

2019 Adopted Budget

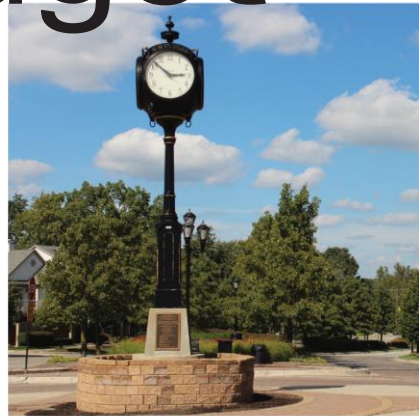
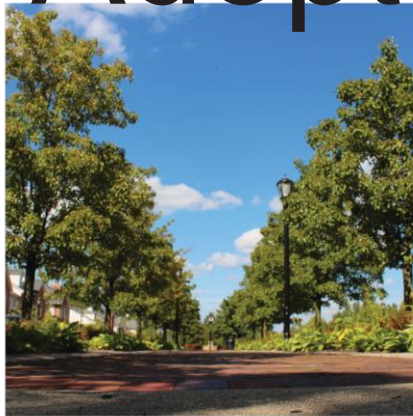


Table of Contents

<u>Tab</u>		<u>Page</u>
	City of Auburn Hills Organizational Chart	i
	Fund and Department Numbers	ii
1	Budget Message	iii-ix
2	<u>SUMMARY INFORMATION</u>	
	<u>Mission, Vision, & Values Statement</u>	1
	<u>Elected Officials</u>	2
	<u>Administrative Staff</u>	3
	<u>Community Profile</u>	4-7
	<u>Millage Rates</u>	
	Millage Rates & Tax Disbursement Summary 2009 - 2018	8
	Graph - General Fund Tax Disbursements 2009-2023	9
	Graph - Millage Comparison of Oakland County Municipalities 2016-2017	10
	Graph - Property Tax Revenue Projections	11
	2018 Tax Rate Request - Form L-4029	12
	<u>Fund Balances</u>	
	2018 Amended 2019 Original Revenue, Expense, and Fund Balance Summary	13
	<u>Total Revenues and Expenses</u>	
	2019 Budget Revenues by Fund & Revenue Classification	14
	Graph - 2019 Budget Revenues by Account Classification	15
	Graph - 2019 Budget Expenditures by Account Classification	16
	2019 Budget and Five Year Projection - All Funds Summary	17
	2019 Budget Assumptions	18
3	<u>GENERAL FUND</u>	
101	General Fund - Fund Balance 2017 - 2023	19
	General Fund Summary - Revenues & Expenses by Classification 2017 - 2023	20
	Graph - General Fund 2017-2023 Budget Revenues Comparison	21
	Graph - General Fund 2019 Budget Expenditures by Function	22
	General Fund - General Operating Revenue & Expenses 2017-2023	23
	General Fund Departmental Expenses 2017 - 2023	24-26
	<u>GENERAL FUND - ADMINISTRATION</u>	
101	City Council	24
172	City Manager	24
215	City Clerk	24
253	Treasurer/Finance	25
257	Assessing	25
261	General Administration	25
270	Human Resources	26
441	DPW Management Services	26
892	Pension Board	26
	General Fund Administrative Personnel	27

Table of Contents

GENERAL FUND - INFRASTRUCTURE AND CAPITAL OUTLAYS

445	Storm Water Management	28
901	Capital Improvements	28
	Infrastructure Personnel	28

GENERAL FUND - GENERAL SUPPORT

265	Facilities	29
266	Parks and Grounds	29
883	Information Services	29
	General Support Personnel	30

GENERAL FUND - COMMUNITY PROGRAMS

685	Seniors	31
686	Smart Grant	31
751	Recreation	31
	Community Program Personnel	32

GENERAL FUND - PLANNING/DEVELOPMENT

720	Building	33
721	Community Development	33
	Planning/Development Personnel	33

GENERAL FUND - POLICE DEPARTMENT

	Police Department Revenue & Expense Summary	34
301	Police Patrol	35
305	Police Administration	35
312	Police Investigations	35
307	Police Technical Services	36
325	Police Communications	36
	Police Department Personnel	37
	Graph - Police Revenues & Expenditures 2018-2023	38

GENERAL FUND - FIRE DEPARTMENT

	Fire Department Revenue & Expense Summary	39
336	Fire Administration	40
339	Fire Suppression	40
341	Fire Prevention	40
	Fire Department Personnel	40
	Graph - Fire Revenues & Expenditures 2018-2023	41

4 GOVERNMENTAL FUNDS

202-203	Major & Local Streets Revenues, Expenses, & Fund Balance 2017-2023	42
	Graph - Major and Local Roads 2017-2023	43
202	Major Streets Revenues, Expenses, & Fund Balance 2017-2023	44
203	Local Street Fund Revenues, Expenses, & Fund Balance 2017-2023	45
204	Metro Act Fund	46
228	Wayne Disposal Oakland Fund	46
242	Tree Ordinance Fund	47
273	CDBG Grant Fund	47
264	Police Drug Forfeiture Fund (Federal)	48
265	Police Drug Forfeiture Fund (State)	48
350	Capital Improvement Debt Service Fund	49
401	Capital Projects Fund	49
852	Special Assessment Debt Fund	50

Table of Contents

5 INTERNAL SERVICE FUNDS

225	Retiree Health Benefit Fund	51
661	Fleet Management	52
	Graph - Fleet Revenues and Expenditures 2017-2023	53

6 COMPONENT UNIT FUNDS

251	TIFA - 85A Fund	54
252	TIFA - 85B Fund	54
253	TIFA - 86D Fund	55
248	Downtown Development Authority	55
256	Brownfield Authority Fund	56
244	Economic Development Corporation Fund	56

7 ENTERPRISE FUNDS

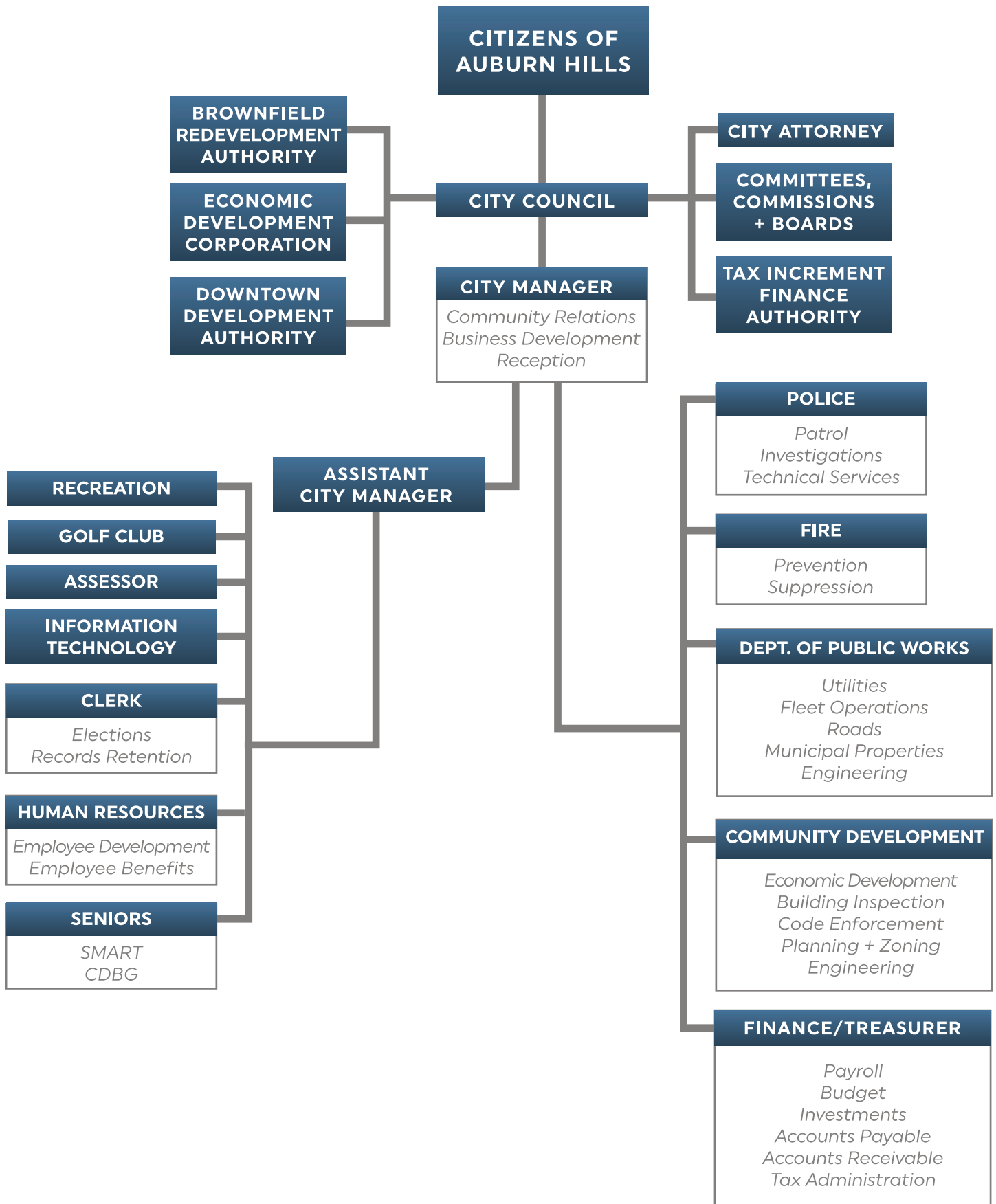
584	Fieldstone Golf Fund	57
592	Consolidated Water and Sewer Fund - Revenues, Expenses, & Cash Balance	58
592	Sewer Department (535) Revenues and Expenses	59
	Water Department (536) Revenues and Expenses	60
	Chart -Water & Sewer Revenues and Expenditures 2018-2023	61

SUPPLEMENTARY SCHEDULES

8	Capital Improvement Impact 2018-2023	62-63
	Capital Improvement Detail 2018-2023	64-86
9	Full-Time Personnel Summary	87-92
10	Long-Term Debt Summary	93
	Debt Service Requirements by Debt Instrument	94-103

CITY OF AUBURN HILLS, MICHIGAN

ORGANIZATIONAL CHART





FUND/DEPARTMENT NUMBERS

Fund	Dept	Fund Description	Fund	Dept	Fund Description
General Fund					
101	000	General Revenues	101	336	Fire Administration
101	101	City Council	101	339	Suppression
101	172	City Manager	101	341	Prevention
101	215	City Clerk	101	441	DPS - Administration
101	253	Finance/Treasurer	101	445	Storm Water
101	257	Assessor	101	685	Senior Citizen
101	261	General Administration	101	686	Smart Grant
101	265	Facilities	101	720	Comm. Development - Building
101	266	Parks and Grounds	101	721	Comm. Development - Administration
101	270	Human Resources	101	751	Recreation
101	301	Patrol & Investigations	101	883	Information Services Department
101	305	Police Administration & Tech Services	101	892	Pension Board
			101	901	Capital Improvements
Governmental Funds			Component Unit Funds:		
202	452	Major Streets	244	729	Economic Development Corp
203	453	Local Streets	248	728	Downtown Development Authority
204	443	Metro Act	251	735	TIFA A
228	526	Wayne Disposal-Oakland	252	736	TIFA B
242	447	Tree Ordinance	253	737	TIFA D
264	304	Forfeitures - Federal	256	740	Brownfield Authority
265	306	Forfeitures - State			
273	747	CDBG Grant Fund	Enterprise Funds		
275	309	Police Grants/Donations			
350	907	Capital Improvement Debt Service	584	753	Fieldstone Golf Club
401	901	Capital Projects	592	535	Sewer Fund
852	908	Special Assessment Debt Service	592	536	Water Fund
Internal Service Funds			Other Funds:		
225	274	Retirees Health Benefits	703		Undistributed Taxes
661	442	Fleet Management	705		Pension Trust Fund
			707		Retiree Health Care Trust Fund



2019 BUDGET – 5 YEAR PROJECTIONS

September 28, 2018

Honorable Mayor Kevin McDaniel and
Members of the Auburn Hills City Council
1827 Squirrel Road
Auburn Hills, MI 48326

Mayor McDaniel and Members of City Council:

In accordance with the City of Auburn Hills charter, staff recommends City Council adopt the enclosed 2019 annual budget. In May, staff began reviewing current year activity, looked at past trends, and considered future needs. Additionally, staff met with City Council during two workshops, specifically to examine the current financial status, review the 2019 recommendations, and have dialogue about projections through 2023. The 2019 budget document meets legal fiscal requirements. The full City of Auburn Hills budget plan provides multiple year projections through 2023 and examines the financial health of the City, utilizing the most current capital plan and considers a variety of assumptions to reflect future revenues and expenditures. The full document is meant to provide details for stakeholders and other interested parties about the upcoming year's financial activities, as well as a longer term perspective which City Council can utilize in its decision making. State mandates, environmental changes, economy shifts, aging infrastructure, new opportunities, and lack of new or continued revenue sources will impact these projections. The City, with the direction of the Mayor and City Council, will continue to adjust its operations to ensure the City's fiscal health. It is always a challenge to develop a long term budget plan that supports the City's commitment to provide the best possible services to residents, while maintaining routine operational costs and continued investment in infrastructure. Staff remained conservative with the available resources expected for 2019, but was successful in including numerous planned road improvements in the projections. While these improvements currently reflect a downward trend in reserves, continued discussion about revenue sources and City needs will shape the actual activity over the next five years.

While property values continue to rise, the limits on property taxable valuations set by the Headlee Amendment and Proposal A directly impact the City's ability to fund general operations, which includes road infrastructure. Further, the elimination of industrial and commercial personal property taxes continues to offset much of the increased real property valuation the City has seen in the past two years. The City has not seen an increase in the General Fund operating millage since 2005. Going forward, the budget plan includes anticipated



2019 BUDGET – 5 YEAR PROJECTIONS

CPI increases in real property taxable valuations through 2023, with adjustments for the personal property value lost through 2022.

While the City's overall fiscal health is currently solid, management continually explores solutions to improve the financial status of future General Fund projections. This has allowed Auburn Hills to remain in an enviable financial position compared to many of the surrounding communities. The City's second largest fund, Water and Sewer, also continues to remain funded at adequate levels to protect the City's costly infrastructure maintained within that fund. This has allowed the City to keep utility increases moderate again in the 2019 plan.

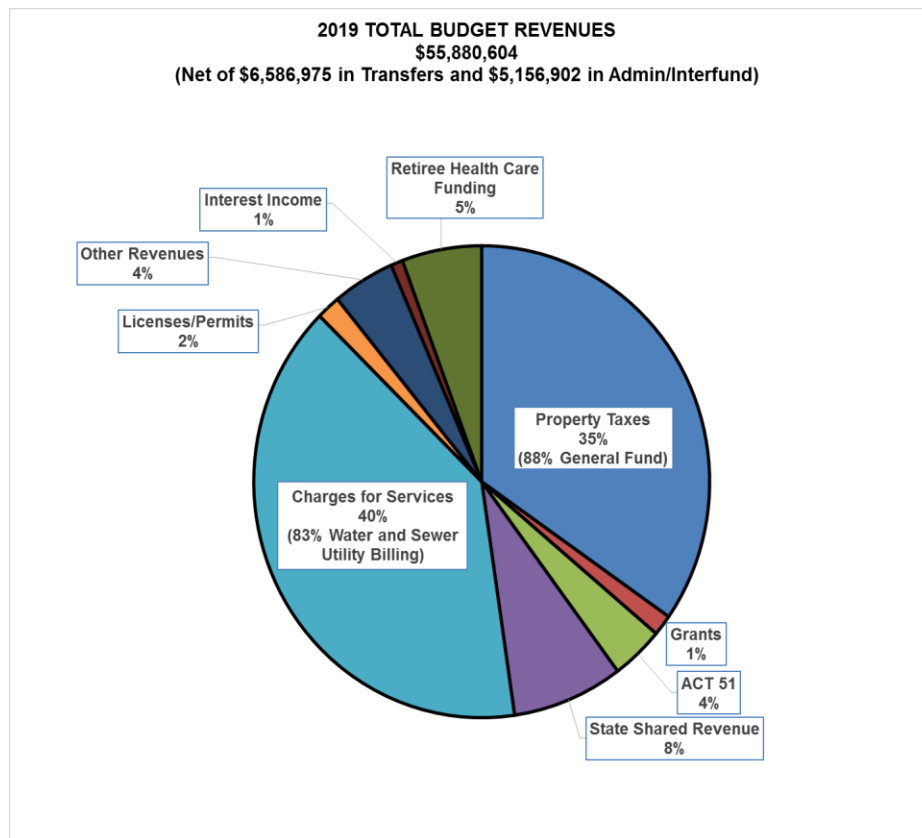
2019 BUDGET OVERVIEW

The total approved budget (appropriations) for fiscal year 2019 for all funds, including component units, is \$68,676,099. Overall, this represents a \$3,819,201 or 5.27% decrease from the prior year's amended budget. This decrease is due to the anticipated completion of the debt funded projects (accounted for in the Capital Projects fund), as well as fewer capital purchases planned in the Water and Sewer fund for 2019 fiscal year. The 2019 budget plan does include, however, increased transfers from the General Fund to Major and Local Roads for continued infrastructure improvements not funded with debt.

	2017	2018	2019
	ACTIVITY	AMENDED	BUDGET
General Fund	\$ 25,758,593	\$ 29,104,322	\$ 33,313,465
Major/Local Roads Fund	2,848,606	5,795,642	8,048,956
Capital Projects Fund	4,461,751	4,284,592	-
Other Non Major Governmental Funds	502,043	797,830	449,815
Debt Service Funds	-	821,490	766,850
Internal Service Funds	3,791,301	5,911,042	4,686,207
Water/Sewer Fund	15,693,915	18,594,954	16,889,261
Fieldstone Golf Club Fund	1,838,633	1,436,408	1,479,631
Component Unit Funds	5,049,734	5,749,020	3,041,914
	\$ 59,944,576	\$ 72,495,300	\$ 68,676,099
		20.94%	-5.27%

REVENUE COMPARISONS

The pie chart below shows the components of the 2019 Budget revenues for the total City. The dependence that the General Fund has on property tax revenues and the support of service charges necessary for the Water and Sewer fund is highlighted. The Retiree Health Care Fund is an Internal Service Fund. The City's required actuarial contribution to Retiree Health Care, plus any additional funding of the trust, is expensed primarily from the General Fund. It is then shown as revenue in the Retiree Health Care Fund. Transfers out of the Retiree Health Care Fund to the Retiree Health Care Trust may then be invested for future expenses.



PROPERTY TAXES

Property Taxes comprise 35% of all 2019 budgeted revenue, excluding transfers of cash between funds and interfund charges for services. (Transfers are primarily from the General Fund to the Major/Local Roads Fund. Interfund charges are for services spread by a proportionate share of departmental expenditures of one fund to another fund for which it serves). In 2019, property taxes reported in this budget are reported in the General Fund and the Component Units: Tax Increment Finance Authority (TIFA) Districts, Brownfield Redevelopment Authority, and Downtown Development Authority (DDA). Total property tax budgeted revenue for 2019 is \$19.4M, of which \$17.0M is planned for in the General Fund. General Fund property tax revenue is used to support the Police, Fire, and General operations of the City. General Fund property tax revenue will support approximately 60.9% of General Fund expenditures in 2019. Property tax revenues are intended to be the primary source of funding for the General Fund.

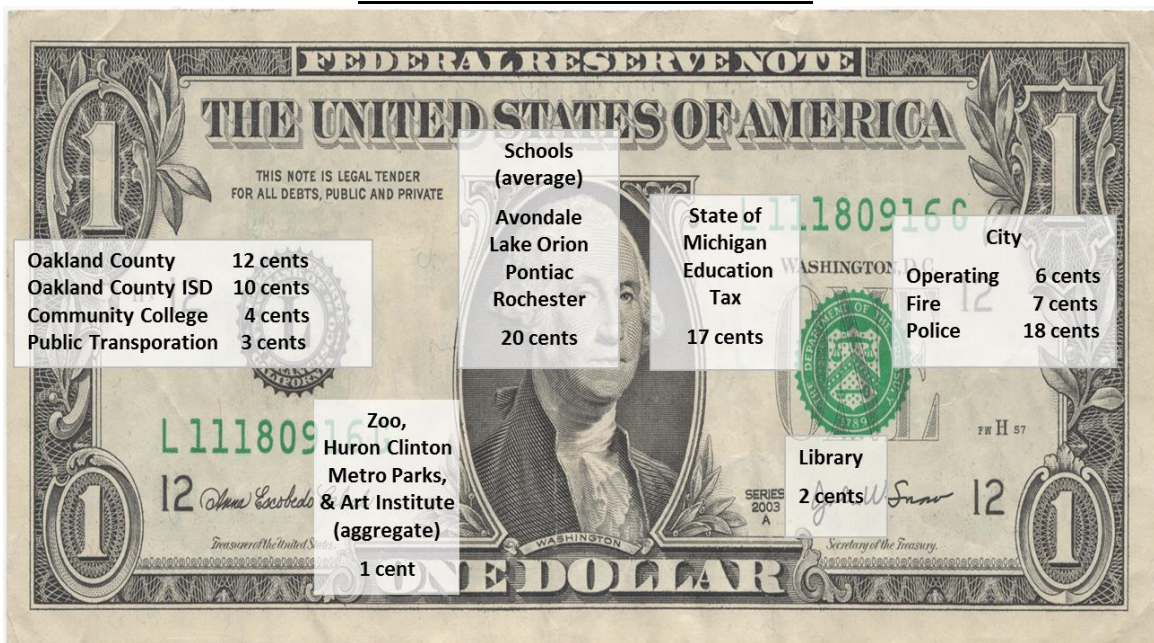
General Fund net property tax revenues for 2017-2019 are shown in the table below:

Net Property Tax Revenues-Governmental Funds				
General Fund	Operating Millages	2017 Actual	2018 Amended Budget	2019 Budget
City Operational	2.11 (same since 2005)	\$ 3,777,168	\$ 3,872,448	\$ 3,998,768
Fire	2.5 (increased from 1.7604 in 2016)	3,563,765	3,650,397	3,840,728
Police	5.9857 (same since 2003)	8,594,148	8,826,322	9,191,214
Total General Fund Property Tax Revenue		\$ 15,935,081	\$ 16,349,167	\$ 17,030,710
% change from prior year			1.48%	3.20%

The City's Library millage, which must also be approved by the City's governing body, remains at .7041 mills. It has not changed since 2003. It is not reflected in the previous table as it does not support the General Fund. The City's previous debt millages for Street Paving and the Library building expansion expired in 2003 and 2004 respectively.

The City collects taxes for many governmental entities. Based on 2018 tax rates, the City retains 31 cents for each dollar collected, spread between general operating, fire, and police as shown below.

Where Do Homestead Dollars Go?



The City of Auburn Hills taxable value is heavily dependent on commercial and industrial business, at 80% compared to 20% residential. The City's General Fund allocation of the State's personal property tax reimbursement for lost revenue is expected to be almost \$2 million in 2018, 2019, and 2020. While additional reimbursements are expected for 2021 and 2022, it is still unclear what that reimbursement may be beyond 2020 and if it will be continued beyond



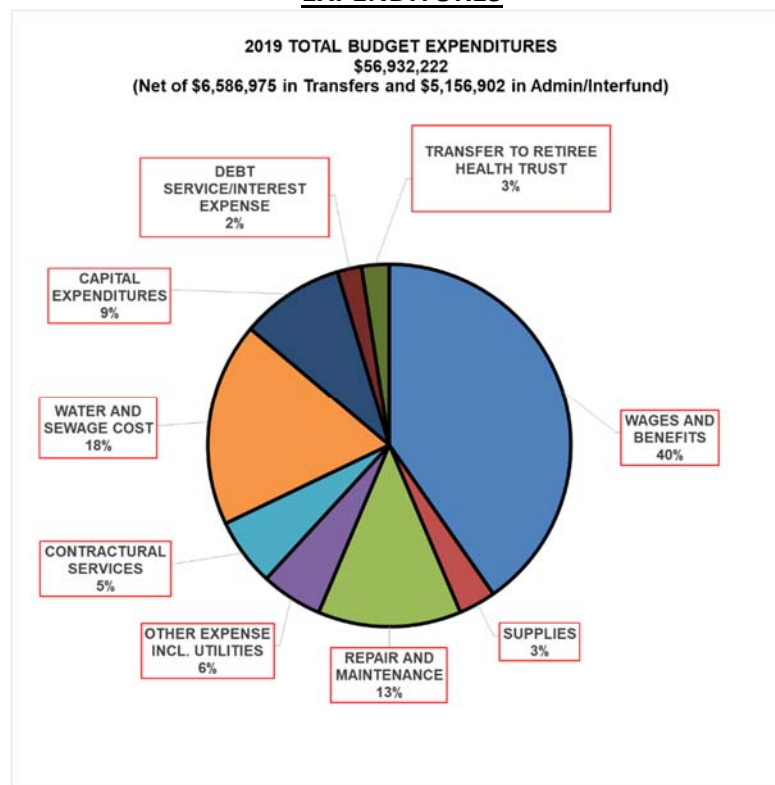
2019 BUDGET – 5 YEAR PROJECTIONS

2022. The City has included a conservative reimbursement expectation for years 2021 and 2022 in the five year plan.

CHARGES FOR SERVICES

Service Charge revenue anticipated for the City is \$22.2 million in 2019, of which \$18.5 million is attributable to estimated Water and Sewer usage fees. Water and Sewer Fund revenue is not directly used for general operations of the City. It is limited to supporting the related infrastructure and operational costs of this particular unit. Service charge revenue projections for the use of City water and sewer includes a 2.5% and 2.0% increase in January 2019 in Water and Sewer billing rates respectively. These increases consider rate changes imposed on the City for the purchase of water and treatment of waste, as well as the overall budget necessary to maintain these services by the City to the Auburn Hills community. The fees collected are partially passed on to the agencies billing the City for water purchases and sewage treatments, which are expected to be \$10.4 million or 57% of the fees charged. Capital infrastructure repairs and reconstructions are planned to absorb 16% of the fees in 2019 or \$2.9M. The remaining fees, along with other cash revenue from maintenance and connections fees, capital and lateral fees, and interest pay for routine operational costs and other debts passed on to the City from the County. The City responsibly maintains a deliberate unrestricted Water/Sewer net position to respond to emergency events, as well as to prepare for scheduled annual service and replacement of infrastructure to ensure its ability to provide the best uninterrupted service possible, regardless of the state of the economy in any given year.

EXPENDITURES



The chart above identifies where funds are spent in the City. As typical with service organizations, wages and benefits is the largest cost of the City. The cost of purchasing water and sewer is also among the City's largest expenses. As mentioned earlier, these costs are covered by utility billings for this service and not funded with City tax dollars. It is worthy to recognize that of the \$7.3 million accounted for in repair and maintenance expenses of the City, \$5.4 million represents preventative road maintenance over and above the reconstructive repairs classified and included under capital.

The General Fund is intended to be responsible for most of the City's expenditures, including Police and Fire. Of the total 2019 City-wide appropriations of \$68,676,009, 48.5% or \$33,313,465 is reflected in the General Fund, of which 38.4% is attributable to the public safety departments. The Water/Sewer Fund budget reflects 24.6% of total city budget or \$16,889,261.

Wages and benefits account for 40% of total city expenses. Compared to the 2018 amended budget, wages and benefits increased 3.4%. This moderate increase is primarily a result of only contractual wage increases and rising but controlled benefit costs in spite of the City's legacy costs, which account for 39.5% of City's 2019 fringe benefit costs.

The largest impact to the City, and reflected in the General Fund expenditure budget, continues to be maintenance and reconstruction of City roads. In 2018, in order to maintain reserves, the City assessed individual business owners of identified industrial parks 50% of the cost of repairing and reconstructing the roads which service them. The City also issued debt to finance these projects upfront, as well as having financed \$8 million dollars in additional capital improvements, which was primarily additional road projects. All projects will be completed in 2018. While this allowed a reduction in infrastructure transfers from the General Fund in 2017 and 2018, the 2019 budget reflects expenditures from the General Fund to pay down the debt related to these projects, as well as additional transfers to the Road funds of \$5.7 million.

GENERAL FUND EXPENDITURES BY FUNCTION			
	2017	2018 AMENDED	2019
FUNCTION	ACTUAL	BUDGET	BUDGET
ADMINISTRATION	\$ 4,126,872	\$ 6,431,928	\$ 6,693,208
INFRASTRUCTURE/TRANSFERS	3,424,939	3,930,289	7,135,933
GENERAL SUPPORT	3,537,365	3,768,081	4,186,629
COMMUNITY PROGRAMS	1,026,351	1,095,591	1,162,986
PLANNING & DEVELOPMENT	1,442,697	1,425,358	1,341,759
POLICE	8,232,826	8,036,438	8,511,359
FIRE	3,981,314	4,416,637	4,281,591
	\$ 25,772,364	\$ 29,104,322	\$ 33,313,465
*The budget book provides further breakdown of the departments and detail under each function			

Concluding Remarks

The budget is a blueprint for utilizing the current financial status of City operations. The future projections are intended to aid City Council decisions, by providing a vision of the City's financial future.

Almost at capacity, revenues from new developments are expected to slow and is reflected as such in the five year plan. The standard for the infrastructure of the Auburn Hills community is set very high. While the 2018 budget reflected necessary improvements funded by the 2017 debt issuance, and was void of several other previously planned projects, the current budget and future projections reflect the full impact of known infrastructure needs in future years. Prioritization will continue to be the focus of staff to avoid prematurely utilizing resources. Without consistent increases in revenues, however, the current forecast suggests that perhaps only the most critical projects will be considered for appropriation in the coming years. The City continues to seek opportunities from grants and other financial collaborations to absorb the impact of the eventual loss of reimbursed personal property tax revenues from the State, and the inevitable inflationary increases sure to impact all areas of City operations. Continued review of service charges and other fees to ensure fairness to the community, yet remain competitive and responsible to its own costs, is consistently challenged and evaluated. Employment of qualified and committed staff has become more competitive in recent years due to the improved economy. Given the elimination of retirement benefits and the implementation of health care cost sharing by the employees, retaining qualified and committed staff may also affect available resources. Fiscal responsibility, one of six City of Auburn Hills core values, demands that staff find the best balance between service excellence and reasonable costs.

The landscape of the City of Auburn Hills will continue to change and evolve, and so will the City's fiscal planning. With a tax base that is 80% industrial/commercial, resident support as well as business partnership is essential to the City's continued ability to maintain the excellence that defines Auburn Hills' infrastructure and services. It is this support and staff's commitment back to the Auburn Hills community that will undoubtedly produce the solutions to achieve the most necessary goals and to deliver the most vital of services.

Thank you, Mayor and City Council, for your continued guidance and support of this budget.

Sincerely,

Thomas A. Tanghe
City Manager

Michelle Schulz
Finance Director/Treasurer



2019 Budget

MISSION

To be stewards for the community through a connected, transparent and efficient government

VISION

Auburn Hills will be a community with the heart of a small town that operates with the excellence of a world class city

VALUES

Excellence
Diversity
Fiscal Responsibility
Attentive Service
Safety
Humility

CITY COUNCIL



John Burmeister, Mayor Pro-Tem



Kevin McDaniel, Mayor



Maureen Hammond



Robert Kittle



Henry V. Knight



Ron Moniz



Cheryl Verbeke



ADMINISTRATIVE STAFF

CITY MANAGER	Thomas A. Tanghe
ASSISTANT CITY MANAGER	Donald K. Grice
DIRECTOR OF SENIOR SERVICES	Karen Adcock
POLICE CHIEF	Jeffrey Baker
CITY ATTORNEY	Derk W. Beckerleg
DIRECTOR OF COMMUNITY DEVELOPMENT	Steven Cohen
CITY ASSESSOR	William Griffin
DIRECTOR OF FIELDSTONE GOLF COURSE	Gordon Marmion
DIRECTOR OF RECREATION	Brian Marzolf
DIRECTOR OF PUBLIC WORKS	Ronald J. Melchert
CITY CLERK	Laura Pierce
CITY TREASURER/FINANCE DIRECTOR	Michelle Schulz
FIRE CHIEF	Ellen Taylor

The City of Auburn Hills, Michigan

Community Profile

The City of Auburn Hills is a proud and dynamic, 17.5 square mile community with a population of approximately 25,000 residents living in a broad array of housing that includes single family neighborhoods in all price ranges, apartments, condominiums, townhomes, and mobile home parks. We are a relatively young City, having been incorporated in 1983 from the former Pontiac Township. Characterized by rolling terrain, beautiful natural resources including the Clinton River and thousands of Michigan hardwoods and evergreens, the community is committed to maintaining part of its rural character among its high-tech businesses. In addition, the City is home to numerous higher education institutions including Oakland University; and exploits its geographic location and the advantages of having the I-75 and M-59 transportation corridors running through the City; making it easy to access throughout southeast Michigan. The availability of large tracts of open land, along with a progressive tax abatement policy, have facilitated unprecedented development over the past 30 years.

Auburn Hills has established a reputation for being a financially healthy and innovative community that is home to numerous world class businesses, a growing center for higher education, and diverse, vibrant neighborhoods. Today, the City is recognized among other accolades, as an “Active Adult Community” and a “Community for a Lifetime” that embraces a high quality of life for all its residents and the workforce of its businesses, which is expected to support steady population growth and non-residential development for decades to come.

The Major Building Blocks of Our Community:

Global Business

Auburn Hills is home to over 80 international corporations. They include many high-tech facilities with our largest employer being Fiat Chrysler Automobiles, a property that constitutes over 15% of the City’s tax base. Great Lakes Crossing Outlets, Michigan’s second largest regional shopping center and home to Bass Pro Shops Outdoor World, is one of our many valued retail assets.



Entertainment Destination

The City is home to a growing number of entertainment venues, including Oakland University's Meadow Brook Theatre and Art Gallery, perfect for those looking to experience Broadway quality theatre and museum quality art close to home. SEA LIFE Aquarium, LEGOLAND Discovery Center, and Round 1 Bowling & Amusement have found a home in Great Lakes Crossing Outlets and will soon be followed by another internationally recognized entertainment destination, Topgolf. Along with the HUB, House of Urban Bowling, these major venues provide the community a wide range of choices to find fun and entertainment.



Center of Higher Education

The City takes pride in hosting a growing number of institutions of higher learning, including: Oakland University, Western Michigan University-Cooley Law School, Oakland Community College, Baker College, and the Oakland University-William Beaumont School of Medicine, which together attract over 30,000 students.

Diverse Neighborhoods

With the influx of growth and development, City leaders have worked hard to protect the community's residential neighborhoods from the encroachment of non-residential development and the impact of increased traffic. We recognize that healthy, safe, attractive and diverse neighborhoods are essential to encourage a stable residential base. The strong desire to protect and invest in these areas is a core value in Auburn Hills. The City's recent recognition as a "Community for a Lifetime" demonstrates its commitment to residents of all ages.

Fostering a Sense of Community

Providing a variety of social and community events are a priority for the city because they help provide a sense of place and of belonging – feelings that can translate into happy and healthy residents. Events like the Easter Egg Hunt, Halloween Trail and the Tree Lighting Ceremony bring families together during the holidays, while events like the Paddlepalooza, Fishing Derby, Summerfest, Concerts in the Park Series and the Fall Festival in the Woods provide opportunities to enjoy the outdoors throughout the year. New downtown and outdoor events and activities like the Rolling in the Hills bike rides and Yoga in the Park are developing as the downtown continues to grow.





2019 BUDGET – 5 YEAR PROJECTIONS

Active Community

The City takes great pride in its six parks and wide range of award-winning recreational opportunities its residents and visitors can enjoy. Amenities include: four major parks with a host of facilities; an Arthur Hills-designed championship golf course (Fieldstone Golf Club); a vibrant Community Center; a Nature Center and overnight campground (Hawk Woods Nature Center); a Skate Park, two neighborhood tot-lots, and a 2-mile section of the popular 16-mile Clinton River Trail. Several miles of sidewalks and pathways throughout the city help make Auburn Hills “walkable” by connecting neighborhoods to parks, schools, businesses and shopping with up-to-date pedestrian facilities.

The City also offers a full line-up of year-round recreation programs that accommodate people of all ages and abilities. The facilities available to the community are designed to accommodate everyone and offer a wide variety of exceptional opportunities for recreation and leisure time enjoyment by residents and visitors alike. Together, these programs and recreational facilities combine to offer residents an array of opportunities to stay active and healthy.

Environmentally Progressive

Throughout the years, environmental sustainability, water quality, land stewardship and the aesthetic appearance of our community have been hallmarks of Auburn Hills’ planning consciousness. Park-like roadways lined with trees, and walking and bike paths linking the community and numerous parks are all evidence of the City’s harmonious integration of planned development and natural resources. Knowing the important role trees play in maintaining the high quality of life of its community, Auburn Hills has one of the strongest tree preservation policies in Michigan and has been recognized as a Tree City USA by the Arbor Day Foundation for the last nineteen years. The community has a long-term, strategic plan for a “River Walk” along the Clinton River that will link two major parks and enhance its downtown area as a destination for outdoor recreation. The Civic Center Campus, which includes the City’s Administrative Offices, Public Safety Building, Community Center, and Library, is architecturally consistent with its original historic buildings and signals the community’s interest in aesthetic appearance.

Strong Tax Base

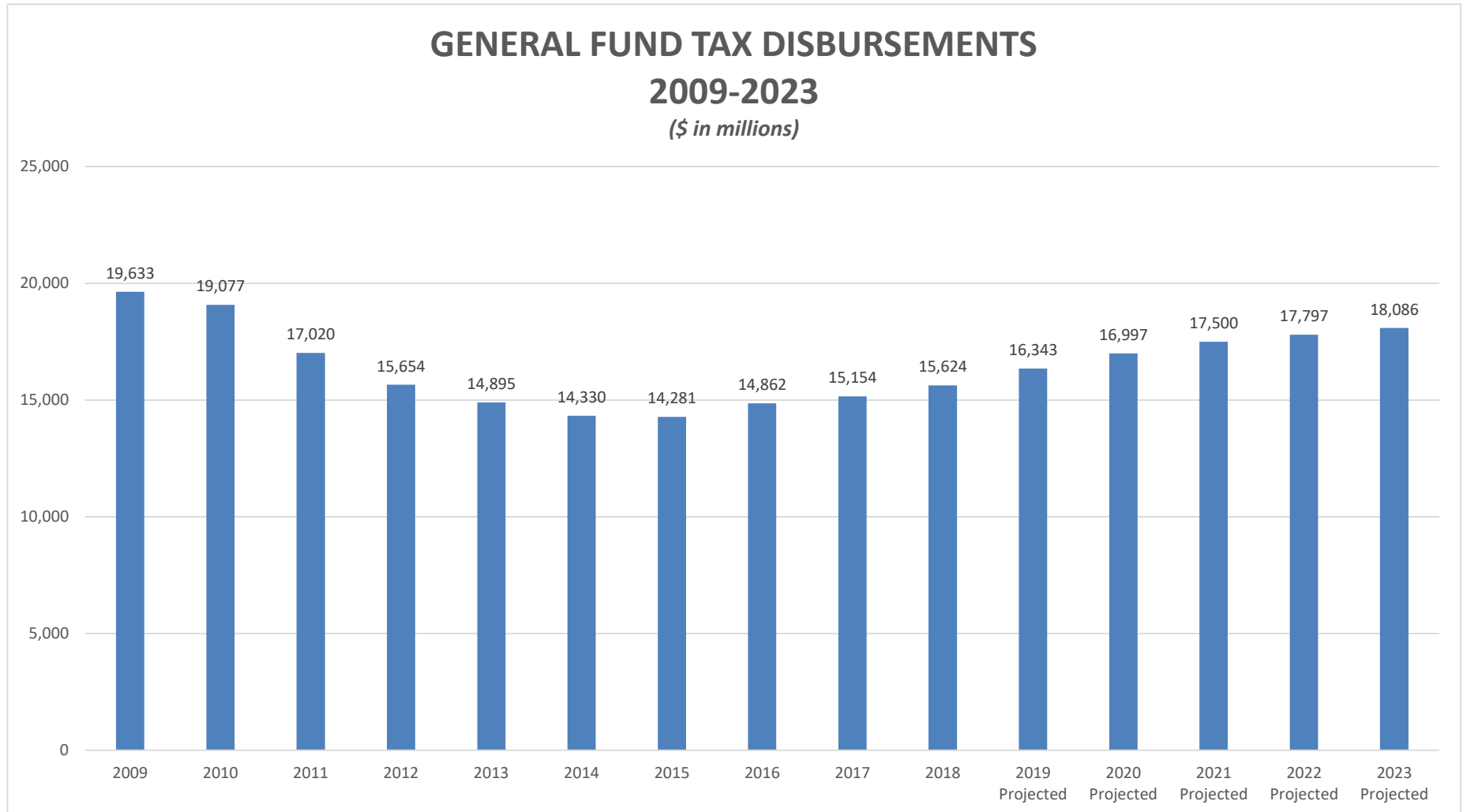
Tax records show that the Auburn Hills tax base is about 80% nonresidential taxpayer and 20% residential, which is uniquely the opposite of most municipalities. The revenue generated has allowed Auburn Hills to invest monies into its roads and infrastructure, municipal facilities, and neighborhoods. The City’s property tax structure has allowed the City Council to maintain one of the lowest city property tax rates in the County without compromising the quantity and quality of the services provided.

Auburn Hills continues to nurture and implement its vision as a vibrant, diverse, and innovative community that offers a wide range of residential, business, academic and development opportunities, while retaining its natural beauty and small-town charm.

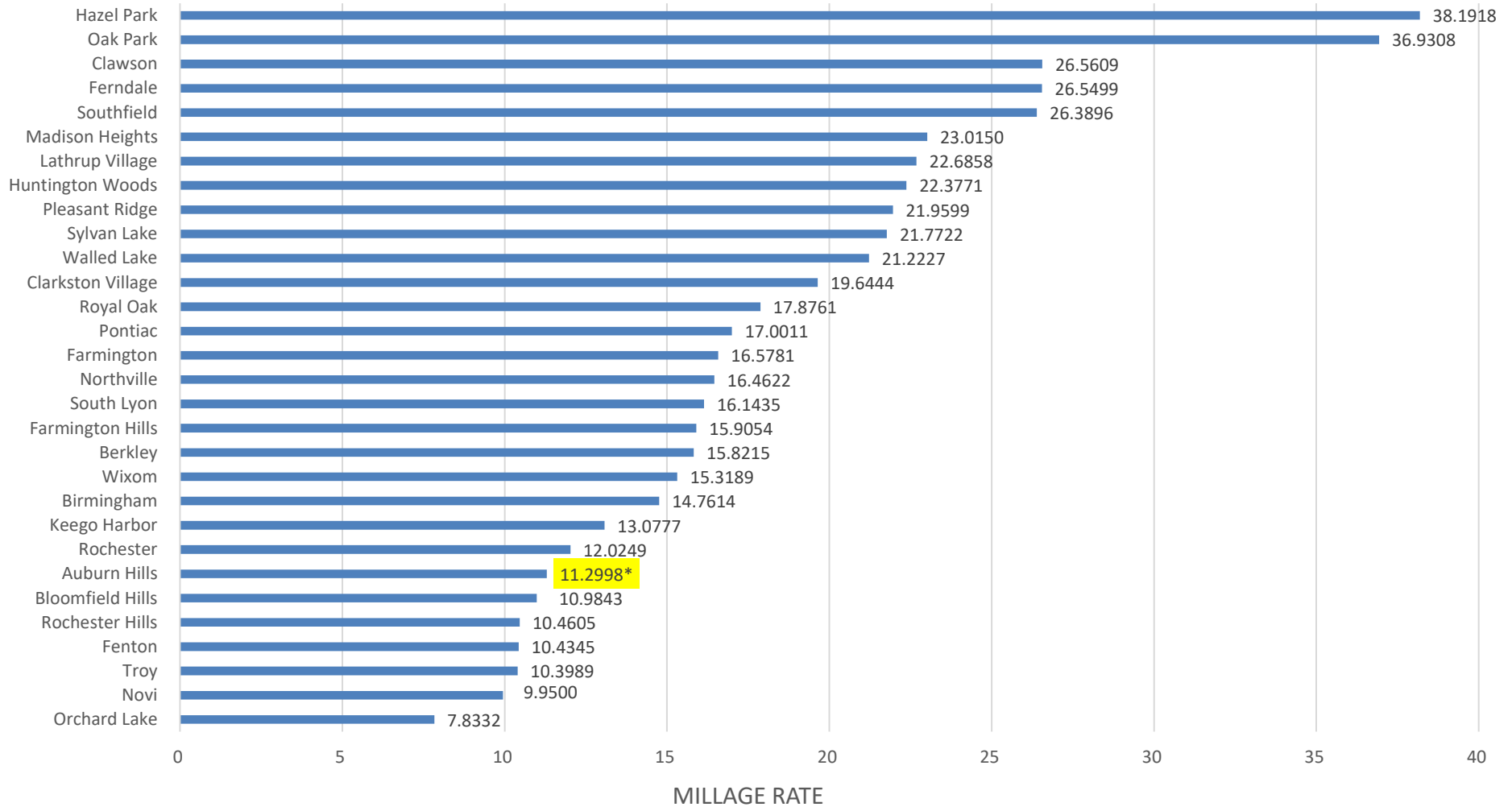


**MILLAGE RATES AND TAX DISBURSEMENT SUMMARY
(LEVIED IN DECEMBER PRIOR TO BUDGET YEAR)**

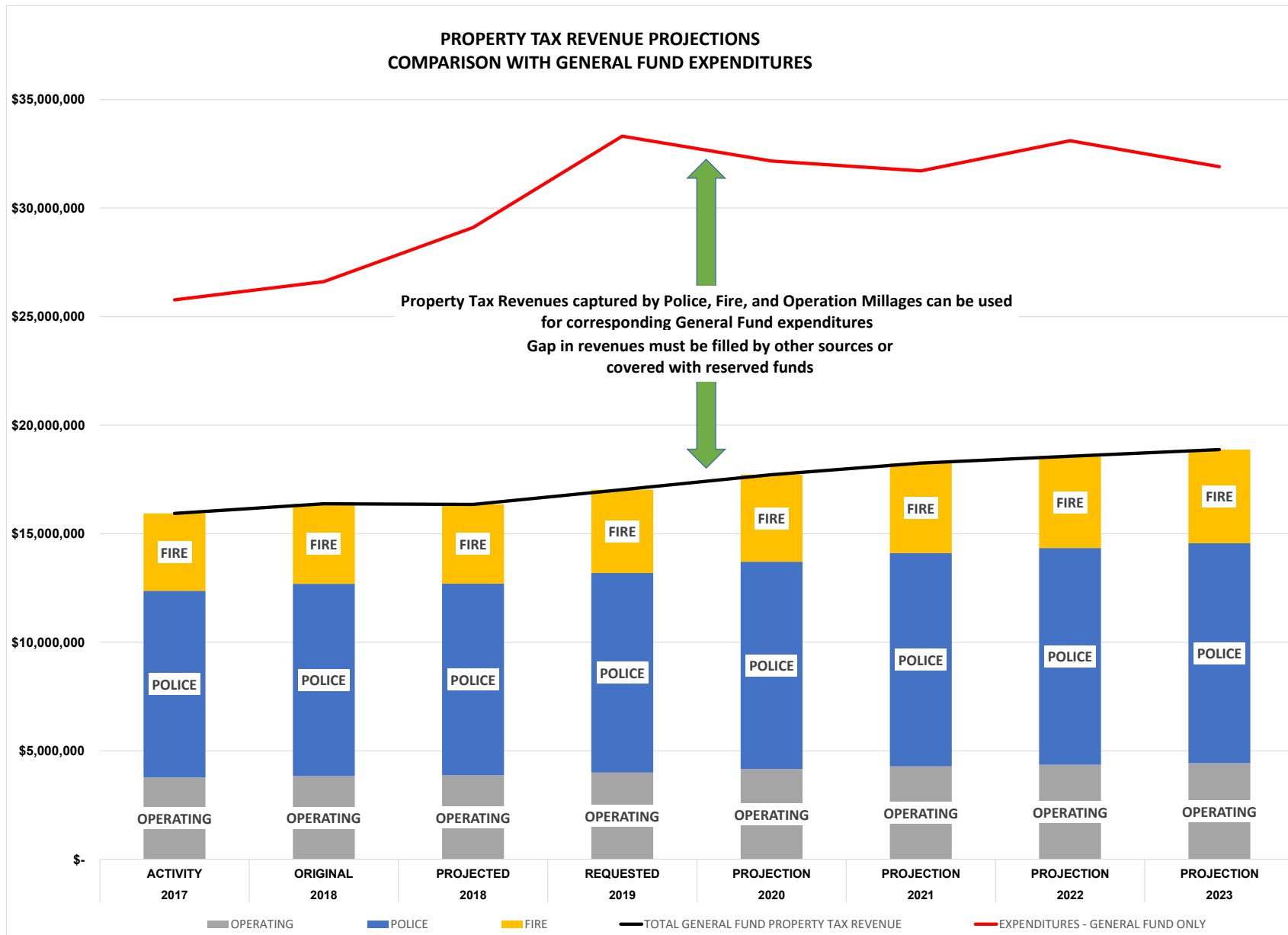
TAX YEAR	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
OPERATING MILLAGE:										
General	2.1100	2.1100	2.1100	2.1100	2.1100	2.1100	2.1100	2.1100	2.1100	2.1100
Fire	1.7604	1.7604	1.7604	1.7604	1.7604	1.7604	1.7604	2.5000	2.5000	2.5000
Police	5.9857	5.9857	5.9857	5.9857	5.9857	5.9857	5.9857	5.9857	5.9857	5.9857
Library	0.7041	0.7041	0.7041	0.7041	0.7041	0.7041	0.7041	0.7041	0.7041	0.7041
Total Operating Millage	10.5602	10.5602	10.5602	10.5602	10.5602	10.5602	10.5602	11.2998	11.2998	11.2998
Total City Millage	9.8561	9.8561	9.8561	9.8561	9.8561	9.8561	9.8561	10.5957	10.5957	10.5957
<i>(excludes Library)</i>										
General Fund Tax Disbursements	19,633	19,077	17,020	15,654	14,895	14,330	14,281	14,862	15,154	15,624
<i>(\$ in millions)</i>										
Change Over Prior Year	4.12%	-2.83%	-10.78%	-8.03%	-4.85%	-3.79%	-0.34%	4.07%	1.96%	3.10%



FY 2016-2017 Millage Rate Comparison Oakland County Municipalities



*Library is not part of the City's millage, but is included in this total for the purpose of this comparison.



2018 Tax Rate Request (This form must be completed and submitted on or before September 30, 2018)

MILLAGE REQUEST REPORT TO COUNTY BOARD OF COMMISSIONERS

Carefully read the instructions on page 2.

This form is issued under authority of MCL Sections 211.24e, 211.34 and 211.34d. Filing is mandatory; Penalty applies.

County(ies) Where the Local Government Unit Levies Taxes Oakland	2018 Taxable Value of ALL Properties in the Unit as of 5-29-18 1,620,197,350 (Ad Valorem) 1,289,380 (211.7d)
Local Government Unit Requesting Millage Levy City of Auburn Hills	For LOCAL School Districts: 2018 Taxable Value excluding Principal Residence, Qualified Agricultural, Qualified Forest, Industrial Personal and Commercial Personal Properties.

This form must be completed for each unit of government for which a property tax is levied. Penalty for non-filing is provided under MCL Sec 211.119. The following tax rates have been authorized for levy on the 2018 tax roll.

(1) Source	(2) Purpose of Millage	(3) Date of Election	(4) Original Millage Authorized by Election Charter, etc.	(5) ** 2017 Millage Rate Permanently Reduced by MCL 211.34d "Headlee"	(6) 2018 Current Year "Headlee" Millage Reduction Fraction	(7) 2018 Millage Rate Permanently Reduced by MCL 211.34d "Headlee"	(8) Sec. 211.34 Truth in Assessing or Equalization Millage Rollback Fraction	(9) Maximum Allowable Millage Levy *	(10) Millage Requested to be Levied July 1	(11) Millage Requested to be Levied Dec. 1	(12) Expiration Date of Millage Authorized
Charter	City	12/83	3.00	2.1125	1.00	2.1125	1.00	2.1125		2.1100	
Charter	Fire	08/16	2.50	2.5000	1.00	2.5000	1.00	2.5000		2.5000	
Charter	Police	12/83	8.5	5.9857	1.00	5.9857	1.00	5.9857		5.9857	
Charter	Library	11/84	1.00	0.7041	1.00	0.7041	1.00	0.7041		0.7041	

Prepared by Marie Collias	Telephone Number 248-364-6810	Title of Preparer Deputy Assessor	Date 08/27/2018
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CERTIFICATION: As the representatives for the local government unit named above, we certify that these requested tax levy rates have been reduced, if necessary to comply with the state constitution (Article 9, Section 31), and that the requested levy rates have also been reduced, if necessary, to comply with MCL Sections 211.24e, 211.34 and, for LOCAL school districts which levy a Supplemental (Hold Harmless) Millage, 380.1211(3).

<input type="checkbox"/> Clerk	Signature <i>Marie Collias</i>	Print Name Marie Collias, Deputy Assessor	Date 08/27/2018
<input type="checkbox"/> Secretary			
<input type="checkbox"/> Chairperson	Signature <i>Laura M Pierce</i>	Print Name Laura Pierce, Clerk	Date 08/27/2018
<input type="checkbox"/> President			

* Under Truth in Taxation, MCL Section 211.24e, the governing body may decide to levy a rate which will not exceed the maximum authorized rate allowed in column 9. The requirements of MCL 211.24e must be met prior to levying an operating levy which is larger than the base tax rate but not larger than the rate in column 9.

** **IMPORTANT:** See instructions on page 2 regarding where to find the millage rate used in column (5).

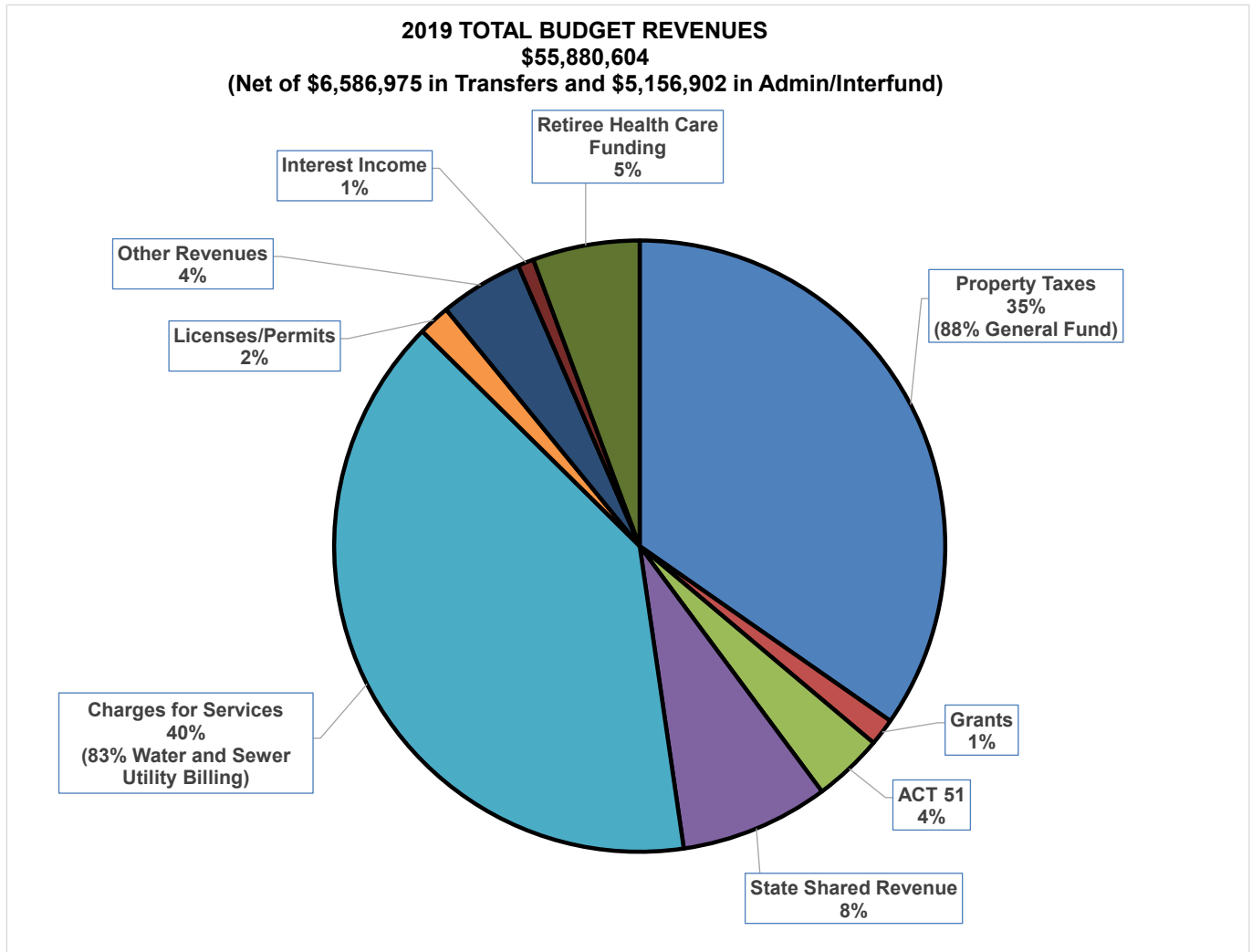
Local School District Use Only. Complete if requesting millage to be levied. See STC Bulletin 3 of 2018 for instructions on completing this section.	
Total School District Operating Rates to be Levied (HH/Supp and NH Oper ONLY)	Rate
For Principal Residence, Qualified Ag, Qualified Forest and Industrial Personal	
For Commercial Personal	
For all Other	

**2018 AMENDED AND 2019 BUDGET
REVENUE AND EXPENSE SUMMARY AND FUND BALANCE CHANGES**

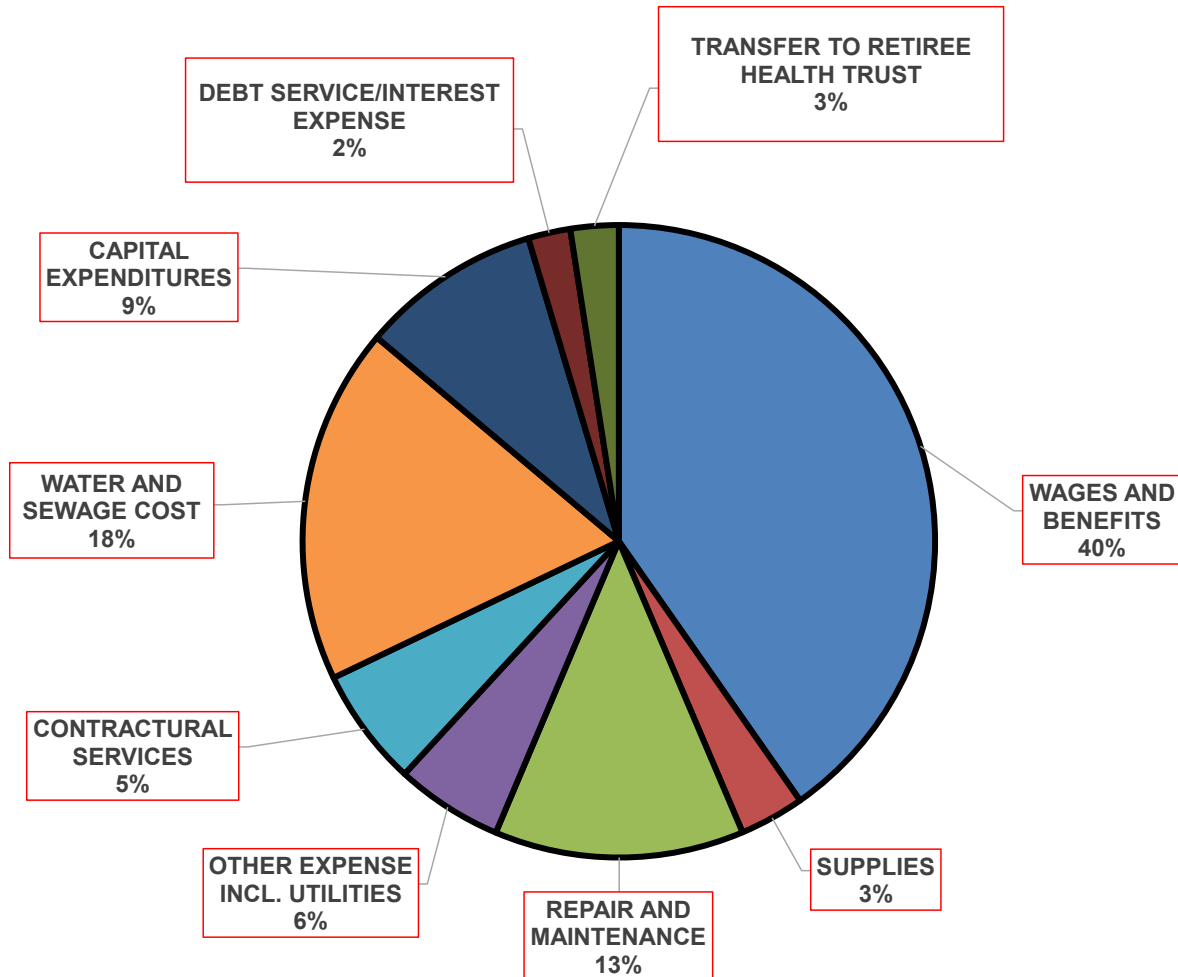
FUND REVENUES	DESCRIPTION		REVENUES		EXPENDITURES		INC / (DEC) IN FUND BALANCE		Change Inc/(Dec)
			2018 AMENDED	2019 BUDGET	2018 AMENDED	2019 BUDGET	2018 AMENDED	2019 BUDGET	
101	GENERAL FUND	G	\$ 29,879,011	\$ 27,964,539	\$ 29,104,322	\$ 33,313,465	\$ 774,689	\$ (5,348,926)	\$ (6,123,615)
202	MAJOR ROADS	G	4,811,122	6,631,910	4,795,754	6,560,203	15,368	71,707	56,339
203	LOCAL ROADS	G	1,045,256	1,525,106	999,888	1,488,753	45,368	36,353	(9,015)
204	METRO ACT	G	76,645	76,645	242,789	175,296	(166,144)	(98,651)	67,493
225	RETIREE HEALTH CARE		3,233,562	3,162,167	2,947,405	2,968,205	286,157	193,962	(92,195)
228	WAYNE DISPOSAL	G	268,631	198,631	220,215	185,219	48,416	13,412	(35,004)
242	TREE ORDINANCE	G	156,350	2,890	260,551	10,560	(104,201)	(7,670)	96,531
244	ECONOMIC DEVELOPMENT		0	0	300	300	(300)	(300)	-
248	DDA		121,787	284,793	27,697	205,397	94,090	79,396	(14,694)
251	TIFA A		1,607,764	1,063,334	1,926,805	1,208,689	(319,041)	(145,355)	173,686
252	TIFA B		1,298,419	1,327,021	2,940,393	1,094,537	(1,641,974)	232,484	1,874,458
253	TIFA D		372,596	370,596	296,454	312,835	76,142	57,761	(18,381)
256	BROWNFIELD AUTHORITY		178,495	181,528	557,371	220,156	(378,876)	(38,628)	340,248
265	DRUG FORFEITURE STATE	G	4,000	4,000	3,500	8,500	500	(4,500)	(5,000)
273	CDBG	G	70,968	70,968	70,775	70,240	193	728	-
350	CAPITAL IMPROVE DEBT	G	660,866	561,975	660,866	561,975	-	-	-
401	CAPITAL PROJECTS	G	55,000	0	4,284,592	0	(4,229,592)	-	-
584	FIELDSTONE GOLF		1,456,000	1,481,440	1,436,408	1,479,631	19,592	1,809	(17,783)
592	SEWER/WATER		21,986,519	20,097,297	18,594,954	16,889,261	3,391,565	3,208,036	(183,529)
661	FLEET		2,354,253	2,431,872	2,963,637	1,718,002	(609,384)	713,870	1,323,254
852	SPECIAL ASSESS DEBT	G	187,763	187,769	160,624	204,875	27,139	(17,106)	(44,245)
TOTALS			\$ 69,825,007	\$ 67,624,481	\$ 72,495,300	\$ 68,676,099	\$ (2,670,293)	\$ (1,051,618)	\$ (2,611,452)
CONSOLIDATED FUND BALANCE CHANGE IN PROPRIETARY, TIFA FUNDS & INTERNAL SERVICES FUNDS							\$ 918,271	\$ 4,303,335	
CHANGE IN FUND BALANCES OF GOVERNMENTAL FUNDS							\$ (3,588,264)	\$ (5,354,653)	
G	GOVERNMENTAL FUNDS								

**2019 TOTAL CITY REVENUES
BY FUND AND REVENUE CLASSIFICATION**

FUND	DESCRIPTION	Property Taxes	Licenses & Permits	State & Fed Grants	State Shared & Highway	Special Assess.	Charges for Services	Other Revenue	Investment Income	Admin Interfund	Transfers from Funds	Total by Fund
101	GENERAL FUND	\$ 17,030,710	\$ 940,850	\$ 299,224	\$ 3,938,851	\$ 37,200	\$ 1,992,917	\$ 742,906	\$ 208,300	\$ 2,723,581	\$ 50,000	\$ 27,964,539
202	MAJOR ROADS			252,088	1,589,072			20,750			4,770,000	6,631,910
203	LOCAL ROADS				478,856			1,250	-		1,045,000	1,525,106
204	METRO ACT			72,600					4,045			76,645
225	RETIREE HEALTH CARE							3,162,167				3,162,167
228	WAYNE DISPOSAL						197,500		1,131			198,631
242	TREE ORDINANCE								2,890			2,890
248	DDA	123,793					1,000				160,000	284,793
251	TIFA A	879,450		110,000			57,386		16,498			1,063,334
252	TIFA B	1,199,429			85,000				42,592			1,327,021
253	TIFA D	(5,000)			368,000		600		6,996			370,596
256	BROWNFIELD AUTHORITY	156,525			1,800				23,203			181,528
265	DRUG FORFEITURE							4,000				4,000
273	CDBG			70,968								70,968
350	CAPITAL IMPROVEMENT DEBT										561,975	561,975
584	FIELDSTONE GOLF						1,428,440	53,000			-	1,481,440
592	SEWER/WATER						18,511,612	1,323,000	142,265	120,420		20,097,297
661	FLEET							100,200	18,771	2,312,901		2,431,872
852	SPECIAL ASSESSMENT DEBT					185,119			2,650			187,769
TOTALS		\$ 19,384,907	\$ 940,850	\$ 804,880	\$ 6,461,579	\$ 222,319	\$ 22,189,455	\$ 5,407,273	\$ 469,341	\$ 5,156,902	\$ 6,586,975	\$ 67,624,481
TOTAL REVENUES LESS INTERNAL ADMIN/INTERFUND CHARGES AND TRANSFERS												\$ 55,880,604
PERCENT OF TOTAL		34.69%	1.68%	1.44%	11.56%	0.40%	39.71%	9.68%	0.84%			100.00%



2019 TOTAL BUDGET EXPENDITURES
\$56,932,222
(Net of \$6,586,975 in Transfers and \$5,156,902 in Admin/Interfund)



All City Funds Summary

REVENUES and EXPENDITURES

		2017	2018	2018	2019	2020	2021	2022	2023
	FUND DESCRIPTION	ACTUAL	ORIGINAL	AMENDED	BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION
<u>REVENUES</u>									
101	GENERAL FUND	\$ 29,517,483	\$ 26,115,561	\$ 29,879,011	\$ 27,964,539	\$ 28,638,168	\$ 28,803,394	\$ 28,724,191	\$ 28,115,889
202	MAJOR ROADS	2,688,423	3,044,344	4,811,122	6,631,910	4,222,946	2,192,352	4,576,974	4,141,725
203	LOCAL ROADS	856,512	931,257	1,045,256	1,525,106	5,577,595	5,352,595	3,599,595	2,367,195
204	METRO ACT	75,923	68,224	76,645	76,645	76,685	76,725	76,807	76,892
225	RETIREE HEALTH CARE	1,446,213	1,507,864	3,233,562	3,162,167	2,605,140	2,813,552	3,038,636	3,281,727
228	WAYNE DISPOSAL	259,130	195,094	268,631	198,631	188,642	178,653	168,676	158,700
242	TREE ORDINANCE	5,323	6,667	156,350	2,890	2,919	2,948	3,007	3,067
248	DDA	61,407	112,570	121,787	284,793	128,612	134,384	138,634	142,891
251	TIFA A	1,130,234	960,999	1,607,764	1,063,334	1,099,185	1,100,966	1,088,771	1,050,154
252	TIFA B	1,362,095	1,256,829	1,298,419	1,327,021	1,415,635	1,432,404	1,426,554	1,400,535
253	TIFA D	613,259	268,482	372,596	370,596	370,691	279,262	186,930	3,076
256	BROWNFIELD AUTHORITY	432,618	319,542	178,495	181,528	186,309	191,037	195,953	200,473
265	DRUG FORFEITURE STATE	46,392	40,000	4,000	4,000	4,000	4,000	4,000	4,000
273	CDBG	71,439	70,968	70,968	70,968	70,968	70,968	70,968	70,968
350	CAPITAL IMPROVEMENT DEBT	0	663,073	660,866	561,975	560,575	563,800	561,650	564,125
401	CAPITAL PROJECTS FUND	9,222,636	0	55,000	0	0	0	0	0
584	FIELDSTONE GOLF	3,309,130	1,464,000	1,456,000	1,481,440	1,465,450	1,494,250	1,502,700	1,508,900
592	WATER/SEWER	20,146,652	19,015,854	21,986,519	20,097,297	19,833,358	20,233,225	20,720,296	21,218,452
661	FLEET	2,348,809	2,406,299	2,354,253	2,431,872	2,486,762	2,543,146	2,601,261	2,660,968
852	SPECIAL ASSESSMENT DEBT	234,728	281,700	187,763	187,769	188,117	188,117	187,896	181,135
	TOTAL REVENUES	\$ 73,828,406	\$ 58,729,327	\$ 69,825,007	\$ 67,624,481	\$ 69,121,757	\$ 67,655,778	\$ 68,873,499	\$ 67,150,872
<u>EXPENDITURES</u>									
101	GENERAL FUND	\$ 25,758,593	\$ 26,613,878	\$ 29,104,322	\$ 33,313,465	\$ 32,165,094	\$ 31,711,196	\$ 33,104,657	\$ 31,907,651
202	MAJOR ROADS	2,053,604	3,015,915	4,795,754	6,560,203	4,149,052	2,175,200	4,569,087	4,139,166
203	LOCAL ROADS	795,002	923,122	999,888	1,488,753	5,557,228	5,331,124	3,591,533	2,355,916
204	METRO ACT	186,649	227,795	242,789	175,296	65,300	65,303	65,307	65,311
225	RETIREE HEALTH CARE	1,607,540	1,398,682	2,947,405	2,968,205	2,590,467	2,787,536	2,610,730	2,719,592
228	WAYNE DISPOSAL	216,757	187,968	220,215	185,219	185,222	175,225	160,229	140,232
242	TREE ORDINANCE	21,000	250,558	260,551	10,560	10,568	10,577	10,585	10,594
244	ECONOMIC DEVELOPMENT	214	300	300	300	300	300	300	0
248	DDA	11,944	43,960	27,697	205,397	91,043	91,897	92,501	88,358
251	TIFA A	1,465,208	2,013,271	1,926,805	1,208,689	1,002,616	851,933	882,240	859,837
252	TIFA B	1,054,383	4,104,131	2,940,393	1,094,537	328,204	329,893	331,607	332,345
253	TIFA D	1,123,285	320,199	296,454	312,835	475,223	327,865	330,264	307,920
256	BROWNFIELD AUTHORITY	1,394,700	371,473	557,371	220,156	280,164	284,010	287,878	291,769
265	DRUG FORFEITURE STATE	11,873	3,500	3,500	8,500	3,500	3,500	3,500	0
273	CDBG	65,764	75,240	70,775	70,240	70,240	70,240	70,240	70,240
350	CAPITAL IMPROVEMENT DEBT	0	663,073	660,866	561,975	560,575	563,800	561,650	564,125
401	CAPITAL PROJECTS FUND	4,461,751	3,983,250	4,284,592	0	0	0	0	0
584	FIELDSTONE GOLF (a)	1,838,633	1,429,286	1,436,408	1,479,631	1,429,198	1,423,854	1,450,923	1,457,221
592	WATER/SEWER	15,693,915	19,030,953	18,594,954	16,889,261	19,228,973	19,754,357	18,577,655	20,126,501
661	FLEET	2,183,761	2,918,067	2,963,637	1,718,002	2,502,651	2,257,168	2,192,014	1,500,861
852	SPECIAL ASSESSMENT DEBT	0	202,059	160,624	204,875	201,375	197,875	194,375	185,925
	TOTAL EXPENSES	\$ 59,944,576	\$ 67,776,680	\$ 72,495,300	\$ 68,676,099	\$ 70,896,993	\$ 68,412,853	\$ 69,087,275	\$ 67,123,564
	NET REVENUES/EXPENDITURES	\$ 13,883,830	\$ (9,047,353)	\$ (2,670,293)	\$ (1,051,618)	\$ (1,775,236)	\$ (757,075)	\$ (213,776)	\$ 27,308

2017 Audited Financials may reflect total revenues and expenses differently due to combining some accounts for audit purposes.



2019 BUDGET ASSUMPTIONS

e Estimate

Assessment Year	2016	2017	2018	2019	2020	2021
CPI	1.27%	2.14%	2.54% e	2.44% e	2.13% e	2.04% e
Growth (used to estimate revenue only)			3.00% e	2.00% e	1.00% e	1.00% e
Taxable Value Levied	2017	2018	2019	2020	2021	2022
Taxable Value (000) - adjusted for lost PPT	1,547,116	1,621,487	1,691,317 e	1,746,412 e	1,781,075 e	1,815,219 e
% Change in Real and Personal Taxable Values	2.53%	4.81%	4.31%	3.26%	1.98%	1.92%
Budget Year	2018	2019	2020	2021	2022	2023
General Fund Tax Disbursements	15,624	16,343 e	16,997 e	17,500 e	17,797 e	18,086 e
City Tax Mills for Government Funds	10.5957	10.5957	10.5957 e	10.5957 e	10.5957 e	10.5957 e

Actual Taxable Values and % Change is based on ad valorem real and personal property reported in the annual Oakland County Equalization Report. Fiscal years 2019-2023 are increased by the prior years estimated CPI and anticipated tax base growth adjusted for estimated personal property value loss.

Ad Valorem taxable values do not include additional taxable value of the City parcels eligible for application of the Industrial Facility Tax Act (IFT), Commercial Rehabilitation Act (CRA), or the reduction in taxable value captured by the districts assigned to the City's Tax Increment Finance Authority (TIFA), Brownfield Remediation Authority (BRA), or Downtown Development Authority (DDA).

General Fund Tax Disbursements represent actual collections based on fiscal year tax bills. 2019 is based on tax rolls after the 2018 March and July Board of Review. The 2020-2023 estimates include increases for the CPI cap and growth of the year assessed. For example, 2020 uses budget year

2018 CPI and Growth. Tax Disbursements do not reflect other revenue associated with City tax collections (penalties, delinquencies, administrative fees, chargebacks, and Michigan Tax Tribunal Appeals). Refer to the City's Annual Budget for total tax collection revenues.

Personnel - Full-Time Budget Summary	2017	2018	2019	2020	2021	2022	2023
	169	168	169 e	169 e	169 e	169 e	169 e

Changes in full time positions: -1 Clerk, +1 Building, +2 Sewer, -1 Water

Payroll Compensation	2017	2018	2019	2020	2021	2022	2023
AFSCME (1) Agreement Exp 12/31/2019	1.25%	1.00%	1.00%	1.00% e	1.00% e	1.00% e	1.00% e
Admin	2.00%	2.00%	3.00% e	2.00% e	2.00% e	2.00% e	2.00% e
Detective Agreement Exp 12/31/2018	1.25%	1.00%	1.00% e	1.00% e	1.00% e	1.00% e	1.00% e
Command Agreement Exp 12/31/2018	1.25%	1.00%	1.00% e	1.00% e	1.00% e	1.00% e	1.00% e
Patrol (2,3) Agreement Exp 12/31/2020	1.25%	1.00%	1.25%	1.25% e	1.00% e	1.00% e	1.00% e
IAFF Agreement Exp 12/31/2018	1.25%	1.00%	1.00% e	1.00% e	1.00% e	1.00% e	1.00% e

1 AFSCME agreement has wage changes for 2017, 2018, and 2019; and an annual lump-sum payout of \$10,000 divided among AFSCME members based on performance review.

2 Patrol officers and service officers (who are DC participants) receive a matching \$10, \$20, or \$30 contribution from the City to their 457 plan based upon voluntary annual selection amount. Option to continue until the end of the contract in 2020. This same agreement was made with Detectives until 2018.

3 Patrol officers opted out of RHS plan as of 7/11/2016. In lieu, the City contributes an additional 3% to a 457 with no required match.

Medical Benefits	2017	2018	2019	2020	2021	2022	2023
Medical - Alliance Health - PPO	1.10%	2.90% e	6.60% e	6.00% e	6.00% e	6.00% e	6.00% e
Medical - Alliance Health - EPO	1.10%	2.90% e	6.60% e	6.00% e	6.00% e	6.00% e	6.00% e
Rx Pharmacy	10.00%	4.50% e	6.60% e	6.00% e	6.00% e	6.00% e	6.00% e
Dental - Delta	4.00%	0.00% e	1.50% e	4.00% e	4.00% e	4.00% e	4.00% e
Vision	0.00%	0.00% e	0.00% e	0.00% e	0.00% e	0.00% e	0.00% e

Social Security & Medicare	2017	2018	2019	2020	2021	2022	2023
Annual SS Wage Base Limit	127,200	131,016 e	134,946 e	138,995 e	143,165 e	147,460 e	151,883 e
Change Percent in SS Base Limit	7.34%	3.00% e	3.00% e	3.00% e	3.00% e	3.00% e	3.00% e
Contribution Rate - Social Security (ER)	6.20%	6.20% e	6.20% e	6.20% e	6.20% e	6.20% e	6.20% e
Contribution Rate - Social Security (EE)	6.20%	6.20% e	6.20% e	6.20% e	6.20% e	6.20% e	6.20% e
Contribution Rate - Medicare (ER & EE)	1.45%	1.45% e	1.45% e	1.45% e	1.45% e	1.45% e	1.45% e

Retirement Plans	2017	2018	2019	2020	2021	2022	2023
DB Pension - Employer Contribution	55.92%	44.76% e	44.76% e	44.76% e	44.76% e	44.76% e	44.76% e

2018 Employer contribution per the 2017 actuarial calculation as a percentage of active member valuation payroll.

City's funded ratio for its actuarial pension liability increased to 93.3% per the actuary valuation for the year ending 12/31/2017.

Retiree Health Care							
Employer Contribution	1,610,526	2,233,562 e	2,412,167 e	2,605,140 e	2,813,552 e	3,038,636 e	3,281,727 e
Planned additional Trust Funding		1,000,000 e	750,000 e	250,000 e	- e	- e	- e

Employer contribution based upon the prior year's ending actuary valuation.

City's funded ratio for its actuarial retiree health care liability decreased to 50.5% per the actuary valuation for the year ending 12/31/17.

GENERAL FUND

Description	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
Total General Fund Revenues	\$ 29,517,483	\$ 26,115,561	\$ 29,879,011	\$ 27,964,539	\$ 28,638,168	\$ 28,803,394	\$ 28,724,191	\$ 28,115,889
Total General Fund Expenditures	25,758,593	26,613,878	29,104,322	33,313,465	32,165,094	31,711,196	33,104,657	31,907,651
Revenue Over (Under) Expenditures	\$ 3,758,890	\$ (498,317)	\$ 774,689	\$ (5,348,926)	\$ (3,526,926)	\$ (2,907,802)	\$ (4,380,466)	\$ (3,791,762)
Fund Balance ¹	\$ 28,960,779	\$ 28,462,462	\$ 29,735,468	\$ 24,386,542	\$ 20,859,616	\$ 17,951,814	\$ 13,571,348	\$ 9,779,586
as % of Expense	112.4%	106.9%	102.2%	73.2%	64.9%	56.6%	41.0%	30.6%
Unassigned Fund Balance	\$ 21,951,866	\$ 16,671,132	\$ 18,944,138	\$ 19,165,962	\$ 16,506,910	\$ 12,125,194	\$ 8,337,119	\$ 4,344,568 ²
as % of Expense	85.22%	62.64%	65.09%	57.53%	51.32%	38.24%	25.18%	13.62%

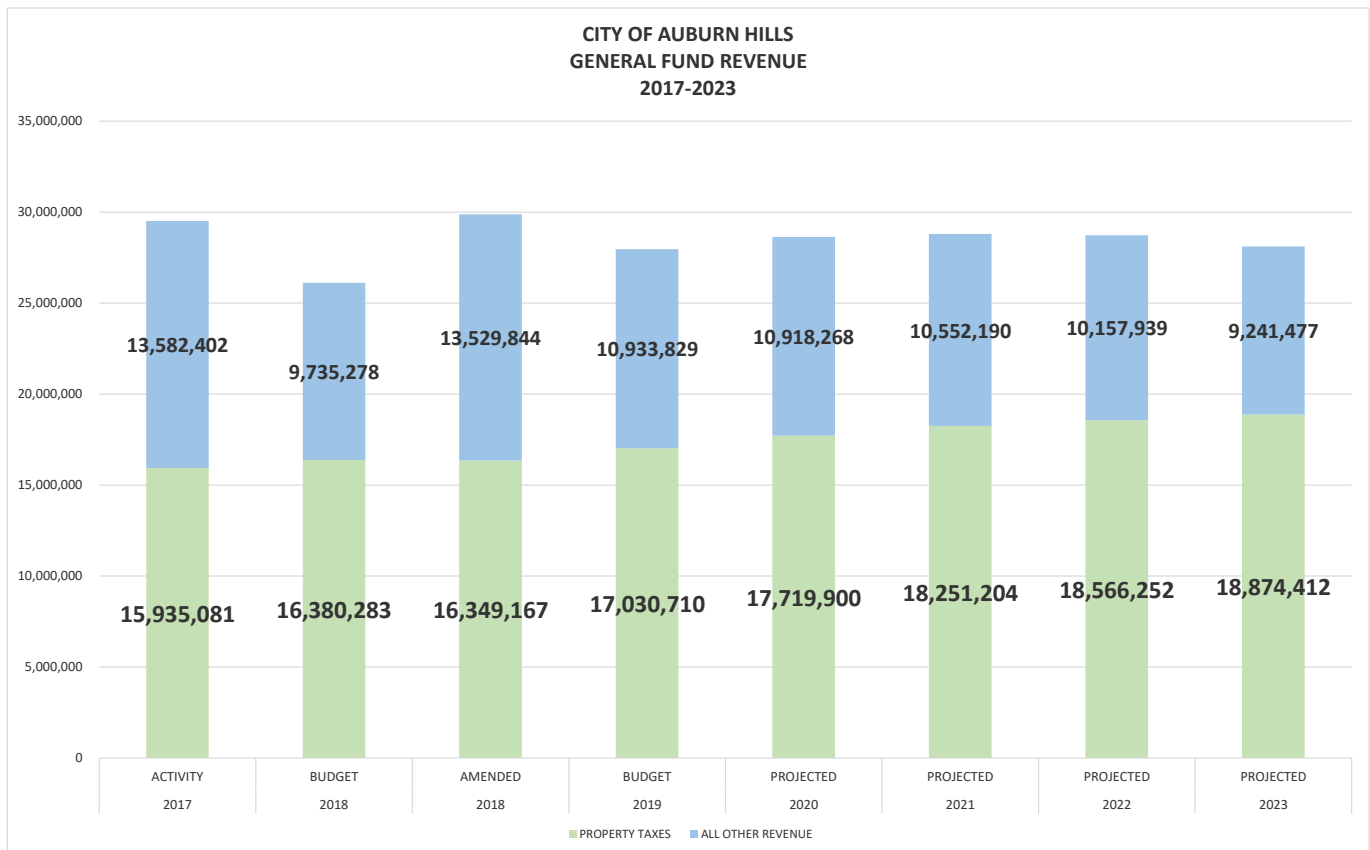
¹Fund Balance includes *Nonspendable, Committed, Assigned, and Unassigned* balances

² Assumes a 2023 net expenditure budget of \$2.5M (average from 2018-2022)

General Fund Summary

	2017 ACTIVITY	2018 BUDGET	2018 AMENDED	2019 BUDGET	2020 PROJECTED	2021 PROJECTED	2022 PROJECTED	2023 PROJECTED
REVENUES								
PROPERTY TAXES	15,935,081	16,380,283	16,349,167	17,030,710	17,719,900	18,251,204	18,566,252	18,874,412
LICENSES AND PERMITS	2,023,942	899,625	1,328,550	940,850	829,150	829,150	829,150	829,150
CHARGES FOR SERVICES	2,545,695	1,937,762	2,313,398	1,992,917	2,125,445	2,131,730	2,160,004	2,161,727
GRANTS	584,789	494,742	920,372	39,833	26,533	28,033	26,933	25,933
STATE GRANTS/OTHER	191,410	63,091	59,791	259,391	59,791	59,791	59,791	59,791
STATE SHARED REVENUE & REFUNDS	3,704,610	2,397,231	3,929,671	3,938,851	3,948,254	3,469,601	2,996,261	2,031,389
OTHER REVENUE	1,590,928	1,028,000	1,433,415	730,706	732,414	734,174	736,037	736,802
INTEREST INCOME	186,043	186,679	208,300	208,300	210,383	212,487	216,736	221,071
SPECIAL ASSESSMENTS	100,570	34,000	37,500	37,200	154,608	154,608	154,608	152,796
NON-OPERATING REVENUE	16,911	11,700	588,246	12,200	12,950	13,300	13,300	13,800
INTERFUND CHG REVENUE	1,070,997	1,070,997	1,073,775	1,085,634	1,097,671	1,109,887	1,122,287	1,134,874
ADMIN CHARGE REVENUE	1,522,220	1,561,451	1,586,826	1,637,947	1,671,069	1,709,429	1,742,832	1,774,144
TRANSFERS FROM FUNDS	44,287	50,000	50,000	50,000	50,000	100,000	100,000	100,000
TOTAL REVENUES	\$ 29,517,483	\$ 26,115,561	\$ 29,879,011	\$ 27,964,539	\$ 28,638,168	\$ 28,803,394	\$ 28,724,191	\$ 28,115,889
% Change from Prior Year			1.22%	-6.41%	2.41%	0.58%	-0.27%	-2.12%
EXPENDITURES								
SALARIES & WAGES	10,891,012	11,210,381	11,000,991	11,445,386	11,796,688	12,054,285	12,261,949	12,380,929
FRINGE BENEFITS	5,535,325	5,940,458	7,364,320	7,446,625	7,298,906	7,416,451	7,794,876	8,190,100
SUPPLIES	606,196	788,717	753,664	905,135	756,810	657,795	643,480	633,065
OTHER EXPENSES	734,222	890,071	830,705	956,239	916,151	912,458	896,461	894,549
REPAIR & MAINT.	603,268	702,635	655,860	1,119,825	787,867	732,360	566,229	508,849
CONTRACTUAL SERVICES	1,747,964	1,480,862	1,636,732	1,626,584	1,465,543	1,504,756	1,512,477	1,479,942
COMPUTER SERVICES	336,085	421,080	427,646	492,121	429,171	425,501	432,371	425,421
UTILITIES	486,276	581,684	679,059	684,897	810,303	826,123	842,398	859,141
INSURANCE	159,199	176,157	171,018	179,600	186,588	190,260	193,990	195,216
CAPITAL EXPENDITURES	314,705	568,975	1,009,666	826,100	302,100	67,100	67,100	87,800
DEBT SERVICE	69,441	68,192	68,192	66,942	65,692	64,442	68,129	66,754
INTERFUND CHG EXPENSE	1,262,400	1,301,593	1,310,864	1,332,036	1,353,700	1,375,865	1,398,547	1,421,760
TRANS TO OTHER FUNDS	3,012,500	2,483,073	3,195,605	6,231,975	5,995,575	5,483,800	6,426,650	4,764,125
TOTAL EXPENDITURES	\$ 25,758,593	\$ 26,613,878	\$ 29,104,322	\$ 33,313,465	\$ 32,165,094	\$ 31,711,196	\$ 33,104,657	\$ 31,907,651
% Change from Prior Year			12.99%	14.46%	-3.45%	-1.41%	4.39%	-3.62%
NET OF REVENUES/EXPENDITURES	\$ 3,758,890	\$ (498,317)	\$ 774,689	\$ (5,348,926)	\$ (3,526,926)	\$ (2,907,802)	\$ (4,380,466)	\$ (3,791,762)
PROJECTED FUND BLANCE:								
NONSPENDABLE	1,442,404	1,442,404	1,442,404	1,442,404	1,442,404	1,442,404	1,442,404	1,442,404
COMMITTED	68,192	68,192	68,192	66,942	65,692	64,442	68,129	66,754
ASSIGNED	5,498,317	10,280,734	9,280,734	3,709,984	2,842,110	4,316,024	3,723,633	3,924,422.4 (a)
UNASSIGNED	21,951,866	16,671,132	18,944,138	19,165,962	16,506,910	12,125,194	8,337,119	4,344,568
TOTAL FUND BALANCE	\$ 28,960,779	\$ 28,462,462	\$ 29,735,468	\$ 24,385,292	\$ 20,857,116	\$ 17,948,064	\$ 13,571,285	\$ 9,778,148

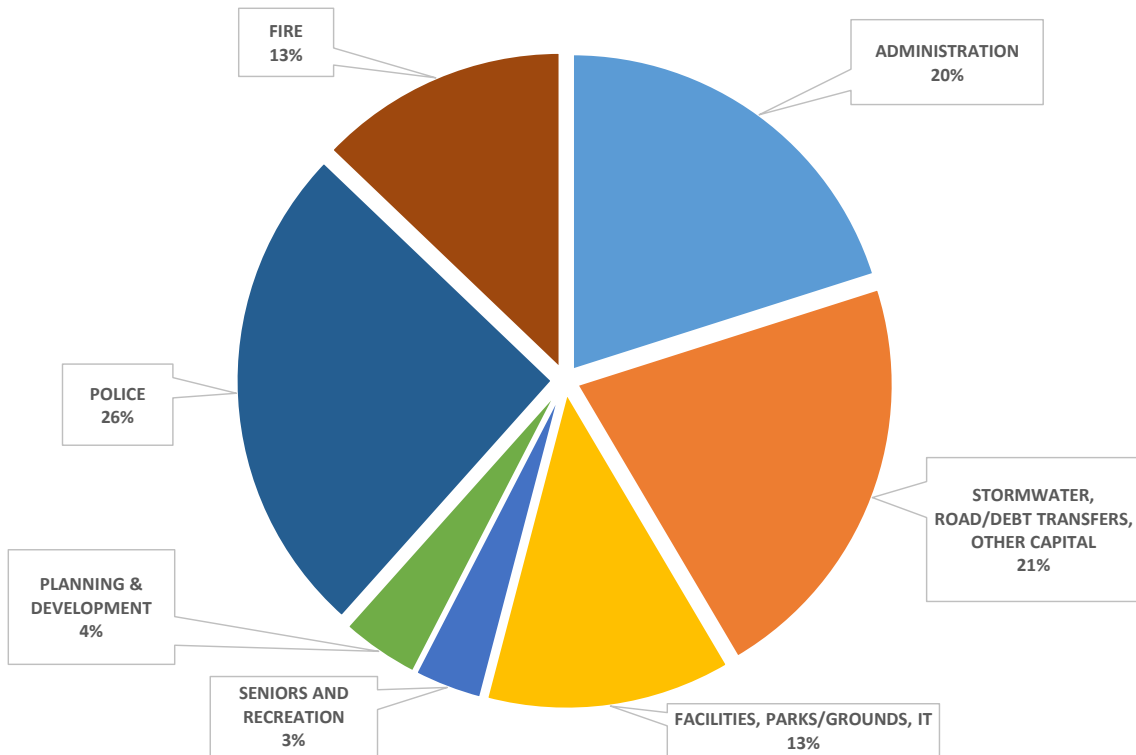
(a)includes an average of the 2019-2023 assigned budgets -no projections have been made for 2024 at this time



2019 General Fund Expenditures by Function

Total Expenditures: \$33,313,465

(includes transfers between funds)



Fund 101 - General Operating Fund

(Supported by 2.1100 Mills)

	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
PROPERTY TAXES	3,777,168	3,835,763	3,872,448	3,998,768	4,160,422	4,284,738	4,358,424	4,430,506
STATE SHARED REVENUE & REFUNDS	2,572,572	1,893,469	2,278,421	2,287,601	2,297,004	2,210,001	2,123,111	1,931,139
LICENSES AND PERMITS	1,843,743	773,625	1,216,550	828,850	705,150	705,150	705,150	705,150
CHARGES FOR SERVICES	1,341,529	990,562	1,115,478	963,997	907,525	913,810	942,084	943,807
GRANTS	37,434		426,080					
STATE GRANTS/OTHER	175,118	45,991	45,991	245,591	45,991	45,991	45,991	45,991
OTHER REVENUE	1,516,836	1,003,200	1,366,896	667,406	669,114	670,874	672,737	673,502
INTEREST INCOME	186,043	186,679	208,300	208,300	210,383	212,487	216,736	221,071
SPECIAL ASSESSMENTS	100,570	34,000	37,500	37,200	154,608	154,608	154,608	152,796
NONOPERATING REVENUE	11,192	9,700	586,746	10,700	11,450	11,800	11,800	12,300
INTERFUND CHG REVENUE	1,070,997	1,070,997	1,073,775	1,085,634	1,097,671	1,109,887	1,122,287	1,134,874
ADMIN CHARGE REVENUES	1,522,220	1,561,451	1,586,826	1,637,947	1,671,069	1,709,429	1,742,832	1,774,144
TRANSFERS FROM FUNDS	44,287	50,000	50,000	50,000	50,000	100,000	100,000	100,000
TOTAL REVENUES	\$ 14,199,709	\$ 11,455,437	\$ 13,865,011	\$ 12,021,994	\$ 11,980,387	\$ 12,128,775	\$ 12,195,760	\$ 12,125,280
SALARIES & WAGES	4,105,475	4,311,463	4,274,129	4,381,780	4,512,652	4,582,843	4,667,892	4,717,439
FRINGE BENEFITS	2,131,190	2,313,260	4,229,721	4,198,610	3,902,409	3,864,504	4,089,267	4,328,188
SUPPLIES	309,119	419,122	382,759	460,935	403,070	322,055	326,690	326,875
OTHER EXPENSES	583,739	690,171	651,305	725,289	723,766	722,623	721,611	714,649
REPAIR & MAINT.	474,107	557,250	508,875	950,260	617,802	570,295	404,364	343,984
CONTRACTUAL SERVICES	1,246,031	962,643	1,096,250	1,058,203	912,508	938,481	926,566	887,786
COMPUTER SERVICES	317,095	403,840	406,106	469,581	406,631	402,961	409,831	402,881
UTILITIES	465,954	565,459	653,085	658,403	783,279	798,558	814,282	830,463
INSURANCE	87,384	89,779	90,580	92,377	96,773	98,658	100,566	99,934
CAPITAL EXPENDITURES	203,794	75	491,876	608,100	158,100	8,100	8,100	14,300
DEBT SERVICE	69,441	68,192	68,192	66,942	65,692	64,442	68,129	66,754
INTERFUND CHG EXPENSES	552,395	602,276	602,764	618,060	633,788	649,958	666,585	683,683
TRANS TO OTHER FUNDS	3,012,500	2,483,073	3,195,605	6,231,975	5,995,575	5,483,800	6,426,650	4,764,125
TOTAL EXPENSES	\$ 13,558,224	\$ 13,466,603	\$ 16,651,247	\$ 20,520,515	\$ 19,212,045	\$ 18,507,278	\$ 19,630,533	\$ 18,181,061
NET REVENUES/EXPENSES	\$ 641,485	\$ (2,011,166)	\$ (2,786,236)	\$ (8,498,521)	\$ (7,231,658)	\$ (6,378,503)	\$ (7,434,773)	\$ (6,055,781)

General Operating fund consists of Administrative, Infrastructure, General Support, Community Program and Planning Departments



Fund 101 - General Fund

ADMINISTRATIVE DEPARTMENT EXPENDITURES

City Council - 101

	<u>2017 ACTUAL</u>	<u>2018 ORIGINAL BUDGET</u>	<u>2018 AMENDED BUDGET</u>	<u>2019 BUDGET</u>	<u>2020 PROJECTION</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>
SALARIES & WAGES	56,395	57,120	57,120	57,120	57,120	57,120	57,120	57,120
FRINGE BENEFITS	53,191	50,368	44,354	46,320	48,379	50,568	52,868	55,316
SUPPLIES	494	2,750	200	50	11,050	50	50	50
CONTRACTUAL SERVICES	500	2,000	500	2,000	2,000	29,000	2,000	2,000
OTHER EXPENSES	26,885	32,827	28,562	33,000	33,000	33,000	33,000	33,000
TOTAL EXPENSES	\$ 137,465	\$ 145,065	\$ 130,736	\$ 138,490	\$ 151,549	\$ 169,738	\$ 145,038	\$ 147,486

City Manager - 172

	<u>2017 ACTUAL</u>	<u>2018 ORIGINAL BUDGET</u>	<u>2018 AMENDED BUDGET</u>	<u>2019 BUDGET</u>	<u>2020 PROJECTION</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>
SALARIES & WAGES	519,446	536,340	546,359	590,660	604,013	616,293	627,103	638,121
FRINGE BENEFITS	264,547	287,139	253,469	278,620	289,835	301,563	313,812	326,749
SUPPLIES	15,534	13,474	5,924	11,624	12,124	12,874	6,124	4,624
CONTRACTUAL SERVICES	316	600	660	660	660	660	660	660
OTHER EXPENSES	21,758	39,885	30,720	38,220	34,220	34,220	24,220	24,220
UTILITIES	2,504	2,504	1,494	1,524	1,555	1,586	1,618	1,650
REPAIR & MAINTENANCE	141	200						
FLEET VEHICLE CHARGES	20,398	21,077	19,894	20,093	20,294	20,497	20,702	20,909
TOTAL EXPENSES	\$ 844,644	\$ 901,219	\$ 858,520	\$ 941,401	\$ 962,701	\$ 987,693	\$ 994,239	\$ 1,016,933

City Clerk - 215

	<u>2017 ACTUAL</u>	<u>2018 ORIGINAL BUDGET</u>	<u>2018 AMENDED BUDGET</u>	<u>2019 BUDGET</u>	<u>2020 PROJECTION</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>
SALARIES & WAGES	180,211	224,441	212,523	164,546	195,045	175,982	192,069	182,166
FRINGE BENEFITS	55,816	61,515	59,944	43,914	45,083	46,001	46,871	47,768
SUPPLIES	15,689	22,900	19,791	12,500	20,000	17,000	17,000	10,500
CONTRACTUAL SERVICES	6,972	2,800	1,950	2,350	2,350	2,350	1,950	2,350
OTHER EXPENSES	10,443	13,425	15,365	16,465	16,540	12,465	14,965	8,465
UTILITIES								
REPAIR & MAINTENANCE		250	250	160,250	21,250	21,250	28,650	28,650
CAPITAL EXPENDITURES	10,000							
TOTAL EXPENSES	\$ 279,131	\$ 325,331	\$ 309,823	\$ 400,025	\$ 300,268	\$ 275,048	\$ 301,505	\$ 279,899



Fund 101 - General Fund

ADMINISTRATIVE DEPARTMENT EXPENDITURES

Finance/Treasurer - 253

	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
SALARIES & WAGES	438,277	447,797	413,328	447,211	461,512	471,977	479,195	486,054
FRINGE BENEFITS	229,690	246,224	213,219	225,342	235,559	245,629	255,728	266,310
SUPPLIES	19,466	26,085	23,400	31,800	25,800	25,650	18,300	17,700
COMPUTER SERVICES	1,550	1,800	1,600	1,700	1,800	1,800	1,800	1,800
CONTRACTUAL SERVICES	525	800	700	700	700	700	700	700
OTHER EXPENSES	8,486	15,240	16,065	20,275	20,285	20,285	20,285	20,290
UTILITIES	802	1,049	1,209	1,233	1,257	1,282	1,308	1,334
CAPITAL EXPENDITURES	0	0	0	0	0	0	0	0
TOTAL EXPENSES	\$ 698,796	\$ 738,995	\$ 669,521	\$ 728,261	\$ 746,913	\$ 767,323	\$ 777,316	\$ 794,188

Assessing - 257

	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
SALARIES & WAGES	314,914	325,351	336,461	344,982	355,874	366,525	374,457	380,056
FRINGE BENEFITS	140,182	147,755	169,486	177,575	185,786	194,420	203,225	211,990
SUPPLIES	14,205	9,650	8,300	17,150	11,750	7,750	7,750	7,750
COMPUTER SERVICES	15,001	15,530	17,000	13,010	13,010	13,010	13,010	13,010
CONTRACTUAL SERVICES	27,449	46,880	26,038	48,380	48,380	48,380	48,380	48,380
OTHER EXPENSES	7,083	10,870	10,200	11,085	11,085	10,735	11,085	10,735
UTILITIES	84	147						
CAPITAL EXPENDITURES								6,200
FLEET VEHICLE CHARGES	3,419	3,006	6,050	6,111	6,172	6,234	6,296	6,359
TOTAL EXPENSES	\$ 522,337	\$ 559,189	\$ 573,535	\$ 618,293	\$ 632,057	\$ 647,054	\$ 664,203	\$ 684,480

General Administration - 261

	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
SALARIES & WAGES				15,000	15,000	15,000	15,000	15,000
FRINGE BENEFITS	4,523	53,500	2,198,408	2,073,043	1,682,136	1,546,382	1,669,827	1,803,131
SUPPLIES	65,904	87,950	81,855	81,475	81,475	81,475	81,475	81,475
OTHER EXPENSES	140,073	159,617	164,333	160,649	160,851	161,058	161,266	161,479
CONTRACTUAL SERVICES	337,884	363,150	357,750	364,750	364,750	364,750	364,750	364,750
COMPUTER SERVICES	9,810	3,100						
UTILITIES	44,807	46,541	50,750	50,915	161,083	161,255	161,429	161,609
REPAIR & MAINTENANCE	24,558	10,450	500	1,000	9,000	9,000	9,000	1,000
INSURANCE	78,602	80,392	82,001	83,627	86,795	88,486	90,212	90,463
FLEET VEHICLE CHARGES	20,476	22,040	16,204	16,366	16,530	16,695	16,862	17,031
TOTAL EXPENSES	\$ 726,637	\$ 826,740	\$ 2,951,801	\$ 2,846,825	\$ 2,577,620	\$ 2,444,101	\$ 2,569,821	\$ 2,695,938



Fund 101 - General Fund

ADMINISTRATIVE DEPARTMENT EXPENDITURES

Human Resources -270

	<u>2017 ACTUAL</u>	<u>2018 ORIGINAL BUDGET</u>	<u>2018 AMENDED BUDGET</u>	<u>2019 BUDGET</u>	<u>2020 PROJECTION</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>
SALARIES & WAGES	108,330	111,279	111,324	116,039	120,115	122,517	124,967	127,468
FRINGE BENEFITS	73,208	76,295	71,119	74,973	78,723	82,555	86,618	90,927
SUPPLIES	1,323	550	550	4,550	550	550	550	550
CONTRACTUAL SERVICES	30,795	36,550	44,000	36,000	36,000	36,000	36,000	36,000
OTHER EXPENSES	25,322	40,560	34,605	60,940	60,940	60,940	60,940	60,940
TOTAL EXPENSES	\$ 238,978	\$ 265,234	\$ 261,598	\$ 292,502	\$ 296,328	\$ 302,562	\$ 309,075	\$ 315,885

DPW Management Services - 441

	<u>2017 ACTUAL</u>	<u>2018 ORIGINAL BUDGET</u>	<u>2018 AMENDED BUDGET</u>	<u>2019 BUDGET</u>	<u>2020 PROJECTION</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>
SALARIES & WAGES	525,280	549,384	539,682	552,141	565,928	587,990	601,430	611,860
FRINGE BENEFITS	256,319	266,375	231,746	245,092	254,926	265,643	276,151	286,985
SUPPLIES	8,838	7,500	5,250	13,500	12,750	5,250	5,250	5,250
OTHER EXPENSES	(230,913)	(233,730)	(227,520)	(216,374)	(222,888)	(233,560)	(240,602)	(247,300)
FLEET VEHICLE CHARGES	41,147	42,309	39,032	39,422	39,816	40,214	40,616	41,022
TOTAL EXPENSES	\$ 600,671	\$ 631,838	\$ 588,190	\$ 633,781	\$ 650,532	\$ 665,537	\$ 682,845	\$ 697,817

Pension Board - 892

	<u>2017 ACTUAL</u>	<u>2018 ORIGINAL BUDGET</u>	<u>2018 AMENDED BUDGET</u>	<u>2019 BUDGET</u>	<u>2020 PROJECTION</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>
CONTRACTUAL SERVICES	68,201	70,938	77,300	82,100	83,700	85,100	86,350	86,500
INSURANCE	5,129	5,200	5,304	5,410	5,518	5,628	5,741	5,856
OTHER EXPENSES	4,883	6,100	5,600	6,120	6,120	6,120	6,120	6,120
TOTAL EXPENSES	\$ 78,213	\$ 82,238	\$ 88,204	\$ 93,630	\$ 95,338	\$ 96,848	\$ 98,211	\$ 98,476

TOTAL ADMIN EXPENSES \$ 4,126,872 \$ 4,475,849 \$ 6,431,928 \$ 6,693,208 \$ 6,413,306 \$ 6,355,904 \$ 6,542,253 \$ 6,731,102



Fund 101 - General Fund

ADMINISTRATIVE PERSONNEL

	2017 <u>ACTUAL</u>	2018 <u>ORIGINAL</u> <u>BUDGET</u>	2018 <u>AMENDED</u> <u>BUDGET</u>	2019 <u>BUDGET</u>	2020 <u>PROJECTION</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>
<u>City Council</u>								
Mayor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
City Council	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
Total City Council	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
<u>City Manager</u>								
City Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Assistant City Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Director of Authorities	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Business Development -								
Community Relations	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Coordinator of Media								
Communications	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Part-time Receptionist	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Part-time Graphic Designer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total City Manager	9.00	9.00	9.00	9.00	9.00	9.00	9.00	9.00
<u>City Clerk & Elections</u>								
City Clerk	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Clerk	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Clerk II	1.00	1.00	1.00	0.00	1.00	1.00	1.00	1.00
Total City Clerk & Elections	3.00	3.00	3.00	2.00	3.00	3.00	3.00	3.00
<u>Finance/Treasurer</u>								
Finance Director - Treasurer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Finance Director - Deputy								
Treasurer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Accounts Receivable Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Accountant	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Cashier - Clerk III	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Total Finance	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
<u>Assessor</u>								
Assessor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Assessor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Appraiser I	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Appraiser II	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Clerk III	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Assessor	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
<u>Human Resources</u>								
Human Resources Generalist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Human Resources Development	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Human Resources	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
<u>Public Works Administration</u>								
Director of Public Services	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
GIS Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Manager	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Clerk III	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Total Public Works	8.00	8.00	8.00	8.00	8.00	8.00	8.00	8.00
Total Administration	41.00	41.00	41.00	40.00	41.00	41.00	41.00	41.00



Fund 101 - General Fund

INFRASTRUCTURE - CAPITAL EXPENDITURES

Storm Water Management - 445

	<u>2017 ACTUAL</u>	<u>2018 ORIGINAL BUDGET</u>	<u>2018 AMENDED BUDGET</u>	<u>2019 BUDGET</u>	<u>2020 PROJECTION</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>
SALARIES & WAGES	61,470	62,556	62,632	64,511	65,801	67,117	68,459	69,829
FRINGE BENEFITS	34,833	35,759	31,886	33,652	35,390	37,241	39,217	41,326
SUPPLIES	127	850	850	3,850	850	850	850	850
OTHER EXPENSES	7,888	9,987	9,876	10,040	10,040	10,040	10,040	10,040
CONTRACTUAL SERVICES	148,791	66,625	69,372	124,863	33,000	52,186	63,213	27,700
CAPITAL EXPENDITURES	37,884		466,476					
DEBT SERVICE	69,441	68,192	68,192	66,942	65,692	64,442	68,129	66,754
TOTAL EXPENSES	\$ 360,434	\$ 243,969	\$ 709,284	\$ 303,858	\$ 210,773	\$ 231,876	\$ 249,908	\$ 216,499

Capital Improvements - 901

	<u>2017 ACTUAL</u>	<u>2018 ORIGINAL BUDGET</u>	<u>2018 AMENDED BUDGET</u>	<u>2019 BUDGET</u>	<u>2020 PROJECTION</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>
CAPITAL EXPENDITURES	52,005	75	25,400	600,100	150,100	100	100	100
TRANS TO OTHER FUNDS	3,012,500	2,483,073	3,195,605	6,231,975	5,995,575	5,483,800	6,426,650	4,764,125
TOTAL EXPENSES	\$ 3,064,505	\$ 2,483,148	\$ 3,221,005	\$ 6,832,075	\$ 6,145,675	\$ 5,483,900	\$ 6,426,750	\$ 4,764,225

TOTAL INFRASTRUCTURE	\$ 3,424,939	\$ 2,727,117	\$ 3,930,289	\$ 7,135,933	\$ 6,356,448	\$ 5,715,776	\$ 6,676,658	\$ 4,980,724
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INFRASTRUCTURE PERSONNEL

	<u>2017 ACTUAL</u>	<u>2018 ORIGINAL BUDGET</u>	<u>2018 AMENDED BUDGET</u>	<u>2019 BUDGET</u>	<u>2020 PROJECTION</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>
<u>Storm Water Management</u>								
Assistant City Planner	1.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Storm Water Management	1.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Infrastructure	1.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00



Fund 101 - General Fund

GENERAL SUPPORT DEPARTMENT EXPENDITURES

Facilities - 265

	2017 <u>ACTUAL</u>	2018 <u>ORIGINAL BUDGET</u>	2018 <u>AMENDED BUDGET</u>	2019 <u>BUDGET</u>	2020 <u>PROJECTION</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>
SALARIES & WAGES	355,875	358,787	364,440	367,439	369,978	372,544	375,135	377,752
FRINGE BENEFITS	203,765	211,700	190,054	199,861	210,185	221,264	233,154	245,918
SUPPLIES	36,577	37,472	35,472	36,510	40,260	38,510	39,510	40,510
CONTRACTUAL SERVICES	2,050	2,500	2,500	2,500	2,500	2,500	2,500	2,500
OTHER EXPENSES	121,146	127,485	121,607	116,837	120,094	125,430	128,951	132,300
UTILITIES	407,967	507,599	590,054	594,961	609,418	624,270	639,558	655,295
REPAIR & MAINTENANCE	355,873	412,200	369,360	668,620	461,162	407,655	245,324	191,294
CAPITAL EXPENDITURES	81,000							
FLEET VEHICLE CHARGES	31,927	32,781	46,580	47,977	49,417	50,900	52,427	54,000
TOTAL EXPENSES	\$ 1,596,180	\$ 1,690,524	\$ 1,720,067	\$ 2,034,705	\$ 1,863,014	\$ 1,843,073	\$ 1,716,559	\$ 1,699,569

Parks & Grounds - 266

	2017 <u>ACTUAL</u>	2018 <u>ORIGINAL BUDGET</u>	2018 <u>AMENDED BUDGET</u>	2019 <u>BUDGET</u>	2020 <u>PROJECTION</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>
SALARIES & WAGES	545,254	572,181	548,471	542,363	553,113	562,417	568,692	573,075
FRINGE BENEFITS	313,995	329,824	260,899	249,444	260,774	272,506	284,454	296,732
SUPPLIES	66,301	75,136	78,886	80,200	80,200	62,450	62,450	62,450
REPAIR & MAINTENANCE	84,711	109,950	94,765	68,390	70,390	68,390	68,390	70,890
CONTRACTUAL SERVICES	71,259	92,000	75,000	77,250	79,568	81,955	84,413	86,946
OTHER EXPENSES	139,190	149,965	147,957	142,937	146,194	151,530	155,051	158,400
EQUIPMENT RENTAL EXPENSES	387,710	431,839	416,862	429,368	442,249	455,516	469,181	483,256
TOTAL EXPENSES	\$ 1,608,420	\$ 1,760,895	\$ 1,622,840	\$ 1,589,952	\$ 1,632,488	\$ 1,654,764	\$ 1,692,631	\$ 1,731,749

MIS - 883

	2017 <u>ACTUAL</u>	2018 <u>ORIGINAL BUDGET</u>	2018 <u>AMENDED BUDGET</u>	2019 <u>BUDGET</u>	2020 <u>PROJECTION</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>
SUPPLIES	18,245	36,600	36,000	69,850	37,250	13,250	28,250	22,250
COMPUTER SERVICES	290,734	367,906	366,474	447,122	380,122	380,122	387,122	380,122
CONTRACTUAL SERVICES	881	2,500	200	2,500	2,500	2,500	2,500	2,500
UTILITIES	0	0	0	0	0	0	0	0
REPAIR & MAINTENANCE		12,000	22,500	34,500	34,500	46,500	34,500	34,500
CAPITAL EXPENDITURES	22,905			8,000	8,000	8,000	8,000	8,000
TOTAL EXPENSES	\$ 332,765	\$ 419,006	\$ 425,174	\$ 561,972	\$ 462,372	\$ 450,372	\$ 460,372	\$ 447,372

TOTAL GENERAL SUPPORT	\$ 3,537,365	\$ 3,870,425	\$ 3,768,081	\$ 4,186,629	\$ 3,957,874	\$ 3,948,209	\$ 3,869,562	\$ 3,878,690
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Fund 101 - General Fund

GENERAL SUPPORT PERSONNEL

	<u>2017</u>	<u>2018</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>
	<u>ACTUAL</u>	<u>ORIGINAL</u>	<u>AMENDED</u>	<u>BUDGET</u>	<u>PROJECTION</u>	<u>PROJECTION</u>	<u>PROJECTION</u>	<u>PROJECTION</u>
<u>Facilities</u>								
Crew Leader	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
General Maintenance	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Part-time	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
Seasonal	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Total Facilities	14.00	14.00	14.00	14.00	14.00	14.00	14.00	14.00
<u>Parks and Grounds</u>								
Crew Leader	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
General Maintenance	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
Seasonal	11.00	11.00	11.00	7.00	7.00	7.00	7.00	7.00
Total Parks and Grounds	19.00	19.00	19.00	15.00	15.00	15.00	15.00	15.00
Total General Support	33.00	33.00	33.00	15.00	15.00	15.00	15.00	15.00



Fund 101 - General Fund

COMMUNITY PROGRAM EXPENDITURES

Senior Citizens -685

	<u>2017 ACTUAL</u>	<u>2018 ORIGINAL BUDGET</u>	<u>2018 AMENDED BUDGET</u>	<u>2019 BUDGET</u>	<u>2020 PROJECTION</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>
SALARIES & WAGES	184,782	211,439	219,374	224,757	227,776	232,454	235,627	238,863
FRINGE BENEFITS	84,607	112,451	95,174	106,965	112,260	118,025	124,034	130,441
SUPPLIES	17,041	36,500	29,456	31,406	24,406	23,406	15,906	20,106
OTHER EXPENSES	144,305	147,500	142,750	155,300	151,325	154,100	151,350	151,900
CONTRACTUAL SERVICES	5,485	6,200	4,250	5,800	31,200	6,200	6,200	600
UTILITIES	602	776	601	613	626	638	651	664
REPAIR & MAINTENANCE	1,454	3,000	3,000	3,000	3,000	3,000	3,000	3,000
TOTAL EXPENSES	\$ 438,276	\$ 517,866	\$ 494,605	\$ 527,841	\$ 550,593	\$ 537,823	\$ 536,768	\$ 545,574

SMART Grant -686

	<u>2017 ACTUAL</u>	<u>2018 ORIGINAL BUDGET</u>	<u>2018 AMENDED BUDGET</u>	<u>2019 BUDGET</u>	<u>2020 PROJECTION</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>
SALARIES & WAGES	23,323	23,726	25,000	25,000	25,000	25,000	25,000	25,000
FRINGE BENEFITS	2,417	2,765	2,811	2,901	2,999	3,108	3,228	3,359
CONTRACTUAL SERVICES		100			100	100	100	100
OTHER EXPENSES	40	100	100	100	100	100	100	100
UTILITIES	1,995	1,911	1,804	1,840	1,877	1,914	1,953	1,992
INSURANCE	3,653	4,187	3,275	3,340	4,460	4,544	4,613	3,615
FLEET VEHICLE CHARGES	9,047	10,097	13,380	13,514	13,649	13,785	13,923	14,062
TOTAL EXPENSES	\$ 40,475	\$ 42,886	\$ 46,370	\$ 46,695	\$ 48,185	\$ 48,551	\$ 48,917	\$ 48,228

Recreation - 751

	<u>2017 ACTUAL</u>	<u>2018 ORIGINAL BUDGET</u>	<u>2018 AMENDED BUDGET</u>	<u>2019 BUDGET</u>	<u>2020 PROJECTION</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>
SALARIES & WAGES	272,691	278,392	279,370	283,023	292,856	295,462	298,119	300,830
FRINGE BENEFITS	122,356	118,377	112,040	116,969	122,139	127,027	132,211	137,708
SUPPLIES	16,149	35,570	34,040	37,200	21,550	19,400	23,550	28,150
OTHER EXPENSES	122,833	129,805	109,300	133,110	138,875	141,875	147,655	149,475
CONTRACTUAL SERVICES	6,830	9,800	9,050	10,250	9,500	10,500	11,250	10,500
COMPUTER SERVICES		2,000	2,000		4,000			
UTILITIES	871	789	996	1,016	1,036	1,057	1,078	1,099
REPAIR & MAINTENANCE		1,600	1,600	600	4,600	600	1,600	750
FLEET VEHICLE CHARGES	5,870	5,827	6,220	6,282	6,345	6,408	6,472	6,537
TOTAL EXPENSES	\$ 547,600	\$ 582,160	\$ 554,616	\$ 588,450	\$ 600,901	\$ 602,329	\$ 621,935	\$ 635,049

TOTAL COMMUNITY PROGRAMS	\$ 1,026,351	\$ 1,142,912	\$ 1,095,591	\$ 1,162,986	\$ 1,199,679	\$ 1,188,703	\$ 1,207,620	\$ 1,228,851
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Fund 101 - General Fund

COMMUNITY PROGRAM PERSONNEL

	<u>2017 ACTUAL</u>	<u>2018 ORIGINAL BUDGET</u>	<u>2018 AMENDED BUDGET</u>	<u>2019 BUDGET</u>	<u>2020 PROJECTION</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>
<u>Senior Services</u>								
Senior Services Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Seniors Admin. Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Seniors Health - Wellness Coordinator	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00
Part-Time Employees	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
Total Senior Citizens	8.00	8.00	9.00	9.00	9.00	9.00	9.00	9.00
<u>Recreation</u>								
Recreation Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Part-Time Employees (partially split with Seniors)	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
Seasonal Employees	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00
Total Recreation	52.00	52.00	52.00	52.00	52.00	52.00	52.00	52.00
Total Community Programs	60.00	60.00	61.00	61.00	61.00	61.00	61.00	61.00



Fund 101 - General Fund

PLANNING/DEVELOPMENT EXPENDITURES

Building Services - 720

	2017 <u>ACTUAL</u>	2018 <u>ORIGINAL BUDGET</u>	2018 <u>AMENDED BUDGET</u>	2019 <u>BUDGET</u>	2020 <u>PROJECTION</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>
SALARIES & WAGES	368,391	401,040	404,739	431,947	445,380	453,140	460,988	466,424
FRINGE BENEFITS	221,063	240,369	226,877	252,915	264,349	275,659	287,754	300,022
SUPPLIES	13,130	26,135	22,785	26,520	20,305	13,590	16,925	21,910
CONTRACTUAL SERVICES	536,028	248,600	421,380	287,500	205,000	205,000	205,000	205,000
COMPUTER SERVICES		13,504	19,032	7,749	7,699	8,029	7,899	7,949
OTHER EXPENSES	28,462	24,300	26,800	24,350	21,900	21,950	22,000	22,050
UTILITIES	4,337	2,637	4,069	4,151	4,234	4,319	4,405	4,493
REPAIR & MAINTENANCE	7,370	7,600	16,900	13,900	13,900	13,900	13,900	13,900
FLEET VEHICLE CHARGES	32,401	33,300	38,542	38,927	39,316	39,709	40,106	40,507
TOTAL EXPENSES	\$ 1,211,182	\$ 997,485	\$ 1,181,124	\$ 1,087,959	\$ 1,022,083	\$ 1,035,296	\$ 1,058,977	\$ 1,082,255

Community Development Administration -721

	2017 <u>ACTUAL</u>	2018 <u>ORIGINAL BUDGET</u>	2018 <u>AMENDED BUDGET</u>	2019 <u>BUDGET</u>	2020 <u>PROJECTION</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>
SALARIES & WAGES	150,836	151,630	153,306	155,041	158,141	161,305	164,531	167,821
FRINGE BENEFITS	70,678	72,844	68,235	71,024	73,886	76,913	80,115	83,506
SUPPLIES	96			2,750	2,750		2,750	2,750
CONTRACTUAL SERVICES	2,065	10,600	5,600	10,600	10,600	10,600	10,600	10,600
COMPUTER SERVICES								
OTHER EXPENSES	5,855	16,235	14,985	12,235	15,085	12,335	15,185	12,435
UTILITIES	1,985	1,506	2,108	2,150	2,193	2,237	2,282	2,327
TOTAL EXPENSES	\$ 231,515	\$ 252,815	\$ 244,234	\$ 253,800	\$ 262,655	\$ 263,390	\$ 275,463	\$ 279,439

TOTAL PLANNING **\$ 1,442,697 \$ 1,250,300 \$ 1,425,358 \$ 1,341,759 \$ 1,284,738 \$ 1,298,686 \$ 1,334,440 \$ 1,361,694**

PLANNING/DEVELOPMENT PERSONNEL

	2017 <u>ACTUAL</u>	2018 <u>ORIGINAL BUDGET</u>	2018 <u>AMENDED BUDGET</u>	2019 <u>BUDGET</u>	2020 <u>PROJECTION</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>
<u>Building Services</u>								
Building Official	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Building Inspector II	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Ordinance Enforcement Officer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Clerk III	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Part-time	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Building	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
<u>Comm. Development-Administration</u>								
Comm. Dev. Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Economic Dev. Coordinator	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Comm. Dev.-Admin.	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Total Planning/Development	9.00	9.00	9.00	9.00	9.00	9.00	9.00	9.00



Fund 101 - General Fund

POLICE DEPARTMENT SUMMARY (Supported by 5.9857 Mills)

	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
PROPERTY TAXES	8,594,148	8,855,550	8,826,322	9,191,214	9,550,063	9,823,283	9,979,403	10,131,390
STATE SHARED REVENUE & REFUNDS	820,672	342,002	1,230,250	1,230,250	1,230,250	926,123	627,499	30,250
LICENSES AND PERMITS	18,200	14,000	12,000	12,000	12,000	12,000	12,000	12,000
GRANTS	23,755	26,983	26,533	39,833	26,533	28,033	26,933	25,933
STATE GRANTS/OTHER	16,292	17,100	13,800	13,800	13,800	13,800	13,800	13,800
CHARGES FOR SERVICES	511,568	326,800	457,520	188,520	377,520	377,520	377,520	377,520
OTHER REVENUE	81,658	16,800	58,117	58,100	58,100	58,100	58,100	58,100
NONOPERATING REVENUE	5,719	2,000	1,500	1,500	1,500	1,500	1,500	1,500
TOTAL POLICE REVENUES	\$ 10,072,012	\$ 9,601,235	\$ 10,626,042	\$10,735,217	\$ 11,269,766	\$ 11,240,359	\$ 11,096,755	\$ 10,650,493
	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
SALARIES & WAGES	\$ 4,647,282	\$ 4,678,187	\$ 4,570,356	\$ 4,787,957	\$ 4,923,641	\$ 5,029,683	\$ 5,095,879	\$ 5,139,739
FRINGE BENEFITS	2,514,142	2,605,991	2,209,096	2,298,667	2,397,098	2,498,604	2,599,047	2,702,874
SUPPLIES	107,178	152,045	158,400	223,850	179,900	151,500	146,000	136,750
CONTRACTUAL SERVICES	319,195	331,445	350,829	369,038	350,607	360,669	377,033	379,907
OTHER EXPENSES	142,325	151,050	146,550	190,800	150,460	150,360	132,750	144,500
COMPUTER SERVICES	0	0	0	0	0	0	0	0
UTILITIES	14,323	11,541	14,602	14,895	15,193	15,497	15,806	16,123
REPAIR & MAINTENANCE	93,690	115,935	115,735	139,565	140,065	132,065	131,465	132,065
INSURANCE	42,305	43,039	42,132	42,965	43,814	44,680	45,564	46,465
CAPITAL EXPENDITURES	25,242	162,400	111,290	123,000	94,000	34,000	34,000	41,500
FLEET VEHICLE CHARGES	327,144	321,370	317,448	320,622	323,829	327,067	330,338	333,641
TOTAL POLICE EXPENSES	\$ 8,232,826	\$ 8,573,003	\$ 8,036,438	\$ 8,511,359	\$ 8,618,607	\$ 8,744,125	\$ 8,907,882	\$ 9,073,564
NET REVENUES/EXPENSES	\$ 1,839,186	\$ 1,028,232	\$ 2,589,604	\$ 2,223,858	\$ 2,651,159	\$ 2,496,234	\$ 2,188,873	\$ 1,576,929



Fund 101 - General Fund

Patrol - 301

	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
SALARIES & WAGES	3,170,195	4,140,625	3,920,692	4,151,700	4,280,203	4,376,957	4,433,968	4,471,393
FRINGE BENEFITS	1,550,225	2,343,936	1,906,897	2,002,332	2,089,737	2,179,459	2,267,507	2,358,154
SUPPLIES	69,489	99,800	109,450	171,850	140,750	109,200	93,300	102,200
OTHER EXPENSES	106,625	131,250	127,250	170,000	127,660	133,560	115,950	130,000
CONTRACTUAL SERVICES	7,587	7,400	8,833	4,370	4,370	4,370	4,370	4,370
UTILITIES	1,532		1,378	1,406	1,434	1,463	1,492	1,522
REPAIR & MAINTENANCE	27,079	26,810	24,010	43,250	40,750	41,750	40,750	41,750
CAPITAL EXPENDITURES	25,242	45,300	35,140	79,000	34,000	34,000	34,000	34,000
FLEET VEHICLE CHARGES	267,417	305,223	301,546	304,561	307,607	310,683	313,790	316,928
TOTAL EXPENSES	\$ 5,225,391	\$ 7,100,344	\$ 6,435,196	\$ 6,928,469	\$ 7,026,511	\$ 7,191,442	\$ 7,305,127	\$ 7,460,317

Police Administration - 305

	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
SALARIES & WAGES	155,862	537,562	649,664	636,257	643,438	652,726	661,911	668,346
FRINGE BENEFITS	93,482	262,055	302,199	296,335	307,361	319,145	331,540	344,720
SUPPLIES	17,371	52,245	48,950	52,000	39,150	42,300	52,700	34,550
CONTRACTUAL SERVICES	299,820	324,045	341,996	364,668	346,237	356,299	372,663	375,537
OTHER EXPENSES	16,292	19,800	19,300	20,800	22,800	16,800	16,800	14,500
UTILITIES	12,791	11,541	13,224	13,489	13,759	14,034	14,314	14,601
REPAIR & MAINTENANCE	27,464	89,125	91,725	96,315	99,315	90,315	90,715	90,315
INSURANCE	41,705	43,039	42,132	42,965	43,814	44,680	45,564	46,465
CAPITAL EXPENDITURES		117,100	76,150	44,000	60,000			7,500
FLEET VEHICLE CHARGES	15,033	16,147	15,902	16,061	16,222	16,384	16,548	16,713
TOTAL EXPENSES	\$ 679,820	\$ 1,472,659	\$ 1,601,242	\$ 1,582,890	\$ 1,592,096	\$ 1,552,683	\$ 1,602,755	\$ 1,613,247

Police Investigations - 312

	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
SALARIES & WAGES	884,702	MERGED WITH PATROL						
FRINGE BENEFITS	661,317							
SUPPLIES	10,352							
CONTRACTUAL SERVICES	2,294							
OTHER EXPENSES	16,724							
REPAIR & MAINTENANCE	9,020							
INSURANCE	600							
FLEET VEHICLE CHARGES	44,694							
TOTAL EXPENSES	\$ 1,629,703	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Fund 101 - General Fund****Police Technical Services - 307**

	<u>2017</u>	<u>2018</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>
	<u>ACTUAL</u>	<u>ORIGINAL</u>	<u>AMENDED</u>	<u>BUDGET</u>	<u>PROJECTION</u>	<u>PROJECTION</u>	<u>PROJECTION</u>	<u>PROJECTION</u>
SALARIES & WAGES	433,100	MERGED WITH ADMINISTRATION						
FRINGE BENEFITS	202,985							
SUPPLIES	9,966							
CONTRACTUAL SERVICES	9,494							
COMPUTER SERVICES	0							
OTHER EXPENSES	2,684							
REPAIR & MAINTENANCE	30,127							
TOTAL EXPENSES	\$ 688,356	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

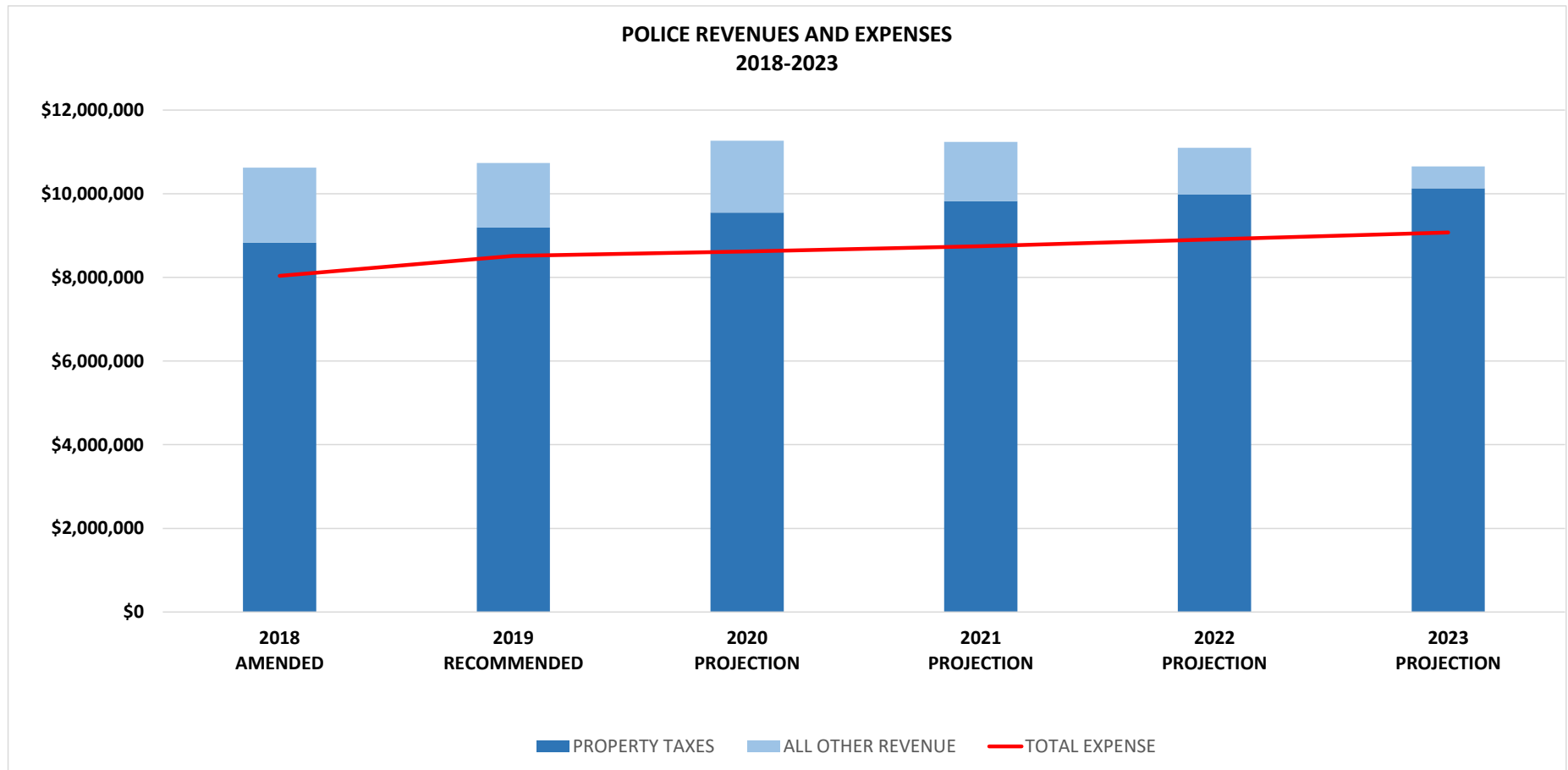
Police Communications - 325

	<u>2017</u>	<u>2018</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>
	<u>ACTUAL</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>PROJECTION</u>	<u>PROJECTION</u>	<u>PROJECTION</u>	<u>PROJECTION</u>
SALARIES & WAGES	3,423	CONTRACTED TO OAKLAND COUNTY						
FRINGE BENEFITS	6,133							
SUPPLIES								
CONTRACTUAL SERVICES								
OTHER EXPENSES								
REPAIR & MAINTENANCE								
COMPUTER SERVICES								
UTILITIES								
TOTAL EXPENSES	\$ 9,556	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL POLICE EXPENSES	\$ 8,232,826	\$ 8,573,003	\$ 8,036,438	\$ 8,511,359	\$ 8,618,607	\$ 8,744,125	\$ 8,907,882	\$ 9,073,564



POLICE DEPARTMENT PERSONNEL

		2018	2018					
	2017	ORIGINAL	AMENDED	2019	2020	2021	2022	2023
	ACTUAL	BUDGET	BUDGET	BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION
<u>Patrol</u>								
Lieutenant	1.00	1.00	2.00	2.00	2.00	2.00	2.00	2.00
Sergeant	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
Detective			5.00	5.00	5.00	5.00	5.00	5.00
Investigative Police Officer			4.00	4.00	4.00	4.00	4.00	4.00
Police Officer	32.00	32.00	32.00	32.00	32.00	32.00	32.00	32.00
Total Police - Patrol	40.00	40.00	50.00	50.00	50.00	50.00	50.00	50.00
<u>Police-Administration</u>								
Police Chief	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Technical Services Coordinator	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00
Clerk III	0.00	0.00	3.00	3.00	3.00	3.00	3.00	3.00
Part-time	0.00	0.00	8.00	8.00	8.00	8.00	8.00	8.00
Total Police - Administration	2.00	2.00	14.00	14.00	14.00	14.00	14.00	14.00
<u>Police-Investigations</u>								
Lieutenant	1.00	1.00	1.00	Merged with Patrol				
Data Analyst	0.00	0.00	0.00					
Detective	5.00	5.00	5.00					
Police Officer	4.00	4.00	4.00					
Total Police-Investigations	10.00	10.00	10.00	0.00	0.00	0.00	0.00	0.00
<u>Police-Technical Services</u>								
Lieutenant	0.40	1.00	1.00	Merged with Administration				
Technical Services Coordinator	0.00	1.00	1.00					
Clerk III	3.00	3.00	3.00					
Part-time	8.00	8.00	8.00					
Total Police - Technical Services	11.40	13.00	13.00	0.00	0.00	0.00	0.00	0.00
<u>Police-Communications</u>								
Lieutenant	0.60	Contracted with Oakland County						
Police Service Technician	1.00							
Police Service Officers	10.00							
Total Police - Communications	11.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Police Personnel	75.00	65.00	87.00	64.00	64.00	64.00	64.00	64.00





Fund 101 - General Fund

FIRE DEPARTMENT SUMMARY (Supported by 2.5000 Mills)

	<u>2017 ACTUAL</u>	<u>2018 ORIGINAL BUDGET</u>	<u>2018 AMENDED BUDGET</u>	<u>2019 BUDGET</u>	<u>2020 PROJECTION</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>
PROPERTY TAXES	3,563,765	3,688,970	3,650,397	3,840,728	4,009,415	4,143,183	4,228,425	4,312,516
STATE SHARED REVENUE & REFUNDS	311,366	161,760	421,000	421,000	421,000	333,477	245,651	70,000
LICENSES AND PERMITS	161,999	112,000	100,000	100,000	112,000	112,000	112,000	112,000
GRANTS	523,599	467,759	467,759					
CHARGES FOR SERVICES	692,598	620,400	740,400	840,400	840,400	840,400	840,400	840,400
OTHER REVENUE	6,567	8,000	8,402	5,200	5,200	5,200	5,200	5,200
TOTAL FIRE REVENUES	\$ 5,259,894	\$ 5,058,889	\$ 5,387,958	\$ 5,207,328	\$ 5,388,015	\$ 5,434,260	\$ 5,431,676	\$ 5,340,116
SALARIES & WAGES	\$ 2,138,255	\$ 2,220,731	\$ 2,156,506	\$ 2,275,649	\$ 2,360,395	\$ 2,441,759	\$ 2,498,178	\$ 2,523,751
FRINGE BENEFITS	889,993	1,021,207	925,503	949,348	999,399	1,053,343	1,106,562	1,159,038
SUPPLIES	189,899	217,550	212,505	220,350	173,840	184,240	170,790	169,440
CONTRACTUAL SERVICES	182,738	186,774	189,653	199,343	202,428	205,606	208,878	212,249
COMPUTER SERVICES	18,990	17,240	21,540	22,540	22,540	22,540	22,540	22,540
OTHER EXPENSES	22,279	48,850	32,850	40,150	41,925	39,475	42,100	35,400
UTILITIES	5,999	4,684	11,372	11,599	11,831	12,068	12,310	12,555
REPAIR & MAINTENANCE	35,471	29,450	31,250	30,000	30,000	30,000	30,400	32,800
INSURANCE	29,510	43,339	38,306	44,258	46,001	46,922	47,860	48,817
CAPITAL EXPENDITURES	85,669	406,500	406,500	95,000	50,000	25,000	25,000	32,000
FLEET VEHICLE CHARGES	382,511	377,947	390,652	393,354	396,083	398,840	401,624	404,436
TOTAL FIRE EXPENSES	\$ 3,981,314	\$ 4,574,272	\$ 4,416,637	\$ 4,281,591	\$ 4,334,442	\$ 4,459,793	\$ 4,566,242	\$ 4,653,026
NET REVENUE/EXPENSES	\$ 1,278,580	\$ 484,617	\$ 971,321	\$ 925,737	\$ 1,053,573	\$ 974,467	\$ 865,434	\$ 687,090

Fire Administration - 336

	<u>2017 ACTUAL</u>	<u>2018 ORIGINAL BUDGET</u>	<u>2018 AMENDED BUDGET</u>	<u>2019 BUDGET</u>	<u>2020 PROJECTION</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>
SALARIES & WAGES	240,979	245,553	234,449	242,157	246,505	250,935	260,139	264,832
FRINGE BENEFITS	128,438	143,647	101,865	78,930	80,646	82,426	84,331	86,308
SUPPLIES	3,907	7,875	5,875	5,175	5,175	12,675	5,175	5,175
CONTRACTUAL SERVICES	94,839	98,054	100,933	103,978	107,063	110,241	113,513	116,884
OTHER EXPENSES	7,587	7,500	3,500	7,500	7,500	7,500	7,500	7,500
UTILITIES	5,999	4,684	5,565	5,676	5,790	5,906	6,024	6,144
INSURANCE	20,850	21,267	22,091	21,692	22,984	23,444	23,913	24,391
CAPITAL EXPENDITURES	6,540							7,000
FLEET VEHICLE CHARGES	8,788	9,040	13,624	13,760	13,898	14,037	14,177	14,319
TOTAL EXPENSES	\$ 517,927	\$ 537,620	\$ 487,902	\$ 478,868	\$ 489,561	\$ 507,164	\$ 514,772	\$ 532,553



Fund 101 - General Fund

Fire Suppression - 339

	2017 <u>ACTUAL</u>	2018 <u>ORIGINAL BUDGET</u>	2018 <u>AMENDED BUDGET</u>	2019 <u>BUDGET</u>	2020 <u>PROJECTION</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>
SALARIES & WAGES	1,744,620	1,816,405	1,763,293	1,873,142	1,951,936	2,027,250	2,072,830	2,092,058
FRINGE BENEFITS	671,714	784,038	739,648	781,747	825,194	872,124	917,827	962,317
SUPPLIES	181,477	204,675	201,630	204,775	159,465	164,165	160,615	156,665
CONTRACTUAL SERVICES	41,453	53,220	53,220	59,765	59,765	59,765	59,765	59,765
COMPUTER SERVICES	16,126	14,340	19,140	20,140	20,140	20,140	20,140	20,140
UTILITIES			5,807	5,923	6,041	6,162	6,286	6,411
OTHER EXPENSES	14,532	35,975	23,975	27,975	27,975	27,975	27,975	23,975
REPAIR & MAINTENANCE	35,471	29,450	31,250	30,000	30,000	30,000	30,400	32,800
INSURANCE	8,660	22,072	16,215	22,566	23,017	23,478	23,947	24,426
CAPITAL EXPENDITURES	79,129	406,500	406,500	95,000	50,000	25,000	25,000	25,000
FLEET VEHICLE CHARGES	360,068	355,142	362,032	364,448	366,888	369,353	371,842	374,356
TOTAL EXPENSES	\$ 3,153,250	\$ 3,721,817	\$ 3,622,710	\$ 3,485,481	\$ 3,520,421	\$ 3,625,412	\$ 3,716,627	\$ 3,777,913

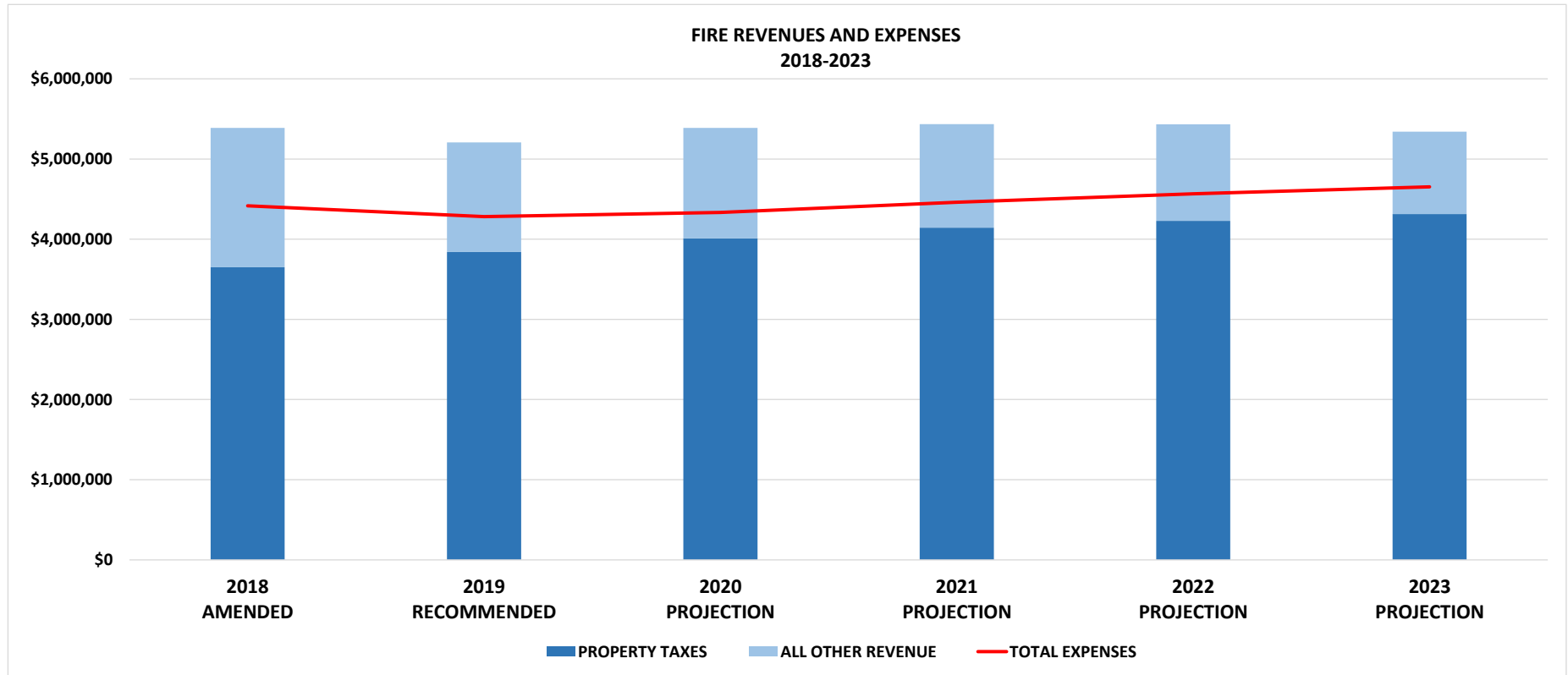
Fire - Prevention - 341

	2017 <u>ACTUAL</u>	2018 <u>ORIGINAL BUDGET</u>	2018 <u>AMENDED BUDGET</u>	2019 <u>BUDGET</u>	2020 <u>PROJECTION</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>
SALARIES & WAGES	152,656	158,773	158,764	160,350	161,954	163,574	165,209	166,861
FRINGE BENEFITS	89,841	93,522	83,990	88,671	93,559	98,793	104,404	110,413
SUPPLIES	4,515	5,000	5,000	10,400	9,200	7,400	5,000	7,600
COMPUTER SERVICES	2,864	2,900	2,400	2,400	2,400	2,400	2,400	2,400
CONTRACTUAL SERVICES	46,446	35,500	35,500	35,600	35,600	35,600	35,600	35,600
OTHER EXPENSES	160	5,375	5,375	4,675	6,450	4,000	6,625	3,925
FLEET VEHICLE CHARGES	13,655	13,765	14,996	15,146	15,297	15,450	15,605	15,761
TOTAL EXPENSES	\$ 310,137	\$ 314,835	\$ 306,025	\$ 317,242	\$ 324,460	\$ 327,217	\$ 334,843	\$ 342,560

TOTAL FIRE EXPENSES **\$ 3,981,314 \$ 4,574,272 \$ 4,416,637 \$ 4,281,591 \$ 4,334,442 \$ 4,459,793 \$ 4,566,242 \$ 4,653,026**

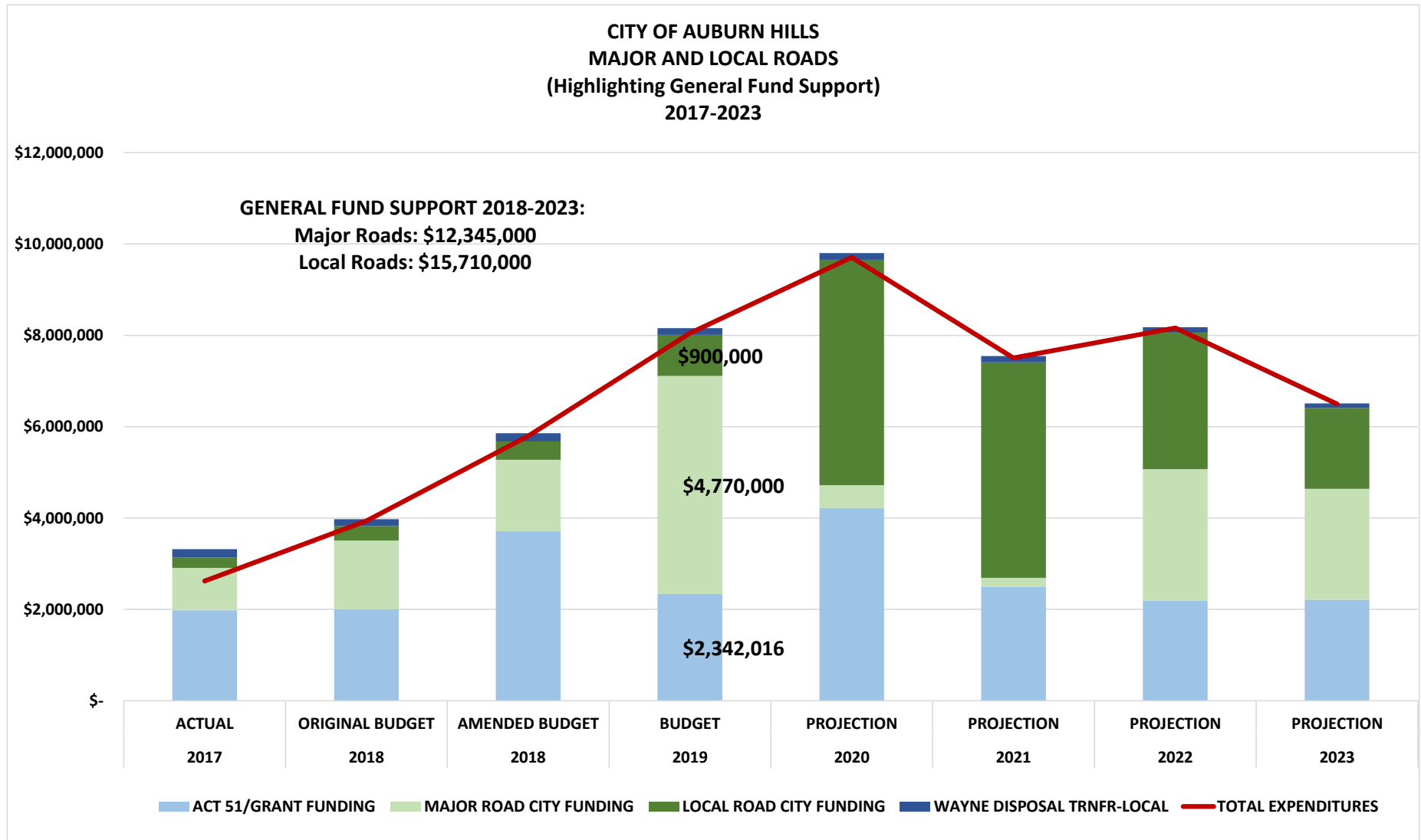
FIRE DEPARTMENT PERSONNEL

	2017 <u>ACTUAL</u>	2018 <u>ORIGINAL BUDGET</u>	2018 <u>AMENDED BUDGET</u>	2019 <u>BUDGET</u>	2020 <u>PROJECTION</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>
<u>Fire-Administration</u>								
Fire Chief	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Fire Chief	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Clerk III	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Fire-Administration	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
<u>Fire-Prevention</u>								
Fire Marshal	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Fire Inspector	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Total Fire-Prevention	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
<u>Fire-Suppression</u>								
Assistant Chief of Operations	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Lieutenants	4.00	4.00	3.00	3.00	3.00	3.00	3.00	3.00
Firefighter	17.00	17.00	18.00	18.00	18.00	18.00	18.00	18.00
Part-time/Paid on Call Firefighters	16.00	16.00	16.00	16.00	16.00	16.00	16.00	16.00
Total Fire-Suppression	37.00	37.00	37.00	37.00	37.00	37.00	37.00	37.00
Total Fire Personnel	42.00	42.00	42.00	42.00	42.00	42.00	42.00	42.00



Fund 202 & 203 - MAJOR STREETS & LOCAL STREETS

	2017 <u>ACTUAL</u>	2018 <u>ORIGINAL BUDGET</u>	2018 <u>AMENDED BUDGET</u>	2019 <u>BUDGET</u>	2020 <u>PROJECTION</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>
REVENUES								
STATE HIGHWAY FUNDS	\$ 1,917,294	\$ 1,988,710	\$ 2,007,038	\$ 2,067,928	\$ 2,143,453	\$ 2,157,947	\$ 2,169,569	\$ 2,187,320
STATE GRANTS/OTHER	38,340	-	1,668,981	252,088	1,342,088	310,000	-	-
INTEREST INCOME	1,955	-	-	-	-	-	-	-
OTHER REVENUE	25,016	16,891	35,359	22,000	735,000	22,000	22,000	21,600
ACT 51/GRANT FUNDING	1,982,605	2,005,601	3,711,378	2,342,016	4,220,541	2,489,947	2,191,569	2,208,920
MAJOR ROAD CITY FUNDING	925,000	1,500,000	1,565,000	4,770,000	500,000	200,000	2,880,000	2,430,000
LOCAL ROAD CITY FUNDING	230,000	320,000	400,000	900,000	4,935,000	4,720,000	2,985,000	1,770,000
WAYNE DISPOSAL TRNFR-LOCAL	180,000	150,000	180,000	145,000	145,000	135,000	120,000	100,000
TOTAL REVENUES & TRANSFERS	\$ 3,317,605	\$ 3,975,601	\$ 5,856,378	\$ 8,157,016	\$ 9,800,541	\$ 7,544,947	\$ 8,176,569	\$ 6,508,920
TOTAL REVENUE CHANGE (%)		1.2%	85.1%	-36.9%	80.2%	-41.0%	-12.0%	0.8%
EXPENDITURES								
SALARIES & WAGES	\$ 478,250	\$ 507,452	\$ 570,991	\$ 573,803	\$ 585,175	\$ 594,418	\$ 600,496	\$ 605,017
FRINGE BENEFITS	317,914	305,930	303,047	322,704	338,041	354,223	370,914	388,451
SUPPLIES	184,984	231,607	207,745	173,777	169,650	173,750	178,850	183,295
CONTRACTUAL SERVICES	14,865	16,200	16,656	16,950	16,950	16,950	16,950	16,950
OTHER EXPENSES	91,194	90,700	190,987	551,200	2,109,200	2,941,200	1,249,950	114,950
INSURANCE	22,747	23,202	24,731	25,226	25,730	26,245	26,770	27,405
CAPITAL EXPENDITURES	328,536	10,000	0	600,000	0	0	0	0
ROAD & TRAFFIC IMPROVEMENTS	508,320	2,063,135	3,651,119	4,931,000	5,582,000	2,492,000	4,782,000	4,197,000
INTERFUND CHARGE EXPENSE	498,274	505,801	649,718	669,210	689,286	709,964	731,262	753,200
ADMIN & DPW ADMIN CHARGES	176,192	185,010	180,648	185,086	190,248	197,574	203,428	208,814
TOTAL EXPENDITURES	\$ 2,621,276	\$ 3,939,037	\$ 5,795,642	\$ 8,048,956	\$ 9,706,280	\$ 7,506,324	\$ 8,160,620	\$ 6,495,082
TOTAL EXPENDITURES CHANGE (%)		50.3%	47.1%	38.9%	20.6%	-22.7%	8.7%	-20.4%
NET OF REVENUES/EXPENDITURES	696,329	36,564	60,736	108,060	94,261	38,623	15,949	13,838
BEGINNING FUND BALANCE	408,128	1,104,458	1,104,458	1,124,892	1,262,952	2,339,213	2,357,836	2,373,785
ENDING FUND BALANCE	\$ 1,104,457	\$ 1,141,022	\$ 1,165,194	\$ 1,232,952	\$ 1,357,213	\$ 2,377,836	\$ 2,373,785	\$ 2,387,623



Fund 202 MAJOR STREETS

	2017 <u>ACTUAL</u>	2018 ORIGINAL <u>BUDGET</u>	2018 AMENDED <u>BUDGET</u>	2019 <u>BUDGET</u>	2020 <u>PROJECTION</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>
REVENUES								
STATE HIGHWAY FUNDS	\$ 1,473,375	\$ 1,528,303	\$ 1,542,282	\$ 1,589,072	\$ 1,647,108	\$ 1,661,602	\$ 1,676,224	\$ 1,690,975
STATE GRANTS/OTHER	38,340	-	1,668,981	252,088	1,342,088	310,000	-	-
INTEREST INCOME	734	-	-	-	-	-	-	-
OTHER REVENUE	23,644	16,041	34,859	20,750	733,750	20,750	20,750	20,750
	1,536,093	1,544,344	3,246,122	1,861,910	3,722,946	1,992,352	1,696,974	1,711,725
TRANSFERS FROM FUNDS	925,000	1,500,000	1,565,000	4,770,000	500,000	200,000	2,880,000	2,430,000
TOTAL REVENUES	\$ 2,461,093	\$ 3,044,344	\$ 4,811,122	\$ 6,631,910	\$ 4,222,946	\$ 2,192,352	\$ 4,576,974	\$ 4,141,725
TOTAL REVENUE CHANGE (%)		0.5%	110.2%	-42.6%	100.0%	-46.5%	-14.8%	0.9%
EXPENDITURES								
SALARIES & WAGES	\$ 320,758	\$ 338,326	\$ 362,145	\$ 361,092	\$ 367,186	\$ 371,531	\$ 374,029	\$ 376,552
FRINGE BENEFITS	182,051	163,026	167,062	180,809	189,778	199,179	208,835	219,217
SUPPLIES	113,793	161,607	168,907	127,227	122,100	125,200	129,300	132,400
CONTRACTUAL SERVICES	12,897	15,000	15,200	15,000	15,000	15,000	15,000	15,000
OTHER EXPENSES	2,678	2,700	1,700	3,200	3,200	3,200	1,950	1,950
ROAD & TRAFFIC IMPROVEMENTS	508,320	1,963,135	3,651,119	4,831,000	2,997,000	992,000	3,357,000	2,897,000
INSURANCE	13,723	13,998	14,438	14,727	15,021	15,321	15,628	16,040
CAPITAL EXPENDITURES	328,536	-	-	600,000	-	-	-	-
INTERFUND CHARGE EXPENSE	255,422	265,618	324,859	334,605	344,643	354,982	365,631	376,600
ADMIN & DPW ADMIN CHARGES	88,096	92,505	90,324	92,543	95,124	98,787	101,714	104,407
TOTAL EXPENDITURES	\$ 1,826,274	\$ 3,015,915	\$ 4,795,754	\$ 6,560,203	\$ 4,149,052	\$ 2,175,200	\$ 4,569,087	\$ 4,139,166
TOTAL EXPENDITURES CHANGE (%)		65.1%	59.0%	36.8%	-36.8%	-47.6%	110.1%	-9.4%
NET OF REVENUES/EXPENDITURES	634,819	28,429	15,368	71,707	73,894	17,152	7,887	2,559
BEGINNING FUND BALANCE	125,019	759,838	759,838	775,206	846,913	920,807	937,959	945,846
ENDING FUND BALANCE	\$ 759,838	\$ 788,267	\$ 775,206	\$ 846,913	\$ 920,807	\$ 937,959	\$ 945,846	\$ 948,405

MAJOR STREETS PERSONNEL

	2017 <u>ACTUAL</u>	2018 ORIGINAL <u>BUDGET</u>	2018 AMENDED <u>BUDGET</u>	2019 <u>BUDGET</u>	2020 <u>PROJECTION</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>
<u>Storm Water Management</u>								
Crew Leader	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5
General Maintenance	4.50	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Seasonal	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
Total Major Streets-DPS	12.00	11.50	11.50	11.50	11.50	11.50	11.50	11.50

Fund 203 LOCAL STREETS

	2017 <u>ACTUAL</u>	2018 ORIGINAL <u>BUDGET</u>	2018 AMENDED <u>BUDGET</u>	2019 <u>BUDGET</u>	2020 <u>PROJECTION</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>
REVENUES								
STATE HIGHWAY FUNDS	\$ 443,919	\$ 460,407	\$ 464,756	\$ 478,856	\$ 496,345	\$ 496,345	\$ 493,345	\$ 496,345
INTEREST INCOME	1,221	-	-	-	-	-	-	-
OTHER REVENUE	1,372	850	500	1,250	1,250	1,250	1,250	850
	446,512	461,257	465,256	480,106	497,595	497,595	494,595	497,195
TRANSFERS FROM FUNDS	410,000	470,000	580,000	1,045,000	5,080,000	4,855,000	3,105,000	1,870,000
TOTAL REVENUES	\$ 856,512	\$ 931,257	\$ 1,045,256	\$ 1,525,106	\$ 5,577,595	\$ 5,352,595	\$ 3,599,595	\$ 2,367,195
TOTAL REVENUE CHANGE (%)		3.3%	0.9%	3.2%	3.6%	0.0%	-0.6%	0.5%
EXPENDITURES								
SALARIES & WAGES	\$ 157,492	\$ 169,126	\$ 208,846	\$ 212,711	\$ 217,989	\$ 222,887	\$ 226,467	\$ 228,465
FRINGE BENEFITS	135,863	142,904	135,985	141,895	148,263	155,044	162,079	169,234
SUPPLIES	71,191	70,000	38,838	46,550	47,550	48,550	49,550	50,895
OTHER EXPENSES	1,968	1,200	1,456	1,950	1,950	1,950	1,950	1,950
REPAIR & MAINTENANCE	88,516	88,000	189,287	548,000	2,106,000	2,938,000	1,248,000	113,000
INSURANCE	9,024	9,204	10,293	10,499	10,709	10,924	11,142	11,365
CAPITAL EXPENDITURES	-	10,000	0	0	0	0	0	0
ROAD & TRAFFIC IMPROVEMENTS	-	100,000	-	100,000	2,585,000	1,500,000	1,425,000	1,300,000
INTERFUND CHARGE EXPENSE	242,852	240,183	324,859	334,605	344,643	354,982	365,631	376,600
ADMIN & DPW ADMIN CHARGES	88,096	92,505	90,324	92,543	95,124	98,787	101,714	104,407
TOTAL EXPENDITURES	\$ 795,002	\$ 923,122	\$ 999,888	\$ 1,488,753	\$ 5,557,228	\$ 5,331,124	\$ 3,591,533	\$ 2,355,916
TOTAL EXPENDITURES CHANGE (%)		16.1%	8.3%	48.9%	273.3%	-4.1%	-32.6%	-34.4%
NET OF REVENUES/EXPENDITURES	61,510	8,135	45,368	36,353	20,367	21,471	8,062	11,279
BEGINNING FUND BALANCE	283,109	344,619	344,619	389,987	426,340	446,707	468,178	476,240
ENDING FUND BALANCE	\$ 344,619	\$ 352,754	\$ 389,987	\$ 426,340	\$ 446,707	\$ 468,178	\$ 476,240	\$ 487,519

LOCAL STREETS PERSONNEL

	2017 <u>ACTUAL</u>	2018 ORIGINAL <u>BUDGET</u>	2018 AMENDED <u>BUDGET</u>	2019 <u>BUDGET</u>	2020 <u>PROJECTION</u>	2021 <u>PROJECTION</u>	2022 <u>PROJECTION</u>	2023 <u>PROJECTION</u>
<u>Storm Water Management</u>								
Crew Leader	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5
General Maintenance	2.00	2.00	3.00	3.00	3.00	3.00	3.00	3.00
Seasonal	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Major Streets-DPS	3.50	3.50	4.50	4.50	4.50	4.50	4.50	4.50

Fund 204 - METRO - BAL ACCTS

DESCRIPTION	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
REVENUES								
STATE GRANTS/OTHER	71,561	64,000	72,600	72,600	72,600	72,600	72,600	72,600
INVESTMENT INCOME	4,362	4,224	4,045	4,045	4,085	4,125	4,207	4,292
TOTAL REVENUES	\$ 75,923	\$ 68,224	\$ 76,645	\$ 76,645	\$ 76,685	\$ 76,725	\$ 76,807	\$ 76,892
TOTAL REVENUE CHANGE PERCENT		-10.1%	12.3%	0.0%	0.1%	0.1%	0.1%	0.1%
EXPENDITURES								
REPAIR & MAINTENANCE	302	7,500	12,500	10,000	10,000	10,000	10,000	10,000
UTILITIES	151,336	150,000	155,000	155,000	45,000	45,000	45,000	45,000
CONTRACTUAL SERVICES	34,717	10,000	15,000	10,000	10,000	10,000	10,000	10,000
CAPITAL EXPENDITURES		60,000	60,000					
OTHER EXPENSES	294	295	289	296	300	303	307	311
TOTAL EXPENSES	\$ 186,649	\$ 227,795	\$ 242,789	\$ 175,296	\$ 65,300	\$ 65,303	\$ 65,307	\$ 65,311
TOTAL EXPENSES CHANGE PERCENT		22.0%	6.6%	-27.8%	-62.7%	0.0%	0.0%	0.0%
NET OF REVENUES/EXPENSES	(110,726)	(159,571)	(166,144)	(98,651)	11,385	11,422	11,500	11,581
BEGINNING FUND BALANCE	565,754	455,028	455,028	288,884	190,233	201,618	213,040	224,540
ENDING FUND BALANCE	\$ 455,028	\$ 295,457	\$ 288,884	\$ 190,233	\$ 201,618	\$ 213,040	\$ 224,540	\$ 236,121

Fund 228 - WAYNE DISPOSAL-OAK. HOST

DESCRIPTION	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
REVENUES								
CHARGES FOR SERVICES	257,466	192,500	267,500	197,500	187,500	177,500	167,500	157,500
INVESTMENT INCOME	1,664	2,594	1,131	1,131	1,142	1,153	1,176	1,200
TOTAL REVENUES	\$ 259,130	\$ 195,094	\$ 268,631	\$ 198,631	\$ 188,642	\$ 178,653	\$ 168,676	\$ 158,700
TOTAL REVENUE CHANGE PERCENT		-24.7%	37.7%	-26.1%	-5.0%	-5.3%	-5.6%	-5.9%
EXPENDITURES								
CONTRACTUAL SERVICES	13,500	15,000	15,000	15,000	15,000	15,000	15,000	15,000
OTHER EXPENSES	23,257	22,968	25,215	25,219	25,222	25,225	25,229	25,232
TRANSFER TO OTHER FUNDS	180,000	150,000	180,000	145,000	145,000	135,000	120,000	100,000
TOTAL EXPENSES	\$ 216,757	\$ 187,968	\$ 220,215	\$ 185,219	\$ 185,222	\$ 175,225	\$ 160,229	\$ 140,232
TOTAL EXPENSES CHANGE PERCENT		-13.3%	17.2%	-15.9%	0.0%	-5.4%	-8.6%	-12.5%
NET OF REVENUES/EXPENSES	42,373	7,126	48,416	13,412	3,420	3,428	8,447	18,468
BEGINNING FUND BALANCE	278,720	321,093	321,093	369,509	382,921	386,341	389,769	398,216
ENDING FUND BALANCE	\$ 321,093	\$ 328,219	\$ 369,509	\$ 382,921	\$ 386,341	\$ 389,769	\$ 398,216	\$ 416,684

Fund 242 - TREE ORDINANCE FUND

DESCRIPTION	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
ESTIMATED REVENUES								
CHARGES FOR SERVICES	1,050		153,460					
INVESTMENT INCOME	4,273	6,667	2,890	2,890	2,919	2,948	3,007	3,067
TOTAL REVENUES	\$ 5,323	\$ 6,667	\$ 156,350	\$ 2,890	\$ 2,919	\$ 2,948	\$ 3,007	\$ 3,067
TOTAL REVENUE CHANGE PERCENT		25.2%	2245.1%	-98.2%	1.0%	1.0%	2.0%	2.0%
EXPENDITURES								
REPAIR & MAINTENANCE	\$ 67,680	\$ 100,000	\$ 10,000	\$ 250,000	\$ -	\$ 25,000	\$ -	\$ 25,000
OTHER EXPENSES	690	666	550	558	567	575	584	593
CAPITAL EXPENDITURES			100,000					
TOTAL EXPENSES	\$ 68,370	\$ 100,666	\$ 110,550	\$ 250,558	\$ 567	\$ 25,575	\$ 584	\$ 25,593
TOTAL EXPENSES CHANGE PERCENT		47.2%	9.8%	126.6%	-99.8%	4410.6%	-97.7%	4282.4%
NET OF REVENUES/EXPENSES	(63,047)	(93,999)	45,800	(247,668)	2,352	(22,627)	2,423	(22,526)
BEGINNING FUND BALANCE	546,523	483,476	483,476	529,276	281,608	283,960	261,333	263,756
ENDING FUND BALANCE	\$ 483,476	\$ 389,477	\$ 529,276	\$ 281,608	\$ 283,960	\$ 261,333	\$ 263,756	\$ 241,230

Fund 273 - CDBG

DESCRIPTION	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
REVENUES								
GRANTS	71,439	70,968	70,968	70,968	70,968	70,968	70,968	70,968
TOTAL REVENUES	\$ 71,439	\$ 70,968	\$ 70,968	\$ 70,968	\$ 70,968	\$ 70,968	\$ 70,968	\$ 70,968
TOTAL REVENUE CHANGE PERCENT		-0.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
EXPENDITURES								
OTHER EXPENSES	65,764	75,240	70,775	70,240	70,240	70,240	70,240	70,240
TOTAL EXPENSES	\$ 65,764	\$ 75,240	\$ 70,775	\$ 70,240	\$ 70,240	\$ 70,240	\$ 70,240	\$ 70,240
TOTAL EXPENSES CHANGE PERCENT		14.4%	-5.9%	-0.8%	0.0%	0.0%	0.0%	0.0%
NET OF REVENUES/EXPENSES	5,675	(4,272)	193	728	728	728	728	728
BEGINNING FUND BALANCE	16,536	22,211	22,211	22,404	23,132	23,860	24,588	25,316
ENDING FUND BALANCE	\$ 22,211	\$ 17,939	\$ 22,404	\$ 23,132	\$ 23,860	\$ 24,588	\$ 25,316	\$ 26,044

Fund 264 - DRUG FORFEITURES FEDERAL

DESCRIPTION	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
REVENUES								
DRUG ENFORCEMENT REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUE CHANGE PERCENT		#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
EXPENDITURES								
OTHER EXPENSES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENSES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENSES CHANGE PERCENT		#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
NET OF REVENUES/EXPENSES	0	0	0	0	0	0	0	0
BEGINNING FUND BALANCE	0	0	0	0	0	0	0	0
ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Fund 265 - DRUG FORFEITURES STATE

DESCRIPTION	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
REVENUES								
OTHER REVENUE	1,350	8,000	2,000	2,000	2,000	2,000	2,000	2,000
DRUG ENFORCEMENT REV	45,042	32,000	2,000	2,000	2,000	2,000	2,000	2,000
TOTAL REVENUES	\$ 46,392	\$ 40,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
TOTAL REVENUE CHANGE PERCENT		-13.8%	-90.0%	0.0%	0.0%	0.0%	0.0%	0.0%
EXPENDITURES								
SUPPLIES	11,703			3,000	3,000	3,000	3,000	
OTHER EXPENSES	170	3,000	3,000	3,000	3,000	3,000	3,000	
DRUG ENFORCEMENT/DAR		500	500	500	500	500	500	
CAPITAL EXPENDITURES				5,000				
TOTAL EXPENSES	\$ 11,873	\$ 3,500	\$ 3,500	\$ 8,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ -
TOTAL EXPENSES CHANGE PERCENT		-70.5%	0.0%	142.9%	-58.8%	0.0%	0.0%	-100.0%
NET OF REVENUES/EXPENSES	34,519	36,500	500	(4,500)	500	500	500	4,000
BEGINNING FUND BALANCE	75,161	109,680	109,680	110,180	105,680	106,180	106,680	107,180
ENDING FUND BALANCE	\$ 109,680	\$ 146,180	\$ 110,180	\$ 105,680	\$ 106,180	\$ 106,680	\$ 107,180	\$ 111,180

Fund 350 - Capital Improvement Debt Service Fund

DESCRIPTION	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
REVENUES								
TRANSFERS FROM FUNDS		663,073	660,866	561,975	560,575	563,800	561,650	564,125
TOTAL REVENUES	\$ -	\$ 663,073	\$ 660,866	\$ 561,975	\$ 560,575	\$ 563,800	\$ 561,650	\$ 564,125
TOTAL REVENUE CHANGE PERCENT		100.0%	-0.3%	-15.0%	-0.2%	0.6%	-0.4%	0.4%
EXPENDITURES								
DEBT SERVICE		663,073	660,866	561,975	560,575	563,800	561,650	564,125
TOTAL EXPENSES	\$ -	\$ 663,073	\$ 660,866	\$ 561,975	\$ 560,575	\$ 563,800	\$ 561,650	\$ 564,125
TOTAL EXPENSES CHANGE PERCENT		100.0%	-0.3%	-15.0%	-0.2%	0.6%	-0.4%	0.4%
NET OF REVENUES/EXPENSES	-	-	-	-	-	-	-	-
BEGINNING FUND BALANCE	0	0	0	0	0	0	0	0
ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Fund 401 - Capital Projects Fund

DESCRIPTION	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
REVENUES								
GRANTS	59,754							
INTEREST INCOME	18,857		55,000					
SPECIAL ASSESSMENTS	297,880							
OTHER REVENUE	316,145							
SALE OF BONDS	8,530,000							
TOTAL REVENUES	\$ 9,222,636	\$ -	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUE CHANGE PERCENT		-100.0%	100.0%	-100.0%				
EXPENDITURES								
OTHER EXPENSES	183,477							
REPAIR & MAINT.	1,122,406							
CAPITAL EXPENDITURES	3,107,448	3,983,250	4,284,592					
TRANS TO OTHER FUNDS	48,420							
TOTAL EXPENSES	\$ 3,107,448	\$ 3,983,250	\$ 4,284,592	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENSES CHANGE PERCENT		28.2%	7.6%	-100.0%				
NET OF REVENUES/EXPENSES	6,115,188	(3,983,250)	(4,229,592)	-	-	-	-	-
BEGINNING FUND BALANCE	-	6,115,188	6,115,188	1,885,596	1,885,596	1,885,596	1,885,596	1,885,596
ENDING FUND BALANCE	\$ 6,115,188	\$ 2,131,938	\$ 1,885,596	\$ 1,885,596	\$ 1,885,596	\$ 1,885,596	\$ 1,885,596	\$ 1,885,596

Fund 852 - Special Assessment Debt Fund

<u>DESCRIPTION</u>	<u>2017 ACTUAL</u>	<u>2018 ORIGINAL BUDGET</u>	<u>2018 AMENDED BUDGET</u>	<u>2019 BUDGET</u>	<u>2020 PROJECTION</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>
<u>REVENUES</u>								
INTEREST INCOME	8		2,650	2,650	3,000	3,000	3,000	3,000
SPECIAL ASSESSMENTS			\$ 281,699	\$ 281,700	\$ 281,698	\$ 281,701	\$ 281,699	\$ 281,700
TRANSFERS FROM FUNDS	4,133							
TOTAL REVENUES	\$ 4,141	\$ -	\$ 284,349	\$ 284,350	\$ 284,698	\$ 284,701	\$ 284,699	\$ 284,700
TOTAL REVENUE CHANGE PERCENT		-100.0%	100.0%	0.0%	0.1%	0.0%	0.0%	0.0%
<u>EXPENDITURES</u>								
DEBT SERVICE		202,059	160,624	204,875	201,375	197,875	194,375	185,925
TOTAL EXPENSES	\$ -	\$ 202,059	\$ 160,624	\$ 204,875	\$ 201,375	\$ 197,875	\$ 194,375	\$ 185,925
TOTAL EXPENSES CHANGE PERCENT		100.0%	-20.5%	27.5%	-1.7%	-1.7%	-1.8%	-4.3%
NET OF REVENUES/EXPENSES	4,141	(202,059)	123,725	79,475	83,323	86,826	90,324	98,775
BEGINNING FUND BALANCE	-	4,141	4,141	127,866	207,341	290,664	377,490	467,814
ENDING FUND BALANCE	\$ 4,141	\$ (197,918)	\$ 127,866	\$ 207,341	\$ 290,664	\$ 377,490	\$ 467,814	\$ 566,589

Fund 225 - Retiree Health

DESCRIPTION	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
REVENUES								
OTHER REVENUE	\$ 1,446,213	\$ 1,507,864	\$ 3,233,562	\$ 3,162,167	\$ 2,605,140	\$ 2,813,552	\$ 3,038,636	\$ 3,281,727
TOTAL REVENUES	\$ 1,446,213	\$ 1,507,864	\$ 3,233,562	\$ 3,162,167	\$ 2,605,140	\$ 2,813,552	\$ 3,038,636	\$ 3,281,727
TOTAL REVENUE CHANGE PERCENT		4.3%	114.4%	-2.2%	-17.6%	8.0%	8.0%	8.0%
EXPENDITURES								
FRINGE BENEFITS	\$ 1,271,337	\$ 1,356,022	\$ 1,402,262	\$ 1,525,377	\$ 1,615,952	\$ 1,711,933	\$ 1,813,637	\$ 1,921,407
CONTRACTUAL SERVICES	32,101	38,500	40,900	38,500	40,100	41,100	42,500	43,500
INSURANCE	4,103	4,160	4,243	4,328	4,415	4,503	4,593	4,685
TRANS TO OTHER FUNDS	300,000		1,500,000	1,400,000	930,000	1,030,000	750,000	750,000
TOTAL EXPENSES	\$ 1,607,541	\$ 1,398,682	\$ 2,947,405	\$ 2,968,205	\$ 2,590,467	\$ 2,787,536	\$ 2,610,730	\$ 2,719,592
TOTAL EXPENSES CHANGE PERCENT		-13.0%	110.7%	0.7%	-12.7%	7.6%	-6.3%	4.2%
NET OF REVENUES/EXPENSES	(161,328)	109,182	286,157	193,962	14,673	26,016	427,906	562,135
ENDING NET POSITION	\$ 411,534	\$ 520,716	\$ 697,691	\$ 891,653	\$ 906,326	\$ 932,342	\$ 1,360,248	\$ 1,922,383

Fund 661 - FLEET MANAGEMENT

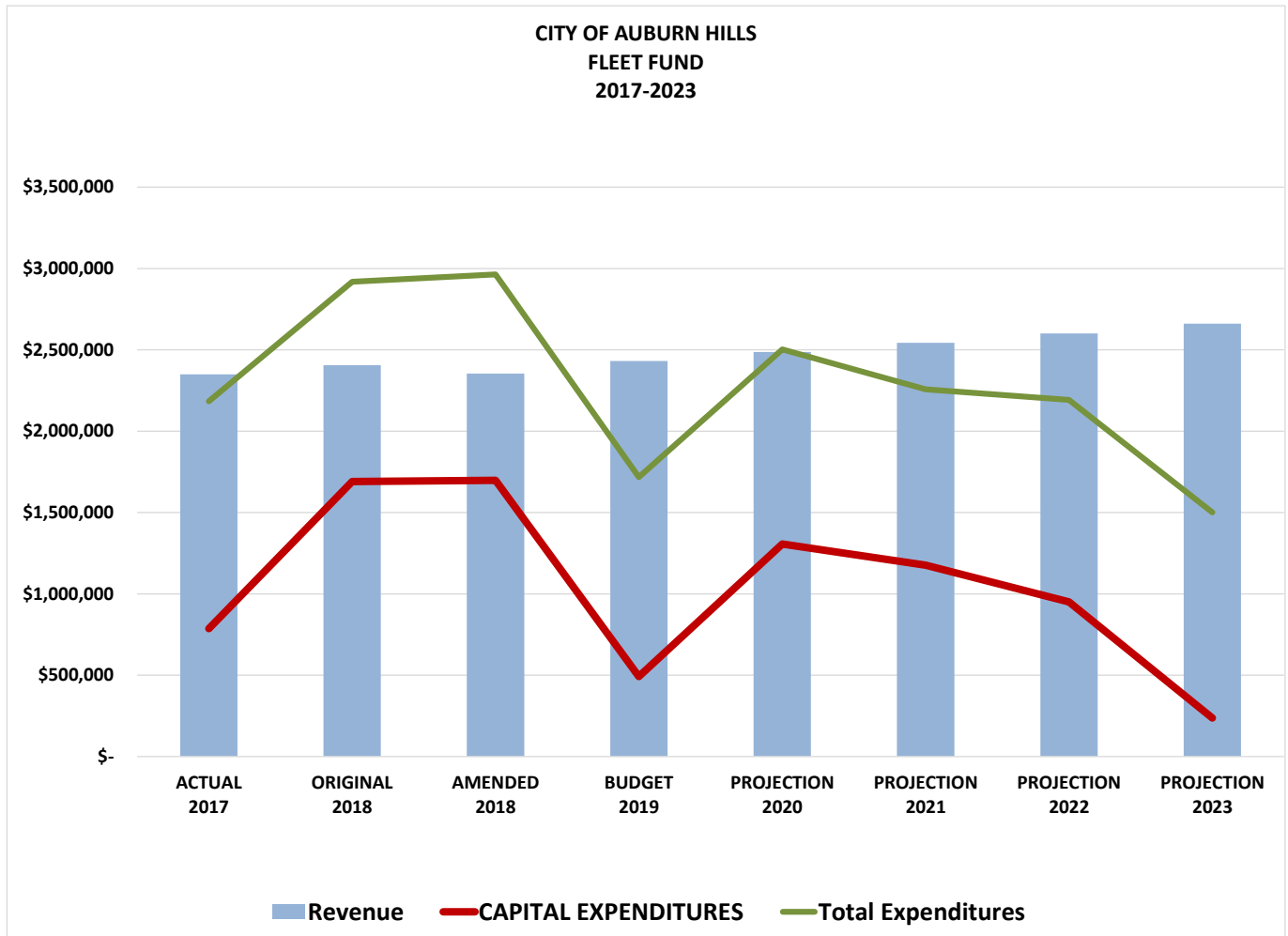
DESCRIPTION	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
REVENUES								
INTERFUND REVENUE - VEHICLE	\$ 725,088	\$ 719,298	\$ 727,002	\$ 734,271	\$ 741,614	\$ 749,029	\$ 756,519	\$ 764,084
INTERFUND REVENUE - EQUIPMENT	1,328,210	1,405,046	1,532,650	1,578,630	1,625,989	1,674,768	1,725,000	1,776,761
OTHER REVENUE	273,097	250,200	75,830	100,200	100,200	100,200	100,200	100,200
INVESTMENT INCOME	22,414	31,755	18,771	18,771	18,959	19,149	19,532	19,923
TOTAL REVENUES	\$ 2,348,809	\$ 2,406,299	\$ 2,354,253	\$ 2,431,872	\$ 2,486,762	\$ 2,543,146	\$ 2,601,251	\$ 2,660,968
TOTAL REVENUES CHANGE PERCENT		2.4%	-2.2%	3.3%	2.3%	2.3%	2.3%	2.3%
EXPENDITURES								
SALARIES & WAGES	134,060	194,781	139,385	141,311	142,569	143,839	145,122	146,418
FRINGE BENEFITS	66,053	113,603	64,182	66,762	69,442	72,311	75,376	78,655
SUPPLIES	354,738	391,600	468,901	455,900	411,150	274,053	419,764	427,139
REPAIR & MAINTENANCE	29,915	69,300	76,300	40,350	40,850	45,900	45,900	45,900
INSURANCE	54,829	59,095	59,782	60,878	61,995	63,134	64,297	65,483
CAPITAL EXPENDITURES		1,690,000	1,697,811	492,375	1,307,000	1,177,000	951,000	237,000
DEPRECIATION	1,149,551							
ADMIN & DPW ADMIN CHARGES	171,099	178,732	227,852	227,576	232,405	239,195	244,214	249,207
CONTRACTUAL SERVICES	120,424	117,435	117,435	119,203	121,909	124,696	127,567	130,524
OTHER EXPENSES	3,631	4,061	4,028	4,067	4,107	4,148	4,189	4,231
INTERFUND CHARGE EXPENSE	99,460	99,460	107,961	109,580	111,224	112,892	114,585	116,304
TOTAL EXPENSES	\$ 2,183,760	\$ 2,918,067	\$ 2,963,637	\$ 1,718,002	\$ 2,502,651	\$ 2,257,168	\$ 2,192,014	\$ 1,500,861
TOTAL EXPENSES CHANGE PERCENT		33.6%	1.6%	-42.0%	45.7%	-9.8%	-2.9%	-31.5%
NET OF REVENUES/EXPENSES	\$ 165,049	\$ (511,768)	\$ (609,384)	\$ 713,870	\$ (15,889)	\$ 285,978	\$ 409,237	\$ 1,160,107
Projected Unrestricted Net Position:								
Beginning	4,069,613	4,234,662	4,234,662	3,625,278	4,339,148	4,323,259	4,609,237	5,018,474
Ending	\$ 4,234,662	\$ 3,722,894	\$ 3,625,278	\$ 4,339,148	\$ 4,323,259	\$ 4,609,237	\$ 5,018,474	\$ 6,178,581

FLEET DEPARTMENT PERSONNEL

FLEET MANAGEMENT	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
Manager	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Garage Helper-Grade 1	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Mechanics	2.50	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Total Fleet Management	2.50	2.50	2.00	2.00	2.00	2.00	2.00	2.00

2019 FLEET EQUIPMENT BREAKDOWN

DESCRIPTION	DEPARTMENT	BUDGET	REPLACEMENT CYCLE
IN GROUND HOIST	FLEET	\$ 105,000	20 years
AVENTRAC TRACTOR W/ATTACHMENTS	ROADS/GROUNDS	72,375	10 years
FLAT BED DOVE TAIL TRAILER	ROADS/GROUNDS	6,500	5 years
SNOW PLOW ADD ON	ROADS/GROUNDS	5,500	life of vehicle
PATROL CHARGER REPLACEMENTS (5 UNITS)	POLICE	135,000	80,000 miles or 5 years
PATROL TAHOE REPLACEMENTS (2)	POLICE	64,000	80,000 miles or 5 years
FIRE DURANGO REPLACEMENTS (2)	FIRE	66,000	80,000 miles or 5 years
REPLACEMENT CHASSIS/UTILITY BODY FOR FLATBED	GROUNDS	38,000	80,000 miles or 9 years
TOTAL		\$ 492,375	



Fund 251 - TIFA A

DESCRIPTION	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
REVENUES								
PROPERTY TAXES	\$ 879,142	\$ 890,673	\$ 858,849	\$ 879,450	\$ 914,379	\$ 941,136	\$ 956,696	\$ 972,028
STATE SHARED REVENUE & REFUNDS	182,142	-	110,000	110,000	110,000	83,800	55,000	
INTEREST INCOME	11,359	8,749	16,498	16,498	16,662	16,829	17,166	17,509
CHARGES FOR SERVICES	49,690	61,577	52,678	57,386	58,144	59,201	59,909	60,617
OTHER REVENUE	7,651	-	-	-	-	-	-	-
NONOPERATING REVENUE	250	-	-	-	-	-	-	-
TRANSFERS FROM GENERAL FUND	-	-	569,739	-	-	-	-	-
TOTAL REVENUES	\$ 1,130,234	960,999	1,607,764	1,063,334	1,099,185	1,100,966	1,088,771	1,050,154
TOTAL REVENUE CHANGE PERCENT		-15.0%	67.3%	-33.9%	3.4%	0.2%	-1.1%	-3.5%
EXPENDITURES								
SALARIES & WAGES	\$ 47,573	\$ 64,592	\$ 49,733	\$ 67,069	\$ 67,069	\$ 67,069	\$ 67,069	\$ 67,069
FRINGE BENEFITS	3,817	5,194	4,025	5,373	5,397	5,424	5,453	5,485
SUPPLIES	4,546	5,650	1,750	5,250	4,000	2,000	5,000	2,250
UTILITIES	107,870	119,604	117,214	116,191	117,675	119,169	120,924	122,689
REPAIR & MAINTENANCE	329,175	456,556	278,200	335,253	216,953	164,753	188,253	164,753
INSURANCE	6,801	6,938	6,894	7,032	7,173	7,316	7,462	7,611
CAPITAL EXPENDITURES	-	843,000	1,203,000	170,000	100,000	-	-	-
DEPRECIATION & AMORTIZATION	821,354	-	-	-	-	-	-	-
ADMIN & DPW ADMIN CHARGES	46,069	46,069	41,205	41,823	42,450	43,087	43,733	44,389
CONTRACTUAL SERVICES	12,650	335,000	120,000	335,000	335,000	335,000	335,000	335,000
OTHER EXPENSES	18,784	64,096	42,642	62,624	42,879	43,135	43,391	43,647
INTERFUND CHARGE EXPENSE	66,572	66,572	62,142	63,074	64,020	64,980	65,955	66,944
TOTAL EXPENSES	\$ 1,465,211	\$ 2,013,271	\$ 1,926,805	\$ 1,208,689	\$ 1,002,616	\$ 851,933	\$ 882,240	\$ 859,837
TOTAL EXPENSES CHANGE PERCENT		37.4%	-4.3%	-37.3%	-17.0%	-15.0%	3.6%	-2.5%
NET OF REVENUES/EXPENSES	\$ (334,977)	\$ (1,052,272)	\$ (319,041)	\$ (145,355)	\$ 96,569	\$ 249,033	\$ 206,531	\$ 190,317
ESTIMATED UNRESTRICTED NET POSITION	\$ 2,806,982	\$ 1,754,710	\$ 2,487,941	\$ 2,342,586	\$ 2,439,155	\$ 2,688,188	\$ 2,894,719	\$ 3,085,036

Fund 252 - TIFA B

DESCRIPTION	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
REVENUES								
PROPERTY TAXES	\$ 1,152,644	\$ 1,158,650	\$ 1,170,827	\$ 1,199,429	\$ 1,244,573	\$ 1,278,512	\$ 1,295,192	\$ 1,312,287
STATE SHARED REVENUE & REFUNDS	146,511	-	85,000	85,000	85,000	67,400	44,000	
INTEREST INCOME	62,940	98,179	42,592	42,592	43,018	43,448	44,317	45,203
TRANSFERS FROM DDA	-	-	-	-	43,044	43,044	43,045	43,045
TOTAL REVENUES	\$ 1,362,095	\$ 1,256,829	\$ 1,298,419	\$ 1,327,021	\$ 1,415,635	\$ 1,432,404	\$ 1,426,554	\$ 1,400,535
TOTAL REVENUE CHANGE PERCENT		-7.7%	3.3%	2.2%	6.7%	1.2%	-0.4%	-1.8%
EXPENDITURES								
REPAIR & MAINTENANCE	\$ 524,931	\$ 665,500	\$ 270,500	\$ 198,000	\$ 89,000	\$ 89,000	\$ 89,000	\$ 89,000
OTHER EXPENSES	10,402	410,332	28,729	24,851	25,975	26,100	26,228	25,357
CONTRACTUAL SERVICES	25,800	100,000	25,000	100,000	100,000	100,000	100,000	100,000
UTILITIES	15,190	15,400	15,400	15,500	15,600	15,700	15,800	15,900
DEPRECIATION	335,680	-	-	-	-	-	-	-
CAPITAL EXPENDITURES	59,482	2,830,000	2,506,000	500,000	-	-	-	-
ADMIN & DPW ADMIN CHARGES	29,325	29,325	43,192	43,840	44,498	45,165	45,842	46,530
INTERFUND CHARGE EXPENSE	53,574	53,574	51,572	52,346	53,131	53,928	54,737	55,558
TRANSFER TO OTHER FUNDS	-	-	-	160,000	-	-	-	-
TOTAL EXPENSES	\$ 1,054,384	\$ 4,104,131	\$ 2,940,393	\$ 1,094,537	\$ 328,204	\$ 329,893	\$ 331,607	\$ 332,345
TOTAL EXPENSES CHANGE PERCENT		289.2%	-28.4%	-62.8%	-70.0%	0.5%	0.5%	0.2%
NET OF REVENUES/EXPENSES	\$ 307,711	\$ (2,847,302)	\$ (1,641,974)	\$ 232,484	\$ 1,087,431	\$ 1,102,511	\$ 1,094,947	\$ 1,068,190
ESTIMATED UNRESTRICTED NET POSITION	\$ 9,351,837.00	\$ 6,504,535.00	\$ 7,709,863.00	\$ 7,942,347.00	\$ 9,029,778.00	\$ 10,132,289.00	\$ 11,227,236.00	\$ 12,295,426.00

Fund 253 - TIFA D

DESCRIPTION	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
REVENUES								
PROPERTY TAXES	\$ 1,799	\$ (3,000)	\$ (3,000)	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (5,000)
STATE SHARED REVENUE & REFUNDS	601,122	255,357	368,000	368,000	368,000	276,500	184,000	-
OTHER REVENUE	-	-	600	600	625	625	625	650
INVESTMENT INCOME	10,338	16,125	6,996	6,996	7,066	7,137	7,280	7,426
TOTAL REVENUES	\$ 613,259	\$ 268,482	\$ 372,596	\$ 370,596	\$ 370,691	\$ 279,262	\$ 186,905	\$ 3,076
TOTAL REVENUE CHANGE PERCENT		-56.2%	38.8%	-0.5%	0.0%	-24.7%	-33.1%	-98.4%
EXPENDITURES								
SALARIES & WAGES	\$ 17,193	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
FRINGE BENEFITS	1,339	1,187	1,148	1,148	1,148	1,148	1,148	1,148
UTILITIES	119,819	101,590	124,300	125,300	126,300	127,300	128,300	129,300
REPAIR & MAINTENANCE	109,880	156,000	129,500	134,500	305,500	156,500	157,500	133,500
INSURANCE	587	-	-	-	-	-	-	-
CAPITAL EXPENDITURES	-	-	-	10,000	-	-	-	-
DEPRECIATION	830,566	-	-	-	-	-	-	-
ADMIN & DPW ADMIN CHARGES	21,610	21,610	19,827	20,124	20,426	20,732	21,043	21,359
OTHER EXPENSES	1,433	3,952	2,435	2,455	2,476	2,746	2,767	3,039
INTERFUND CHARGE EXPENSE	20,860	20,860	4,244	4,308	4,373	4,439	4,506	4,574
TOTAL EXPENSES	\$ 1,123,287	\$ 320,199	\$ 296,454	\$ 312,835	\$ 475,223	\$ 327,865	\$ 330,264	\$ 307,920
TOTAL EXPENSES CHANGE PERCENT		-71.5%	-7.4%	5.5%	51.9%	-31.0%	0.7%	-6.8%
NET OF REVENUES/EXPENSES	\$ (510,028)	\$ (51,717)	\$ 76,142	\$ 57,761	\$ (104,532)	\$ (48,603)	\$ (143,359)	\$ (304,844)
UNRESTRICTED NET POSITION	2,247,350	2,195,633	2,323,492	2,381,253	2,276,721	2,228,118	2,084,759	1,779,915

Fund 248 - DOWNTOWN DEVELOPMENT AUTHORITY

DESCRIPTION	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
REVENUES								
PROPERTY TAXES	\$ 60,417	\$ 112,570	\$ 120,787	\$ 123,793	\$ 127,612	\$ 133,384	\$ 137,634	\$ 141,891
INVESTMENT INCOME	990	-	1,000	1,000	1,000	1,000	1,000	1,000
TRANSFER FROM TIFA B	-	-	-	160,000	-	-	-	-
TOTAL REVENUES	\$ 61,407	\$ 112,570	\$ 121,787	\$ 284,793	\$ 128,612	\$ 134,384	\$ 138,634	\$ 142,891
TOTAL REVENUE CHANGE PERCENT		83.3%	8.2%	133.8%	-54.8%	4.5%	3.2%	3.1%
EXPENDITURES								
SUPPLIES	\$ -	\$ 1,600	\$ 500	\$ 1,500	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,500
OTHER EXPENSES	2,734	22,600	14,025	30,625	31,125	31,625	32,125	27,125
REPAIR & MAINTENANCE	3,953	7,500	500	500	500	500	500	500
CONTRACTUAL SERVICES	-	2,000	1,000	161,000	2,500	2,750	2,750	3,000
UTILITIES	-	5,000	5,000	5,000	5,000	5,000	5,000	5,000
DEBT SERVICE	-	-	-	-	43,044	43,045	43,044	43,045
ADMIN & DPW ADMIN CHARGES	3,838	3,838	4,336	4,401	4,467	4,534	4,602	4,671
INTERFUND CHG EXPENSE	1,422	1,422	2,336	2,371	2,407	2,443	2,480	2,517
TOTAL EXPENSES	\$ 11,947.00	\$ 43,960.00	\$ 27,697.00	\$ 205,397.00	\$ 91,043.00	\$ 91,897.00	\$ 92,501.00	\$ 88,358.00
TOTAL EXPENSES CHANGE PERCENT		268.0%	-37.0%	641.6%	-55.7%	0.9%	0.7%	-4.5%
NET OF REVENUES/EXPENSES	\$ 49,460	\$ 68,610	\$ 94,090	\$ 79,396	\$ 37,569	\$ 42,487	\$ 46,133	\$ 54,533
ESTIMATED UNRESTRICTED NET POSITION	\$ 82,991	\$ 151,601	\$ 177,081	\$ 256,477	\$ 294,046	\$ 336,533	\$ 382,666	\$ 437,199

Fund 256 - BROWNFIELD AUTHORITY

DESCRIPTION	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
ESTIMATED REVENUES								
PROPERTY TAXES	\$ 392,179	\$ 266,061	\$ 153,492	\$ 156,525	\$ 161,074	\$ 165,968	\$ 170,911	\$ 175,848
STATE SHARED REVENUE & REFUNDS	6,155	-	1,800	1,800	1,800	1,400	900	-
INVESTMENT INCOME	34,286	53,481	23,203	23,203	23,435	23,669	24,142	24,625
TOTAL REVENUES	\$ 432,620	\$ 319,542	\$ 178,495	\$ 181,528	\$ 186,309	\$ 191,037	\$ 195,953	\$ 200,473
TOTAL REVENUE CHANGE PERCENT		-26.1%	-44.1%	1.7%	2.6%	2.5%	2.6%	2.3%
EXPENDITURES								
CONTRACTUAL SERVICES	\$ 854,353	\$ 260,947	\$ 460,111	\$ 88,904	\$ 147,311	\$ 149,534	\$ 151,760	\$ 153,987
DEBT SERVICE	-	73,022	36,511	73,022	73,752	74,490	75,235	75,987
ADMIN & DPW ADMIN CHARGES	26,404	26,404	38,738	39,319	39,909	40,508	41,116	41,733
OTHER EXPENSES	507,829	4,984	7,956	4,645	4,712	4,781	4,850	4,921
INTERFUND CHG EXPENSE	6,116	6,116	14,055	14,266	14,480	14,697	14,917	15,141
TOTAL EXPENSES	\$ 1,394,702	\$ 371,473	\$ 557,371	\$ 220,156	\$ 280,164	\$ 284,010	\$ 287,878	\$ 291,769
TOTAL EXPENSES CHANGE PERCENT		-73.4%	50.0%	-60.5%	27.3%	1.4%	1.4%	1.4%
NET OF REVENUES/EXPENSES	\$ (962,082)	\$ (51,931)	\$ (378,876)	\$ (38,628)	\$ (93,855)	\$ (92,973)	\$ (91,925)	\$ (91,296)
ESTIMATED UNRESTRICTED NET POSITION	\$ 4,360,804	\$ 4,308,873	\$ 3,981,928	\$ 3,943,300	\$ 3,849,445	\$ 3,756,472	\$ 3,664,547	\$ 3,573,251

Fund 244 - ECONOMIC DEVELOPMENT

DESCRIPTION	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
EXPENDITURES								
OTHER EXPENSES	\$ 214	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300
TOTAL EXPENSES	\$ 214	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300
TOTAL EXPENSES CHANGE PERCENT				0.0%	0.0%	0.0%	0.0%	0.0%
NET OF REVENUES/EXPENSES	\$ (214)	\$ (300)	\$ (300)	\$ (300)	\$ (300)	\$ (300)	\$ (300)	\$ (300)
ESTIMATED UNRESTRICTED NET POSITION	\$ 9,683	\$ 9,383	\$ 9,383	\$ 9,083	\$ 8,783	\$ 8,483	\$ 8,183	\$ 7,883

Fund 584 - Fieldstone Golf Course

DESCRIPTION	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
REVENUES								
CHARGES FOR SERVICES	1,396,379	1,411,500	1,403,000	1,428,440	1,412,450	1,415,050	1,417,900	1,418,500
OTHER REVENUE	55,251	52,500	53,000	53,000	53,000	79,200	84,800	90,400
TRANSFERS FROM FUNDS	1,857,500							
TOTAL REVENUES	\$ 3,309,130	\$ 1,464,000	\$ 1,456,000	\$ 1,481,440	\$ 1,465,450	\$ 1,494,250	\$ 1,502,700	\$ 1,508,900
TOTAL REVENUE CHANGE PERCENT		-55.8%	-0.5%	1.7%	-1.1%	2.0%	0.6%	0.4%
EXPENDITURES								
SALARIES & WAGES	221,702	225,704	227,540	228,518	230,009	231,529	225,079	226,661
FRINGE BENEFITS	221,160	101,101	88,411	91,903	95,084	98,456	102,038	105,843
SUPPLIES	28,085	28,150	35,850	28,600	26,650	17,650	20,450	17,650
COST OF GOODS SOLD	89,261	84,500	84,500	84,500	84,500	84,500	84,500	84,500
OTHER EXPENSES	49,355	52,578	49,006	49,306	49,828	49,928	50,278	50,628
REPAIR & MAINTENANCE	47,730	30,150	27,700	24,000	25,000	26,000	27,000	28,000
CONTRACTUAL SERVICES	540,763	545,480	541,818	569,638	572,338	572,338	570,418	570,418
UTILITIES	73,110	76,160	76,340	75,963	76,088	76,216	76,347	76,479
ADMIN & DPW ADMIN CHARGES	66,950	66,950	81,491	82,713	83,954	85,213	86,491	87,788
INTERFUND CHG EXPENSE	74,856	74,856	65,507	66,490	67,487	68,499	69,526	70,569
INSURANCE	11,918	12,157	12,745	13,000	13,260	13,525	13,796	13,685
CAPITAL EXPENDITURES		81,500	95,500	115,000	55,000		25,000	25,000
DEPRECIATION & AMORT	371,837							
DEBT SERVICE	41,906							
TRANS TO OTHER FUNDS		50,000	50,000	50,000	50,000	100,000	100,000	100,000
TOTAL EXPENSES	\$ 1,838,633	\$ 1,429,286	\$ 1,436,408	\$ 1,479,631	\$ 1,429,198	\$ 1,423,854	\$ 1,450,923	\$ 1,457,221
TOTAL EXPENSES CHANGE PERCENT		-22.3%	0.5%	3.0%	-3.4%	-0.4%	1.9%	0.4%
NET OF REVENUES/EXPENSES	\$ 1,470,497	\$ 34,714	\$ 19,592	\$ 1,809	\$ 36,252	\$ 70,396	\$ 51,777	\$ 51,679
ESTIMATED CASH POSITION								
Beginning Cash and Investments	\$ 263,993	\$ 675,396	\$ 675,396	\$ 694,988	\$ 696,797	\$ 733,049	\$ 803,445	\$ 855,222
Projected Change in Cash	411,403	34,714	19,592	1,809	36,252	70,396	51,777	51,679
ENDING CASH AND INVESTMENTS	\$ 675,396	\$ 710,110	\$ 694,988	\$ 696,797	\$ 733,049	\$ 803,445	\$ 855,222	\$ 906,901

PERSONNEL

DESCRIPTION	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
<u>Fieldstone Golf Course</u>								
Director of Golf	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Part-time	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00
Seasonal	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00
Total Fieldstone Golf Course	34.00	34.00	34.00	34.00	34.00	34.00	34.00	34.00

Fund 592 - WATER SEWER FUND

DESCRIPTION	2017 ACTUAL	2018 ORIGINAL BUDGET	2018 AMENDED BUDGET	2019 BUDGET	2020 PROJECTION	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
REVENUES								
GRANTS	\$ 3,975	\$ -	\$ 1,913	\$ -	\$ -	\$ -	\$ -	\$ -
STATE GRANTS/OTHER	132,968	0	0	0	0	0	0	0
CHARGES FOR SERVICES	17,102,930	17,812,706	18,137,921	18,511,612	18,925,250	19,395,680	19,879,848	20,375,044
CAPITAL/LATERAL CHARGES	1,564,320	580,000	690,000	580,000	300,000	250,000	250,000	250,000
CONTRIBUTED CAPITAL	722,233	100,000	2,470,000	350,000	100,000	100,000	100,000	100,000
OTHER REVENUE	359,134	251,000	424,000	393,000	244,000	222,000	222,000	222,000
INTEREST INCOME	139,770	154,473	142,265	142,265	143,688	145,125	148,028	150,988
INTERFUND CHG REVENUE	117,675	117,675	120,420	120,420	120,420	120,420	120,420	120,420
TOTAL REVENUES	\$20,143,005	\$19,015,854	\$21,986,519	\$20,097,297	\$ 19,833,358	\$ 20,233,225	\$ 20,720,296	\$ 21,218,452
TOTAL REVENUE CHANGE PERCENT		-5.6%	15.6%	-8.6%	-1.3%	2.0%	2.4%	2.4%
EXPENDITURES								
SALARIES & WAGES	\$ 568,288	\$ 587,653	\$ 593,282	\$ 625,248	\$ 657,832	\$ 671,043	\$ 683,178	\$ 691,677
FRINGE BENEFITS	481,981	372,274	346,540	380,341	412,490	432,271	452,972	474,482
SUPPLIES	235,945	284,185	230,860	232,860	226,310	227,110	197,860	197,860
CONTRACTUAL SERVICES	195,287	41,000	45,000	44,000	44,000	44,000	44,000	44,000
OTHER EXPENSES	32,929	31,604	31,688	31,783	32,247	32,049	32,232	32,420
COMPUTER SERVICES	39,386	47,140	47,490	47,490	47,490	47,490	47,490	47,490
UTILITIES	30,087	33,002	32,323	32,449	32,878	33,010	33,244	33,380
WATER & SEWAGE COST	9,775,561	10,449,661	10,074,198	10,386,839	10,869,443	11,351,748	11,857,215	12,387,360
REPAIR & MAINTENANCE	0	7,000	19,000	12,000	10,000	10,000	10,000	10,000
INSURANCE	32,098	32,740	32,517	33,168	33,831	34,508	35,198	35,901
DEPRECIATION & AMORT	2,093,784	0	0	0	0	0	0	0
CAPITAL EXPENDITURES	0	4,498,000	4,653,000	2,543,000	4,176,000	4,140,000	2,410,000	3,365,000
DEBT SERVICE	69,400	460,419	354,071	321,744	448,154	451,310	454,182	447,706
INTERFUND CHARGE EXPENSE	1,158,436	1,182,762	1,185,448	1,205,274	1,225,586	1,246,397	1,267,721	1,289,572
ADMIN & DPW ADMIN CHARGES	980,733	1,003,513	949,537	993,065	1,012,712	1,033,421	1,052,363	1,069,653
TOTAL EXPENSES	\$15,693,915	\$19,030,953	\$18,594,954	\$16,889,261	\$ 19,228,973	\$ 19,754,357	\$ 18,577,655	\$ 20,126,501
TOTAL EXPENSES CHANGE PERCENT		21.3%	-2.3%	-9.2%	13.9%	2.7%	-6.0%	8.3%
NET OF REVENUES/EXPENSES	\$ 4,449,090	\$ (15,099)	\$ 3,391,565	\$ 3,208,036	\$ 604,385	\$ 478,868	\$ 2,142,641	\$ 1,091,951
ESTIMATED CASH POSITION								
Beginning Cash and Investments	\$22,729,131	\$27,208,104	\$27,208,104	\$28,129,669	\$ 30,987,705	\$ 31,492,090	\$ 31,870,958	\$ 33,913,599
Projected Change in Cash	4,478,973	(115,099)	921,565	2,858,036	504,385	378,868	2,042,641	991,951
ENDING CASH AND INVESTMENTS	\$27,208,104	\$27,093,005	\$28,129,669	\$30,987,705	\$ 31,492,090	\$ 31,870,958	\$ 33,913,599	\$ 34,905,550

Fund 592 - WATER SEWER FUND

SEWER DEPARTMENT - 535

<u>DESCRIPTION</u>	<u>2017 ACTUAL</u>	<u>2018 ORIGINAL BUDGET</u>	<u>2018 AMENDED BUDGET</u>	<u>2019 BUDGET</u>	<u>2020 PROJECTION</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>
<u>REVENUES</u>								
GRANTS	3,975		1,913					
STATE GRANTS/OTHER	132,968							
CHARGES FOR SERVICES	7,556,156	8,178,042	8,316,350	8,482,537	8,652,048	8,867,173	9,089,703	9,316,771
CAPITAL/LATERAL CHARGES	1,312,304	500,000	600,000	500,000	250,000	200,000	200,000	200,000
CONTRIBUTED CAPITAL	81,621	50,000	70,000	50,000	50,000	50,000	50,000	50,000
OTHER REVENUE	167,206	95,000	198,000	188,000	116,000	94,000	94,000	94,000
INTEREST INCOME	139,770	154,473	142,265	142,265	143,688	145,125	148,028	150,988
TOTAL REVENUES	\$ 9,394,000	\$ 8,977,515	\$ 9,328,528	\$ 9,362,802	\$ 9,211,736	\$ 9,356,298	\$ 9,581,731	\$ 9,811,759
TOTAL REVENUE CHANGE PERCENT		-4.4%	3.9%	0.4%	-1.6%	1.6%	2.4%	2.4%
<u>EXPENDITURES</u>								
SALARIES & WAGES	222,579	231,066	223,558	312,532	338,682	347,014	356,111	361,544
FRINGE BENEFITS	271,618	155,232	146,528	212,728	236,461	247,461	259,202	271,112
SUPPLIES	64,670	43,535	66,535	61,535	64,235	64,285	51,535	51,535
OTHER EXPENSES	15,225	15,986	15,945	16,040	16,219	16,401	16,584	16,772
COMPUTER SERVICES	22,623	30,010	30,360	30,360	30,360	30,360	30,360	30,360
CONTRACTUAL SERVICES	118,471	15,000	15,000	15,000	15,000	15,000	15,000	15,000
UTILITIES	8,267	8,904	8,139	8,201	8,565	8,631	8,797	8,865
WATER & SEWAGE COST	5,190,426	5,587,561	5,412,087	5,622,173	5,872,518	6,115,518	6,369,278	6,634,276
REPAIR & MAINTENANCE		4,000	4,000	5,000	5,000	5,000	5,000	5,000
INSURANCE	12,964	13,223	14,762	15,058	15,359	15,666	15,979	16,298
DEPRECIATION & AMORT	1,043,311							
CAPITAL EXPENDITURES		362,000	37,000	336,000	274,000	250,000	255,000	1,750,000
DEBT SERVICE	69,400	460,419	354,071	321,744	448,154	451,310	454,182	447,706
INTERFUND CHARGE EXPENSE	637,849	635,631	688,168	700,804	713,763	727,053	740,684	754,665
ADMIN & DPW ADMIN CHARGES	480,061	491,451	491,146	513,156	523,230	533,838	543,561	552,470
TOTAL EXPENSES	\$ 8,157,464	\$ 8,054,018	\$ 7,507,299	\$ 8,170,331	\$ 8,561,546	\$ 8,827,537	\$ 9,121,273	\$ 10,915,603
TOTAL EXPENSES CHANGE PERCENT		-1.3%	-6.8%	8.8%	4.8%	3.1%	3.3%	19.7%
NET OF REVENUES/EXPENSES	\$ 1,236,536	\$ 923,497	\$ 1,821,229	\$ 1,192,471	\$ 650,190	\$ 528,761	\$ 460,458	\$ (1,103,844)

PERSONNEL

<u>DESCRIPTION</u>	<u>2017 ACTUAL</u>	<u>2018 ORIGINAL BUDGET</u>	<u>2018 AMENDED BUDGET</u>	<u>2019 BUDGET</u>	<u>2020 PROJECTION</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>
<u>Sewer Department</u>								
Crew Leader	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
General Maintenance	3.00	3.00	3.00	5.00	5.00	5.00	5.00	5.00
Seasonal	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Sewer Department	5.00	5.00	5.00	7.00	7.00	7.00	7.00	7.00

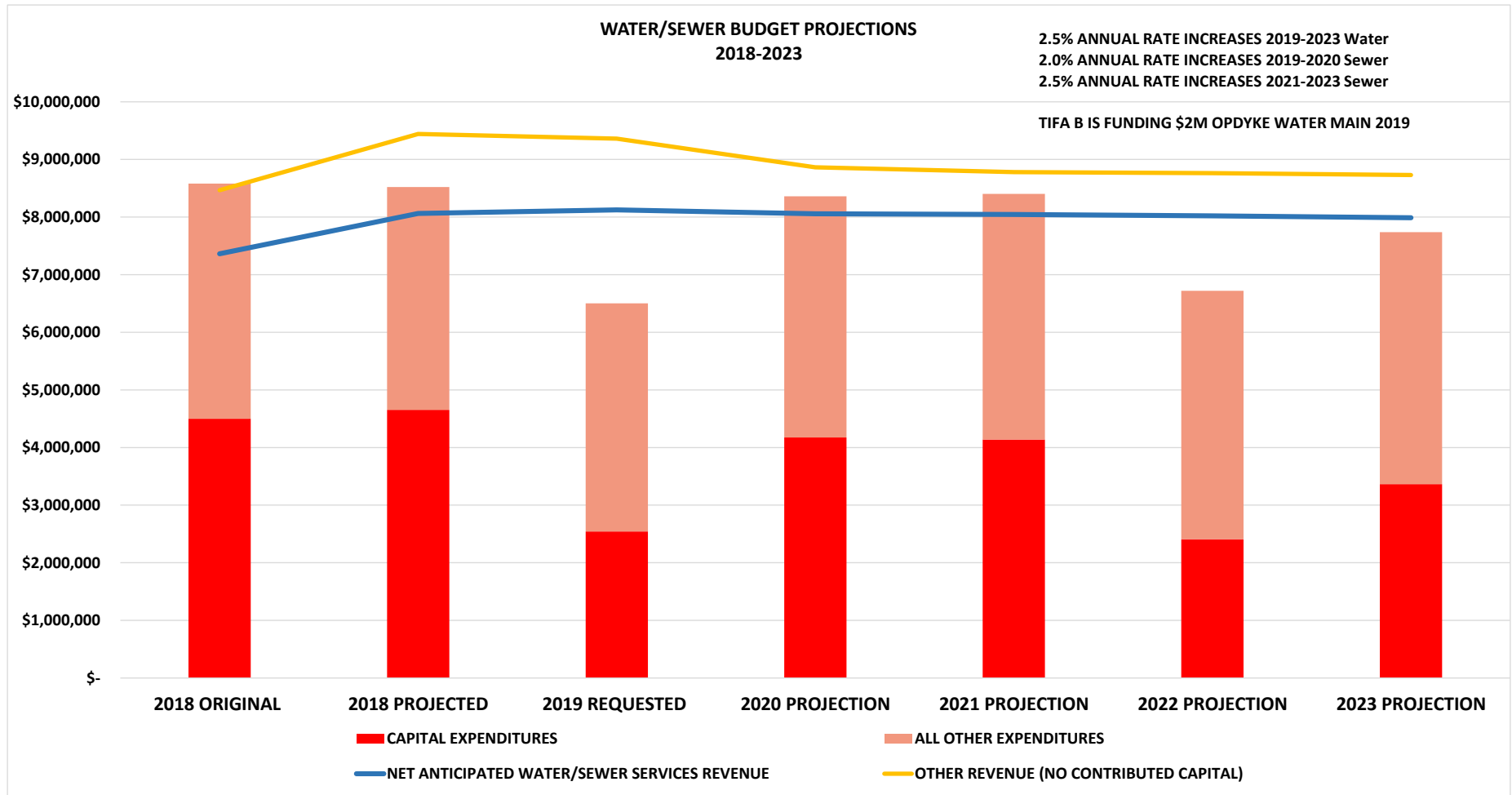
Fund 592 - WATER SEWER FUND

WATER DEPARTMENT - 536

<u>DESCRIPTION</u>	<u>2017 ACTUAL</u>	<u>2018 ORIGINAL BUDGET</u>	<u>2018 AMENDED BUDGET</u>	<u>2019 BUDGET</u>	<u>2020 PROJECTION</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>
REVENUES								
OTHER REVENUE	191,928	156,000	226,000	205,000	128,000	128,000	128,000	128,000
CAPITAL/LATERAL CHARGES	252,016	80,000	90,000	80,000	50,000	50,000	50,000	50,000
CONTRIBUTED CAPITAL	640,612	50,000	2,400,000	300,000	50,000	50,000	50,000	50,000
CHARGES FOR SERVICES	9,546,774	9,634,664	9,821,571	10,029,075	10,273,202	10,528,507	10,790,145	11,058,273
INTERFUND CHG REVENUE	117,675	117,675	120,420	120,420	120,420	120,420	120,420	120,420
TOTAL REVENUES	\$10,749,005	\$10,038,339	\$12,657,991	\$10,734,495	\$ 10,621,622	\$ 10,876,927	\$ 11,138,565	\$ 11,406,693
OTAL REVENUE CHANGE PERCENT		-6.6%	26.1%	-15.2%	-1.1%	2.4%	2.4%	2.4%
EXPENDITURES								
SALARIES & WAGES	345,709	356,587	369,724	312,716	319,150	324,029	327,067	330,133
FRINGE BENEFITS	210,363	217,042	200,012	167,613	176,029	184,810	193,770	203,370
SUPPLIES	171,275	240,650	164,325	171,325	162,075	162,825	146,325	146,325
CONTRACTUAL SERVICES	76,816	26,000	30,000	29,000	29,000	29,000	29,000	29,000
COMPUTER SERVICES	16,763	17,130	17,130	17,130	17,130	17,130	17,130	17,130
OTHER EXPENSES	17,704	15,618	15,743	15,743	16,028	15,648	15,648	15,648
UTILITIES	21,820	24,098	24,184	24,248	24,313	24,379	24,447	24,515
WATER & SEWAGE COST	4,585,135	4,862,100	4,662,111	4,764,666	4,996,925	5,236,230	5,487,937	5,753,084
REPAIR & MAINTENANCE		3,000	15,000	7,000	5,000	5,000	5,000	5,000
INSURANCE	19,134	19,517	17,755	18,110	18,472	18,842	19,219	19,603
DEPRECIATION & AMORT	1,050,473							
CAPITAL EXPENDITURES		4,136,000	4,616,000	2,207,000	3,902,000	3,890,000	2,155,000	1,615,000
INTERFUND CHARGE EXPENSE	520,587	547,131	497,280	504,470	511,823	519,344	527,037	534,907
ADMIN & DPW ADMIN CHARGES	500,672	512,062	458,391	479,909	489,482	499,583	508,802	517,183
TOTAL EXPENSES	\$ 7,536,451	\$10,976,935	\$11,087,655	\$ 8,718,930	\$ 10,667,427	\$ 10,926,820	\$ 9,456,382	\$ 9,210,898
TOTAL EXPENSES CHANGE PERCENT		45.7%	1.0%	-21.4%	22.3%	2.4%	-13.5%	-2.6%
NET OF REVENUES/EXPENSES	\$ 3,212,554	\$ (938,596)	\$ 1,570,336	\$ 2,015,565	\$ (45,805)	\$ (49,893)	\$ 1,682,183	\$ 2,195,795

PERSONNEL

<u>DESCRIPTION</u>	<u>2017 ACTUAL</u>	<u>2018 ORIGINAL BUDGET</u>	<u>2018 AMENDED BUDGET</u>	<u>2019 BUDGET</u>	<u>2020 PROJECTION</u>	<u>2021 PROJECTION</u>	<u>2022 PROJECTION</u>	<u>2023 PROJECTION</u>
<u>Water Department</u>								
Crew Leader	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
General Maintenance	6.00	6.00	5.00	4.00	4.00	4.00	4.00	4.00
Seasonal	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Total Water Department	10.00	10.00	9.00	8.00	8.00	8.00	8.00	8.00



Capital and Road Improvements Impact

Fund	Account	Description	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
General	Office Equipment	Assessing						6,200
General	Computer Equipment/Support	Public Safety-Police	29,000	34,000	34,000	34,000	34,000	34,000
General	Machinery & Equipment	Public Safety-Police	82,290	89,000	60,000	-	-	7,500
General	Fire Equipment	Public Safety-Fire	406,500	95,000	50,000	25,000	25,000	25,000
General	Machinery & Equipment	Public Safety-Fire						7,000
General	Land & Improvement	Storm Water Management	466,476					
General	Computer Equipment	Computer Equip & Support	-	8,000	8,000	8,000	8,000	8,000
General	Land & Improvement	Capital Improvements		50,000	150,000			
General	Land & Improvement	Capital Improvements	25,000	550,000				
General		Total	1,009,266	826,000	302,000	67,000	67,000	87,700
Major Roads	General Maintenance	Road Maintenance	100,000	175,000	175,000	175,000	175,000	175,000
Major Roads	Great Lakes Crossing	Asphalt Maintenance	150,000					
Major Roads	Chrysler Dr	Asphalt Maintenance	100,000					
Major Roads	Giddings Road	Asphalt Maintenance	1,400,000					
Major Roads	S. Squirrel Rd	Asphalt Maintenance	72,000	800,000				
Major Roads	Auburn Road	Asphalt Maintenance		100,000	1,400,000			
Major Roads	Dexter, James, & Phillips Roads	Asphalt Maintenance				350,000		
Major Roads	Atlantic Blvd	Asphalt Maintenance			700,000			
Major Roads	Five Points	Asphalt Reconstruction				75,000	1,400,000	
Major Roads	Harmon	Asphalt Maintenance					160,000	2,400,000
Major Roads	Taylor -Joslyn to Giddings	Asphalt Maintenance				70,000	800,000	
Major Roads	Auburn Road	Asphalt Maintenance		30,000	400,000			
Major Roads	Concrete Joint Seal	Concrete Maintenance	75,000	50,000	50,000	50,000	50,000	50,000
Major Roads	Squirrel Road Patching	Concrete Maintenance	325,000	-				
Major Roads	Squirrel Road Rehabilitation	Concrete Maintenance	175,000	2,600,000				
Major Roads	Concrete Design	Concrete Maintenance					500,000	
Major Roads	Hamlin Road	Concrete Reconstruction Inter Local	1,200,000	-				
Major Roads	Taylor Road	Concrete Maintenance		400,000				
Major Roads	Storm Drain Rehabilitation	Road Maintenance	37,233	40,000	40,000	40,000	40,000	40,000
Major Roads	Chrysler Traffic Signal	Traffic Signal		600,000				
Major Roads	Future Tri Party Reserves	Tri Party Road Maintenance		186,000	52,000	52,000	52,000	52,000
Major Roads	Walton and Squirrel Intersection	Tri Party Road Maintenance	24,000					
Major Roads	Opdyke Road	Tri-Party Road Maintenance	42,937					
Major Roads		Total	3,701,170	4,981,000	2,817,000	812,000	3,177,000	2,717,000
Local Roads	General Maintenance	Road Maintenance	25,000	26,000	26,000	26,000	26,000	26,000
Local Roads	Walton Heights	Asphalt Maintenance		350,000				
Local Roads	Collier Road	Asphalt Maintenance			250,000			
Local Roads	Pond Run & Valley View	Asphalt Maintenance			53,000			
Local Roads	Briarvale, Coughlin, Nichols,							
Local Roads	Slocum	Asphalt Maintenance					300,000	
Local Roads	Pinnacle, Luella, Automation	Asphalt Maintenance 3" Mill and Overlay				550,000		
Local Roads	Shimmons Circle	Asphalt Reconstruct					100,000	
Local Roads	Bloomfield Orchards Subdivision	Concrete Maintenance		85,000	1,250,000	1,250,000		
Local Roads	Glenmeade	Concrete Maintenance					600,000	
Local Roads	Superior Ct	Concrete Maintenance					160,000	
Local Roads	Seyburn	Concrete Maintenance					75,000	
Local Roads	Storm Rehab	Road Maintenance	153,787	50,000	50,000	50,000	50,000	50,000
Local Roads	Paramount Estates	Asphalt Maintenance			400,000			
Local Roads	Bald Mountain Road	Asphalt Reconstruction			85,000	1,500,000		
Local Roads	Hunt Club Subdivision	Asphalt Maintenance			40,000	450,000		
Local Roads	Canadian Subdivision	Asphalt Reconstruction					1,250,000	
Local Roads	Patrick Henry & Birchfield	Asphalt Maintenance					75,000	1,300,000
Local Roads	West Entrance Dr	Asphalt Reconstruction		100,000	2,500,000			
Local Roads	Corporate	Concrete Maintenance				575,000		
Local Roads		Total	178,787	611,000	4,654,000	4,401,000	2,636,000	1,376,000
Component Units	Lighting, art, & playstructure	TIFA-A Land and Improvements	55,000		100,000			
Component Units	Purchase 27 S. Squirrel Rd	TIFA-A Land and Improvements	275,000					
Component Units	Auburn Rd. Contribution	TIFA-A Land and Improvements	160,000					
Component Units	Pedestrian Alleyway	TIFA-A Land and Improvements	150,000					
Component Units	Amphitheater	TIFA-A Land and Improvements	500,000					
Component Units	Boat Launch	TIFA-A Land and Improvements		170,000				
Component Units	S. Squirrel Rd	TIFA-A Road & Traffic Improvements	63,000					
Component Units	General Maintenance	TIFA-B Road Maintenance	10,000					
Component Units	Doris Rd	TIFA-B Road Maintenance	109,000					
Component Units	Property Acquisitions	TIFA-B Land and Improvements	180,000	500,000				
Component Units	Opdyke Water Main Replacement	TIFA-B Water-Sewer Repair & Replacement	2,000,000					
Component Units	Opdyke Pathway	TIFA-B Non Motorized Pathways	326,000					
Component Units	Civic Center playstructure	TIFA-D Land and Improvements		10,000				
Component Units		Total	3,828,000	680,000	100,000			
Capital Projects Fund Pontiac Road		Road & Traffic Improvements	325,000					
Capital Projects Fund Downtown Rehabilitation Project		Road & Traffic Improvements	2,600,000					
Capital Projects Fund DPW Garage Roof		Bldg. Additions & Improvements	639,704					
Capital Projects Fund DPW Parking Lot		Bldg. Additions & Improvements	633,250					
Capital Projects Fund Library Roof		Bldg. Additions & Improvements	140,960					
Capital Projects Fund		Total	4,338,914	-	-	-		
Golf Course	Golf Course Restrooms	Land and Improvements				25,000		25,000
Golf Course	Putting Green Expansion	Land and Improvements	31,500					
Golf Course	Parking Lot Repaving	Land and Improvements				55,000		
Golf Course	Clubhouse Carpeting	Land and Improvements		25,000				
Golf Course	Pumphouse Computer	Land and Improvements			15,000			
Golf Course	Lift Station Replacement Pumps	Machinery & Equipment	54,000	35,000				
Golf Course	HVAC Replacements	Machinery & Equipment	10,000	40,000				
Golf Course		Total	95,500	100,000	15,000	80,000		25,000

Capital and Road Improvements Impact

Fund	Account	Description	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Water-Sewer Fund	Lift Station Pumps	Sewer Repair & Replacement	24,000		24,000			
Water-Sewer Fund	Sewer lining & man hole restore	Sewer Repair & Replacement	-	250,000	250,000	250,000	250,000	250,000
Water-Sewer Fund	Pump Stations	Sewer Repair & Replacement	13,000					
Water-Sewer Fund	Birchfield Sewer Replacement	Sewer Repair & Replacement					5,000	1,500,000
Water-Sewer Fund	Joslyn Repair	Sewer Repair & Replacement	75,000					
Water-Sewer Fund	Sewer Inspection Camera	Machinery & Equipment		11,000				
Water-Sewer Fund	Brown Road Water Main Extensio	Water/Sewer System Improvement					140,000	1,600,000
Water-Sewer Fund	South Squirrel Water Main Repla	Water/Sewer System Improvement	135,000	1,800,000				
Water-Sewer Fund	SCADA RTU Upgrade	Water/Sewer System Improvement	10,000	15,000	15,000	15,000	15,000	15,000
Water-Sewer Fund	Squirrel PRV rebuild	Water/Sewer System Improvement			10,000			
Water-Sewer Fund	Baldwin Commons PRV	Water/Sewer System Improvement		6,000				
Water-Sewer Fund	Palace PRV	Water/Sewer System Improvement			17,000			
Water-Sewer Fund	Parkways Loop Forester Square	Water/Sewer System Improvement		225,000				
Water-Sewer Fund	Opdyke Project	Water/Sewer System Improvement	1,500,000					
Water-Sewer Fund	M59 & Hillfield PRV & Crossing	Water/Sewer System Improvement			70,000	750,000		
Water-Sewer Fund	Rex Blvd	Water/Sewer System Improvement			65,000			
Water-Sewer Fund	South Blvd	Water/Sewer System Improvement			225,000	3,000,000		
Water-Sewer Fund	SouthEast District	Water/Sewer System Improvement				125,000	2,000,000	
Water-Sewer Fund	Auburn Rd project	Water/Sewer System Improvement	850,000	150,000	3,500,000			
Water-Sewer Fund	VFD	Water/Sewer System Improvement	21,000	11,000				
Water-Sewer Fund	Pontiac Road Water Main	Water/Sewer System Improvement	2,100,000					
Water-Sewer Fund		Total	4,728,000	2,468,000	4,176,000	4,140,000	2,410,000	3,365,000
Fleet Fund	DPW Overhang back lot	Land & Improvements	110,000		-	-	-	-
Fleet Fund	New Hoist	Land & Improvements		105,000				
Fleet Fund	Fleet Equipment	Machinery & Equipment	46,570	84,375	235,000	265,000	287,000	75,000
Fleet Fund	Fleet Vehicles	Vehicles	1,541,241	303,000	1,072,000	912,000	664,000	162,000
Fleet Fund		Total	1,697,811	492,375	1,307,000	1,177,000	951,000	237,000
Grand Total All Funds			19,577,448	10,158,375	13,371,000	10,677,000	9,241,000	7,807,700



**CAPITAL PROJECTS SUMMARY
GENERAL FUND**

Office Equipment	Assessing
Estimated Total Project: \$ 6,200.00	Project Annual Cost: 2023 \$ 6,200.00
Estimated City Share: \$ 6,200.00	
Replacement copier	

Computer Equipment/Support	Public Safety-Police
Estimated Total Project: \$ 199,000.00	Project Annual Cost: 2018 \$ 29,000.00
Estimated City Share: \$ 199,000.00	2019 \$ 34,000.00
	2020 \$ 34,000.00
	2021 \$ 34,000.00
	2022 \$ 34,000.00
	2019 \$ 34,000.00
In car HD Video Camera - upgrade replacements	

Machinery and Equipment	Public Safety-Police
Estimated Total Project: \$ 238,790.00	Project Annual Cost: 2018 \$ 82,290.00
Estimated City Share: \$ 238,790.00	2019 \$ 89,000.00
	2020 \$ 60,000.00
	2023 \$ 7,500.00
Server backup, copier, data archival equipment, recording equipment, podium	

Fire Equipment	Public Safety-Fire
Estimated Total Project: \$ 626,500.00	Project Annual Cost: 2018 \$ 406,500.00
Estimated City Share: \$ 626,500.00	2019 \$ 95,000.00
	2020 \$ 50,000.00
	2021 \$ 25,000.00
	2022 \$ 25,000.00
	2023 \$ 25,000.00
Replacement of scheduled fire equipment. SCBA bottles, CPR Assist, Fit Testing Equip, Toning System, EMS Equip, Thermal Imaging Camera, Radio Equip	

Machinery & Equipment	Public Safety-Fire
Estimated Total Project: \$ 7,000.00	Project Annual Cost: 2023 \$ 7,000.00
Estimated City Share: \$ 7,000.00	
Replacement of copier	



CAPITAL PROJECTS SUMMARY
GENERAL FUND

Galloway Wetland Restoration	Infrastructure-Storm Water Land & Improvements
Estimated Total Project: \$ 504,360.00	Project Annual Cost: 2017 \$ 37,884.00
Estimated City Share: \$ 146,360.00	2018 \$ 466,476.00
Restoration of Galloway Wetland Restoration, Federal Grant funding of \$358,000	

Computer Equipment	Computer Equip & Support
Estimated Total Project: \$ 40,000.00	Project Annual Cost: 2018 \$ -
Estimated City Share: \$ 8,000.00	2019 \$ 8,000.00
	2020 \$ 8,000.00
	2021 \$ 8,000.00
	2022 \$ 8,000.00
	2023 \$ 8,000.00
Cisco Support	

Streetlights	Land and Improvement
Estimated Total Project: \$ 50,000.00	Project Annual Cost: 2019 \$ 50,000.00
Estimated City Share: \$ 50,000.00	
Walton Streetlights	

Community Center Tennis Court	Land and Improvement
Estimated Total Project: \$ 150,000.00	Project Annual Cost: 2020 \$ 150,000.00
Estimated City Share: \$ 150,000.00	
Reconstruction of court surface	

Hawk Woods Improvement	Bldg. Additions & Improvements
Estimated Total Project: \$ 575,000.00	Project Annual Cost: 2018 \$ 25,000.00
Estimated City Share: \$ 575,000.00	2019 \$ 550,000.00
Upgrade and reconstruction of Hawk Woods lodge	

General Fund Total 2018-2023	\$ 2,358,966.00
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CAPITAL PROJECTS SUMMARY

MAJOR ROADS FUND

General Maintenance	Road Maintenance
Estimated Total Project: \$ 975,000.00	Project Annual Cost: 2018 \$ 100,000
Estimated City Share: \$ 975,000.00	2019 \$ 175,000
	2020 \$ 175,000
	2021 \$ 175,000
	2022 \$ 175,000
	2023 \$ 175,000
In house maintenance work including crack filling, concrete patching, asphalt milling and patching, and other miscellaneous maintenance on major roads throughout the city.	

Great Lakes Crossing	Asphalt Maintenance
Estimated Total Project: \$ 150,000.00	Project Annual Cost: 2019 \$ 150,000
Estimated City Share: \$ 150,000.00	
Asphalt surface treatment on Great lakes Crossing Drive from Baldwin to Joslyn. This maintenance activity is being done to preserve the existing pavement.	

Chrysler Dr	Asphalt Maintenance
Estimated Total Project: \$ 100,000.00	Project Annual Cost: 2019 \$ 100,000
Estimated City Share: \$ 100,000.00	
Asphalt surface treatment on Chrysler Drive from Featherstone to I-75. This maintenance activity is being done to preserve the existing pavement.	

Giddings Road	Asphalt Maintenance
Estimated Total Project: \$ 1,445,000.00	Tri-Party Road Mainte 2017 \$ 45,000
Estimated City Share: \$ 473,066.00	2018 \$ 1,400,000
Rehabilitation of Giddings Road from City limit to Brown Road. Including milling existing pavement and installing a 3" asphalt overlay. Project will also include required pavement patching, selected curb replacement, and drainage improvements. Project has received Federal funding and will be administered through MDOT. OC LRIP funding in 2018 of \$46,934, MDOT funding of \$925,000.	



CAPITAL PROJECTS SUMMARY

MAJOR ROADS FUND

S. Squirrel Rd	Asphalt Maintenance
Estimated Total Project: \$ 872,000.00	Project Annual Cost: 2018 \$ 72,000
Estimated City Share: \$ 322,000.00	2019 \$ 800,000
Rehabilitation of S. Squirrel Road from South Blvd. to Primary. Including pulverizing existing pavement and installing 3" of asphalt pavement. Project will also include required sub base improvements, selected curb replacement, and drainage improvements. Road work will align with replacement of the water main. Project will receive \$550,000 in Federal funding 2019 and will be administered through MDOT.	

Auburn Road	Asphalt Maintenance
Estimated Total Project: \$ 1,500,000.00	Project Annual Cost: 2019 \$ 100,000
Estimated City Share: \$ 410,000.00	2020 \$ 1,400,000
Auburn Road - Churchill to Opdyke. MDOT funded \$1,090,000 towards project.	

Dexter, James, & Phillips Roads	Asphalt Maintenance
Estimated Total Project: \$ 350,000.00	Project Annual Cost: 2021 \$ 350,000
Estimated City Share: \$ 350,000.00	
Asphalt repair on Dexter, James, and Phillips roads, pulverize with a 3" HMA overlay.	

Atlantic Blvd	Asphalt Maintenance
Estimated Total Project: \$ 700,000.00	Project Annual Cost: 2020 \$ 700,000
Estimated City Share: \$ 700,000.00	
Atlantic mill and overlay (Harmon - Giddings)	

Five Points	Asphalt Reconstruction
Estimated Total Project: \$ 75,000.00	Project Annual Cost: 2021 \$ 75,000
Estimated City Share: \$ 1,475,000.00	2022 \$ 1,400,000
Remove existing concrete and replace with 9 inch asphalt pavement	



CAPITAL PROJECTS SUMMARY

MAJOR ROADS FUND

Harmon	Asphalt Maintenance		
Estimated Total Project: \$ 2,560,000.00	Project Annual Cost:	2022 \$	160,000
Estimated City Share: \$ 2,560,000.00		2023 \$	2,400,000
4 inch mill and overlay, concrete curb and gutter repairs			

Taylor -Joslyn to Giddings	Asphalt Maintenance		
Estimated Total Project: \$ 870,000.00	Project Annual Cost:	2021 \$	70,000
Estimated City Share: \$ 870,000.00		2022 \$	800,000
4 inch mill and overlay with some concrete curb and gutter repair Joslyn to Giddings			

Auburn Road	Asphalt Maintenance		
Estimated Total Project: \$ 430,000.00	Project Annual Cost:	2019 \$	30,000
Estimated City Share: \$ 120,000.00		2020 \$	400,000
Asphalt repair on Auburn Road, 138 Feet East of Cherryland to Adams. \$310,000 MDOT Funding			

Concrete Joint Seal	Concrete Maintenance		
Estimated Total Project: \$ 325,000.00	Project Annual Cost:	2018 \$	75,000
Estimated City Share: \$ 325,000.00		2019 \$	50,000
		2020 \$	50,000
		2021 \$	50,000
		2022 \$	50,000
		2023 \$	50,000
City-wide annual contracted maintenance to clean and seal joints/cracks in concrete roads			



CAPITAL PROJECTS SUMMARY

MAJOR ROADS FUND

Squirrel Road Patching	Concrete Maintenance
Estimated Total Project: \$ 325,000.00	Project Annual Cost: 2018 \$ 325,000
Estimated City Share: \$ 325,000.00	
Concrete maintenance on N. Squirrel Road from Walton to Chrysler Drive to extend road life. Work	

Squirrel Road Rehabilitation	Concrete Maintenance
Estimated Total Project: \$ 2,775,000.00	Project Annual Cost: 2018 \$ 175,000
Estimated City Share: \$ 2,775,000.00	2019 \$ 2,600,000
Concrete rehab on N. Squirrel Road from M-59 to Chrysler Drive. Work includes selective removal and	

Concrete Design	Concrete Maintenance
Estimated Total Project: \$ 500,000.00	Project Annual Cost: 2022 \$ 500,000
Estimated City Share: \$ 500,000.00	
Concrete Design 2020 - 2022	

Hamlin Road	Concrete Reconstruction Inter Local
Estimated Total Project: \$ 1,200,000.00	Project Annual Cost: 2018 \$ 1,200,000
Estimated City Share: \$ 1,200,000.00	
Removal and Replacement of 9 inches of concrete and new curb and gutter.	

Taylor Road	Concrete Maintenance
Estimated Total Project: \$ 400,000.00	Project Annual Cost: 2019 \$ 400,000
Estimated City Share: \$ 400,000.00	
Concrete Patching on Taylor Road from Lapeer to Giddings.	



CAPITAL PROJECTS SUMMARY
MAJOR ROADS FUND

Storm Drain Rehabilitation	Road Maintenance
Estimated Total Project: \$ 237,233.00	Project Annual Cost: 2018 \$ 37,233
Estimated City Share: \$ 237,233.00	2019 \$ 40,000
	2020 \$ 40,000
	2021 \$ 40,000
	2022 \$ 40,000
	2023 \$ 40,000
Annual rehabilitation of storm sewer structures along major roads throughout the City. Determined	

Walton and Squirrel Intersection	Tri Party Road Maintenance
Estimated Total Project: \$ 72,000.00	Project Annual Cost: 2018 \$ 24,000
Estimated City Share: \$ 24,000.00	
Tri-party share of improvements on County roads.	

Future Reserve	Tri Party Road Maintenance
Estimated Total Project: \$ 238,000.00	Project Annual Cost: 2019 \$ 186,000
Estimated City Share: \$ 238,000.00	2020 \$ 52,000
	2021 \$ 52,000
	2022 \$ 52,000
	2023 \$ 52,000

Opdyke Road	Tri-Party Road Maintenance
Estimated Total Project: \$ 600,000.00	Project Annual Cost: 2018 \$ 42,937
Estimated City Share: \$ 42,937.00	
Tri-party funding of RCOC road improvement project on Opdyke Road from Auburn Rd to Perry Road	

Chrysler Traffic Signal	Traffic Signal
Estimated Total Project: \$ 600,000.00	Project Annual Cost: 2019 \$ 600,000
Estimated City Share: \$ 600,000.00	
Required Oakland County determined replacements of signals at four identified intersection	

Major Fund Grand Total 2018-2023	\$ 18,205,170
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CAPITAL PROJECTS SUMMARY

LOCAL ROADS FUND

General Maintenance			Road Maintenance		
Estimated Total Project:	\$	155,000.00	Project Annual Cost:	2018	\$ 25,000.00
Estimated City Share:	\$	155,000.00		2019	\$ 26,000.00
				2020	\$ 26,000.00
				2021	\$ 26,000.00
				2022	\$ 26,000.00
				2023	\$ 26,000.00
In house maintenance work including crack filling, concrete patching, asphalt milling and patching, and other miscellaneous maintenance on local roads throughout the city. Guardrail mowing maintenance (2019-2023)					

Walton Heights			Asphalt Maintenance		
Estimated Total Project: \$ 350,000.00			Project Annual Cost:		

Collier Road			Asphalt Maintenance		
Estimated Total Project: \$ 250,000.00			Project Annual Cost: 2020 \$ 250,000.00		
Estimated City Share: \$ 250,000.00					
Asphalt surface treatment on all city owned portions of Collier. This maintenance activity is being performed to extend and improve exiting road conditions.					

Pond Run & Valley View			Asphalt Maintenance		
Estimated Total Project: \$ 53,000.00			Project Annual Cost:		

Briarvale, Coughlin, Nichols, & Slocum Subs	Asphalt Maintenance					
Estimated Total Project:	\$	300,000.00	Project Annual Cost:	2022	\$	300,000.00
Estimated City Share:	\$	300,000.00	OCS/Capeseal			



CAPITAL PROJECTS SUMMARY

LOCAL ROADS FUND

Pinnacle, Luella, Automation	Asphalt Maintenance 3" Mill and Overlay
Estimated Total Project: \$ 550,000.00	Project Annual Cost: 2021 \$ 550,000.00
Estimated City Share: \$ 550,000.00	
Asphalt surface treatment TBD on local subdivision roads. This maintenance activity is being performed to extend and improve exiting road conditions	

Shimmons Circle	Asphalt Reconstruct
Estimated Total Project: \$ 100,000.00	Project Annual Cost: 2022 \$ 100,000.00
Estimated City Share: \$ 100,000.00	
Pulverize existing pavement to improve base and add 4" overlay	

Bloomfield Orchards Subdivision	Concrete Maintenance
Estimated Total Project: \$ 2,585,000.00	Project Annual Cost: 2019 \$ 85,000.00
Estimated City Share: \$ 2,585,000.00	2020 \$ 1,250,000.00
	2021 \$ 1,250,000.00
Binghamton, Hempstead, Sheffield, Southampton. Concrete maintenance activity to extend and improve exiting road conditions	

Glenmeade	Concrete Maintenance
Estimated Total Project: \$ 600,000.00	Project Annual Cost: 2022 \$ 600,000.00
Estimated City Share: \$ 600,000.00	
Concrete surface repairs and patching to extend and improve existing road conditions	

Superior Ct	Concrete Maintenance
Estimated Total Project: \$ 160,000.00	Project Annual Cost: 2022 \$ 160,000.00
Estimated City Share: \$ 160,000.00	
Concrete surface repairs and patching to extend and improve existing road conditions	



CAPITAL PROJECTS SUMMARY

LOCAL ROADS FUND

Seyburn	Concrete Maintenance
Estimated Total Project: \$ 75,000.00	Project Annual Cost: 2022 \$ 75,000.00
Estimated City Share: \$ 75,000.00	
University to end of concrete -surface repirs and patching to extend and improve exisitng road conditons	

Storm Rehab	Road Maintenance
Estimated Total Project: \$ 403,787.00	Project Annual Cost: 2018 \$ 153,787.00
Estimated City Share: \$ 403,787.00	2019 \$ 50,000.00
	2020 \$ 50,000.00
	2021 \$ 50,000.00
	2022 \$ 50,000.00
	2023 \$ 50,000.00
Annual rehabilitation of storm sewer structures along local roads throughout the City. Determined through annual in house inspection and cleaning.	

Paramount Estates	Asphalt Maintenance
Estimated Total Project: \$ 400,000.00	Project Annual Cost: 2020 \$ 400,000.00
Estimated City Share: \$ 400,000.00	
3" mill and overlay including some curb and gutter repair	
Bald Mountain Road	Asphalt Reconstruction
Estimated Total Project: \$ 1,585,000.00	Project Annual Cost: 2020 \$ 85,000.00
Estimated City Share: \$ 1,585,000.00	2021 \$ 1,500,000.00
Pulverize existing pavement to improve base and add 4" overlay	

Hunt Club Subdivision	Asphalt Maintenance
Estimated Total Project: \$ 490,000.00	Project Annual Cost: 2020 \$ 40,000.00
Estimated City Share: \$ 490,000.00	2021 \$ 450,000.00
3" mill and overlay including some curb and gutter repair	



CAPITAL PROJECTS SUMMARY

LOCAL ROADS FUND

Canadian Subdivision	Asphalt Reconstruction
Estimated Total Project: \$ 1,250,000.00	Project Annual Cost: 2022 \$ 1,250,000.00
Estimated City Share: \$ 1,250,000.00	
Pulverize complete subdivision to improve base and add 4" overlay	

Patrick Henry & Birchfield	Asphalt Maintenance
Estimated Total Project: \$ 1,375,000.00	Project Annual Cost: 2022 \$ 75,000.00
Estimated City Share: \$ 1,375,000.00	2023 \$ 1,300,000.00
3" mill and overlay, some curb and gutter repair	

West Entrance Dr	Asphalt Reconstruction
Estimated Total Project: \$ 2,600,000.00	Project Annual Cost: 2019 \$ 100,000.00
Estimated City Share: \$ 1,300,000.00	2020 \$ 2,500,000.00
Road rehabilitation of West Entrance Drive which includes removal of existing 4" pavement and base, construct new subbase and base cross section, and installation of 9" asphalt pavement.	

Corporate	Concrete Maintenance
Estimated Total Project: \$ 575,000.00	Project Annual Cost: 2021 \$ 575,000.00
Estimated City Share: \$ 575,000.00	
Crack and seat existing concrete pavement with 3" HMA Overlay	

Local Roads Grand Total 2018-2023	\$ 13,856,787.00
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CAPITAL PROJECTS SUMMARY

TIFA, BROWNFIELD, DDA FUNDS

Lighting, art, & playstructure	TIFA-A Land and Improvements
Estimated Total Project: \$ 155,000.00	Project Annual Cost: 2018 \$ 55,000.00
Estimated City Share: \$ 155,000.00	2020 \$ 100,000.00
Decorative lighting conversion kits and LED up-light improvements to align with Downtown rehabilitation project. Downtown Art initiative. Riverside Play structure replacement in 2020.	

Pedestrian Alleyway	TIFA-A Land and Improvements
Estimated Total Project: \$ 150,000.00	Project Annual Cost: 2018 \$ 150,000.00
Estimated City Share: \$ 150,000.00	
Riverside Park improvement replacing existing dock and boat launch. Project includes riverbank stabilization and integrated boat launch.	

Purchase 27 S. Squirrel Rd	TIFA-A Land and Improvements
Estimated Total Project: \$ 275,000.00	Project Annual Cost: 2018 \$ 275,000.00
Estimated City Share: \$ 275,000.00	
TIFA share of Riverside Park improvements including construction of an Amphitheater, plaza, and splash pad.	

Auburn Rd. Contribution w/planter upgrades	TIFA-A Land and Improvements
Estimated Total Project: \$ 160,000.00	Project Annual Cost: 2018 \$ 160,000.00
Estimated City Share: \$ 160,000.00	
TIFA share of tree planter upgrades for 17CIAUBURNRD project.	

Amphitheater	TIFA-A Land and Improvements
Estimated Total Project: \$ 540,000.00	Project Annual Cost: 2017 \$ 40,000.00
Estimated City Share: \$ 540,000.00	2018 \$ 500,000.00
TIFA share of Riverside Park improvements including construction of an Amphitheater, plaza, and splash pad.	



CAPITAL PROJECTS SUMMARY

TIFA, BROWNFIELD, DDA FUNDS

Boat Launch	TIFA-A Land and Improvements
Estimated Total Project: \$ 170,000.00	Project Annual Cost: 2019 \$ 170,000.00
Estimated City Share: \$ 170,000.00	

Riverside Park improvement replacing existing dock and boat launch. Project includes riverbank stabilization and integrated boat launch.

S. Squirrel Rd	TIFA-A Road & Traffic Improvements
Estimated Total Project: \$ 63,000.00	Project Annual Cost: 2018 \$ 63,000.00
Estimated City Share: \$ 63,000.00	

TIFA share of S. Squirrel rehabilitation project from Primary to Auburn Road - mill & 3" overlay.

General Maintenance	TIFA-B Road Maintenance
Estimated Total Project: \$ 10,000.00	Project Annual Cost: 2019 \$ 10,000.00
Estimated City Share: \$ 10,000.00	

General Maintenance in TIF-B District

Doris Rd	TIFA-B Road Maintenance
Estimated Total Project: \$ 109,000.00	Project Annual Cost: 2019 \$ 109,000.00
Estimated City Share: \$ 109,000.00	

Selective concrete replacement and pavement patching on Doris Road.

Property Acquisitions	TIFA-B Land and Improvements
Estimated Total Project: \$ 680,000.00	Project Annual Cost: 2018 \$ 180,000.00
Estimated City Share: \$ 680,000.00	2019 \$ 500,000.00

Strategic Property Purchases



CAPITAL PROJECTS SUMMARY

TIFA, BROWNFIELD, DDA FUNDS

Opdyke Water Main Replacement	TIFA-B Water-Sewer Repair & Replacement
Estimated Total Project: \$ 2,000,000.00	Project Annual Cost: 2018 \$ 2,000,000.00
Estimated City Share: \$ 2,000,000.00	
<p>Replace of approximately 7,000 feet of existing 8" and 12" asbestos cement and cast iron water main from Featherstone to Walton. New water main will consist of 16" HDPE pipe and will provide improved service and fire flows for the entire Opdyke corridor. Project to align with RCOC road improvements.</p>	
Opdyke Pathway	TIFA-B Non Motorized Pathways
Estimated Total Project: \$ 326,000.00	Project Annual Cost: 2018 \$ 326,000.00
Estimated City Share: \$ 326,000.00	
<p>Construction of new pedestrian pathway connection on Opdyke from Auburn to north of M-59. Pathway completes a critical link within the City's pedestrian network. Project to align with RCOC road improvements on Opdyke Road.</p>	
Civic Center playstructure	TIFA-D Land and Improvements
Estimated Total Project: \$ 10,000.00	Project Annual Cost: 2019 \$ 10,000.00
Estimated City Share: \$ 10,000.00	
<p>Replace play structures at Civic Center Park.</p>	
<p>Component Units Grand Total 2018-2023 \$ 4,608,000.00</p>	



CAPITAL PROJECTS SUMMARY

CAPITAL IMPROVEMENT FUND

Pontiac Road	Road & Traffic Improvements
Estimated Total Project: \$ 325,000.00	Project Annual Cost: 2018 \$ 325,000.00
Estimated City Share: \$ 325,000.00	

Rehabilitation of Pontiac Road from Commonwealth to University Drive. Including milling existing pavement and installing a 5" asphalt overlay. Project will also include required sub base improvements, selected curb replacement, drainage improvements, and additional turn lanes on both sides of Opdyke. Road work will align with replacement of the water main. Project has received Federal funding and will be administered through MDOT.

Downtown Rehabilitation Project	Road & Traffic Improvements
Estimated Total Project: \$ 2,724,992.00	Project Annual Cost: 2017 \$ 124,992.00
Estimated City Share: \$ 2,724,992.00	2018 \$ 2,600,000.00

Rehabilitation of Auburn Road from Churchill to Cherryland and N. Squirrel from Auburn to Squirrel Court. Project includes removal of existing concrete pavement, sub-base improvements, curb and parking alignment, and the installation of full depth asphalt. Also includes the construction of a roundabout at the Squirrel Road/Squirrel Court intersection. Project coordinated with water main replacement on Auburn Road.

Library Roof	Bldg. Additions & Improvements
Estimated Total Project: \$ 415,460.00	Project Annual Cost: 2017 \$ 274,500.00
Estimated City Share: \$ 415,460.00	2018 \$ 140,960.00

Project includes removing and replacement of aged leaking metal roof with new seamless metal roofing system. Also includes repairs to underlayment and leak damaged valleys.

DPW Garage Roof	Bldg. Additions & Improvements
Estimated Total Project: \$ 722,447.00	Project Annual Cost: 2017 \$ 82,743.00
Estimated City Share: \$ 722,447.00	2018 \$ 639,704.00

Project to replace deteriorated and leaking roof over the DPW garage (approximately 50,000 sqft). Remove existing roof and replace with new membrane system, code required insulation upgrades, and new aggregate. Also improve drainage receptacles to better manage large volume rain events. \$81,000 for roof over office not part of bond issue

DPW Parking Lot	Bldg. Additions & Improvements
Estimated Total Project: \$ 657,850.00	Project Annual Cost: 2017 \$ 24,600.00
Estimated City Share: \$ 657,850.00	2018 \$ 633,250.00

Remove and replace existing concrete drive approaches and add concrete connections to Vector pit and new proposed storage facility in 2017. 2018 project includes removal and replacement of deteriorated and failing administration lot and a mill and overlay of other existing asphalt parking lots. Also includes storm water catch basins repairs and upgrades.

Capital Projects Grand Total 2018	\$ 4,338,914.00
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CAPITAL PROJECTS SUMMARY
FIELDSTONE GOLF COURSE FUND

Golf Course Restrooms	Land and Improvements
Estimated Total Project: \$ 50,000.00	Project Annual Cost: 2022 \$ 25,000.00
Estimated City Share: \$ 50,000.00	2023 \$ 25,000.00
Restroom improvements front 9 (2020) back 9 (2022)	

Putting Green Expansion	Land and Improvements
Estimated Total Project: \$ 31,500.00	Project Annual Cost: 2018 \$ 31,500.00
Estimated City Share: \$ 31,500.00	
Putting green expansion/ #12 Tee (sponsor).	

Parking Lot Repaving	Land and Improvements
Estimated Total Project: \$ 55,000.00	Project Annual Cost: 2020 \$ 55,000.00
Estimated City Share: \$ 55,000.00	
Parking lot repaving	

Clubhouse Carpeting	Land and Improvements
Estimated Total Project: \$ 25,000.00	Project Annual Cost: 2019 \$ 25,000.00
Estimated City Share: \$ 25,000.00	
Replacement carpeting in the clubhouse	

Pumphouse Computer	Land and Improvements
Estimated Total Project: \$ 15,000.00	Project Annual Cost: 2019 \$ 15,000.00
Estimated City Share: \$ 15,000.00	
Irrigation Control Network	



CAPITAL PROJECTS SUMMARY

FIELDSTONE GOLF COURSE FUND

Lift Station Replacement Pumps		Machinery & Equipment	
Estimated Total Project:	\$ 89,000.00	Project Annual Cost:	2018 \$ 54,000.00
Estimated City Share:	\$ 89,000.00		2019 \$ 35,000.00
Replacement of storm water lift station pumps and controls to mitigate flooding and storm water back-up on the golf course. Project will upgrade all storm water lift station mechanical and electrical controls over 4 years.			
HVAC Replacements		Machinery & Equipment	
Estimated Total Project:	\$ 50,000.00	Project Annual Cost:	2018 \$ 10,000.00
Estimated City Share:	\$ 50,000.00		2019 \$ 40,000.00
HVAC replacement in the kitchen 2018, Addition HVAC replacements in 2019.			
Golf Grand Total		\$ 315,500.00	



CAPITAL PROJECTS SUMMARY

WATER-SEWER FUND

Lift Station Pumps	Sewer Repair & Replacement
Estimated Total Project: \$ 48,000.00	Project Annual Cost: 2018 \$ 24,000.00
Estimated City Share: \$ 48,000.00	2020 \$ 24,000.00
Replace 20 year old sanitary sewage pumps at the Grey Road Lift Station	

Sewer lining & man hole restore	Sewer Repair & Replacement
Estimated Total Project: \$ 1,250,000.00	Project Annual Cost: 2018 \$ -
Estimated City Share: \$ 1,250,000.00	2019 \$ 250,000.00
	2020 \$ 250,000.00
	2021 \$ 250,000.00
	2022 \$ 250,000.00
	2023 \$ 250,000.00
Rehabilitation of sanitary sewer system in various areas of the City as determined through annual inspections and SAW grant report.	

Pump Stations	Sewer Repair & Replacement
Estimated Total Project: \$ 13,000.00	Project Annual Cost: 2018 \$ 13,000.00
Estimated City Share: \$ 13,000.00	
Replace aging and obsolete remote terminal units (RTU), which monitor the alarms and SCADA controls for the sanitary lift stations.	

Birchfield Sewer Replacement	Sewer Repair & Replacement
Estimated Total Project: \$ 1,505,000.00	Project Annual Cost: 2022 \$ 5,000.00
Estimated City Share: \$ 1,505,000.00	2023 \$ 1,500,000.00
Birchfield Sewer Replacement	



CAPITAL PROJECTS SUMMARY

WATER-SEWER FUND

Joslyn Repair	Sewer Repair & Replacement
Estimated Total Project: \$ 75,000.00	Project Annual Cost: 2019 \$ 75,000.00
Estimated City Share: \$ 75,000.00	

Replace deficiencies in sanitary sewer line on Joslyn Rd. at Taylor Rd. discovered in annual sanitary televising and cleaning program.

Sewer Inspection Camera	Machinery & Equipment
Estimated Total Project: \$ 11,000.00	Project Annual Cost: 2019 \$ 11,000.00
Estimated City Share: \$ 11,000.00	

Replacement of sewer inspection camera.

Brown Road Water Main Extension	Water/Sewer System Improvement
Estimated Total Project: \$ 1,740,000.00	Project Annual Cost: 2022 \$ 140,000.00
Estimated City Share: \$ 1,740,000.00	2023 \$ 1,600,000.00

Replace existing concrete water main with new 16" ductile iron pipe on S. Squirrel from Auburn to South Blvd. Water main to be replaced for improved system reliability. Project to coincide with S. Squirrel rehabilitation.

South Squirrel Water Main Replacement	Water/Sewer System Improvement
Estimated Total Project: \$ 1,935,000.00	Project Annual Cost: 2018 \$ 135,000.00
Estimated City Share: \$ 1,935,000.00	2019 \$ 1,800,000.00

Replace existing concrete water main with new 16" ductile iron pipe on S. Squirrel from Auburn to South Blvd. Water main to be replaced for improved system reliability. Project to coincide with S. Squirrel rehabilitation.



CAPITAL PROJECTS SUMMARY

WATER-SEWER FUND

SCADA RTU Upgrade	Water/Sewer System Improvement			
Estimated Total Project: \$	85,000.00	Project Annual Cost:	2018 \$	10,000.00
Estimated City Share: \$	85,000.00		2019 \$	15,000.00
			2020 \$	15,000.00
			2021 \$	15,000.00
			2022 \$	15,000.00
			2023 \$	15,000.00
SCADA remote terminal units upgrade and improvement for the entire water system.				

Squirrel PRV rebuild	Water/Sewer System Improvement			
Estimated Total Project: \$	10,000.00	Project Annual Cost:	2020 \$	10,000.00
Estimated City Share: \$	10,000.00			
Squirrel Pressure Reducing Valve PRV fifteen year complete rebuild.				

Baldwin Commons PRV	Water/Sewer System Improvement			
Estimated Total Project: \$	6,000.00	Project Annual Cost:	2019 \$	6,000.00
Estimated City Share: \$	6,000.00			
Baldwin Commons PRV 15 year rebuild.				

Palace PRV	Water/Sewer System Improvement			
Estimated Total Project: \$	17,000.00	Project Annual Cost:	2020 \$	17,000.00
Estimated City Share: \$	17,000.00			
Palace PRV 15 year rebuild.				

Parkways Loop Forester Square	Water/Sewer System Improvement			
Estimated Total Project: \$	225,000.00	Project Annual Cost:	2019 \$	225,000.00
Estimated City Share: \$	225,000.00			
Connection from dead end water main on Parkways Blvd. to Auburn Road. Looping this water main will improve system reliability, increase flows, and provide better fire protection pressures.				



CAPITAL PROJECTS SUMMARY

WATER-SEWER FUND

Opdyke Project	Water/Sewer System Improvement		
Estimated Total Project:	\$ 1,532,029.00	Project Annual Cost:	2017 \$ 32,029.00
Estimated City Share:	\$ 1,532,029.00		2018 \$ 1,500,000.00
<p>Replace of approximately 4000 feet of existing 8" and 12" asbestos cement and cast iron water main from Featherstone to Walton. New water main will consist of 16" HDPE pipe and will provide improved service and fire flows for the entire Opdyke corridor. Project to align with RCOC road improvements.</p>			

M59 & Hillfield PRV & Crossing	Water/Sewer System Improvement		
Estimated Total Project:	\$ 820,000.00	Project Annual Cost:	2020 \$ 70,000.00
Estimated City Share:	\$ 820,000.00		2021 \$ 750,000.00
<p>M59 & Hillfield PRV & Crossing.</p>			

Rex Blvd	Water/Sewer System Improvement		
Estimated Total Project:	\$ 65,000.00	Project Annual Cost:	2020 \$ 65,000.00
Estimated City Share:	\$ 65,000.00		
<p>Rex Blvd Churchill Loop.</p>			

South Blvd	Water/Sewer System Improvement		
Estimated Total Project:	\$ 3,225,000.00	Project Annual Cost:	2020 \$ 225,000.00
Estimated City Share:	\$ 3,225,000.00		2021 \$ 3,000,000.00
<p>South Blvd Water Main.</p>			

SouthEast District	Water/Sewer System Improvement		
Estimated Total Project:	\$ 2,125,000.00	Project Annual Cost:	2021 \$ 125,000.00
Estimated City Share:	\$ 2,125,000.00		2022 \$ 2,000,000.00
<p>Southeast District replacement - 1965 and older.</p>			



CAPITAL PROJECTS SUMMARY

WATER-SEWER FUND

Auburn Rd project	Water/Sewer System Improvement		
Estimated Total Project: \$ 4,560,000.00	Project Annual Cost:	2017 \$	60,000.00
Estimated City Share: \$ 4,560,000.00		2018 \$	850,000.00
		2019 \$	150,000.00
		2020 \$	3,500,000.00
<p>Replace existing asbestos cement water main with new 16" ductile iron pipe on Auburn Rd from S. Squirrel to Cherryland (2018). Project will improve system reliability and coincide with Downtown Rehabilitation Project. Cherryland to Adams portion to be completed in 2019-2020</p>			

VFD	Water/Sewer System Improvement		
Estimated Total Project: \$ 32,000.00	Project Annual Cost:	2018 \$	21,000.00
Estimated City Share: \$ 32,000.00		2019 \$	11,000.00
<p>Replace variable frequency drives for the booster pumps that have exceeded their life expectancy. Improves overall system reliability.</p>			

Pontiac Road Water Main	Water/Sewer System Improvement		
Estimated Total Project: \$ 2,123,781.00	Project Annual Cost:	2017 \$	23,781.00
Estimated City Share: \$ 2,123,781.00		2018 \$	2,100,000.00
<p>Replace of approximately 5000 feet of existing 8" asbestos cement water main from Commonwealth to University Drive. New water main will consist of 12" HDPE pipe and will provide improved service and fire flows. Project to align with Pontiac Road rehabilitation project.</p>			

Water/Sewer Grand Total 2018-2023	\$ 21,287,000.00
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CAPITAL PROJECTS SUMMARY

FLEET FUND

DPW Cold Storage and Overhang .	Land & Improvements
Estimated Total Project: \$ 178,741.00	Project Annual Cost: 2017 \$ 68,741.00
Estimated City Share: \$ 178,741.00	2018 \$ 110,000.00
DPW Cold storage addition and overhang continued from 2017	

New Hoist	Land & Improvements
Estimated Total Project: \$ 105,000.00	Project Annual Cost: 2019 \$ 105,000.00
Estimated City Share: \$ 105,000.00	

Fleet Equipment	Machinery & Equipment
Estimated Total Project: \$ 992,945.00	Project Annual Cost: 2018 \$ 46,570.00
Estimated City Share: \$ 992,945.00	2019 \$ 84,375.00
	2020 \$ 235,000.00
	2021 \$ 265,000.00
	2022 \$ 287,000.00
	2023 \$ 75,000.00
Scheduled replacement of Fleet Department owned machinery and equipment.	

Fleet Vehicles	Vehicles
Estimated Total Project: \$ 4,654,241.00	Project Annual Cost: 2018 \$ 1,541,241.00
Estimated City Share: \$ 4,654,241.00	2019 \$ 303,000.00
	2020 \$ 1,072,000.00
	2021 \$ 912,000.00
	2022 \$ 664,000.00
	2023 \$ 162,000.00
Scheduled replacement of Fleet Department owned vehicles.	

Fleet Grand Total 2018-2023	\$ 5,862,186.00
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Personnel Summary

GENERAL FUND

2017 <u>Budget</u>	2018 <u>Amended</u>	2019 <u>Projected</u>
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ADMINISTRATION

City Council

Mayor	1.00	1.00	1.00
City Council	6.00	6.00	6.00
Total City Council	7.00	7.00	7.00

City Manager

City Manager	1.00	1.00	1.00
Assistant City Manager	1.00	1.00	1.00
Director of Authorities	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00
Business Development/Community Relations	1.00	1.00	1.00
Coordinator of Media Communications	1.00	1.00	1.00
Part-time Receptionist	2.00	2.00	2.00
Part-time Graphic Designer	1.00	1.00	1.00
Total City Manager	9.00	9.00	9.00

City Clerk & Elections

City Clerk	1.00	1.00	1.00
Deputy Clerk	1.00	1.00	1.00
Clerk II	1.00	1.00	0.00
Total City Clerk & Elections	3.00	3.00	2.00

Finance/Treasurer

Finance Director/Treasurer	1.00	1.00	1.00
Deputy Finance Director/Deputy Treasurer	1.00	1.00	1.00
Accounts Receivable Manager	1.00	1.00	1.00
Accountant	2.00	2.00	2.00
Cashier/Clerk III	2.00	2.00	2.00
Total Finance	7.00	7.00	7.00

Assessor

Assessor	1.00	1.00	1.00
Deputy Assessor	1.00	1.00	1.00
Appraiser I	1.00	1.00	1.00
Appraiser II	1.00	1.00	1.00
Clerk III	1.00	1.00	1.00
Total Assessor	5.00	5.00	5.00



Personnel Summary

	<u>2017 Budget</u>	<u>2018 Budget</u>	<u>2019 Budget</u>
<u>Human Resources</u>			
Human Resources Generalist	1.00	1.00	1.00
Human Resources Development	1.00	1.00	1.00
Total Human Resources	2.00	2.00	2.00
<u>Public Works Administration</u>			
Director of Public Services	1.00	1.00	1.00
Deputy Director	1.00	1.00	1.00
Administrative Assistant	0.00	0.00	0.00
GIS Technician	1.00	1.00	1.00
Manager	3.00	3.00	3.00
Clerk III	2.00	2.00	2.00
Total Public Service	8.00	8.00	8.00
Total Administration	41.00	41.00	40.00

PLANNING/DEVELOPMENT

<u>Building Services</u>			
Building Official	1.00	1.00	1.00
Building Inspector II	2.00	2.00	2.00
Ordinance Enforcement Officer	1.00	1.00	2.00
Clerk III	2.00	2.00	2.00
Total Building	6.00	6.00	7.00
<u>Comm. Development-Administration</u>			
Comm. Dev. Director	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
Economic Dev. Coordinator	0.00	0.00	0.00
Total Comm. Dev.-Admin.	2.00	2.00	2.00
Total Planning/Development	8.00	8.00	9.00

GENERAL SUPPORT

<u>Facilities</u>			
Crew Leader	1.00	1.00	1.00
General Maintenance	4.00	4.00	4.00
Total Facilities	5.00	5.00	5.00



Personnel Summary

	<u>2017 Budget</u>	<u>2018 Budget</u>	<u>2019 Budget</u>
<u>Parks and Grounds</u>			
Crew Leader	1.00	1.00	1.00
General Maintenance	7.00	7.00	7.00
Total Parks and Grounds	8.00	8.00	8.00
Total General Support	13.00	13.00	13.00

COMMUNITY PROGRAMS

<u>Recreation</u>			
Recreation Director	1.00	1.00	1.00
Recreation Coordinator	1.00	1.00	1.00
Total Recreation	2.00	2.00	2.00
<u>Senior Services</u>			
Senior Services Director	1.00	1.00	1.00
Seniors Admin. Assistant	1.00	1.00	1.00
Seniors Health/Wellness Coordinator	0.00	1.00	1.00
Total Senior Citizens	2.00	3.00	3.00
Total Community Programs	4.00	5.00	5.00

FIRE AND POLICE DEPARTMENTS

<u>Fire-Administration</u>			
Fire Chief	1.00	1.00	1.00
Deputy Fire Chief	1.00	1.00	1.00
Clerk III	1.00	1.00	1.00
Total Fire-Administration	3.00	3.00	3.00
<u>Fire-Prevention</u>			
Fire Marshal	0.00	0.00	0.00
Fire Inspector	2.00	2.00	2.00
Total Fire-Prevention	2.00	2.00	2.00
<u>Fire-Suppression</u>			
Assistant Chief of Operations	0.00	0.00	0.00
Lieutenants	3.00	3.00	3.00
Firefighter	18.00	18.00	18.00
Total Fire-Suppression	21.00	21.00	21.00
Total Fire Personnel	26.00	26.00	26.00



Personnel Summary

	<u>2017 Budget</u>	<u>2018 Budget</u>	<u>2019 Budget</u>
<u>Police-Administration</u>			
Police Chief	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
Technical Services Coordinator	0.00	1.00	1.00
Clerk III	0.00	3.00	3.00
Total Police - Administration	2.00	6.00	6.00
<u>Police-Technical Services</u>			
Lieutenant	1.00	Merged	Merged
Technical Services Coordinator	1.00	with	with
Clerk III	3.00	Administr	Administr
Total Police - Technical Services	5.00	0.00	0.00
<u>Police-Investigations</u>			
Lieutenant	1.00		
Data Analyst	0.00	Merged	Merged
Detective	5.00	with	with
Police Officer	4.00	Patrol	Patrol
Total Police-Investigations	10.00	0.00	0.00
<u>Police-Patrol</u>			
Lieutenant	1.00	2.00	2.00
Sergeant	7.00	7.00	7.00
Detective		5.00	5.00
Investigative Police Officer		4.00	4.00
Police Officer	32.00	32.00	32.00
Total Police - Patrol	40.00	50.00	50.00
<u>Police-Communications</u>			
Lieutenant	0.60	(transferred to OC 7/1/16)	
Police Service Technician	1.00		
Police Service Officers	10.00		
Total Police - Communications			
(transferred to Oakland County 7/1/16)			
Total Police Personnel	57.00	56.00	56.00



Personnel Summary

	<u>2017 Budget</u>	<u>2018 Budget</u>	<u>2019 Budget</u>
<u>INFRASTRUCTURE</u>			
<u>Storm Water Management</u>			
Assistant City Planner	1.00	1.00	1.00
Total Storm Water Management	1.00	1.00	1.00
TOTAL GENERAL FUND	150.00	150.00	150.00

ENTERPRISE FUNDS

<u>Fieldstone Golf Course</u>			
Director of Golf	1.00	1.00	1.00
Total Fieldstone Golf Course	1.00	1.00	1.00
<u>Sewer Fund</u>			
Crew Leader	1.00	1.00	1.00
General Maintenance	3.00	3.00	5.00
Total Sewer Fund	4.00	4.00	6.00
<u>Water Fund</u>			
Crew Leader	1.00	1.00	1.00
General Maintenance	6.00	5.00	4.00
Total Water Fund	7.00	6.00	5.00
TOTAL PROPRIETARY FUNDS	12.00	11.00	12.00

STREETS, HIGHWAYS, PUBLIC IMPROVEMENTS & FLEET

<u>Local Streets-DPS</u>			
Crew Leader	0.50	0.50	0.50
General Maintenance	2.00	3.00	3.00
Total Local Streets-DPS	2.50	3.50	3.50
<u>Major Streets-DPS</u>			
Crew Leader	0.50	0.50	0.50
General Maintenance	4.50	4.00	4.00
Total Major Streets-DPS	5.00	4.50	4.50



Personnel Summary

	<u>2017 Budget</u>	<u>2018 Budget</u>	<u>2019 Budget</u>
<u>Fleet Management</u>			
Manager (see DPW Administration)	0.00	0.00	0.00
Garage Helper-Grade 1	0.00	0.00	0.00
Mechanics	2.50	2.00	2.00
Total Fleet Management	2.50	2.00	2.00
TOTAL STREETS, PUBLIC IMPROVEMENTS & FLEET	10.00	10.00	10.00
TOTAL CITY OF AUBURN HILLS (1)	172.00	171.00	172.00

(1) Totals include elected officials



2019 - Long-Term Debt Summary

Fund	Debt Description	2019		Total Debt Due as of 1/1/2019		Maturity Year
		Principal	Interest	Principal	Interest	
Government Funds						
Storm Water	SRF - Galloway Drain	45,000.00	14,812.50	615,000.00	96,812.50	2030
Storm Water	SRF - Storm Water Retrofit	5,000.00	2,128.96	87,658.00	15,369.49	2030
SA Debt	Roads Special Assessment	175,000.00	29,874.00	1,540,000.00	143,492.00	2027
Cap Imp Debt	Capital Improvement Debt	375,000.00	186,975.00	6,420,000.00	1,440,150.00	2032
		600,000.00	233,790.46	8,662,658.00	1,695,823.99	
Proprietary Funds						
Sewer/Water	SRF - Sanitary Sewer Rehabilitation	55,000.00	18,562.50	770,000.00	120,625.00	2030
Sewer/Water	OMID Interceptor Drain 2010A	40,001.39	14,698.86	607,955.05	104,094.52	2031
Sewer/Water	OMID Interceptor Drain 2010B	9,752.41	8,502.52	157,195.57	59,732.57	2030
Sewer/Water	OMID Interceptor Drain 2011A	45,865.05	20,573.32	822,932.66	174,023.36	2033
Sewer/Water	OMID Interceptor Drain 2013A	100,666.98	37,552.26	1,877,612.95	295,356.92	2034
Sewer/Water	Clinton River SRF	\$90,203.17	5,323.64	2,313,515.18	(397,748.01)	2038
		341,488.99	105,213.10	6,549,211.41	356,084.36	
TOTAL LONG-TERM DEBT		\$ 941,488.99	\$339,003.56	\$15,211,869.41	\$ 2,051,908.35	

**State Revolving Fund-Galloway Bond 5296-01
Storm Water Management Fund 101-445
2019 - Debt Service Requirements***

		Issue Date	09/16/09		
		Principal	\$936,000		
		Interest Rate	2.50%		
Payment Date	Principal Due	Interest Due	Total Payment	Total Fiscal Year	Interest by Fiscal Year
2011	35,000.00	18,549.42	53,549.42	53,549.42	18,549.42
04/01/12	36,000.00	11,938.64	47,938.64		
10/01/12		10,812.50	10,812.50	58,751.14	22,751.14
04/01/13	40,000.00	10,812.50	50,812.50		
10/01/13		10,312.50	10,312.50	61,125.00	21,125.00
04/01/14	40,000.00	10,312.50	50,312.50		
10/1/214		9,812.50	9,812.50	60,125.00	20,125.00
04/01/15	40,000.00	9,812.50	49,812.50		
10/01/15		9,312.50	9,312.50	59,125.00	19,125.00
04/01/16	40,000.00	9,312.50	49,312.50		
10/01/16		8,812.50	8,812.50	58,125.00	18,125.00
04/01/17	45,000.00	8,812.50	53,812.50		
10/01/17		8,250.00	8,250.00	62,062.50	17,062.50
04/01/18	45,000.00	8,250.00	53,250.00		
10/01/18		7,687.50	7,687.50	60,937.50	15,937.50
04/01/19	45,000.00	7,687.50	52,687.50		
10/01/19		7,125.00	7,125.00	59,812.50	14,812.50
04/01/20	45,000.00	7,125.00	52,125.00		
10/01/20		6,562.50	6,562.50	58,687.50	13,687.50
04/01/21	45,000.00	6,562.50	51,562.50		
10/01/21		6,000.00	6,000.00	57,562.50	12,562.50
04/01/22	50,000.00	6,000.00	56,000.00		
10/01/22		5,375.00	5,375.00	61,375.00	11,375.00
04/01/23	50,000.00	5,375.00	55,375.00		
10/01/23		4,750.00	4,750.00	60,125.00	10,125.00
04/01/24	50,000.00	4,750.00	54,750.00		
10/01/24		4,125.00	4,125.00	58,875.00	8,875.00
04/01/25	50,000.00	4,125.00	54,125.00		
10/01/25		3,500.00	3,500.00	57,625.00	7,625.00
04/01/26	55,000.00	3,500.00	58,500.00		
10/01/26		2,812.50	2,812.50	61,312.50	6,312.50
04/01/27	55,000.00	2,812.50	57,812.50		
10/01/27		2,125.00	2,125.00	59,937.50	4,937.50
04/01/28	55,000.00	2,125.00	57,125.00		
10/01/28		1,437.50	1,437.50	58,562.50	3,562.50
04/01/29	55,000.00	1,437.50	56,437.50		
10/01/29		750.00	750.00	57,187.50	2,187.50
04/01/30	60,000.00	750.00	60,750.00	60,750.00	750.00
Total Due	\$615,000.00	\$96,812.50	\$711,812.50	\$711,812.50	\$96,812.50
Total Debt	\$936,000.00	\$249,613.06	\$1,185,613.06	\$1,185,613.06	\$249,613.06

*Based on amortization schedule from DEQ dated 10/26/2011

**State Revolving Fund-Storm Water Retrofit 5296-01
Storm Water Management Fund 101-445
2019 - Debt Service Requirements***

		Issue Date	09/21/09		
		Principal	\$126,658		
		Interest Rate	2.50%		
Payment Date	Principal Due	Interest Due	Total Payment	Total Fiscal Year	Interest by Fiscal Year
2010	0.00	1,313.55	1,313.55	1,313.55	1,313.55
2011	4,000.00	2,667.32	6,667.32	6,667.32	2,667.32
04/01/12	5,000.00	1,397.66	6,397.66		
10/01/12		1,413.17	1,413.17	7,810.83	2,810.83
04/01/13	5,000.00	1,462.48	6,462.48		
10/01/13		1,408.23	1,408.23	7,870.71	2,870.71
04/01/14	5,000.00	1,408.23	6,408.23		
10/01/14		1,345.73	1,345.73	7,753.96	2,753.96
04/01/15	5,000.00	1,345.73	6,345.73		
10/01/15		1,283.23	1,283.23	7,628.96	2,628.96
04/01/16	5,000.00	1,283.23	6,283.23		
10/01/16		1,220.73	1,220.73	7,503.96	2,503.96
04/01/17	5,000.00	1,220.73	6,220.73		
10/01/17		1,158.23	1,158.23	7,378.96	2,378.96
04/01/18	5,000.00	1,158.23	6,158.23		
10/01/18		1,095.73	1,095.73	7,253.96	2,253.96
04/01/19	5,000.00	1,095.73	6,095.73		
10/01/19		1,033.23	1,033.23	7,128.96	2,128.96
04/01/20	5,000.00	1,033.23	6,033.23		
10/01/20		970.73	970.73	7,003.96	2,003.96
04/01/21	5,000.00	970.73	5,970.73		
10/01/21		908.23	908.23	6,878.96	1,878.96
04/01/22	5,000.00	908.23	5,908.23		
10/01/22		845.73	845.73	6,753.96	1,753.96
04/01/23	5,000.00	845.73	5,845.73		
10/01/23		783.23	783.23	6,628.96	1,628.96
04/01/24	5,000.00	783.23	5,783.23		
10/01/24		720.73	720.73	6,503.96	1,503.96
04/01/25	7,658.00	720.73	8,378.73		
10/01/25		625.00	625.00	9,003.73	1,345.73
04/01/26	10,000.00	625.00	10,625.00		
10/01/26		500.00	500.00	11,125.00	1,125.00
04/01/27	10,000.00	500.00	10,500.00		
10/01/27		375.00	375.00	10,875.00	875.00
04/01/28	10,000.00	375.00	10,375.00		
10/01/28		250.00	250.00	10,625.00	625.00
04/01/29	10,000.00	250.00	10,250.00		
10/01/29		125.00	125.00	10,375.00	375.00
04/01/30	10,000.00	125.00	10,125.00	10,125.00	125.00
Total Due	\$87,658.00	\$15,369.49	\$103,027.49	\$103,027.49	\$15,369.49
Total Debt	\$126,658.00	\$37,551.70	\$164,209.70	\$164,209.70	\$37,551.70

*Based on amortization schedule from DEQ dated 7/27/2012



Special Assessment Bond Series 852-908 2019 - Debt Service Requirements

		Issue Date		11/02/17			
		Principal		\$1,665,000			
Payment Date	Principal Due	Interest Rate	Interest Due	Total Payment	Total Fiscal Year	Interest by Fiscal Year	
06/01/18	125,000	2.00%	19,811	144,811		35,623	
12/01/18			15,812	15,812	160,623		
06/01/19	175,000	2.00%	15,812	190,812		29,874	
12/01/19			14,062	14,062	204,874		
06/01/20	175,000	2.00%	14,062	189,062		26,374	
12/01/20			12,312	12,312	201,374		
06/01/21	175,000	2.00%	12,312	187,312		22,874	
12/01/21			10,562	10,562	197,874		
06/01/22	175,000	2.00%	10,562	185,562		19,374	
12/01/22			8,812	8,812	194,374		
06/01/23	170,000	2.00%	8,812	178,812		15,924	
12/01/23			7,112	7,112	185,924		
06/01/24	170,000	2.00%	7,112	177,112		12,524	
12/01/24			5,412	5,412	182,524		
06/01/25	170,000	2.00%	5,412	175,412		9,124	
12/01/25			3,712	3,712	179,124		
06/01/26	165,000	2.25%	3,712	168,712		5,568	
12/01/26			1,856	1,856	170,568		
06/01/27	165,000	2.25%	1,856	166,856	166,856	1,856	
Total Due		\$1,540,000	\$143,492	\$1,683,492	\$1,683,492	\$143,492	
Total Debt		\$1,665,000	\$179,115	\$1,844,115	\$1,844,115	\$179,115	



Capital Improvement Bond 350-907 2019 - Debt Service Requirements

Issue Date 11/02/17
Principal \$6,865,000.00
Interest Rate 3.00%

Payment Date	Principal Due	Interest Due	Total Payment	Total Fiscal Year	Interest by Fiscal Year
06/01/18	445,000.00	119,565.42	564,565.42		215,865.42
12/01/18		96,300.00	96,300.00	660,865.42	
06/01/19	375,000.00	96,300.00	471,300.00		186,975.00
12/01/19		90,675.00	90,675.00	561,975.00	
06/01/20	385,000.00	90,675.00	475,675.00		175,575.00
12/01/20		84,900.00	84,900.00	560,575.00	
06/01/21	400,000.00	84,900.00	484,900.00		163,800.00
12/01/21		78,900.00	78,900.00	563,800.00	
06/01/22	410,000.00	78,900.00	488,900.00		151,650.00
12/01/22		72,750.00	72,750.00	561,650.00	
06/01/23	425,000.00	72,750.00	497,750.00		139,125.00
12/01/23		66,375.00	66,375.00	564,125.00	
06/01/24	435,000.00	66,375.00	501,375.00		126,225.00
12/01/24		59,850.00	59,850.00	561,225.00	
06/01/25	450,000.00	59,850.00	509,850.00		112,950.00
12/01/25		53,100.00	53,100.00	562,950.00	
06/01/26	465,000.00	53,100.00	518,100.00		99,225.00
12/01/26		46,125.00	46,125.00	564,225.00	
06/01/27	475,000.00	46,125.00	521,125.00		85,125.00
12/01/27		39,000.00	39,000.00	560,125.00	
06/01/28	490,000.00	39,000.00	529,000.00		70,650.00
11/30/28		31,650.00	31,650.00	560,650.00	
06/01/29	505,000.00	31,650.00	536,650.00		55,725.00
12/01/29		24,075.00	24,075.00	560,725.00	
06/01/30	520,000.00	24,075.00	544,075.00		40,350.00
12/01/30		16,275.00	16,275.00	560,350.00	
06/01/31	535,000.00	16,275.00	551,275.00		24,525.00
12/01/31		8,250.00	8,250.00	559,525.00	
06/01/32	550,000.00	8,250.00	558,250.00		8,250.00
12/01/32				558,250.00	
Total Due	\$6,420,000.00	\$1,440,150.00	\$7,860,150.00	\$7,860,150.00	\$1,440,150.00
Total Debt	\$6,865,000.00	\$1,656,015.42	\$8,521,015.42	\$8,521,015.42	\$1,656,015.42

**State Revolving Fund-Sanitary Sewer Rehabilitation 5341-01
Sewer Fund 592-535
2019 - Debt Service Requirements***

		Issue Date	09/21/09		
		Principal	\$1,198,696		
		Interest Rate	2.50%		
Payment Date	Principal Due	Interest Due	Total Payment	Total Fiscal Year	Interest by Fiscal Year
2010		\$2,683.86	\$2,683.86	\$2,683.86	\$2,683.86
2011	49,000.00	24,894.89	73,894.89	73,894.89	24,894.89
04/01/12	49,696.00	14,217.96	63,913.96		
10/01/12		13,750.00	13,750.00	77,663.96	27,967.96
04/01/13	55,000.00	13,750.00	68,750.00		
10/01/13		13,062.50	13,062.50	81,812.50	26,812.50
04/01/14	55,000.00	13,062.50	68,062.50		
10/1/214		12,375.00	12,375.00	80,437.50	25,437.50
04/01/15	55,000.00	12,375.00	67,375.00		
10/01/15		11,687.50	11,687.50	79,062.50	24,062.50
04/01/16	55,000.00	11,687.50	66,687.50		
10/01/16		11,000.00	11,000.00	77,687.50	22,687.50
04/01/17	55,000.00	11,000.00	66,000.00		
10/01/17		10,312.50	10,312.50	76,312.50	21,312.50
04/01/18	55,000.00	10,312.50	65,312.50		
10/01/18		9,625.00	9,625.00	74,937.50	19,937.50
04/01/19	55,000.00	9,625.00	64,625.00		
10/01/19		8,937.50	8,937.50	73,562.50	18,562.50
04/01/20	60,000.00	8,937.50	68,937.50		
10/01/20		8,187.50	8,187.50	77,125.00	17,125.00
04/01/21	60,000.00	8,187.50	68,187.50		
10/01/21		7,437.50	7,437.50	75,625.00	15,625.00
04/01/22	60,000.00	7,437.50	67,437.50		
10/01/22		6,687.50	6,687.50	74,125.00	14,125.00
04/01/23	60,000.00	6,687.50	66,687.50		
10/01/23		5,937.50	5,937.50	72,625.00	12,625.00
04/01/24	60,000.00	5,937.50	65,937.50		
10/01/24		5,187.50	5,187.50	71,125.00	11,125.00
04/01/25	65,000.00	5,187.50	70,187.50		
10/01/25		4,375.00	4,375.00	74,562.50	9,562.50
04/01/26	70,000.00	4,375.00	74,375.00		
10/01/26		3,500.00	3,500.00	77,875.00	7,875.00
04/01/27	70,000.00	3,500.00	73,500.00		
10/01/27		2,625.00	2,625.00	76,125.00	6,125.00
04/01/28	70,000.00	2,625.00	72,625.00		
10/01/28		1,750.00	1,750.00	74,375.00	4,375.00
04/01/29	70,000.00	1,750.00	71,750.00		
10/01/29		875.00	875.00	72,625.00	2,625.00
04/01/30	70,000.00	875.00	70,875.00	70,875.00	875.00
Total Due	\$770,000.00	\$120,625.00	\$890,625.00	\$890,625.00	\$120,625.00
Total Debt	\$1,198,696.00	\$316,421.71	\$1,515,117.71	\$1,515,117.71	\$316,421.71

*Based on amortization schedule from DEQ dated 01/31/2012



Oakland-Macomb Interceptor Drain Bond, Series 2010A 2019 - Debt Service Requirements

Sewer Fund 592-535, Auburn Hills Share 3.3059%

	Project Issue Date	5368-01 07/20/10	Principal Interest Rate	\$862,046 2.50%	
Payment Date	Principal Due	Interest Due	Total Payment	Total Fiscal Year	Total By Fiscal Year
10/01/10		14,367.44	14,367.44	14,367.44	14,367.44
04/01/11	0.00	10,775.58	10,775.58		
10/01/11		10,775.68	10,775.68	21,551.26	21,551.26
04/01/12	33,587.94	10,775.58	44,363.52		
10/01/12		10,355.73	10,355.73	54,719.25	21,131.31
04/01/13	34,546.66	10,355.73	44,902.39		
10/01/13		9,923.90	9,923.90	54,826.29	20,279.63
04/01/14	35,373.13	9,923.90	45,297.03		
10/1/214		9,481.73	9,481.73	54,778.76	19,405.63
04/01/15	36,199.61	9,481.73	45,681.34		
10/01/15		9,029.24	9,029.24	54,710.58	18,510.97
04/01/16	37,191.38	9,029.24	46,220.62		
10/01/16		8,564.35	8,564.35	54,784.97	17,593.59
04/01/17	38,183.15	8,564.35	46,747.50		
10/01/17		8,087.06	8,087.06	54,834.56	16,651.41
04/01/18	39,009.62	8,087.06	47,096.68		
10/01/18		7,599.44	7,599.44	54,696.12	15,686.50
04/01/19	40,001.39	7,599.44	47,600.83		
10/01/19		7,099.42	7,099.42	54,700.25	14,698.86
04/01/20	41,158.46	7,099.42	48,257.88		
10/01/20		6,584.94	6,584.94	54,842.82	13,684.36
04/01/21	42,150.23	6,584.94	48,735.17		
10/01/21		6,058.06	6,058.06	54,793.23	12,643.00
04/01/22	43,142.00	6,058.06	49,200.06		
10/01/22		5,518.79	5,518.79	54,718.85	11,576.85
04/01/23	44,299.06	5,518.79	49,817.85		
10/01/23		4,965.05	4,965.05	54,782.90	10,483.84
04/01/24	45,456.13	4,965.05	50,421.18		
10/01/24		4,396.85	4,396.85	54,818.03	9,361.90
04/01/25	46,613.19	4,396.85	51,010.04		
10/01/25		3,814.18	3,814.18	54,824.22	8,211.03
04/01/26	47,770.26	3,814.18	51,584.44		
10/01/26		3,217.05	3,217.05	54,801.49	7,031.23
04/01/27	48,927.32	3,217.05	52,144.37		
10/01/27		2,605.46	2,605.46	54,749.83	5,822.51
04/01/28	50,249.68	2,605.46	52,855.14		
10/01/28		1,977.34	1,977.34	54,832.48	4,582.80
04/01/29	51,406.75	1,977.34	53,384.09		
10/01/29		1,334.76	1,334.76	54,718.85	3,312.10
04/01/30	52,729.11	1,334.76	54,063.87		
10/01/30		675.64	675.64	54,739.51	2,010.40
04/01/31	54,051.47	675.64	54,727.11	54,727.11	675.64
Total Due	\$ 607,955.05	\$ 104,094.52	\$ 712,049.57	\$ 712,049.57	\$ 104,094.52
Total Debt	\$ 862,046.54	\$ 269,272.26	\$ 1,131,318.80	\$ 1,131,318.80	\$ 269,272.26

Oakland-Macomb Interceptor Drain Bond, Series 2010B

2019 - Debt Service Requirements

Sewer Fund 592-535, Auburn Hills Share 3.3059%						
Issue Date Principal	07/20/10 \$222,536.14					
Payment Date	Principal Due	Interest Rate	Interest Due	Total Payment	Total Fiscal Year	Interest by Fiscal Year
10/01/10	0.00		5,470.71 *	5,470.71	5,470.71	5,470.71
04/01/11	6,281.21	1.15	5,315.85	11,597.06		
10/01/11			5,279.73	5,279.73	16,876.79	10,595.58
04/01/12	7,438.28	1.45	5,279.73	12,718.01		
10/01/12			5,225.80	5,225.80	17,943.81	10,505.53
04/01/13	7,603.57	2.20	5,225.80	12,829.37		
10/01/13			5,142.16	5,142.16	17,971.53	10,367.96
04/01/14	7,934.16	2.45	5,142.16	13,076.32		
10/1/214			5,044.97	5,044.97	18,121.29	10,187.13
04/01/15	8,264.75	3.45	5,044.97	13,309.72		
10/01/15			4,902.40	4,902.40	18,212.12	9,947.37
04/01/16	8,595.34	3.75	4,902.40	13,497.74		
10/01/16			4,741.24	4,741.24	18,238.98	9,643.64
04/01/17	8,925.93	3.90	4,741.24	13,667.17		
10/01/17			4,567.18	4,567.18	18,234.35	9,308.42
04/01/18	9,256.52	4.35	4,567.18	13,823.70		
10/01/18			4,365.85	4,365.85	18,189.55	8,933.03
04/01/19	9,752.41	4.70	4,365.85	14,118.26		
10/01/19			4,136.67	4,136.67	18,254.93	8,502.52
04/01/20	10,248.29	4.90	4,136.67	14,384.96		
10/01/20			3,885.59	3,885.59	18,270.55	8,022.26
04/01/21	10,744.18	5.10	3,885.59	14,629.77		
10/01/21			3,611.61	3,611.61	18,241.38	7,497.20
04/01/22	11,240.06	5.25	3,611.61	14,851.67		
10/01/22			3,316.56	3,316.56	18,168.23	6,928.17
04/01/23	11,901.24	5.45	3,316.56	15,217.80		
10/01/23			2,992.25	2,992.25	18,210.05	6,308.81
04/01/24	12,562.42	5.45	2,992.25	15,554.67		
10/01/24			2,649.93	2,649.93	18,204.60	5,642.18
04/01/25	13,223.60	5.70	2,649.93	15,873.53		
10/01/25			2,273.05	2,273.05	18,146.58	4,922.98
04/01/26	13,884.78	5.70	2,273.05	16,157.83		
10/01/26			1,877.34	1,877.34	18,035.17	4,150.39
04/01/27	14,711.26	5.90	1,877.34	16,588.60		
10/01/27			1,443.36	1,443.36	18,031.96	3,320.70
04/01/28	15,372.44	5.90	1,443.36	16,815.80		
10/01/28			989.87	989.87	17,805.67	2,433.23
04/01/29	16,364.21	5.90	989.87	17,354.08		
10/01/29			507.13	507.13	17,861.21	1,497.00
04/01/30	17,190.68	5.90	507.13	17,697.81		
10/01/30				0.00	17,697.81	507.13
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Total Due	\$157,195.57		\$59,732.57	\$216,928.14	\$216,928.14	\$59,732.57
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Total Debt	\$221,495.33		\$144,691.94	\$366,187.27	\$366,187.27	\$144,691.94

*\$1,040.84 of principal included in States's Construction fund deposit interest payment 10/1/2010; remaining principal of \$221,495 paid as scheduled above



Oakland-Macomb Interceptor Drain Bond, Series 2011 2019 - Debt Service Requirements

Principal Project Issue Date	\$1,036,225 5368-02 01/01/12	Sewer Fund 592-535, Auburn Hills Share 4.058854%			
Payment Date	Principal Due	Interest Due 2.5%	Total Payment	Total Fiscal Year	Interest by Fiscal Year
04/01/12		6,476.41	6,476.41		
10/01/12		12,952.82	12,952.82	19,429.23	19,429.23
04/01/13		12,952.82	12,952.82		
10/01/13		12,952.82	12,952.82	25,905.64	25,905.64
04/01/14		12,952.82	12,952.82		
10/01/14	40,588.54	12,952.82	53,541.36	66,494.18	25,905.64
04/01/15		11,484.90	11,484.90		
10/01/15	41,603.25	11,484.90	53,088.15	64,573.05	22,969.80
04/01/16		11,784.28	11,784.28		
10/01/16	42,617.97	11,925.42	54,543.39	66,327.67	23,709.70
04/01/17		11,392.70	11,392.70		
10/01/17	43,632.68	11,392.70	55,025.38	66,418.08	22,785.40
04/01/18		10,847.29	10,847.29		
10/01/18	44,850.34	10,847.29	55,697.63	66,544.92	21,694.58
04/01/19		10,286.66	10,286.66		
10/01/19	45,865.05	10,286.66	56,151.71	66,438.37	20,573.32
04/01/20		9,713.34	9,713.34		
10/01/20	47,082.71	9,713.34	56,796.05	66,509.39	19,426.68
04/01/21		9,124.81	9,124.81		
10/01/21	48,300.36	9,124.81	57,425.17	66,549.98	18,249.62
04/01/22		8,521.06	8,521.06		
10/01/22	49,315.08	8,521.06	57,836.14	66,357.20	17,042.12
04/01/23		7,904.62	7,904.62		
10/01/23	50,735.68	7,904.62	58,640.30	66,544.92	15,809.24
04/01/24		7,270.42	7,270.42		
10/01/24	51,953.33	7,270.42	59,223.75	66,494.17	14,540.84
04/01/25		6,621.01	6,621.01		
10/01/25	53,170.99	6,621.01	59,792.00	66,413.01	13,242.02
04/01/26		5,956.37	5,956.37		
10/01/26	54,591.59	5,956.37	60,547.96	66,504.33	11,912.74
04/01/27		5,273.97	5,273.97		
10/01/27	56,012.19	5,273.97	61,286.16	66,560.13	10,547.94
04/01/28		4,573.82	4,573.82		
10/01/28	57,229.84	4,573.82	61,803.66	66,377.48	9,147.64
04/01/29		3,858.45	3,858.45		
10/01/29	58,650.44	3,858.45	62,508.89	66,367.34	7,716.90
04/01/30		3,125.32	3,125.32		
10/01/30	60,273.98	3,125.32	63,399.30	66,524.62	6,250.64
04/01/31		2,371.89	2,371.89		
10/01/31	61,694.58	2,371.89	64,066.47	66,438.36	4,743.78
04/01/32		1,600.71	1,600.71		
10/01/32	63,318.12	1,600.71	64,918.83	66,519.54	3,201.42
04/01/33		809.23	809.23		
10/01/33	64,738.72	809.23	65,547.95	66,357.18	1,618.46
Total Due	\$822,932.66	\$174,023.36	\$996,956.02	\$996,956.02	\$174,023.36
Total Debt	\$1,036,225.44	\$336,423.35	\$1,372,648.79	\$1,372,648.79	\$336,423.35



**Oakland-Macomb Interceptor Drain Drainage District
Drain Bonds (Series 2013A) (Limited Tax General Obligation)
2019 - Debt Service Requirements**

Project Principal		5368-03 \$1,877,613 Auburn Hills Share 3.471275%			
Payment Date	Principal Due	Interest Due 2.0%	Total Payment	Total Fiscal Year	Interest by Fiscal Year
10/01/13		\$11,305.94	\$11,305.94	\$11,305.94	\$11,305.94
04/01/14		22,611.89	\$22,611.89		
10/01/14		22,611.89	\$22,611.89	45,223.78	45,223.78
04/01/15		22,611.89	\$22,611.89		
10/01/15	\$93,030.17	22,611.89	\$115,642.06	138,253.95	138,253.95
04/01/16		21,681.58	\$21,681.58		
10/01/16	94,939.37	21,681.58	\$116,620.95	138,302.53	138,302.53
04/01/17		20,732.19	\$20,732.19		
10/01/17	96,848.57	20,732.19	\$117,580.76	138,312.95	138,312.95
04/01/18		19,763.70	\$19,763.70		
10/01/18	98,757.77	19,763.70	\$118,521.47	138,285.17	138,285.17
04/01/19		18,776.13	\$18,776.13		
10/01/19	100,666.98	18,776.13	\$119,443.11	138,219.24	138,219.24
04/01/20		17,769.46	\$17,769.46		
10/01/20	102,749.74	17,769.46	\$120,519.20	138,288.66	138,288.66
04/01/21		16,741.96	\$16,741.96		
10/01/21	104,832.51	16,741.96	\$121,574.47	138,316.43	138,316.43
04/01/22		15,693.63	\$15,693.63		
10/01/22	106,915.27	15,693.63	\$122,608.90	138,302.53	138,302.53
04/01/23		14,624.48	\$14,624.48		
10/01/23	108,998.04	14,624.48	\$123,622.52	138,247.00	138,247.00
04/01/24		13,534.50	\$13,534.50		
10/01/24	111,254.36	13,534.50	\$124,788.86	138,323.36	138,323.36
04/01/25		12,421.96	\$12,421.96		
10/01/25	113,337.13	12,421.96	\$125,759.09	138,181.05	138,181.05
04/01/26		11,288.59	\$11,288.59		
10/01/26	115,767.02	11,288.59	\$127,055.61	138,344.20	138,344.20
04/01/27		10,130.92	\$10,130.92		
10/01/27	118,023.35	10,130.92	\$128,154.27	138,285.19	138,285.19
04/01/28		8,950.68	\$8,950.68		
10/01/28	120,453.24	8,950.68	\$129,403.92	138,354.60	138,354.60
04/01/29		7,746.15	\$7,746.15		
10/01/29	122,709.57	7,746.15	\$130,455.72	138,201.87	138,201.87
04/01/30					
10/01/30	125,313.03		\$125,313.03	125,313.03	125,313.03
04/01/31					
10/01/31	127,742.92		\$127,742.92	127,742.92	127,742.92
04/01/32					
10/01/32	130,346.68		\$130,346.68	130,346.68	130,346.68
04/01/33					
10/01/33	132,949.83		\$132,949.83	132,949.83	132,949.83
04/01/34					
10/01/34	135,553.29		\$135,553.29	135,553.29	135,553.29
Total Due	\$1,877,612.95	\$295,356.92	\$2,172,969.87	\$2,172,969.87	\$2,172,969.87
Total Debt	\$2,261,188.84	\$521,465.36	\$2,782,654.20	\$2,782,654.20	\$2,782,654.20



**Clinton River Water Resource Recover Facility
Drainage District Drain Bond, Series 2017 (SRF), \$4,992,591**

ESTIMATED DEBT SERVICE SCHEDULE - CITY OF AUBURN HILLS PORTION (7.8437538%)

Date	Principal	Interest	Total Debt Service	Annual Total
04/01/18	0.00	569.23	569.23	
10/01/18	0.00	2,480.32	2,480.32	3,049.55
04/01/19	0.00	2,661.82	2,661.82	
10/01/19	90,203.17	2,661.82	92,864.99	95,526.81
04/01/20	0.00	1,534.28	1,534.28	
10/01/20	92,556.29	1,534.28	94,090.58	95,624.86
04/01/21	0.00	377.33	377.33	
10/01/21	94,909.42	377.33	95,286.75	95,664.08
04/01/22	0.00	(809.04)	(809.04)	
10/01/22	97,262.55	(809.04)	96,453.51	95,644.47
04/01/23	0.00	(2,024.82)	(2,024.82)	
10/01/23	99,615.67	(2,024.82)	97,590.85	95,566.03
04/01/24	0.00	(3,270.02)	(3,270.02)	
10/01/24	102,360.99	(3,270.02)	99,090.97	95,820.95
04/01/25	0.00	(4,549.53)	(4,549.53)	
10/01/25	105,106.30	(4,549.53)	100,556.77	96,007.24
04/01/26	0.00	(5,863.36)	(5,863.36)	
10/01/26	107,459.43	(5,863.36)	101,596.07	95,732.71
04/01/27	0.00	(7,206.60)	(7,206.60)	
10/01/27	110,204.74	(7,206.60)	102,998.14	95,791.54
04/01/28	0.00	(8,584.16)	(8,584.16)	
10/01/28	112,950.05	(8,584.16)	104,365.89	95,781.73
04/01/29	0.00	(9,996.04)	(9,996.04)	
10/01/29	116,087.56	(9,996.04)	106,091.52	96,095.48
04/01/30	0.00	(11,447.13)	(11,447.13)	
10/01/30	118,832.87	(11,447.13)	107,385.74	95,938.61
04/01/31	0.00	(12,932.54)	(12,932.54)	
10/01/31	121,970.37	(12,932.54)	109,037.83	96,105.29
04/01/32	0.00	(14,457.17)	(14,457.17)	
10/01/32	125,107.87	(14,457.17)	110,650.70	96,193.53
04/01/33	0.00	(16,021.02)	(16,021.02)	
10/01/33	128,245.37	(16,021.02)	112,224.35	96,203.33
04/01/34	0.00	(17,624.09)	(17,624.09)	
10/01/34	131,382.88	(17,624.09)	113,758.79	96,134.70
04/01/35	0.00	(19,266.37)	(19,266.37)	
10/01/35	134,520.38	(19,266.37)	115,254.00	95,987.63
04/01/36	0.00	(20,947.88)	(20,947.88)	
10/01/36	138,050.07	(20,947.88)	117,102.19	96,154.31
04/01/37	0.00	(22,673.50)	(22,673.50)	
10/01/37	141,579.76	(22,673.50)	118,906.25	96,232.75
04/01/38	0.00	(24,443.25)	(24,443.25)	
10/01/38	145,109.45	(24,443.25)	120,666.19	96,222.94
Total Due	\$2,313,515.18	(397,748.01)	1,918,428.99	\$1,918,428.99
Total Debt	\$2,313,515.18	(392,036.65)	1,921,478.54	\$1,921,478.54