.50		
10/01/15		9,312.50	9,312.50	59,125.00	19,125.00
04/01/16	40,000.00	9,312.50	49,312.50		
10/01/16		8,812.50	8,812.50	58,125.00	18,125.00
04/01/17	45,000.00	8,812.50	53,812.50		
10/01/17		8,250.00	8,250.00	62,062.50	17,062.50
04/01/18	45,000.00	8,250.00	53,250.00		
10/01/18		7,687.50	7,687.50	60,937.50	15,937.50
04/01/19	45,000.00	7,687.50	52,687.50		
10/01/19		7,125.00	7,125.00	59,812.50	14,812.50
04/01/20	45,000.00	7,125.00	52,125.00		
10/01/20		6,562.50	6,562.50	58,687.50	13,687.50
04/01/21	45,000.00	6,562.50	51,562.50		
10/01/21		6,000.00	6,000.00	57,562.50	12,562.50
04/01/22	50,000.00	6,000.00	56,000.00		
10/01/22		5,375.00	5,375.00	61,375.00	11,375.00
04/01/23	50,000.00	5,375.00	55,375.00		
10/01/23		4,750.00	4,750.00	60,125.00	10,125.00
04/01/24	50,000.00	4,750.00	54,750.00		
10/01/24		4,125.00	4,125.00	58,875.00	8,875.00
04/01/25	50,000.00	4,125.00	54,125.00		
10/01/25		3,500.00	3,500.00	57,625.00	7,625.00
04/01/26	55,000.00	3,500.00	58,500.00		
10/01/26		2,812.50	2,812.50	61,312.50	6,312.50
04/01/27	55,000.00	2,812.50	57,812.50		
10/01/27		2,125.00	2,125.00	59,937.50	4,937.50
04/01/28	55,000.00	2,125.00	57,125.00		
10/01/28		1,437.50	1,437.50	58,562.50	3,562.50
04/01/29	55,000.00	1,437.50	56,437.50		
10/01/29		750.00	750.00	57,187.50	2,187.50
04/01/30	60,000.00	750.00	60,750.00	60,750.00	750.00
Total Due	\$525,000.00	\$68,312.50	\$593,312.50	\$593,312.50	\$68,312.50
Total Debt	\$936,000.00	\$249,613.06	\$1,185,613.06	\$1,185,613.06	\$249,613.06

103*Based on amortization schedule from DEQ dated 10/26/2011

**State Revolving Fund-Storm Water Retrofit 5296-01
Storm Water Management Fund 101-445
2021 - Debt Service Requirements***

Issue Date **09/21/09**
Principal **\$126,658**
Interest Rate **2.50%**

Payment Date	101-445-994.000 Principal Due	101-445-995.100 Interest Due	Total Payment	Total Fiscal Year	Interest by Fiscal Year
2010	0.00	1,313.55	1,313.55	1,313.55	1,313.55
2011	4,000.00	2,667.32	6,667.32	6,667.32	2,667.32
04/01/12	5,000.00	1,397.66	6,397.66		
10/01/12		1,413.17	1,413.17	7,810.83	2,810.83
04/01/13	5,000.00	1,462.48	6,462.48		
10/01/13		1,408.23	1,408.23	7,870.71	2,870.71
04/01/14	5,000.00	1,408.23	6,408.23		
10/01/14		1,345.73	1,345.73	7,753.96	2,753.96
04/01/15	5,000.00	1,345.73	6,345.73		
10/01/15		1,283.23	1,283.23	7,628.96	2,628.96
04/01/16	5,000.00	1,283.23	6,283.23		
10/01/16		1,220.73	1,220.73	7,503.96	2,503.96
04/01/17	5,000.00	1,220.73	6,220.73		
10/01/17		1,158.23	1,158.23	7,378.96	2,378.96
04/01/18	5,000.00	1,158.23	6,158.23		
10/01/18		1,095.73	1,095.73	7,253.96	2,253.96
04/01/19	5,000.00	1,095.73	6,095.73		
10/01/19		1,033.23	1,033.23	7,128.96	2,128.96
04/01/20	5,000.00	1,033.23	6,033.23		
10/01/20		970.73	970.73	7,003.96	2,003.96
04/01/21	5,000.00	970.73	5,970.73		
10/01/21		908.23	908.23	6,878.96	1,878.96
04/01/22	5,000.00	908.23	5,908.23		
10/01/22		845.73	845.73	6,753.96	1,753.96
04/01/23	5,000.00	845.73	5,845.73		
10/01/23		783.23	783.23	6,628.96	1,628.96
04/01/24	5,000.00	783.23	5,783.23		
10/01/24		720.73	720.73	6,503.96	1,503.96
04/01/25	7,658.00	720.73	8,378.73		
10/01/25		625.00	625.00	9,003.73	1,345.73
04/01/26	10,000.00	625.00	10,625.00		
10/01/26		500.00	500.00	11,125.00	1,125.00
04/01/27	10,000.00	500.00	10,500.00		
10/01/27		375.00	375.00	10,875.00	875.00
04/01/28	10,000.00	375.00	10,375.00		
10/01/28		250.00	250.00	10,625.00	625.00
04/01/29	10,000.00	250.00	10,250.00		
10/01/29		125.00	125.00	10,375.00	375.00
04/01/30	10,000.00	125.00	10,125.00	10,125.00	125.00
Total Due	\$77,658.00	\$11,236.57	\$88,894.57	\$88,894.57	\$11,236.57
Total Debt	\$126,658.00	\$37,551.70	\$164,209.70	\$164,209.70	\$37,551.70

*Based on amortization schedule from DEQ dated 7/27/2012



Special Assessment Bond Series 852-908 2021 - Debt Service Requirements

		Issue Date		11/02/17		
		Principal		\$1,665,000		
Payment Date	852-908-994.000	Interest Rate	852-908-995.100	Total Payment	Total Fiscal Year	Interest by Fiscal Year
	Principal Due		Interest Due			
06/01/18	125,000	2.00%	19,811	144,811		35,623
12/01/18			15,812	15,812	160,623	
06/01/19	175,000	2.00%	15,812	190,812		29,874
12/01/19			14,062	14,062	204,874	
06/01/20	175,000	2.00%	14,062	189,062		26,374
12/01/20			12,312	12,312	201,374	
06/01/21	175,000	2.00%	12,312	187,312		22,874
12/01/21			10,562	10,562	197,874	
06/01/22	175,000	2.00%	10,562	185,562		19,374
12/01/22			8,812	8,812	194,374	
06/01/23	170,000	2.00%	8,812	178,812		15,924
12/01/23			7,112	7,112	185,924	
06/01/24	170,000	2.00%	7,112	177,112		12,524
12/01/24			5,412	5,412	182,524	
06/01/25	170,000	2.00%	5,412	175,412		9,124
12/01/25			3,712	3,712	179,124	
06/01/26	165,000	2.25%	3,712	168,712		5,568
12/01/26			1,856	1,856	170,568	
06/01/27	165,000	2.25%	1,856	166,856	166,856	1,856
Total Due	\$1,190,000		\$87,244		\$1,277,244	\$87,244
Total Debt	\$1,665,000		\$179,115	\$1,844,115	\$1,844,115	\$179,115



Capital Improvement Bond 350-907 2021 - Debt Service Requirements

		Issue Date Principal Interest Rate	11/02/17 \$6,865,000.00 3.00%		
Payment Date	350-907-994.000 Principal Due	350-907-995.100 Interest Due	Total Payment	Total Fiscal Year	Interest by Fiscal Year
06/01/18	445,000.00	119,565.42	564,565.42		215,865.42
12/01/18		96,300.00	96,300.00	660,865.42	
06/01/19	375,000.00	96,300.00	471,300.00		186,975.00
12/01/19		90,675.00	90,675.00	561,975.00	
06/01/20	385,000.00	90,675.00	475,675.00		175,575.00
12/01/20		84,900.00	84,900.00	560,575.00	
06/01/21	400,000.00	84,900.00	484,900.00		163,800.00
12/01/21		78,900.00	78,900.00	563,800.00	
06/01/22	410,000.00	78,900.00	488,900.00		151,650.00
12/01/22		72,750.00	72,750.00	561,650.00	
06/01/23	425,000.00	72,750.00	497,750.00		139,125.00
12/01/23		66,375.00	66,375.00	564,125.00	
06/01/24	435,000.00	66,375.00	501,375.00		126,225.00
12/01/24		59,850.00	59,850.00	561,225.00	
06/01/25	450,000.00	59,850.00	509,850.00		112,950.00
12/01/25		53,100.00	53,100.00	562,950.00	
06/01/26	465,000.00	53,100.00	518,100.00		99,225.00
12/01/26		46,125.00	46,125.00	564,225.00	
06/01/27	475,000.00	46,125.00	521,125.00		85,125.00
12/01/27		39,000.00	39,000.00	560,125.00	
06/01/28	490,000.00	39,000.00	529,000.00		70,650.00
11/30/28		31,650.00	31,650.00	560,650.00	
06/01/29	505,000.00	31,650.00	536,650.00		55,725.00
12/01/29		24,075.00	24,075.00	560,725.00	
06/01/30	520,000.00	24,075.00	544,075.00		40,350.00
12/01/30		16,275.00	16,275.00	560,350.00	
06/01/31	535,000.00	16,275.00	551,275.00		24,525.00
12/01/31		8,250.00	8,250.00	559,525.00	
06/01/32	550,000.00	8,250.00	558,250.00		8,250.00
12/01/32				558,250.00	
Total Due	\$5,660,000.00	\$1,077,600.00	\$6,737,600.00	\$6,737,600.00	\$1,077,600.00
Total Debt	\$6,865,000.00	\$1,656,015.42	\$8,521,015.42	\$8,521,015.42	\$1,656,015.42

**State Revolving Fund-Sanitary Sewer Rehabilitation 5341-01
Sewer Fund 592-535
2021 - Debt Service Requirements***

		Issue Date	09/21/09		
		Principal	\$1,198,696		
		Interest Rate	2.50%		
	592-535-994.000	592-535-995.200			
Payment Date	Principal Due	Interest Due	Total Payment	Total Fiscal Year	Interest by Fiscal Year
2010		\$2,683.86	\$2,683.86	\$2,683.86	\$2,683.86
2011	49,000.00	24,894.89	73,894.89	73,894.89	24,894.89
04/01/12	49,696.00	14,217.96	63,913.96		
10/01/12		13,750.00	13,750.00	77,663.96	27,967.96
04/01/13	55,000.00	13,750.00	68,750.00		
10/01/13		13,062.50	13,062.50	81,812.50	26,812.50
04/01/14	55,000.00	13,062.50	68,062.50		
10/1/214		12,375.00	12,375.00	80,437.50	25,437.50
04/01/15	55,000.00	12,375.00	67,375.00		
10/01/15		11,687.50	11,687.50	79,062.50	24,062.50
04/01/16	55,000.00	11,687.50	66,687.50		
10/01/16		11,000.00	11,000.00	77,687.50	22,687.50
04/01/17	55,000.00	11,000.00	66,000.00		
10/01/17		10,312.50	10,312.50	76,312.50	21,312.50
04/01/18	55,000.00	10,312.50	65,312.50		
10/01/18		9,625.00	9,625.00	74,937.50	19,937.50
04/01/19	55,000.00	9,625.00	64,625.00		
10/01/19		8,937.50	8,937.50	73,562.50	18,562.50
04/01/20	60,000.00	8,937.50	68,937.50		
10/01/20		8,187.50	8,187.50	77,125.00	17,125.00
04/01/21	60,000.00	8,187.50	68,187.50		
10/01/21		7,437.50	7,437.50	75,625.00	15,625.00
04/01/22	60,000.00	7,437.50	67,437.50		
10/01/22		6,687.50	6,687.50	74,125.00	14,125.00
04/01/23	60,000.00	6,687.50	66,687.50		
10/01/23		5,937.50	5,937.50	72,625.00	12,625.00
04/01/24	60,000.00	5,937.50	65,937.50		
10/01/24		5,187.50	5,187.50	71,125.00	11,125.00
04/01/25	65,000.00	5,187.50	70,187.50		
10/01/25		4,375.00	4,375.00	74,562.50	9,562.50
04/01/26	70,000.00	4,375.00	74,375.00		
10/01/26		3,500.00	3,500.00	77,875.00	7,875.00
04/01/27	70,000.00	3,500.00	73,500.00		
10/01/27		2,625.00	2,625.00	76,125.00	6,125.00
04/01/28	70,000.00	2,625.00	72,625.00		
10/01/28		1,750.00	1,750.00	74,375.00	4,375.00
04/01/29	70,000.00	1,750.00	71,750.00		
10/01/29		875.00	875.00	72,625.00	2,625.00
04/01/30	70,000.00	875.00	70,875.00	70,875.00	875.00
Total Due	\$655,000.00	\$84,937.50	\$739,937.50	\$739,937.50	\$84,937.50
Total Debt	\$1,198,696.00	\$316,421.71	\$1,515,117.71	\$1,515,117.71	\$316,421.71

*Based on amortization schedule from DEQ dated 01/31/2012



Oakland-Macomb Interceptor Drain Bond, Series 2010A 2020 - Debt Service Requirements

Sewer Fund 592-535, Auburn Hills Share 3.3059%

	Project Issue Date	5368-01 07/20/10	Principal Interest Rate	\$862,046 2.50%		
	592-535-994.000	592-535-995.100				
Payment Date	Principal Due	Interest Due	Total Payment	Total Fiscal Year	Total By Fiscal Year	
10/01/10		14,367.44	14,367.44	14,367.44	14,367.44	
04/01/11	0.00	10,775.58	10,775.58			
10/01/11		10,775.68	10,775.68	21,551.26	21,551.26	
04/01/12	33,587.94	10,775.58	44,363.52			
10/01/12		10,355.73	10,355.73	54,719.25	21,131.31	
04/01/13	34,546.66	10,355.73	44,902.39			
10/01/13		9,923.90	9,923.90	54,826.29	20,279.63	
04/01/14	35,373.13	9,923.90	45,297.03			
10/1/214		9,481.73	9,481.73	54,778.76	19,405.63	
04/01/15	36,199.61	9,481.73	45,681.34			
10/01/15		9,029.24	9,029.24	54,710.58	18,510.97	
04/01/16	37,191.38	9,029.24	46,220.62			
10/01/16		8,564.35	8,564.35	54,784.97	17,593.59	
04/01/17	38,183.15	8,564.35	46,747.50			
10/01/17		8,087.06	8,087.06	54,834.56	16,651.41	
04/01/18	39,009.62	8,087.06	47,096.68			
10/01/18		7,599.44	7,599.44	54,696.12	15,686.50	
04/01/19	40,001.39	7,599.44	47,600.83			
10/01/19		7,099.42	7,099.42	54,700.25	14,698.86	
04/01/20	41,158.46	7,099.42	48,257.88			
10/01/20		6,584.94	6,584.94	54,842.82	13,684.36	
04/01/21	42,150.23	6,584.94	48,735.17			
10/01/21		6,058.06	6,058.06	54,793.23	12,643.00	
04/01/22	43,142.00	6,058.06	49,200.06			
10/01/22		5,518.79	5,518.79	54,718.85	11,576.85	
04/01/23	44,299.06	5,518.79	49,817.85			
10/01/23		4,965.05	4,965.05	54,782.90	10,483.84	
04/01/24	45,456.13	4,965.05	50,421.18			
10/01/24		4,396.85	4,396.85	54,818.03	9,361.90	
04/01/25	46,613.19	4,396.85	51,010.04			
10/01/25		3,814.18	3,814.18	54,824.22	8,211.03	
04/01/26	47,770.26	3,814.18	51,584.44			
10/01/26		3,217.05	3,217.05	54,801.49	7,031.23	
04/01/27	48,927.32	3,217.05	52,144.37			
10/01/27		2,605.46	2,605.46	54,749.83	5,822.51	
04/01/28	50,249.68	2,605.46	52,855.14			
10/01/28		1,977.34	1,977.34	54,832.48	4,582.80	
04/01/29	51,406.75	1,977.34	53,384.09			
10/01/29		1,334.76	1,334.76	54,718.85	3,312.10	
04/01/30	52,729.11	1,334.76	54,063.87			
10/01/30		675.64	675.64	54,739.51	2,010.40	
04/01/31	54,051.47	675.64	54,727.11	54,727.11	675.64	
Total Due	\$ 526,795.20	\$ 75,711.30	\$ 602,506.50	\$ 602,506.50	\$ 75,711.30	
Total Debt	\$ 862,046.54	\$ 269,272.26	\$ 1,131,318.80	\$ 1,131,318.80	\$ 269,272.26	



Oakland-Macomb Interceptor Drain Bond, Series 2011 2021 - Debt Service Requirements

Principal	\$1,036,225				
Project	5368-02				
Issue Date	01/01/12	Sewer Fund 592-535, Auburn Hills Share 4.058854%			
	592-535-994.000	592-535-995.100			
Payment Date	Principal Due	Interest Due 2.5%	Total Payment	Total Fiscal Year	Interest by Fiscal Year
04/01/12		6,476.41	6,476.41		
10/01/12		12,952.82	12,952.82	19,429.23	19,429.23
04/01/13		12,952.82	12,952.82		
10/01/13		12,952.82	12,952.82	25,905.64	25,905.64
04/01/14		12,952.82	12,952.82		
10/01/14	40,588.54	12,952.82	53,541.36	66,494.18	25,905.64
04/01/15		11,484.90	11,484.90		
10/01/15	41,603.25	11,484.90	53,088.15	64,573.05	22,969.80
04/01/16		11,784.28	11,784.28		
10/01/16	42,617.97	11,925.42	54,543.39	66,327.67	23,709.70
04/01/17		11,392.70	11,392.70		
10/01/17	43,632.68	11,392.70	55,025.38	66,418.08	22,785.40
04/01/18		10,847.29	10,847.29		
10/01/18	44,850.34	10,847.29	55,697.63	66,544.92	21,694.58
04/01/19		10,286.66	10,286.66		
10/01/19	45,865.05	10,286.66	56,151.71	66,438.37	20,573.32
04/01/20		9,713.34	9,713.34		
10/01/20	47,082.71	9,713.34	56,796.05	66,509.39	19,426.68
04/01/21		9,124.81	9,124.81		
10/01/21	48,300.36	9,124.81	57,425.17	66,549.98	18,249.62
04/01/22		8,521.06	8,521.06		
10/01/22	49,315.08	8,521.06	57,836.14	66,357.20	17,042.12
04/01/23		7,904.62	7,904.62		
10/01/23	50,735.68	7,904.62	58,640.30	66,544.92	15,809.24
04/01/24		7,270.42	7,270.42		
10/01/24	51,953.33	7,270.42	59,223.75	66,494.17	14,540.84
04/01/25		6,621.01	6,621.01		
10/01/25	53,170.99	6,621.01	59,792.00	66,413.01	13,242.02
04/01/26		5,956.37	5,956.37		
10/01/26	54,591.59	5,956.37	60,547.96	66,504.33	11,912.74
04/01/27		5,273.97	5,273.97		
10/01/27	56,012.19	5,273.97	61,286.16	66,560.13	10,547.94
04/01/28		4,573.82	4,573.82		
10/01/28	57,229.84	4,573.82	61,803.66	66,377.48	9,147.64
04/01/29		3,858.45	3,858.45		
10/01/29	58,650.44	3,858.45	62,508.89	66,367.34	7,716.90
04/01/30		3,125.32	3,125.32		
10/01/30	60,273.98	3,125.32	63,399.30	66,524.62	6,250.64
04/01/31		2,371.89	2,371.89		
10/01/31	61,694.58	2,371.89	64,066.47	66,438.36	4,743.78
04/01/32		1,600.71	1,600.71		
10/01/32	63,318.12	1,600.71	64,918.83	66,519.54	3,201.42
04/01/33		809.23	809.23		
10/01/33	64,738.72	809.23	65,547.95	66,357.18	1,618.46
Total Due	\$729,984.90	\$134,023.36	\$864,008.26	\$864,008.26	\$134,023.36
Total Debt	\$1,036,225.44	\$336,423.35	\$1,372,648.79	\$1,372,648.79	\$336,423.35



Oakland-Macomb Interceptor Drain Drainage District Drain Bonds (Series 2013A) (Limited Tax General Obligation) 2021 - Debt Service Requirements

Project Principal	5368-03 \$2,261,189	Auburn Hills Share 3.471275%			
Payment Date	592-535-994.000 Principal Due	592-535-995.100 Interest Due 2.0%	Total Payment	Total Fiscal Year	Interest by Fiscal Year
10/01/13		\$11,305.94	\$11,305.94	\$11,305.94	\$11,305.94
04/01/14		22,611.89	\$22,611.89		
10/01/14		22,611.89	\$22,611.89	45,223.78	45,223.78
04/01/15		22,611.89	\$22,611.89		
10/01/15	\$93,030.17	22,611.89	\$115,642.06	138,253.95	138,253.95
04/01/16		21,681.58	\$21,681.58		
10/01/16	94,939.37	21,681.58	\$116,620.95	138,302.53	138,302.53
04/01/17		20,732.19	\$20,732.19		
10/01/17	96,848.57	20,732.19	\$117,580.76	138,312.95	138,312.95
04/01/18		19,763.70	\$19,763.70		
10/01/18	98,757.77	19,763.70	\$118,521.47	138,285.17	138,285.17
04/01/19		18,776.13	\$18,776.13		
10/01/19	100,666.98	18,776.13	\$119,443.11	138,219.24	138,219.24
04/01/20		17,769.46	\$17,769.46		
10/01/20	102,749.74	17,769.46	\$120,519.20	138,288.66	138,288.66
04/01/21		16,741.96	\$16,741.96		
10/01/21	104,832.51	16,741.96	\$121,574.47	138,316.43	138,316.43
04/01/22		15,693.63	\$15,693.63		
10/01/22	106,915.27	15,693.63	\$122,608.90	138,302.53	138,302.53
04/01/23		14,624.48	\$14,624.48		
10/01/23	108,998.04	14,624.48	\$123,622.52	138,247.00	138,247.00
04/01/24		13,534.50	\$13,534.50		
10/01/24	111,254.36	13,534.50	\$124,788.86	138,323.36	138,323.36
04/01/25		12,421.96	\$12,421.96		
10/01/25	113,337.13	12,421.96	\$125,759.09	138,181.05	138,181.05
04/01/26		11,288.59	\$11,288.59		
10/01/26	115,767.02	11,288.59	\$127,055.61	138,344.20	138,344.20
04/01/27		10,130.92	\$10,130.92		
10/01/27	118,023.35	10,130.92	\$128,154.27	138,285.19	138,285.19
04/01/28		8,950.68	\$8,950.68		
10/01/28	120,453.24	8,950.68	\$129,403.92	138,354.60	138,354.60
04/01/29		7,746.15	\$7,746.15		
10/01/29	122,709.57	7,746.15	\$130,455.72	138,201.87	138,201.87
04/01/30					
10/01/30	125,313.03		\$125,313.03	125,313.03	125,313.03
04/01/31					
10/01/31	127,742.92		\$127,742.92	127,742.92	127,742.92
04/01/32					
10/01/32	130,346.68		\$130,346.68	130,346.68	130,346.68
04/01/33					
10/01/33	132,949.83		\$132,949.83	132,949.83	132,949.83
04/01/34					
10/01/34	135,553.29		\$135,553.29	135,553.29	135,553.29
Total Due	\$1,674,196.24	\$222,265.74	\$1,896,461.98	\$1,896,461.98	\$1,896,461.98
110 Total Debt	\$2,261,188.84	\$521,465.36	\$2,782,654.20	\$2,782,654.20	\$2,782,654.20



Oakland-Macomb Interceptor Drain Bond, Series 2019A

2021 - Debt Service Requirements

Sewer Fund 592-535, Auburn Hills Share 3.3059%

Project		5368-01	Principal	\$149,096	
Issue Date		07/11/05	Interest Rate	1.850%	
Payment Date	592-535-994.000 Principal Due	592-535-995.100 Interest Due	Total Payment	Total By Year	Total Interest By Year
04/01/20	9,091.23	781.51	9,872.74		
10/01/20		1,295.05	1,295.05	11,167.79	2,076.56
04/01/21	11,735.95	1,295.05	13,031.00		
10/01/21		1,186.49	1,186.49	14,217.49	2,481.54
04/01/22	12,066.54	1,186.49	13,253.03		
10/01/22		1,074.87	1,074.87	14,327.90	2,261.36
04/01/23	12,562.42	1,074.87	13,637.29		
10/01/23		958.67	958.67	14,595.96	2,033.54
04/01/24	13,223.60	958.67	14,182.27		
10/01/24		836.35	836.35	15,018.62	1,795.02
04/01/25	13,719.49	836.35	14,555.84		
10/01/25		709.45	709.45	15,265.29	1,545.80
04/01/26	14,215.37	709.45	14,924.82		
10/01/26		577.95	577.95	15,502.77	1,287.40
04/01/27	14,711.26	577.95	15,289.21		
10/01/27		441.87	441.87	15,731.08	1,019.82
04/01/28	15,207.14	441.87	15,649.01		
10/01/28		301.21	301.21	15,950.22	743.08
04/01/29	16,033.62	301.21	16,334.83		
10/01/29		152.90	152.90	16,487.73	454.11
04/01/30	16,529.50	152.90	16,682.40		
10/01/30				16,682.40	152.90
Total Due	\$ 140,004.89	\$ 13,774.57	\$ 153,779.46	\$ 153,779.46	\$ 13,774.57
Total Debt	\$ 149,096.12	\$ 15,851.13	\$ 164,947.25	\$ 164,947.25	\$ 15,851.13



Oakland-Macomb Interceptor Drain Bond, Series 2019B 2021 - Debt Service Requirements

Issue Date 2019
Principal \$597,804.66 Sewer Fund 592-535, Auburn Hills Share 11.4852%

	592-535-994.000		592-535-995.100			
Payment Date	Principal Due	Interest Rate	Interest Due	Total Payment	Total By Year	Total Interest By Year
10/01/20	253,248.66	1.550	7,258.35	260,507.01	260,507.01	7,258.35
04/01/21			2,670.31	2,670.31		
10/01/21	118,297.56	1.550	2,670.31	120,967.87	123,638.18	5,340.62
04/01/22			1,753.50	1,753.50		
10/01/22	55,128.96	1.550	1,753.50	56,882.46	58,635.96	3,507.00
04/01/23			1,326.25	1,326.25		
10/01/23	56,277.48	1.550	1,326.25	57,603.73	58,929.98	2,652.50
04/01/24			890.10	890.10		
10/01/24	56,851.74	1.550	890.10	57,741.84	58,631.94	1,780.20
04/01/25			449.50	449.50		
10/01/25	58,000.26	1.550	449.50	58,449.76	58,899.26	899.00
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Total Due	\$344,556.00		\$14,179.32	\$358,735.32	\$358,735.32	\$14,179.32
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Total Debt	\$597,804.66		\$21,437.67	\$619,242.33	\$619,242.33	\$21,437.67



**Clinton River Water Resource Recover Facility
Drainage District Drain Bond, Series 2020 (SRF), \$4,992,591**

ESTIMATED DEBT SERVICE SCHEDULE - CITY OF AUBURN HILLS PORTION (7.8437538%)

	592-535-994.000	592-535-995.200	Total Debt Service	Annual Total
Date	Principal	Interest		
04/01/18	-	569.23	569.23	
10/01/18	-	2,480.32	2,480.32	3,049.55
04/01/19	-	13,338.41	13,338.41	-
10/01/19	90,203.17	21,294.89	111,498.06	124,836.47
04/01/20	-	24,180.50	24,180.50	
10/01/20	92,556.29	25,577.10	118,133.40	142,313.89
04/01/21	-	24,250.77	24,250.77	
10/01/21	94,909.42	24,250.77	119,160.19	143,410.95
04/01/22	-	23,064.40	23,064.40	
10/01/22	97,262.55	23,064.40	120,326.95	143,391.34
04/01/23	-	21,848.62	21,848.62	
10/01/23	99,615.67	21,848.62	121,464.29	143,312.91
04/01/24	-	20,603.42	20,603.42	
10/01/24	102,360.99	20,603.42	122,964.41	143,567.83
04/01/25	-	19,323.91	19,323.91	
10/01/25	105,106.30	19,323.91	124,430.21	143,754.12
04/01/26	-	18,010.08	18,010.08	
10/01/26	107,459.43	18,010.08	125,469.51	143,479.59
04/01/27	-	16,666.84	16,666.84	
10/01/27	110,204.74	16,666.84	126,871.58	143,538.41
04/01/28	-	15,289.28	15,289.28	
10/01/28	112,950.05	15,289.28	128,239.33	143,528.61
04/01/29	-	13,877.40	13,877.40	
10/01/29	116,087.56	13,877.40	129,964.96	143,842.36
04/01/30	-	12,426.31	12,426.31	
10/01/30	118,832.87	12,426.31	131,259.18	143,685.48
04/01/31	-	10,940.90	10,940.90	
10/01/31	121,970.37	10,940.90	132,911.27	143,852.16
04/01/32	-	9,416.27	9,416.27	
10/01/32	125,107.87	9,416.27	134,524.14	143,940.41
04/01/33	-	7,852.42	7,852.42	
10/01/33	128,245.37	7,852.42	136,097.79	143,950.21
04/01/34	-	6,249.35	6,249.35	
10/01/34	131,382.88	6,249.35	137,632.23	143,881.58
04/01/35	-	4,607.06	4,607.06	
10/01/35	134,520.38	4,607.06	139,127.44	143,734.51
04/01/36	-	2,925.56	2,925.56	
10/01/36	138,050.07	2,925.56	140,975.63	143,901.19
04/01/37	-	1,199.93	1,199.93	
10/01/37	141,579.76	1,199.93	142,779.69	143,979.62
04/01/38	-	(569.81)	(569.81)	
10/01/38	145,109.45	(569.81)	144,539.63	143,969.82
Total Due	\$ 2,130,756	\$ 455,965	\$ 2,586,721	\$ 2,586,721
Total Debt	\$ 2,313,515	\$ 543,406	\$ 2,856,921	\$ 2,856,921